

CORPORATION OF THE TOWNSHIP OF MCKELLAR

April 7, 2026 – 6:30 p.m.

AGENDA

Topic: Regular Meeting of Council

Time: April 7, 2026, 6:30 P.M. (Closed Session @ 4:30 p.m.)

Location: Council Chambers, 701 Highway 124, McKellar, ON P0G 1C0

Join Zoom Meeting

<https://us06web.zoom.us/j/83379433465>

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26-132

2026-13

1st Resolution

1st By-law

- 1. CALL TO ORDER**
- 2. ROLL CALL**
- 3. DECLARATIONS OF PECUNIARY AND/OR PERSONAL INTEREST AND GENERAL NATURE THEREOF**
- 4. ADOPTION OF AGENDA**
- 5. CLOSED SESSION**
 - 5.1 Minutes of Closed Session – March 3 & 11, 2026
 - 5.2 Labour relations or employee negotiations; pursuant to Ontario Municipal Act Section 239(2)(d) – review candidates for Public Works Equipment Operator-Truck Driver Position
 - 5.3 Litigation or potential litigation; pursuant to Ontario Municipal Act Section 239(2)(e) – review of Solicitors for potential litigation and legal review of an agreement between the Township and a Board.
 - 5.4 Personal matters about an identifiable individual, including Municipal employees or local board members; pursuant to Ontario Municipal Act Section 239(2)(b) – appointments to West Parry Sound OPP Detachment Board & Firefighter Appointment
 - 5.5 Advice subject to solicitor-client privilege; pursuant to Ontario Municipal Act Section 239(2)(f) – Proposed Consent Application on Dockside Drive
- 6. CALL TO ORDER**
- 7. RESPECT AND ACKNOWLEDGMENT DECLARATION**

In the spirit of reconciliation and co-operation, we wish to acknowledge that the land on which we gather is the traditional territory of the Anishinaabe and Mississauga people. Its boundaries fall within the Robinson-Huron Treaty of 1850 and the Williams Treaty of 1923. We are grateful to live here and we thank

all the generations of people who have taken care of this land for thousands of years. To honour the suffering of Indigenous people and the love and wisdom they have carried for thousands of years, we pledge to work in community and harmony with each other and the environment we inhabit and work towards Truth and Reconciliation.

8. ROLL CALL - REGULAR SESSION 6:30pm (Public can join via Zoom)

9. DECLARATIONS OF PECUNIARY AND/OR PERSONAL INTEREST AND GENERAL NATURE THEREOF

10. PUBLIC MEETING

11. DELEGATIONS AND PRESENTATIONS

12. COMMITTEE OF THE WHOLE

13. MOTION TO REVIEW A PREVIOUS MOTION

14. ADOPTION OF MINUTES OF PREVIOUS MEETING(S)

14.1 Minutes of the March 11, 2026, Special Meeting of Council; March 17, 2026, Regular Meeting of Council and the March 27, 2026, Special Budget Meeting of Council

15. PLANNING MATTERS

16. COMMITTEE/BOARD MINUTES WITH RECOMMENDATIONS FOR APPROVAL

16.1 District of Parry Sound West Belvedere Heights Board of Management Meeting Minutes for December 10, 2025 & January 28, 2026

16.2 Township of McKellar Recreation Committee Meeting Minutes – February 26, 2026

16.3 Township of McKellar Lake Stewardship and Environmental Committee Meeting Minutes – February 26, 2026

16.4 Township of McKellar Historical Committee Meeting Minutes – March 4, 2026

17. STAFF REPORTS WITH RECOMMENDATIONS FOR APPROVAL

17.1 ADMIN-2026-03 Township Logo Survey Results

17.2 T-2026-06 – Proposed Budget Version 2

18. MAYOR'S REPORT

19. CORRESPONDENCE FOR CONSIDERATION

19.1 Parry Sound Area Community Business and Development Centre Inc. – 2026 Municipal Contribution Request – Parry Sound Area CB&DC – March 3, 2026

- 19.2 Donation Request – Broadbent Snowbugs Committee
- 19.3 Near North Crime Stoppers – Charity Golf Tournament – March 2026
- 19.4 Parry Sound High School Commencement Awards Committee – Student Bursary Post Secondary School Request – March 16, 2026
- 19.5 McKellar Dunchurch Pastoral Charge – Request for Relief of 2026 Interim Tax Bill – March 1, 2026
- 19.6 Sail Parry Sound – Grant Application – March 25, 2026

20. MOTION AND NOTICE OF MOTION

- 20.1 Zone 7 Spring 2026 Meeting – May 7 – 8, 2026 – Sudbury, Ontario

21. BY-LAWS

- 21.1 By-law No. 2026-13 – Being a By-law to Amend By-law 2025-43 (Cemetery By-law) to Update Appendix “C” Tariff of Rates (Third Reading)
- 21.2 By-law No. 2026-18 - Being a By-law to Establish Fees and Charges for Services or Activities Provided or Done by or on Behalf of the Township of McKellar and to Repeal By-law 2025-41
- 21.3 By-law No. 2026-19 - Being A By-Law to Adopt the Estimates of All Sums Required During the Year 2026 (Yearly Budget) First and Second Reading

22. UNFINISHED BUSINESS

- 22.1 Unfinished Business as of April 7, 2026

23. NEW BUSINESS

24. PUBLIC NOTICES, ANNOUNCEMENTS, INQUIRIES AND REPORTS BY COUNCIL MEMBERS

25. CONSENT AGENDA – CORRESPONDENCE

- 25.1 Resolution 2026-048 - West Parry Sound Health Centre – MRI Machine – The Township of the Archipelago – March 13, 2026
- 25.2 Resolution No. 2026-028 - Province of Ontario maintains local, independent, municipally governed, watershed-based Conservation authorities – Town of Parry Sound – March 17, 2026
- 25.3 Resolution 2026-030 – Respond to Magnetawan First Nation Land Claim, lands taken for Hwy 69 – Town of Parry Sound – March 17, 2026
- 25.4 Resolution 2026-039 – Request that the Minister of Education extricate the West Parry Sound municipalities from the Near North District School Board – The Township of the Archipelago – March 13, 2026
- 25.5 AMO Watchfile – March 12, 2026, March 19, 2026 & March 26, 2026
- 25.6 Proposed New Regulation under the Restricting Public Consumption of Illegal Substances Act – Office of the Mayor – City of Ottawa – February 26, 2026

- 25.7 Rideau Lakes Concerns re: Alto High Speed Rail Project (Bill C-15 Budget) – Rideau Lakes – March 10, 2026
- 25.8 Request for Provincial Legislation Amendments, Health and Safety Concerns – Township of Oro Medonte – March 13, 2026
- 25.9 2025 Food and Housing Affordability Data - Township of Carling – March 11, 2026
- 25.10 The Labour Market Group – Monthly Jobs Report – February 2026
- 25.11 The Labour Market Group – LabourFocus - March 2026
- 25.12 The proposed Sudbury Barrie Transmission Line – Hydro One – Community Open House

26. QUESTION/COMMENT PERIOD (RELATED TO ITEMS ON AGENDA)

27. CONFIRMING BY-LAW

- 27.1 By-law 2026-20 Confirming the Proceedings of Council

28. ADJOURNMENT

Instructions for Joining the Council Meeting

1. Please try to sign in between 6:20 p.m. to 6:30 p.m. if possible; you are still welcome to sign in after 6:30 p.m. if necessary.
2. Please wait to be let in the 'meeting room'; this won't take long.
3. Please have your mic and video on mute unless you are speaking; this ensures there are no distractions or background noise to disrupt the meeting.
4. When you sign in, please sign in with your full name (first and last), not a company name.
5. A question-and-answer opportunity will be available at the end of the meeting, as per normal protocol, or during the Public Meeting.
6. If you have permission to speak please identify yourself (first and last name).
7. Please respect meeting protocol and do not interrupt the meeting. The Municipality reserves the right to remove attendees who are disruptive or disrespect meeting protocol.

**CORPORATION OF THE TOWNSHIP OF MCKELLAR**

Council Meeting Minutes

March 11, 2026

Mayor Moore called the meeting to order at 1:00 p.m.

ROLL CALL

Mayor Moore took Roll Call.

Present: Mayor David Moore
Councillors Mike Kekkonen, Nick Ryeland, Morley Haskim and Debbie Zulak

Staff: Clerk/Administrator, Karlee Britton

DECLARATIONS OF PECUNIARY AND/OR PERSONAL INTEREST AND GENERAL NATURE THEREOF – None declared

Moved by: Councillor Nick Ryeland
Seconded by: Councillor Mike Kekkonen

26-095 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby approve the Agenda for this Special Meeting of Council, as presented.

Carried

Moved by: Councillor Debbie Zulak
Seconded by: Councillor Morley Haskim

26-096 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar, pursuant to the Ontario Municipal Act, S.O. 2001, as amended, move into closed session at 1:01 p.m. to discuss the following items:

- 5.1 Personal matters about an identifiable individual, including Municipal employees or local board members; pursuant to Ontario Municipal Act Section 239(2)(b) – appointments to West Parry Sound OPP Detachment Board & Staffing.

Carried

Moved by: Councillor Mike Kekkonen
Seconded by: Councillor Nick Ryeland

26-097 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby reconvene into regular open session of Council at 2:46 p.m.

Carried

Moved by: Councillor Morley Haskim
Seconded by: Councillor Debbie Zulak

26-098 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby accept the reports, recommendations and directions arising from the closed session held on March 11, 2026.

Carried



CORPORATION OF THE TOWNSHIP OF MCKELLAR

Council Meeting Minutes

March 11, 2026

Moved by: Councillor Mike Kekkonen

Seconded by: Councillor Nick Ryeland

26-099 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby give By-law No. 2026-14, being a By-law to Confirm the Proceedings of Council, a first and second reading;

AND FURTHER give a Third reading and Pass in open Council this 11th day of March 2026.

Carried

Moved by: Councillor Debbie Zulak

Seconded by: Councillor Morley Haskim

26-100 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar adjourn this meeting at 2:48 p.m. to meet again on March 17th, 2026, for a Regular Meeting of Council, or at the call of the Mayor.

Carried

David Moore, Mayor

Karlee Britton, Clerk/Administrator

DRAFT



CORPORATION OF THE TOWNSHIP OF MCKELLAR

Council Meeting Minutes

March 17, 2026

Mayor Moore called the meeting to order at 6:30 p.m.

ROLL CALL

Mayor Moore took Roll Call.

Present: Mayor David Moore
Councillors Mike Kekkonen, Morley Haskim and Debbie Zulak
Regrets: Councillor Nick Ryeland
Staff: Clerk/Administrator, Karlee Britton
Deputy Clerk, Mary Smith

DECLARATIONS OF PECUNIARY AND/OR PERSONAL INTEREST AND GENERAL NATURE THEREOF – None Declared.

Moved by: Councillor Mike Kekkonen
Seconded by: Councillor Morley Haskim

26-101 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby approve the Agenda for this Regular Meeting of Council, as presented.

Carried

RESPECT AND ACKNOWLEDGEMENT DECLARATION

In the spirit of reconciliation and co-operation, we wish to acknowledge that the land on which we gather is the traditional territory of the Anishinaabe and Mississauga people. Its boundaries fall within the Robinson-Huron Treaty of 1850 and the Williams Treaty of 1923. We are grateful to live here and we thank all the generations of people who have taken care of this land for thousands of years. To honour the suffering of Indigenous people and the love and wisdom they have carried for thousands of years, we pledge to work in community and harmony with each other and the environment we inhabit and work towards Truth and Reconciliation.

Moved by: Councillor Morley Haskim
Seconded by: Councillor Debbie Zulak

26-102 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby accept the Deputation from Becky Pollock and Nicole Guzik from the Georgian Bay Biosphere, for information purposes.

Carried

Moved by: Councillor Morley Haskim
Seconded by: Councillor Debbie Zulak

26-103 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby approve \$1500.00 to support 25-30 McKellar families for the kids in the Biosphere Kits.

Carried

Moved by: Councillor Debbie Zulak
Seconded by: Councillor Mike Kekkonen

26-104 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby approve the Minutes of the March 3, 2026, Regular Meeting of Council, as circulated.

Carried



CORPORATION OF THE TOWNSHIP OF MCKELLAR

Council Meeting Minutes

March 17, 2026

Moved by: Councillor Debbie Zulak

Seconded by: Councillor Morley Haskim

26-105 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar has no objections to the approval of Consent Application No. B04/2026 (McK) as applied for by Gerald and Mary Bell, subject to the following conditions:

1. Payment of a fee in lieu of parkland as required in the Township of McKellar Fees and Charges By-Law;
2. 911 Addressing for the proposed new lots;
3. That 10 metres from the centre line of Hurdville Road, for both the severed and retained lots, be transferred to the Township of McKellar, if found not to be in the Township's ownership;
4. Payment of any applicable planning board fees.

Carried

Moved by: Councillor Morley Haskim

Seconded by: Councillor Mike Kekkonen

26-106 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby receive the North Bay Parry Sound District Health Unit Board of Health Meeting Minutes for January 28, 2026, for information purposes.

Carried

Moved by: Councillor Morley Haskim

Seconded by: Councillor Debbie Zulak

26-107 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby receive the North Bay Parry Sound District Health Unit Finance and Property Committee of the Board of Health Meeting Minutes for January 28, 2026, for information purposes.

Carried

Moved by: Councillor Mike Kekkonen

Seconded by: Councillor Debbie Zulak

26-108 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby receive the District of Parry Sound Social Services Administration Board Meeting Minutes for January 8, 2026, for information purposes.

Carried

Moved by: Councillor Debbie Zulak

Seconded by: Councillor Morley Haskim

26-109 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby receive the District of Parry Sound Social Services Administration Board Chief Administrative Officer's Report for January 2026, for information purposes.

Carried

Moved by: Councillor Mike Kekkonen

Seconded by: Councillor Morley Haskim

26-110 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby receive the District of Parry Sound Social Services Administration Board Chief Administrative Officer's Report for February 2026, for information purposes.

Carried



CORPORATION OF THE TOWNSHIP OF MCKELLAR

Council Meeting Minutes

March 17, 2026

Moved by: Councillor Morley Haskim
Seconded by: Councillor Debbie Zulak

26-111 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby receive the Town of Parry Sound Emergency Medical Services Committee Meeting Minutes for February 26, 2026, for information purposes.

Carried

Moved by: Councillor Debbie Zulak
Seconded by: Councillor Morley Haskim

26-112 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby receive the Township of McKellar Historical Committee Meeting Minutes, February 4, 2026, for information purposes.

Carried

Moved by: Councillor Debbie Zulak
Seconded by: Councillor Morley Haskim

26-113 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby receive the Township of McKellar Lake Stewardship and Environmental Committee Meeting Minutes for January 15, 2026, for information purposes.

Carried

Moved by: Councillor Mike Kekkonen
Seconded by: Councillor Morley Haskim

26-114 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby receive the Parry Sound Area Planning Board Meeting Minutes for January 16, 2026, for information purposes.

Carried

Moved by: Councillor Morley Haskim
Seconded by: Councillor Debbie Zulak

26-115 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby receive the FD-2026-02 Month End Status Report for January and February 2026 from Fire Chief, Robert Morrison, for information purposes.

Carried

Moved by: Councillor Mike Kekkonen
Seconded by: Councillor Debbie Zulak

26-116 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby receive the Accounts Payable Preliminary Cheque Run Report for February 2026 from Treasurer, Roshan Kantiya, for information purposes.

Carried

Moved by: Councillor Debbie Zulak
Seconded by: Councillor Morley Haskim

26-117 **Whereas** municipal public works employees and contracted service providers are responsible for maintaining critical infrastructure, including roads, sidewalks, bridges, drainage systems, and winter maintenance operations that are essential to public safety and emergency response; and



CORPORATION OF THE TOWNSHIP OF MCKELLAR

Council Meeting Minutes

March 17, 2026

Whereas during significant weather events and emergencies, these workers act as frontline responders, ensuring routes remain open for ambulances, fire services, police, school transportation, and the travelling public; and

Whereas municipalities across Ontario are reporting an increase in harassment, threats, intimidation, and dangerous interference from members of the public directed at municipal workers and subcontractors while they perform their duties; and

Whereas these behaviours have included verbal abuse, threats of violence, obstruction of equipment, and actions that delay or disrupt winter maintenance and emergency response operations, placing workers and the broader public at risk; and

Whereas interference with municipal operations during storms and emergencies jeopardizes service levels, delays critical response times, and creates significant occupational health and safety risks; and

Whereas the Association of Ontario Road Supervisors (AORS) has formally called on the Province of Ontario to strengthen legislative protections, enforcement support, and consequences for those who threaten or obstruct municipal public works staff and contractors;

Now therefore be it resolved that the Council of the Corporation of the Township of McKellar supports the calls to action advanced by the Association of Ontario Road Supervisors to improve protections for municipal public works workers and subcontractors; and

Be it further resolved that the Province of Ontario be requested to introduce legislative and enforcement measures that:

- recognize municipal public works workers and contractors as essential service providers during declared significant weather events and emergencies;
- deter and penalize interference, threats, harassment, or obstruction of municipal operations; and
- provide clear direction and support to police services to proactively respond to these incidents;

And be it further resolved that a letter conveying Council's support for these measures be sent to:

- The Honourable David Piccini, Minister of Labour, Immigration, Training and Skills Development
- The Honourable Rob Flack, Minister of Municipal Affairs and Housing
- The Honourable Doug Ford, Premier of Ontario

And that a copy of this resolution be forwarded to the Association of Ontario Road Supervisors and neighbouring municipalities for their consideration.

Carried

Moved by: Councillor Morley Haskim

Seconded by: Councillor Mike Kekkonen

26-118

WHEREAS the Town of Parry Sound has approached the Township of McKellar seeking support for the potential return of Science North STEM Summer Camps to the West Parry Sound area for the summer of 2026;



CORPORATION OF THE TOWNSHIP OF MCKELLAR

Council Meeting Minutes

March 17, 2026

AND WHEREAS Science North has advised that the incremental cost to operate the camps locally is approximately \$10,000 per week, with the Town of Parry Sound working to secure two (2) weeks of programming at a total cost of \$20,000;

AND WHEREAS participation data provided by Science North indicates that approximately 10% of camp registrants historically reside in the Township of McKellar;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Corporation of the Township of McKellar does hereby support the return of the Science North STEM Summer Camps to the West Parry Sound area for the summer of 2026;

AND FURTHER THAT the Council of the Corporation of the Township of McKellar approves a donation of \$1,000 per week, for up to two (2) weeks, to a maximum of \$2,000, to support the delivery of the Science North STEM Summer Camps, subject to confirmation that the camps will proceed in 2026.

Carried

Moved by: Councillor Morley Haskim
Seconded by: Councillor Debbie Zulak

26-119 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby receive the 2026 Good Roads Conference Program; and

FURTHER THAT Council does authorize Public Works Superintendent, Thomas Stoneman, to attend the Good Roads Conference 2026 from March 29, 2026, to April 1, 2026, with all applicable expenses to be paid for by the Township.

Carried

Moved by: Councillor Mike Kekkonen
Seconded by: Councillor Debbie Zulak

26-120 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby support Leslie Harries-Jones and Krista Holmes to be appointed as community representatives on the West Parry Sound OPP Detachment Board; and

FURTHER THAT this resolution be circulated to the West Parry Sound Municipalities, and Henvey Inlet First Nation for support.

Carried

Moved by: Councillor Debbie Zulak
Seconded by: Councillor Morley Haskim

26-121 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby give By-law No. 2026-13, being a By-law to Amend By-law 2025-43 (Cemetery By-law) to Update Appendix "C" Tariff of Rates, a first and second reading.

Carried

Moved by: Councillor Mike Kekkonen
Seconded by: Councillor Morley Haskim

26-122 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby give By-law No. 2026-15, being a By-law to Adopt an Investment Policy, a first and second reading;

AND FURTHER give a **Third** reading and **Pass** in open Council this 17th day of March 2026.

Carried



CORPORATION OF THE TOWNSHIP OF MCKELLAR

Council Meeting Minutes

March 17, 2026

Moved by: Councillor Morley Haskim
Seconded by: Councillor Debbie Zulak

26-123 **WHEREAS** the McKellar Historical Committee wishes to apply to the Northern Ontario Heritage Fund Corporation (NOHFC) for funding to hire an intern;

AND WHEREAS the proposed intern position would support the work of the McKellar Historical Committee and may also assist other Township committees and municipal staff as needed;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Corporation of the Township of McKellar does hereby direct township staff to apply to the Northern Ontario Heritage Fund Corporation (NOHFC) for funding to hire an intern position.

Carried

Moved by: Councillor Mike Kekkonen
Seconded by: Councillor Debbie Zulak

26-124 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby receive the consent agenda as presented.

Carried

QUESTION/COMMENT PERIOD (RELATED TO ITEMS ON THE AGENDA)

Lawrence Rubin commented on Items related to the Agenda via Zoom.

Moved by: Councillor Debbie Zulak
Seconded by: Councillor Morley Haskim

26-125 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby give By-law No. 2026-16, being a By-law to Confirm the Proceedings of Council, a first and second reading;

AND FURTHER give a **Third** reading and **Pass** in open Council this 17th day of March 2026.

Carried

Moved by: Councillor Mike Kekkonen
Seconded by: Councillor Morley Haskim

26-126 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar adjourn this meeting at 8:24 p.m. to meet again on April 7, 2026, for a Regular Meeting of Council, or at the call of the Mayor.

Carried

David Moore, Mayor

Karlee Britton, Clerk/Administrator



CORPORATION OF THE TOWNSHIP OF MCKELLAR

Council Meeting Minutes

March 27, 2026

Mayor Moore called the meeting to order at 2:07 p.m.

ROLL CALL

Mayor Moore took Roll Call.

Present: Mayor David Moore
Councillors Mike Kekkonen, Morley Haskim, Nick Ryeland and Debbie Zulak
Staff: Deputy Clerk, Mary Smith
Treasurer, Roshan Kantiya
Public Works Superintendent, Thomas Stoneman

DECLARATIONS OF PECUNIARY AND/OR PERSONAL INTEREST AND GENERAL NATURE THEREOF – None Declared.

Moved by: Councillor Mike Kekkonen
Seconded by: Councillor Nick Ryeland

26-127 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby approve the Agenda for this Special Budget Meeting of Council, as presented.

Carried

RESPECT AND ACKNOWLEDGEMENT DECLARATION

In the spirit of reconciliation and co-operation, we wish to acknowledge that the land on which we gather is the traditional territory of the Anishinaabe and Mississauga people. Its boundaries fall within the Robinson-Huron Treaty of 1850 and the Williams Treaty of 1923. We are grateful to live here and we thank all the generations of people who have taken care of this land for thousands of years. To honour the suffering of Indigenous people and the love and wisdom they have carried for thousands of years, we pledge to work in community and harmony with each other and the environment we inhabit and work towards Truth and Reconciliation.

Moved by: Councillor Mike Kekkonen
Seconded by: Councillor Nick Ryeland

26-128 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby move into Committee of the Whole at 2:08 p.m. for discussion of the Draft 2026 Annual Budget

Carried

Treasurer Roshan Kantiya presented the updated version of the budget, and discussion followed between Council and staff.

Moved by: Councillor Mike Kekkonen
Seconded by: Councillor Nick Ryeland

26-129 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby rise and report from Committee of the Whole at 4:37 p.m.

Carried

QUESTION/COMMENT PERIOD (RELATED TO ITEMS ON THE AGENDA)

There were no questions/comments made either in person or on Zoom.



CORPORATION OF THE TOWNSHIP OF MCKELLAR

Council Meeting Minutes

March 27, 2026

Moved by: Councillor Debbie Zulak

Seconded by: Councillor Morley Haskim

26-130 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby give By-law No. 2026-17, being a By-law to Confirm the Proceedings of Council, a first and second reading;

AND FURTHER give a **Third** reading and **Pass** in open Council this 27th day of March 2026.

Carried

Moved by: Councillor Morley Haskim

Seconded by: Councillor Debbie Zulak

26-131 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar adjourn this meeting at 4:37 p.m. to meet again on April 7, 2026, for a Regular Meeting of Council, or at the call of the Mayor.

Carried

David Moore, Mayor

Mary Smith, Deputy Clerk

DRAFT

**District of Parry Sound West (Belvedere Heights)
Board of Management Meeting
Wednesday, December 10, 2025, 0900 hr
Zoom**

Directors Present (voting): Joe Beleskey
Paul Borneman, Vice Chair
Don Carmichael, Secretary/Treasurer
Gail Finnsen
Cheryl Ward
Pamela Wing, Chair
Debbie Zulak

Director Regrets:

Staff Attending (non voting): Deborah Randall Wood, Administrator
Linda Taylor, Manager CSS
John Vanderhorst, Environmental Services Manager
William Brooks, CFO Cassellholme, consultant

1.0 Call to Order: The Board Chair called the meeting to order at 0900

2.0 Confirmation of Quorum: A quorum was achieved.

3.0 Conflict of Interest: No conflicts were declared.

4.0 Land Acknowledgement

We will begin this Board Meeting by acknowledging that we are meeting on the aboriginal lands of the Ojibiwa/Chippewa peoples. We recognize and deeply appreciate their historic connection to this place. We also recognize the contributions of Métis, Inuit, and other Indigenous peoples have made to the stewardship of these lands.

5.0 Approval of Agenda:

BH#-86/25

Moved by G. Finnsen seconded by D. Zulak that be it resolved that the Board of Management accepts the agenda.

Carried.

6.0 Approval of Minutes:

BH#-87/25

Moved by C. Ward, seconded by P. Borneman that be it resolved that the minutes of the Board of Management meetings held November 26, 2025, be approved.

Carried.

7.0 Matters Arising

11

8.0 Financial Reports:

#BH-88/25

Moved by C. Ward, seconded by G. Finnison that the 2026 budget be received.
Carried.

8.1 Finance Update – W. Brooks

- **Key Changes in Provincial Funding for 2026:**
 - **CMI Increase:** Estimated at 1.0918, resulting in a budget impact of approximately \$580,000 (compared to the 2025 budget of 0.96 CMI). This is a significant driver of the budget increase.
 - **Level of Care Increase:** Estimated at 2%, contributing approximately \$123,000.
 - **Staffing Increase Funding:** Estimated at 2%, contributing approximately \$37,500.
- **Total Non-Levy Revenue:** Budgeted at \$12.7 million for 2026, a 6% increase from the 2025 budget of \$11.976 million. The bulk of this increase is from NPC and a less conservative budgeting approach for OA funding.
- **Salaries & Benefits (NPC & PSS combined):** Up approximately \$470,000 (6%). Key drivers:
 - Two new PSW shifts (approximately \$243,000/year).
 - Addition of an assistant administrator position to train to become new administrator in 2026 (approximately \$137,000/year).
 - Addition of a Director of Organizational Development position (approximately \$137,000/year).
 - Removal of some RN project hours.
- **Dietary and Raw Food:**
 - **Dietary:** Up 2% (inflationary). Budgeted dietary aid hours were reduced to reflect actual staffing levels (the 2025 budget was higher than actual staffing).
 - **Raw Food:** Decrease due to correction of a formula error in the 2025 budget (previously budgeted to add a dollar instead of a percentage).
 - *Clarification:* Deborah R.W. clarified that an increase in equipment and purchase services in Dietary was due to contracting Aramark for management-level assistance following previous dietary manager issues.
- **Environmental Services (Housekeeping, Laundry, Maintenance):** Salaries and benefits up 7% due to provision for additional maintenance hours for succession planning (bringing in replacements early due to an aging workforce and the complexity of older buildings).
- **Facility:** Fairly inflationary (4%), with an outsized increase for insurance (12%), including new cyber insurance.
- **Administration:** Down 15%. A large administrative contract ended, resulting in expense savings. This is offset by the new Administrator salary and increased IT services costs.
- **Expenditure Summary:** Total expenditures are up about 6% (\$12.7M), matching revenue increases. The bulk is in NPC. Decreases in nutritional support are due to budget estimate changes. Minor capital includes \$130,000 for equipment/repairs.

- **Budgeted Hours of Care:**
 - Ministry Target (Jan 1, 2026): 4.0 hours for direct care + 0.6 hours for allied health = 4.6 total.
 - Provincial Average (23-24): 4.4 hours total.
 - Belvedere Budgeted: 3.7 hours direct care + 1.4 hours allied health = 5.1 total.
 - Belvedere's allied health hours are higher than average, partly because fixed costs (e.g., DOC, managers) are spread across 101 residents compared to larger homes.
- **Union Worked Hours:** Approximately 200,000 hours budgeted for CUPE and ONA, equating to about 102 full-time equivalent (FTE) staff. Changes include dietary staffing adjustments, added PSWs, removed RN hours, and additional maintenance hours.
- **Non-Union Hours:** Primarily administrative staff. Changes include adding the ADOC position, the educator position (Director of Organizational Development), and the Administrator position, offset by a small decrease in secretary hours. Total addition of 2.8 FTEs. About 13 admin FTEs budgeted for 2026.
- **Levy:** The operating levy is set at \$1 million, unchanged from the prior year. A small operating reserve levy of \$9,200 is also included.

BOARD DISCUSSION

- **Pam Wing:** Highlighted that the budget increase relates to additional staffing that the board needs to agree to. Emphasized that the budget is balanced and the organization has funds to cover these increases. Stressed the need for efficiencies, which benchmarking would help identify. Clarified that while the goal is to shift the levy to capital, it may never be 100% capital-only, and municipalities need to understand this. She affirmed that the intent is *not* to increase the levy.
- **Gal Finnon:** Addressed discomfort with any levy increase, especially for municipalities already paying a significant share. Agreed with focusing on efficiencies and using the levy for capital.
- **Cheryl Ward:** Agreed with Gail, stating her goal was for Belvedere to be self-sustaining within its funding, noting her experience with Lakeland having no levy.
- **Paul Borneman:** Emphasized looking at the full capital picture (e.g., new roof) over 3, 5, 10 years to make informed levy decisions.
- **Don Carmichael:** The unfunded portion of the Roth-lams report (upgrades to the old building) is about \$3 million. The target was to eliminate the operating levy for NPC (approx. \$300,000/year) to fund these capital projects over 10 years without a levy increase. He also mentioned pressures from lack of private rooms affecting revenue and the significant WSIB issues Deborah is addressing, driving investments in a safer workplace. A budget refresh in May/June will assess the impact of these initiatives.
- **Deborah R.W.'s Explanation of Staffing Decisions:**
 - **PSW Increases:** Necessary for resident care needs, especially at night, as many residents are awake and require care.
 - **Director of Organizational Development (DOD):** This high-level educator position is critical to address high critical incidents, neglect of care, abuse, increased workplace injuries, and poor staff retention. The goal is to improve clinical competence, onboarding, and change cultural patterns, particularly with internationally trained staff.

- **Succession Planning:** The DOD role is also intended to be a succession pipeline for the Administrator position to prevent future leadership gaps.
- **Dietary Management (Aramark):** Clarified that Plan A (previous contractor) was a staffing agency that failed to provide effective dietary management. Aramark, with extensive experience, was brought in temporarily (3 months) to stabilize the department due to enormous stress, illness, absenteeism, and an unresolved HR issue with the existing manager.

9.0 Standing Items:

9.1 Building Update – J. Vanderhorst

- **Move:** The move of residents from upstairs to downstairs is confirmed for December 16th, with December 15th as a buffer day.
- **Progress:** The new space is looking "really nice" with railings, floors, paint, new windows, and cabinetry being installed.
- **Occupancy Permit:** The occupancy permit is expected early next week, which will not delay the move.
- **Move:** The move of residents from upstairs to downstairs is confirmed for December 16th, with December 15th as a buffer day.
- **Progress:** The new space is looking "really nice" with railings, floors, paint, new windows, and cabinetry being installed.
- **Occupancy Permit:** The occupancy permit is expected early next week, which will not delay the move.

10.0 New Business:

10.1 none

11.0 Other Reports

- 11.1 Chair Report (none)
- 11.2 Administrators Report (none)

12.0 Correspondence (none)

13.0 Closed Session

14.0 Adjournment

BH#-89/25

Moved by G. Finsson, seconded by C. Ward that there being no further business to conduct, the meeting terminated at 10:34.

Carried.

P. Wing, Chair

**District of Parry Sound West
(Belvedere Heights)
Notice of Meeting
Board of Management
Wednesday, January 28, 2026 – 9:00 a.m.
Virtual Meeting – link provided in email**

MINUTES

Board of Management (voting): Joe Beleskey (representing the Town of Parry Sound)
Paul Borneman, Vice Chair (representing the Town of Parry Sound)
Don Carmichael, Secretary/Treasurer (Order in Council Appointment)
Gail Finnsen (representing Seguin Township)
Pamela Wing, Chair (representing McDougall, The Archipelago, Carling Townships)
Cheryl Ward (Order in Council Appointment)
Debbie Zulak (representing Whitestone, McKellar, McMurrich/Montieth Townships)

Board of Management (regrets) Don Carmichael left meeting at 09:32

Quorum – for a meeting of the Board shall be a simple majority of the Directors. By-law 8.9

Staff Attending (non-voting): Deborah Randall-Wood, Administrator
John Vanderhorst, Assistant Administrator
Linda Taylor, Program Director, CSS

Staff Regrets (non-voting):

As a result of the COVID 19 pandemic and Provincial requirements for physical distancing, this Committee/Board meeting will be held electronically in accordance with section 238 of the Municipal Act 2001.

- 1.0 Call to Order: The Board Chair called the meeting to order at 09:07
- 2.0 Confirmation of Quorum: A quorum achieved
- 3.0 Declaration of Conflicts of Interest: no declared conflicts of interest
- 4.0 Land Acknowledgement –

We will begin this Board Meeting by acknowledging that we are meeting on aboriginal land of the Ojibiwa/Chippewa peoples. We recognize and deeply appreciate their historic connection to this place. We also recognize the contributions of Métis, Inuit, and other Indigenous peoples have made to the stewardship of these lands.

5.0 Approval of Agenda:

D. Zulak requested a discussion regarding the website to be added under new business.

MOTION:

BH#01/26: That the Board of Management accepts the agenda, as amended. Moved by P. Borneman and seconded by G. Finnson. Carried.

6.0 Approval of Minutes:

J. Beleskey noted that he was not at the Dec 10th 2025 board meeting.

MOTION:

BH#02/26: That the minutes of the Belvedere Heights Board of Management meetings held Wednesday, December 10, 2025, be received as amended. Moved by D Carmichael and seconded by D. Zulak Carried.

7.0 Financial Report:

Note #1 - December 2025 Year End Financial Statements to be presented at the May 2026 Board Meeting (after completion of the audit for 2025).

Note #2 – 2026 Budget to be presented at the February 2026 Board Meeting.

7.1 CSS Reports – L.Taylor (attached)

Linda will clarify the budget increase for this year. She did a \$50,000 adjustment for her march year-end. Transportation continues to be a challenge. Riders assume it should be free

- o Linda highlighted significant pressures on the transportation program, which is operating at capacity.
- o A 12-week study is underway to analyze specialized transportation needs (e.g., day-away, dialysis, Town of Parry Sound contract).
- o A part-time scheduler was hired for 12 weeks to manage the Town of Parry Sound scheduling.
- o Challenges include the expectation of free transportation, which is not feasible under current policy.
- o **Goal:** Strategic planning is needed for future expansion, including potentially hiring a second paid driver and seeking funding from other municipalities (gas tax) and the United Way (as suggested by Don Carmichael).
- o Debbie Zulak informed Linda that the McKellar library board would be reaching out to inquire about exercise and fall prevention programs.

MOTION:

BH#03/26: That the Board of Directors moved by G. Finnson and seconded by D. Zulak receives the Financial Reports as submitted. Carried.

7.2 Life Lease Report - J. Vanderhorst (*verbal*)

- **Fire Plan Update:** John Tuck (consultant) is looking into updating the fire plan for Life Lease due to renovations. Costs may be incurred by the consultant.
- **Construction Noise:** Noise levels from construction are decreasing as the South Penthouse completion nears.

- **Mechanical Issues:**
 - Bathroom exhausts, previously non-operational due to equipment movement, are now fixed.
 - A major heating problem, caused by upstairs construction, was resolved by bypassing a unit, just before a -31°C cold snap.
- **Tenant Concerns (Paul Borneman):**
 - Tenants are happy with snow removal but are approaching the board about foregoing rent increases for 2026 due to prolonged noise and inconvenience from construction.
 - Deborah Randlewood, John Vanderhorst, and Helen meet monthly with Life Lease tenants/leaseholders.
 - **Discussion:**
 - The request for rent consideration and improvements (e.g., carpet replacement) will be calculated and presented at the next budget meeting.
 - Cheryl Ward supported a one-time consideration for owners but questioned a similar benefit for renters.
 - Joe Beleskey emphasized that any financial consideration should be a one-time dollar amount, not a percentage, to avoid a permanent reduction in the base for future increases.
 - Don Carmichael suggested ensuring that expenses like elevator costs are not borne by the home if they are related to the build.
- It was decided to defer full discussion until the February budget meeting, when cost implications are clearer.

8.0 Standing Items:

8.1 Build Update – J. Vanderhorst (*verbal*)

- **Status:** The move to the downstairs area is delayed despite the home's readiness.
- **Reasons for Delay:** Vendor unpreparedness regarding security, access, and PA systems.
- **Board Action:**
 - Cheryl Ward stressed holding the lead consultant (Amber) accountable for financial repercussions due to delays.
 - **Action Item:** Pam Wing and Don Carmichael will meet with Amber to discuss accountability and the fiscal impact of delays. John Vanderhorst will provide necessary documentation.

8.2 OHT Update – C. Ward, D. Carmichael, and D. Randall-Wood (*verbal*)

To be discussed in closed session.

9.0 New Business:

9.1 Flooring – Carpet replacement update - J. Vanderhorst (*verbal*)

Flooring Project: The carpet replacement project is progressing smoothly, exceeding expectations. The "Pine" section is almost complete, and the "Oak" section will begin next week. Residents are reportedly very happy with the new flooring.

9.2 Web Site and Administrative Support (D. Zulak)

- **Problem:** The website is severely outdated (e.g., last minutes from May 2024, newsletter from 2020), and meeting agendas/Zoom links are not being distributed to municipalities as previously done.
- **Root Cause:** Lack of dedicated administrative support, a long-standing issue for the organization.
- **Action:**
 - **Immediate:** Deborah Randal-Wood committed to resuming sending agendas and Zoom links to municipal clerks.
 - **Long-Term:** Deborah Randle-Wood will investigate a full website refresh and assess staffing for dedicated administrative support, possibly engaging Near North Business Solution.
- **Decision:** This item will remain on the agenda until resolved.

10.0 Other Reports:

10.01 Board Chair Report – P. Wind (*verbal*)

- Pam Wing attended the OHT governors' meeting with Gail Finson and Deborah Randlewood, which will be discussed in the closed session.
- She emphasized the need to ensure staff voices (like John Vanderhorst's regarding the build) are heard and addressed by consultants.
- Acknowledged Deborah Randlewood's extensive workload in addressing past issues and improving operations.

10.02 Administrator's Report – D.Randall-Wood (*verbal*)

- **Dietary Services:**
 - Significant improvements in the dietary department due to a temporary contract with Aramark, which provides consistent leadership and more enthusiastic staff.
 - Many dietary staff have long tenures (20-30 years).
- **HR & Staffing:**
 - Addressed significant HR gaps with support from consultant Catherine.
 - New salary bands were established for non-union staff to ensure fairness and predictability.
 - The home supports approximately 10 staff through complex immigration pathways, aiming for retention of internationally trained professionals despite a lottery process for status.
- **Admissions:**
 - Belvedere Heights currently has two vacant beds.
 - **Challenge:** Ontario Health at Home controls admissions province-wide, prioritizing community admissions, even when hospitals are in "code gridlock." Despite efforts to admit from the hospital (with the Chief Nursing Officer of the hospital advocating), Ontario Health would not bypass its process.
 - **Note:** This means the home cannot directly help relieve hospital overcrowding in such situations.
- **Ministry Inspection:**
 - A "proactive assessment" (formerly "full annual assessment") is currently underway by three Ministry of Health inspectors for about a week, reviewing all operations for improvement opportunities.

- **Winter Challenges:**

- Weather (snow squalls, extreme cold) impacts residents' ability to go outside and causes anxiety about staff attendance.
- An incident involved John Vanderhorst rescuing a resident stuck in snow in a wheelchair, highlighting the challenges of balancing resident independence with safety.

11.0 Correspondence:

11.1 None

12.0 In-Camera:

MOTION:

BH#04/26: That the Board of Directors go to into closed session at . Moved by J Beleskey and seconded by P. Borneman. Carried.

Closed session items included:

- HR update: administrator search
- HR dietary management
- OHT participation

BH#05/26: That the Board of Directors move out of closed session at 12:07 .

Moved by J Beleskey and seconded by P. Borneman.

Carried.

Direction from closed session: Deborah and Pam will try to meet with Ellen @ OHT to discuss Belvedere's suggested changes to OHT CDMA.

13.0 Adjournment:

MOTION:

BH#06/26:

That there being no further business to conduct, the meeting terminated at 12:08 p.m..

Motion to adjourn: moved by C Ward, seconded by G. Finnson.

Carried.

**TOWNSHIP OF MCKELLAR
RECREATION COMMITTEE – MINUTES**

Thursday February 26, 2026, 4:00 p.m.
McKellar Community Centre

PRESENT IN PERSON: Dinah Ryeland-Brown, Phil Jefkins, Morley Haskim, Terry Lacey, Judy Ryeland, Steve Walmsley **PRESENT VIA ZOOM:** Kathy Deguara, Francis Deguara

CALLED TO ORDER: 4:00 p.m.

APPROVAL OF THE MINUTES: T. Lacey and seconded by J. Ryeland that the Recreation Committee of the Township of McKellar does hereby accept the minutes of the January 26, 2026, meeting. **Motion Carried (26-04).**

ADDITIONS TO THE AGENDA:

APPROVAL OF THE AGENDA: Moved by S. Walmsley and seconded by T. Lacey that the Recreation Committee of the Township of McKellar does hereby accept the agenda for the February 26, 2026, meeting. **Motion Carried (26-05).**

DECLARATION OF CONFLICT OF INTEREST: None

VISITORS: None

CORRESPONDENCE RECEIVED:

REPORTS OF MEMBERS:

1. **Pickleball:** This activity continues to be a popular activity in the community. One set of nets had to be retired due to wear and tear. We will consider a new set later in the year.
2. **Badminton:** This activity continues to grow in popularity with a good number of participants. Moving forward the group may look at extending the season through the summer months.
3. **Canasta:** The turnout for the game has been slow but there is an enthusiastic interest in it.
4. **Arm Wrestling:** At this time the activity ceased and remaining time slots will be cancelled. The coordinator of the activity will be asked to remove any personal items from the room.
5. **Roll-up Sign:** Design is still in the works. We will consider the feasibility of getting two signs.

- 6. Kids Ice Fish & Fun:** This event was well attended with approximately 30 children and their parents. The kids brought lots of energy and enthusiasm to the afternoon and enjoyed the time. Thanks to Rob Gibson for his assistance with making holes in the ice and for the attendance of our local Volunteer Firefighters.

NEW BUSINESS:

- 1. Snowmobile Fun Run - Sat March 1, 2026** - All set to go on Sunday with a ride on the Local trails with the DunAhmic Snowriders. The group will return to the Community Centre for hot chocolate, treats and a little socializing.
- 2. Parry Sound Singers - Dec 5, 2026:** Like last year, the group will provide their own equipment and have asked for assistance with set-up.
- 3. Cafe Night - 7 - 10pm Saturday July 25, 2026:** The Rich Howard Trio has been booked to perform that night and will require a \$300 deposit to secure the date. P. Jefkins will contact the Legion about running the bar and look into food possibilities.
- 4. Inventory of Cupboard:** The storage area in the back of the kitchen should be catalogued for future reference. This will be looked at on Sunday during set up for the snowmobile social.
- 5. Inventory Stickers:** Small to be made for labelling of MRC property.
- 6. Merchandise:** North of Muskoka was contacted with re: toques, ball caps and sweatshirts. They could be used for prizes or to sell.
- 7. Event Dates:** Activity dates were discussed by the members.
- 8. Food Safety Handlers course:** At this time F. Deguara has the certificate. J. Ryeland and S. Walmsley are in the process of getting the certification.
- 9. Rec Committee Budget 2026:** Moved by J. Ryeland and seconded by T. Lacey, the McKellar Recreation Committee does accept the interim budget for 2026 as discussed by the members. **Motion Carried (26-06)**

Next Meeting: March 26, 2026, 4 pm

Adjournment: Moved by T. Lacey and seconded by S. Walmsley that the Recreation Committee of the Township of McKellar does hereby adjourn at 5:30 p.m. **Motion Carried (26-07).**

LAKE STEWARDSHIP AND ENVIRONMENTAL COMMITTEE OF MCKELLAR TOWNSHIP

Final Minutes

Thursday February 26, 2026

† Educational resources posted by this committee are available on the Township of McKellar Website here:

<https://www.mckellar.ca/en/township-services/resources/Links-to-YouTube-Videos.pdf>

Our Facebook page is located at <https://www.facebook.com/profile.php?id=61565497380905&mibextid=ZbWKwL>

Item	Time	Please note: These are ongoing agenda items. Only items marked with an * will be discussed at the next meeting.
1.		<p>Land Acknowledgement:</p> <p>In the spirit of reconciliation and co-operation, we wish to acknowledge that the land on which we gather is the traditional territory of the Anishinaabe and Mississauga people. Its boundaries fall within the Robinson-Huron Treaty of 1850 and the Williams Treaty of 1923. We are grateful to live here, and we thank all the generations of people who have taken care of this land for thousands of years. To honour the suffering of Indigenous people and the love and wisdom they have carried for thousands of years, we pledge to work in community and harmony with each other and the environment we inhabit and work towards Truth and Reconciliation.</p>
2.	*	<p>Roll Call: Tony Best (N); Ross Crockford (Y); Peter Duffey (Y); Jennifer Ghent-Fuller (Y) ; Carl Mitchell (Y); Nick Ryeland (Y); Rick Speers (N); Rob Gibson (Y)</p> <p>We need 5 committee members to have a quorum (Y)</p> <p>Does anyone have a declaration of pecuniary and/or personal interest and general nature thereof?</p> <p>No</p>
3.1	*	<p>Motion to accept the minutes of January 15, 2026. (attached)</p> <p>Moved: Peter Seconded: Ross</p> <p>Amendment:</p> <p>Approved with (Y) without () Amendment :</p>
3.2	*	<p>Would any committee member like to add any item to the agenda? Rick sent email about Glyphosate and Magnetawan Council resolution in opposition to the use of glyphosate in Forest Management – added.</p> <p>Motion to accept the agenda: Moved: Peter Seconded: Ross Carried</p>
3.3		<p>Strategic Planning - Does anyone have any environmental issues they would like to discuss?</p>
4. Goals		<p>General Updates on Current Issues.</p> <p>NOTE: Numbers have been changed to reflect deleted items.</p>

4.1	*	<p>Waterfront/Shoreline Protection</p> <p>Feb 26, 2026 meeting – Committee reached a consensus that we need to simultaneously conduct education about the effects of wake surfing and, in conjunction with that find out what people on the lake think about it – the approach should be similar to “the committee has become aware that this has been an issue on other lakes, we are concerned that it may be a problem on our lake and we are gathering information about whether it is a problem or not for the Township residents”</p>
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	<p>We would like to work with MLCA. Our remit is the environment and what affects the lake environment. We need to go back to first principles – keep in mind sustaining the lake for the next 500 years. We need documentation that damage is happening to our lake – eg. shoreline erosion, fish habitat/nest destruction, sediment getting stirred up, leading to algae blooms, destruction of nests/eggs of shore birds etc. We can look at MNR permits for stabilizing shoreline. We have Chris Houser’s research from 2023 showing 80% of wave energy is from power boats. There are also issues concerning recreational safety and property damage which are more the remit of the lake association. We need to flesh out the four page bulletin sent out prior to the meeting – spread it over several articles. Simple questions to gather evidence, for example, when you sit on your dock are you bothered by waves? Try not to elicit yes/no responses.</p> <p>Work with MLCA to coordinate responses, could see if the July tax mailing is available.</p> <p>Ross and Jenn to work on FB posts.</p> <p>Tim James sent information/correction to his document that we need to correct.</p> <p>Council could apply for a VORR if there is strong evidence that this is what the community wants.</p> <p>Actions: Ross and Peter to draft open-ended question for facebook Jennifer, Peter, Nick, possibly Ross to meet with MLCA exec (Steve, Scott and Tony). We do have some cross-over members.</p> <p>Feb 26, 2026 agenda - Do we want to act on the issue of the damage that wake boats do to a lake environment? How to move forward: a discussion. Possible information draft: The Effects of Wake Surfing on the lake and property (attached). Do we need to add effect on fishing?</p> <p>Jan 18, 2026: We have gathered a lot of information and debated extensively about the damage that wake boats do to a lake environment and considered how to move forward. A vote was held on a zoom poll: “Should we try to get Council to put a wake-boat question on this year’s election ballot?” This ballot was defeated – we will not be requesting a question on this year’s election ballot.</p>
4.2	<p>Water Sampling</p> <p>Jan 18 Jennifer has written and distributed a draft article on treating drinking water to remove PFA’s which can go in the next edition of Environmental Considerations.</p> <p>Dec 15 2025 The committee agreed that we will apply to do one test for PFA’s in 2026 at a cost of approximately \$625 plus tax (price quoted in October 2025).</p>
4.3	<p>Publicity</p> <p>Feb 19:</p> <ul style="list-style-type: none"> • The article on treating drinking water to remove PFAs was posted on the LSEC Facebook page. Question: should we continue to make postings in the winter or wait until May for further posts? • New article for FB page on Key Biodiversity Areas (draft attached) • Would anyone be interested in working on articles mentioned below? Are there any other topics we should include in 2026? • Jennifer is planning a series of articles for Facebook based on the Webinar series “How Lakes Work” by the Friends of the Muskoka Watershed <p>We could do articles on</p> <ol style="list-style-type: none"> A) Well maintenance based on the video with a reference to it. B) Discouraging Insect Fogging – Peter will do this C) PFA’s in the water – draft completed D) Effects of wake surfing on the lake – drafts completed E) Discouraging dumping pharmaceuticals into the septic?

		<p>F) Article about avoiding shallow areas/disturbing sediment with power boats with Patty's pictures or new pictures that show the deep channels – best at high noon with a bright sun</p> <p>G) Article on planting in the water near the shore – put with wake boats articles (buffer, habitat)</p> <p>H) Should we publish a map with a guide to the location of the deep channels in the narrowest areas</p> <p>I) Updated video list or where to locate it</p> <p>J) We would aim to have a revised Environmental Considerations ready to print in early May – get a list of new residents by the beginning of June. We need to get it to the printer by mid-May, get the list of new households by the beginning of June and complete 2026 distribution by July 1 as we did in 2025</p> <p>K) Can we do an article or video with Rob or both on distinguishing invasive phragmites from indigenous phragmites, preventing the spread and removing and destroying invasive phragmites without spreading it inadvertently</p> <p>L) It would be good to see if we have covered all relevant topics perhaps by looking through the issues covered by other associations</p> <p>Presentations - YouTube videos from this committee are posted here: https://www.mckellar.ca/en/township-services/resources/Links-to-YouTube-Videos.pdf along with other videos</p> <p>Our postings (listings and a table of contents) are uploaded on the township web page under "Residents/Environment." Jennifer will continue to gradually update the page with Megan Attard's help. https://www.mckellar.ca/en/living-in-our-community/environment.aspx</p>
4.4		<p>Earth Day / Clean Up Our Lakes / Recycling</p> <p>Feb 26 – the new guidelines for recycling in McKellar Township are posted on the web site under Municipal Services/Transfer Station</p> <p>Jan 15 –</p> <ol style="list-style-type: none"> 1. Council passed a bylaw that we can hold the Clean Up Our Lakes Campaign between May 11 and 25th as we requested. We need to put up the sign at the transfer station and do publicity.
4.5		<p>Fishing / Wildlife –</p> <p>Jan 15 - Tony heard from a local resident that he gave up fishing from his boat because wake boat activity was too disruptive.</p> <p>Oct 16 Update from Ross on Turtle Crossing Signs – Ross and Jennifer conferred about the number of signs required and settled on an amount of \$1200 as appropriate for the turtle signs on McKellar Township roads.</p> <p>RESOLUTION #3 2025</p> <p>Moved: Ross, Seconded Peter – We will spend an amount not to exceed \$ 1200 on turtle signs. Passed Unanimously.</p>
4.6		<p>Benthic Study October - GBB did Benthic sampling again in July 2025 – report is available on the McKellar Web Page here: https://www.mckellar.ca/en/township-services/resources/Manitouwabing-environment-report-2025-1.pdf</p>
4.7	*	<p>Pesticides/Fertilizers –</p> <p>Feb 26 2026 – Rick sent around a resolution from the Municipality of Magnetawan Council on a Stop the Spray campaign concerning the use of glyphosate by the MNRF in accordance with approved Forest Management Plans. This is more commonly referred to as Round-up and is used by the agricultural industry, on some golf courses and by some people on their lawns. Simazine is another similar herbicide. Over 60 municipalities have passed a similar resolution.</p> <p>West Wind is the company with a forestry licence in the McKellar/Magnetawan area. There are devices called passive air samplers that you can put up for a period and it will assess the level of herbicide in the air over a period of time and tell you whether it's a problem in your area.</p> <p>Action: We can do an educational article – Rob will send it in point form to Jennifer</p>

		Feb 26 – Our pamphlets concerning fogging with insecticides were distributed with the February tax mailings. Dec 18 – Rob noted that the province is considering a law limiting pesticide spraying on lawns.												
4.8		Invasive Species –												
4.9		Water Levels – Sept 18 – We posted a notice about the lowering of water levels on the LSEC web page so people are reminded why the water levels are dropping and the fact that the range of level is governed by an agreement The water level on Lake Manitouwabing is controlled by the hydro power company, Bracebridge Generation Ltd. within the limits of the normal operating zone established in a resolution of the Public Utilities Commission of the Town of Parry Sound (No. 87-83).” And the url for the paper : 2025-01-17-Water-Levels-on-Manitouwabing-Lake-JGF.pdf												
4.10		Drinking Water Source Protection Jan 15 – there should be information on standardized Drinking Water Source Protection projects available this spring.												
4.11		Strategic Planning –												
		Ongoing items deleted from Agendas and Minutes: Septic Education, Microplastics, Fish Catch reporting sign at Armstrong Lake following stocking, Catch and Release signs, Dark Skies, ICE CAP, EV Chargers, Organic Waste Planning, Pollinator Gardens. These items can be brought back as needed.												
5.		Budget Dec 18: Proposed LSEC budget for 2026 presented to Council Dec 16 th , 2025 See Dec and Jan minutes.												
6.	*	Our meetings are now held on the third Thursday of the month. Meeting Dates for 2026: <table style="width: 100%; border: none;"> <tr> <td style="width: 50%;">January 15th</td> <td style="width: 50%;">July 16th</td> </tr> <tr> <td>February 19th</td> <td>August 20th</td> </tr> <tr> <td>March 19th</td> <td>September 17th</td> </tr> <tr> <td>April 16th</td> <td>October 15th</td> </tr> <tr> <td>May 21st</td> <td>November 19th</td> </tr> <tr> <td>June 18th</td> <td>Dec 17th</td> </tr> </table> <p>The Council Chamber is available and has been booked for Third Thursdays. Old information is occasionally removed from the bottom of each item in these minutes, but can be found in old minutes on the Township’s web page under Environment.</p>	January 15th	July 16 th	February 19th	August 20 th	March 19 th	September 17 th	April 16 th	October 15 th	May 21 st	November 19 th	June 18 th	Dec 17 th
January 15th	July 16 th													
February 19th	August 20 th													
March 19 th	September 17 th													
April 16 th	October 15 th													
May 21 st	November 19 th													
June 18 th	Dec 17 th													
7.	*	Motion to adjourn. Moved: Ross Seconded: Peter Approved: Yes Time: 8:51 pm (meeting started at 7:15)												

McKellar Historical Committee Minutes
Wednesday March 4, 2026

Call the meeting to order at 2:02 pm

MEMBERS PRESENT: Vivian Moore (Chair), Muriel Junck (Vice Chair), Joyce Hopkins, Jeanette Clements, Carolyn Phillips, and Mike Kekkonen.

REGRETS: Chris Clayton, Debbie McMurray

VISITORS: None

DECLARATION OF CONFLICT OF INTEREST: None

Moved by: Jeanette Clements

Seconded by: Joyce Hopkins

26-05 Be it Resolved That the Historical Committee of the Township of McKellar does Hereby approve the agenda for this meeting as amended.

Carried

Moved by: Joyce Hopkins

Seconded by: Carolyn Phillips

26-06 Be it Resolved That the Historical Committee of the Township of McKellar does hereby approve the minutes of the Wednesday March 4, 2026 McKellar Historical Committee meeting as circulated.

Carried

CORRESPONDENCE: Emails and photos received from Chris Clayton on his trip to Europe.

REPORTS:

Joyce Hopkins provided a verbal report on events at the Hurdville Hall. There are events regularly held at the Hurdville Hall (check the Hurdville Hall events schedule) on Sundays from 1-4 pm with participants from Broadbent and Hurdville. Recently there was a trivia event and the 20th annual (and final) Hopstars is scheduled for Wednesday March 18, 2026 at 11:30 am.

The historical committee discussed the success of the events held at the St. Stephens Broadbent Community Hub and Museum (13 Dickinson Road) in 2025 and events that could be organized and scheduled in 2026. The committee decided to start off with a community social event in May (day and time to be announced) that will

include musicians and BBQ.

The historical committee continues to partner with local groups and organizations. The Historical committee in partnership with the McKellar Library is planning a historical buildings bus tour on June 27th, from 12:30 to 4 pm. The tour will visit numerous historical buildings in McKellar Township with historical narration and context provided on the tour. The tour would include historical buildings such as St. Stephens, Hemlock and the McKellar United Church, Hurdville Hall, post and beam barns and several century homes. The tour would include historical facts and stories at each of the locations. The estimated cost will be approximately \$15 per person.

Jeanette has completed the first set of fundraising coffee mugs for St. Stephen's Community Hub and Museum. The mugs are \$10 each and have the St. Stephens picture and logo.

Tours of the Evelyn Watkins Moore Heritage Museum and St. Stephens Community Hub and Museum are available throughout the year by scheduling a time through the McKellar Township office.

The McKellar Historical Committee is always seeking new members to the committee and visitors are always welcome to attend meetings and workshop sessions.

Moved by: Jeanette Clements

Seconded by: Muriel Junck

26-07 Be it Resolved That the Historical Committee of the Township of McKellar does Hereby host an afternoon Crokinole Tournament between Hurdville and Broadbent on Sunday July 5th from 1-4 pm at St. Stephen's Broadbent Community Hub.

Carried

Moved by: Jeanette Clements

Seconded by: Muriel Junck

26-08 Be it Resolved That the Historical Committee of the Township of McKellar does Hereby pass a motion to purchase an ad in the Parry Sound District Horticultural Society Yearbook half page at \$55.00

Carried

Moved by: Muriel Junck

Seconded by: Jeanette Clements

26-09 Be it Resolved That the Historical Committee of the Township of McKellar

does Hereby pass a motion to donate \$50.00 to the Agricultural Society to sponsor a Special Prize for the Antique Category.

Carried

Moved by: Muriel Junck

Seconded by: Joyce Hopkins

26-10 Be it Resolved That the Historical Committee of the Township of McKellar does Hereby pass a resolution to support the Application to NOHFC for the hiring of an intern to be shared by the McKellar historical committee with any other townships committees/staff.

Carried

Moved by: Joyce Hopkins

Seconded by: Carolyn Phillips

26-11 Be it Resolved That the Historical Committee of the Township of McKellar does Hereby adjourn at 3:52 pm.

Carried

Next meeting date scheduled for Wednesday April 1, 2026, at 2:00 pm in the McKellar Township Council Chamber.



Township of McKellar Report to Council

Prepared for: Mayor & Council

Department: Administration

Date: April 7, 2026

Report No: ADMIN-2026-03

Subject: Township Logo Design Proposal

Recommendation:

THAT Council of the Corporation of the Township of McKellar receive the report respecting the survey results for the Township of McKellar Logo Design proposal; and

THAT Council provide direction as to whether to retain the existing logo or to proceed with further exploration and development of a new logo for the Township of McKellar.

Background

At the direction of Council, a public survey was conducted to gather residents' feedback on the Township's current logo and the potential for a redesign. The purpose of the survey was to assess community interest in maintaining the existing logo, pursuing minor updates, or undertaking a full redesign, and to collect qualitative feedback on design preferences and priorities.

Survey Results

A total of 96 responses were received. The results are summarized as follows:

- 48 responses (50%) – No, the current logo should remain as is
- 37 responses (38.5%) – Yes, it should be redesigned
- 7 responses (7.3%) – Yes, but only minor updates
- 4 responses (4.2%) – Unsure

Summary of Results

The results indicate that while a slight majority of respondents support retaining the current logo, a combined 45.8% of respondents expressed interest in either a redesign or minor updates. This reflects a divided community perspective, with no clear consensus on the preferred direction.

Public Feedback – Key Themes

A review of written comments identified several recurring themes:

1. Financial Considerations

- Many respondents expressed concern regarding the use of taxpayer funds for a logo redesign. Comments frequently indicated that available funds should instead be directed toward priority municipal services, such as:

- Road maintenance and infrastructure
- Recreational facilities and community amenities
- Emergency services and equipment
- There was a strong sentiment that a logo redesign is a low priority relative to other municipal needs.

2. Preference to Retain Existing Logo

- A significant number of respondents indicated satisfaction with the current logo and noted:
 - It reflects the Township's history and identity
 - There is a limited perceived benefit to changing it
 - Associated implementation costs (e.g., signage, vehicles, materials) are a concern
 - Some respondents indicated openness to minor refinements rather than a full redesign.

3. Interest in Modernization

- A portion of respondents supported updating the logo, noting that:
 - The current design may appear dated or overly complex
 - A more modern, clean, and simplified design would improve usability
 - The logo could better reflect the Township's natural environment and tourism appeal

4. Design Feedback

- Specific suggestions included:
 - Simplifying the number of elements within the logo
 - Emphasizing key local features such as lakes, forests, and natural landscapes
 - Considering recognizable wildlife and community features
 - Improving colour clarity and overall visual impact

5. Engagement and Process

- Comments also highlighted:
 - A desire for transparency regarding costs and rationale for change
 - Concerns with survey structure and response limitations

Analysis

The survey results and comments show that the community is split on redesigning the logo. While some are interested in updating it, others are concerned about cost, priorities, and whether it's necessary. Since there is no clear agreement, any decision to move forward with a redesign should consider:

- Financial implications and budget availability
- Level of community support
- Scope of change (minor refresh vs. full redesign)

Options for Council Consideration

Option 1 – Retain Existing Logo

- No financial impact
- Aligns with the preference of the largest respondent group
- Maintains continuity and avoids implementation costs

Option 2 – Minor Logo Refresh

- Minimal financial impact
- Limited updates to modernize and simplify the existing design
- May balance community interest in change while maintaining familiarity

Option 3 – Full Logo Redesign

- Minimal financial impact
- Development of a new visual identity
- Opportunity to better reflect the Township's brand and future direction

Financial Implications

Should the Council decide to proceed with either a minor refresh or a comprehensive redesign, additional costs would encompass:

- Approximately 17 vehicle decals (Estimated \$17.50 each, some of which would need to be replaced this year regardless)
- Replacement of sign panels for the electric sign (Estimated \$1000.00)
- Replacement of flag (Estimated \$150.00)

All stationery printing will feature the old logo and will be ordered solely as required; this encompasses envelopes and business cards. The new logo will be used in digital formats across all platforms, including the website, email signatures, letterhead, and community partnership logos.

Conclusion

The survey results demonstrate divided public opinion, with a marginal majority supporting retention of the existing logo; however, a considerable segment of respondents advocates some form of modification. Council's guidance is necessary to ascertain whether to retain the existing logo, implement minor modifications, or undertake a comprehensive redesign.

Respectfully submitted by:

Reviewed by:

Mary Smith, Deputy Clerk

Karlee Britton, Clerk/Administrator

March 17, 2026

Mayor and Council Township of McKellar
P.O. Box 69
McKellar, Ontario

Subject: Request for Council Consideration in regards to the Township Logo

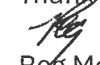
I went on the Township website to complete the survey for the Township logo and found that the survey could not be submitted unless all questions were answered. When I read the multiple-choice questions, I felt that they did not accommodate someone who didn't agree with changing the Logo. In my opinion a Township Logo should not be changed unless there has been a geographic change in the Township boundaries. In researching the existing Logo I could not locate much history on its creation. What I did find is that typically the symbols on the McKellar Logo represent the following:

1. The Beaver
 - Canadian Heritage
 - The history fur trade
 - Hard work and perseverance
 - The natural environment
2. The Log/Branch/ 4 leaves
 - Forestry, logging, timber industry
 - Growth and natural environment
 - Four seasons or Community unity
3. The Book
 - Education and learning
 - Knowledge and civic responsibility
 - Community Development
4. The Key
 - Authority and Stewardship
 - Trust and Responsibility
 - Welcome and access

It is my opinion that these symbols already represent the Township of McKellar and there is no need to try and fix something that isn't broken nor spend money that is not necessary.

In view of this I would ask Council to consider voting against any changes to the Logo.

Thank you for your consideration in this matter,


Reg Moore,
A Concerned Ratepayer



Township of McKellar Staff Report

Prepared for: COUNCIL

Department: TREASURY

Agenda Date: April 7, 2026

Report No: T-2026-06

Subject: PROPOSED BUDGET 2026 Version 2

Recommendation:

That the Council of the Township of McKellar, accepts the report on proposed budget 2026 version 2.

Background:

As per the requirements of Municipal Act Section 2001 ,S.O.2001,c.25, Section 290,The Township of McKellar is required to have the budget approved, including estimates of all sums required during the year for the purpose of the municipality.

The annual budget involves staff at various levels from across the organization. The budgets are reviewed by respective Department Head and amended as necessary.

Financial Analysis/Discussion:

Proposed Tax Levy

The Proposed 2026 Budget has been refined following review and feedback from Council and staff. The revised municipal tax levy is \$4,784,830.68, a 5.00% increase from the previous year.

Despite this increase, the average residential taxpayer will see a 3.96% rise in municipal taxes—approximately \$30.89 annually for a home assessed at \$100,000. This impact is moderated by no change to the education tax levy.

The changes arising from Council direction and staff review are outlined below



Township of McKellar Staff Report

Budget Changes:

The following changes have been made to the March 27 ,2026 Draft Budget:

Operating Revenue

Administration

- The administrative revenue section increased by **\$5,000** as a result of a transfer from the recreation reserve to support volunteer appreciation expenses.

Operating Expenses

Administration.

- Administrative expenses increased by **\$5,000** to support volunteer appreciation initiatives. This increase is fully funded through a transfer from the recreation reserve, ensuring that the cost does not place additional pressure on the operating budget while recognizing and valuing the contributions of volunteers who support municipal programs and services

Capital Revenue/ Expenses-No Change

Reserves:

The estimated year-end balance of all municipal reserves, after accounting for planned transfers in and out, is projected to be \$1,034,249.31.

Conclusion:

The 2026 Proposed Budget Version 2 aligns with Council's strategic priorities, manages growing service and infrastructure needs, and balances fiscal responsibility with taxpayer impact, with staff recommending approval of the budget as presented.

Respectfully submitted by:

Roshan Kantiya
Treasurer

Karlee Britton
Clerk/Administrator



Township of McKellar Staff Report

Attachments

Proposed Budget Summary 2026-Version 2

Proposed Budget Detail 2026-Version 2

Proposed Capital Budget 2026-Version 2

Estimated Balance of Reserves 2026-Version 2

Tax Rate 2026-Version 2

Residential Tax Increase Impact 2026- Version 2

External Agencies Levy Impact on budget

Township of McKellar
Proposed Budget Summary 2026-Version 2
April 7,2026

Department	REVENUE	EXPENDITURE
General Government	-\$ 1,721,574.61	\$ 1,151,347.64
Fire Department	-\$ 2,160.00	\$ 396,502.80
Building Department	-\$ 180,435.78	\$ 180,435.78
Protection to Persons & Property	-\$ 5,200.00	\$ 474,466.79
Transportation	-\$ 350.00	\$ 1,953,067.00
Environmental	-\$ 40,980.00	\$ 280,415.20
Health Care	\$ -	\$ 323,283.10
Social Service	\$ -	\$ 417,124.00
Recreation	-\$ 1,740.00	\$ 12,300.00
Parks and Facilities	-\$ 5,000.00	\$ 85,094.06
Community Centre	-\$ 2,500.00	\$ 105,324.61
Cultural Services	\$ -	\$ 1,000.00
Sesquicentennial Ad Hoc Committee	\$ -	\$ -
West Parry Sound Recreation and Cultural Center	-\$ 20,000.00	\$ 116,678.54
Public Library	-\$ 8,400.00	\$ 76,200.00
Historical Committee	-\$ 300.00	\$ 5,500.00
Planning Department	-\$ 13,600.00	\$ 96,500.00
Business Development	-\$ 13,200.00	\$ 12,000.00
McKellar Market	-\$ 20,000.00	\$ 32,482.23
TOTAL OPERATING	-\$ 2,035,440.39	\$ 5,719,721.75
TOTAL CAPITAL	-\$ 3,579,055.87	\$ 4,613,574.54

SCHEDULE OF RESERVES	Budget	
	Transfer From	Transfer To
Total	-\$ 3,002,892.65	\$ 446,574.65

MUNICIPAL LEVY for OPERATING Budget	\$ 3,684,281.36
MUNICIPAL LEVY for CAPITAL Projects Covered by Levy	\$ 1,034,518.67
INVESTMENT IN INFRASTRUCTURE & ASSETS	\$ 66,030.65
	\$ 4,784,830.68

2025 Tax Levy	4,486,045.51
2025 Growth Related Levy	74,364.12
5.00% Tax increase	224,421.05
Total Levy	4,784,830.68

Township of Mckellar
Proposed Budget Detail 2026-Version 2- April 7,2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
	-\$ 716,462.30	-\$ 324,673.19	-\$ 564,371.53	-\$ 296,585.23	-\$ 662,874.61	17.45%
Total Administrative Revenue	-\$ 1,478,362.30	-\$ 1,212,439.31	-\$ 1,442,271.53	-\$ 1,268,990.91	-\$ 1,721,574.61	19.37%
Grand Revenue	-\$ 5,641,937.78	-\$ 5,379,814.71	-\$ 5,928,317.04	-\$ 5,759,029.97	-\$ 6,506,405.29	9.75%

General Government Expenditure

Council							
02 050 001	Salaries	\$ 123,546.28	\$ 120,383.09	\$ 126,017.21	\$ 125,599.37	\$ 128,285.52	1.80%
02 050 004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 6,177.31	\$ 4,626.27	\$ 6,300.86	\$ 4,242.28	\$ 6,414.28	1.80%
02 050 006	Mileage	\$ 1,500.00	\$ -	\$ 1,500.00	\$ -	\$ 1,500.00	0.00%
02 050 007	Telephone	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
02 050 014	Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
02 050 015	Conferences, Courses, Training,	\$ 1,500.00	\$ 727.69	\$ 1,500.00	\$ 500.00	\$ 1,500.00	0.00%
02 050 016	Accommodations/Meals	\$ 1,000.00	\$ -	\$ 1,000.00	\$ -	\$ 1,000.00	0.00%
02 050 024	Miscellaneous	\$ 500.00	\$ -	\$ 500.00	\$ 218.78	\$ 500.00	0.00%
		\$ 134,223.60	\$ 125,737.05	\$ 136,818.07	\$ 130,560.43	\$ 139,199.79	1.74%

Wages increase by 1.80% as per October 2025 CPI Ontario

Administration

02 060 001	NOHFC Intern Salary and Payroll Overhead	\$ -	\$ -	\$ -	\$ -	\$ -	
02 060 001	Salaries	\$ 447,209.67	\$ 453,815.00	\$ 414,157.73	\$ 418,880.81	\$ 421,621.52	1.80%
02 060 004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 93,914.03	\$ 95,674.09	\$ 91,114.70	\$ 77,093.47	\$ 92,756.73	1.80%
02 060 005	Employee Benefits	\$ 22,360.48	\$ 21,252.79	\$ 20,707.89	\$ 16,002.83	\$ 21,081.08	1.80%
02 060 006	Mileage	\$ 2,500.00	\$ 694.78	\$ 2,500.00	\$ 200.00	\$ 2,500.00	0.00%
02 060 007	Telephone	\$ 2,600.00	\$ 2,106.67	\$ 2,600.00	\$ 2,363.11	\$ 2,600.00	0.00%
02 060 008	Hydro Admin	\$ 14,000.00	\$ 15,760.86	\$ 14,000.00	\$ 15,957.65	\$ 16,000.00	14.29%
02 060 009	Office Supplies/Materials	\$ 4,500.00	\$ 3,884.84	\$ 4,500.00	\$ 3,760.08	\$ 4,500.00	0.00%
02 060 010	Postage/Courier	\$ 8,000.00	\$ 4,588.33	\$ 8,000.00	\$ 7,917.84	\$ 8,000.00	0.00%
02 060 011	Advertising & Public Relations	\$ 3,000.00	\$ -	\$ 3,000.00	\$ -	\$ 1,000.00	-66.67%
02 060 012	Printing/Photocopier	\$ 5,000.00	\$ 5,466.07	\$ 5,000.00	\$ 4,906.03	\$ 5,500.00	10.00%
02 060 013	Lease Payments	\$ -	\$ -	\$ -	\$ -	\$ -	
02 060 014	Insurance	\$ 110,000.00	\$ 114,897.27	\$ 121,000.00	\$ 128,092.96	\$ 155,000.00	28.10%
02 060 015	Courses & Training	\$ 4,000.00	\$ 2,023.61	\$ 4,000.00	\$ 2,666.10	\$ 4,000.00	0.00%
02 060 016	Conferences	\$ 3,000.00	\$ 1,172.41	\$ 3,000.00	\$ 3,694.95	\$ 3,000.00	0.00%
02 060 017	Memberships/Subscriptions	\$ 4,000.00	\$ 4,294.39	\$ 4,000.00	\$ 3,198.83	\$ 4,000.00	0.00%
02 060 018	Office Equipment	\$ 7,500.00	\$ 405.53	\$ 7,500.00	\$ 9,798.42	\$ 7,500.00	0.00%
02 060 019	Professional Services - Audit	\$ 16,000.00	\$ 11,651.52	\$ 16,000.00	\$ 15,060.48	\$ 18,000.00	12.50%

Insurance cost increased due to extra coverage of bridges

Increase in cost due to consolidation of West Parry Sound Rec and Culture Centre and FIR

Township of McKellar
Proposed Budget Detail 2026-Version 2- April 7,2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
02 060 020 Professional Services - Legal / Land Reg	\$ 31,000.00	\$ 32,455.24	\$ 31,000.00	\$ 17,530.94	\$ 30,000.00	-3.23%
02 060 021 Consultant Services	\$ 25,000.00	\$ 8,883.64	\$ 20,000.00	\$ 9,871.32	\$ 20,000.00	0.00%
02 060 021 Consultant Services						Realtex -Arrears Collection Consultant
02 060 022 Election Expenses	\$ 5,000.00	\$ 1,679.04	\$ 5,000.00	\$ 2,364.76	\$ 5,000.00	0.00%
						IT costs have increased due to higher managed service expenses, mainly from acquiring more laptops.
02 060 023 Information Technology Support	\$ 70,000.00	\$ 63,380.16	\$ 45,000.00	\$ 59,984.77	\$ 51,000.00	13.33%
02 060 024 Miscellaneous	\$ 3,000.00	\$ 1,923.02	\$ 3,000.00	\$ 2,621.26	\$ 3,000.00	0.00%
02 060 025 Bank Service Charges \$ Loan Interest Cha	\$ 4,000.00	\$ 3,008.08	\$ 4,000.00	\$ 2,959.37	\$ 4,000.00	0.00%
Interest & Principal -on Debenture	\$ 35,632.00	\$ 35,632.12	\$ 35,632.00	\$ 35,632.06	\$ 17,816.00	-50.00%
02 060 026 Tax Write Offs	\$ 10,000.00	\$ 6,941.28	\$ 10,000.00	\$ 1,199.29	\$ 10,000.00	0.00%
02 060 027 Insurance Losses						
02 060 028 Security Systems	\$ 1,000.00	\$ 1,700.93	\$ 1,000.00	\$ 732.68	\$ 1,000.00	0.00%
02 060 029 Accumulated Deficit						
02 060 031 Telecommunication Service (Internet, Web	\$ 11,280.00	\$ 9,998.48	\$ 9,500.00	\$ 10,043.39	\$ 12,120.00	27.58%
02 060 034 Provincial Sales Tax Charged (no HST Cha						Starlink/vianet
02 060 035 Records Retention	\$ 1,000.00	\$ 337.20	\$ 1,000.00	\$	\$ 1,000.00	0.00%
02 060 043 Furniture						
02 060 051 Volunteer Recognition	\$ 5,000.00	\$ 4,500.00	\$	\$	\$ 5,000.00	Volunteer Appreciation
02 060 109 Hydro Admin Office						
02 060 127 Donations / Grants to Organizations & Gr	\$ 4,000.00	\$ 25.00	\$ 4,000.00	\$ 1,650.00	\$ 4,000.00	0.00%
						West Pary Sound Museum \$2,000
02 060 128 Discretionary Donations	\$ 5,000.00	\$ 2,813.00	\$ 5,000.00	\$ 4,681.37	\$ 5,000.00	0.00%
02 060 150 Scholarships	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00	0.00%
02 060 300 Transfer to Reserves				\$ 2,635.24		
Municipal Property Assessment Corporation Expenditures						
02 310 030 MPAC Annual Levy	\$ 70,096.12	\$ 70,096.09	\$ 72,230.57	\$ 72,230.57	\$ 74,652.52	3.35%
Total Municipal Property Assessment Corporation Expenditure	\$ 70,096.12	\$ 70,096.09	\$ 72,230.57	\$ 72,230.57	\$ 74,652.52	3.35%
Transfer to Reserves						
02 060 300 Transfer to Reserves-Repayment from Debenture						
02 060 300 Transfer to General Admin Reserve						
02 060 334 Transfer to Reserves - Asset Management						
Total Transfer to Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Total Administration Expenses	\$ 1,164,315.90	\$ 1,108,298.49	\$ 1,105,760.96	\$ 1,065,791.00	\$ 1,151,347.64	4.12%
Fire Department						

increased by 3.35% due to inflationary pressure and staffing cost

Township of McKellar
Proposed Budget Detail 2026-Version 2- April 7,2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
Revenue						
02 104 572 Tower Lease	\$ -	\$ 2,159.60	\$ 2,160.00	\$ 2,160.00	\$ 2,160.00	0.00%
03 104 551 Fire Department Revenue	\$ -	\$ 1,241.98				
03 104 581 Transfer from Reserve - Fire Department						
03 104 591 Unexpended Capital - Fire Department						
Total Fire Department Revenue	\$ 2,160.00	\$ 3,401.58	\$ 2,160.00	\$ 2,160.00	\$ 2,160.00	0.00%
Fire Department Administration						
Expenses						
03 150 001 Salaries	\$ 160,000.00	\$ 153,302.74	\$ 163,200.00	\$ 170,032.24	\$ 179,520.00	10.00%
03 150 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 20,800.00	\$ 19,606.24	\$ 21,216.00	\$ 18,556.61	\$ 25,132.80	18.46%
03 150 005 Employee Benefits	\$ 6,000.00	\$ 5,035.75	\$ 6,000.00	\$ 5,084.27	\$ 6,000.00	0.00%
03 150 006 Mileage	\$ 3,490.00	\$ 3,183.28	\$ 3,490.00	\$ 3,444.76	\$ 3,500.00	0.29%
03 150 007 Telephone	\$ 3,000.00	\$ 2,607.42	\$ 3,000.00	\$ 2,987.39	\$ 3,500.00	16.67%
03 150 009 Office Supplies/Materials	\$ 1,500.00	\$ 516.79	\$ 1,500.00	\$ 1,387.02	\$ 2,000.00	33.33%
03 150 014 Insurance		\$ -		\$ -		
03 150 015 Courses & Training	\$ 25,000.00	\$ 18,939.14	\$ 25,000.00	\$ 19,629.56	\$ 25,000.00	0.00%
03 150 016 Conferences	\$ 1,000.00	\$ 305.28	\$ 1,000.00	\$ 30.00	\$ 1,300.00	30.00%
03 150 017 Memberships/Subscriptions	\$ 1,200.00	\$ 1,182.88	\$ 1,200.00	\$ 1,584.30	\$ 2,750.00	129.17%
03 150 018 Office Equipment	\$ 1,500.00	\$ 634.94	\$ 3,000.00	\$ 3,414.47	\$ 3,000.00	0.00%
03 150 021 Consultant Services		\$ -		\$ -		
03 150 024 Miscellaneous	\$ 3,500.00	\$ 1,793.54	\$ 3,500.00	\$ 3,787.17	\$ 3,500.00	0.00%
03 150 040 Radio Licences	\$ 1,200.00	\$ 1,191.01	\$ 1,200.00	\$ 1,223.20	\$ 1,250.00	4.17%
03 150 042 Emergency First Response Supplies	\$ 5,000.00	\$ 6,453.90	\$ 5,000.00	\$ 2,753.65	\$ 5,000.00	0.00%
03 150 050 Donation/Honourarium	\$ 500.00	\$ 278.00	\$ 500.00	\$ 500.00	\$ 300.00	-40.00%
03 150 100 Safety Equipment/Protective Clothing	\$ 20,000.00	\$ 16,383.58	\$ 20,000.00	\$ 17,202.09	\$ 20,000.00	0.00%
03 150 100 Safety Equipment/Protective Clothing-		\$ -		\$ -		
03 150 102 Mutual Aid Agreement	\$ 9,500.00	\$ 1,330.39	\$ 9,500.00	\$ 9,108.13	\$ 4,500.00	-52.63%
03 150 103 Fire Prevention	\$ 4,000.00	\$ 2,104.72	\$ 4,000.00	\$ 2,907.81	\$ 4,000.00	0.00%
03 150 104 Forest Fire Management Fee	\$ 4,900.00	\$ 4,891.58	\$ 4,900.00	\$ 4,987.49	\$ 5,000.00	2.04%
03 150 105 Dispatch Services	\$ 2,500.00	\$ 1,967.40	\$ 2,500.00	\$ 2,047.54	\$ 2,500.00	0.00%
03 150 106 Radio System Maintenance	\$ -	\$ -	\$ -	\$ -	\$ 5,000.00	
03 150 107 Radio Tower Maintenance		\$ -		\$ -	\$ 1,500.00	
03 150 108 Emergency Management(Separate Line Item)		\$ -		\$ -	\$ -	
03 150 111 Fire Fighting Tools/Equipment	\$ 13,500.00	\$ 13,082.47	\$ 13,500.00	\$ 14,992.29	\$ 15,000.00	11.11%
03 150 114 Equipment & Repairs	\$ 5,500.00	\$ 2,541.64	\$ 8,500.00	\$ 4,807.92	\$ 8,500.00	0.00%

Township of McKellar
Proposed Budget Detail 2026-Version 2- April 7,2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
03 150 300 Transfer to Reserves				\$ 25,397.15		
03 150 401 Capital - Buildings						
03 150 403 Capital - Equipment						
03 150 407 Contra Capital - Fire						
03 150 415 Amortization - Fire						
Fire Hall #1 McKellar-Sharon Park Drive	\$ 293,590.00	\$ 257,332.69	\$ 301,706.00	\$ 315,865.06	\$ 327,752.80	8.63%
03 151 008 Hydro	\$ 2,500.00	\$ 1,681.53	\$ 2,500.00	\$ 1,698.85	\$ 2,500.00	0.00%
03 151 024 Miscellaneous	\$ 1,000.00	\$ 1,091.22	\$ 1,000.00	\$ 289.52	\$ 1,000.00	0.00%
03 151 033 Heating	\$ 3,000.00	\$ 2,658.33	\$ 3,000.00	\$ 4,121.72	\$ 4,500.00	50.00% Increase in heating cost/usage
03 151 112 Maintenance Supplies	\$ 1,500.00	\$ 67.08	\$ 1,500.00	\$ 845.39	\$ 1,500.00	0.00%
03 151 113 Maintenance Repairs	\$ 3,000.00	\$ 600.33	\$ 3,000.00	\$ 2,815.51	\$ 3,500.00	16.67% Increase in maintenance cost-Service Boiler
03 151 114 Equipment & Repairs						
03 151 116 Grounds Maintenance						
03 151 145 Materials & Supplies(Line item Duplicated-Removed)	\$ 11,000.00	\$ 6,098.49	\$ 11,000.00	\$ 9,770.99	\$ 13,000.00	18.18%
Fire Hall #2 McKellar						
03 152 007 Telephone Fire Hall #2	\$ -					
03 152 008 Hydro	\$ 3,500.00	\$ 3,232.62	\$ 3,500.00	\$ 3,249.03	\$ 3,750.00	7.14%
03 152 024 Miscellaneous	\$ 1,000.00	\$ 974.84	\$ 1,000.00	\$ 342.00	\$ 1,000.00	0.00%
03 152 033 Heating	\$ 7,500.00	\$ 5,920.67	\$ 7,500.00	\$ 6,435.20	\$ 7,500.00	0.00%
03 152 112 Maintenance Supplies	\$ 1,500.00	\$ -	\$ 1,500.00	\$ 1,105.82	\$ 1,500.00	0.00%
03 152 113 Maintenance Repairs	\$ -	\$ -	\$ -	\$ -	\$ 3,500.00	Increase in maintenance cost-Service Boiler
03 152 114 Equipment & Repairs						
03 152 116 Grounds Maintenance						
03 152 145 Materials & Supplies(Line item Duplicated-Removed)						
Fire Department Vehicles	\$ 13,500.00	\$ 10,128.13	\$ 13,500.00	\$ 11,132.05	\$ 17,250.00	27.78%
03 153 140 Motor Oil/Grease	\$ 500.00	\$ 153.60	\$ 500.00	\$ 203.59	\$ 500.00	0.00%
03 153 141 Fuel - Gas	\$ 6,000.00	\$ 9,768.75	\$ 6,000.00	\$ 3,631.67	\$ 3,000.00	-50.00%
03 153 142 Fuel - Diesel	\$ 5,000.00	\$ -	\$ 5,000.00	\$ 3,996.83	\$ 5,500.00	10.00%
03 153 144 Licenses & Insurance						
03 153 200 Rescue 1 - 1998 Dodge Ram-Now Rescue 3	\$ 3,250.00	\$ 280.85	\$ 3,250.00	\$ 1,554.69	\$ 3,250.00	0.00%
03 153 202 Rescue 1-2022 Doge Ram-SS14						
03 153 202 Pumper 1 - 1996 Superior Ford F-800-Remove						
03 153 203 Pumper 2 - 1978 Dodge D300						
Tanker 2 - 1980 Chev C70/2025 Mini Pumper FORD F-						
03 153 204 550-P5521						
03 153 206 T1-2019 INT.TRUCK#709568	\$ 3,500.00	\$ 1,909.90	\$ 3,500.00	\$ 3,446.59	\$ 3,750.00	7.14%
03 153 207 T2 - 2013 Freightliner - Fire Dept	\$ 3,500.00	\$ 2,331.92	\$ 3,500.00	\$ 1,977.10	\$ 3,500.00	0.00%
03 153 208 R2 - 2008 Ford E-350						
03 153 209 R2 2014 FORD E350	\$ 6,000.00	\$ 9,646.38	\$ 6,000.00	\$ 1,953.30	\$ 2,500.00	-58.33%

Township of McKellar
Proposed Budget Detail 2026-Version 2- April 7,2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
03 153 210 2020 Freightliner Pumper Truck-P1	\$ 2,500.00	\$ 1,753.03	\$ 2,500.00	\$ 2,688.39	\$ 3,500.00	40.00%
Fire Department Tower Site	\$ 30,250.00	\$ 25,844.43	\$ 30,250.00	\$ 19,738.35	\$ 29,000.00	-4.13%
03 154 008 Hydro	\$ 1,750.00	\$ 1,514.35	\$ 1,750.00	\$ 1,600.99	\$ 1,750.00	0.00%
03 154 024 Miscellaneous			\$	\$ 98.56	\$ 250.00	
03 154 107 Radio Tower Maintenance						
Transfer to Reserves	\$ 1,750.00	\$ 1,514.35	\$ 1,750.00	\$ 1,699.55	\$ 2,000.00	14.29%
03 150 300 Transfer to Reserves-Forest Fire Reserve	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	0.00%
	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	0.00%
Emergency Planning Budget						
03 150 107 Radio Tower Maintenance	\$ -	\$ -				
03 150 108 Emergency Management	\$ 4,500.00	\$ 4,500.00	\$ 4,500.00	\$ 4,500.00	\$ 4,500.00	0.00%
	\$ 4,500.00	\$ 4,500.00	\$ 4,500.00	\$ 4,500.00	\$ 4,500.00	0.00%
Total Fire Department Expenses	\$ 357,590.00	\$ 308,418.09	\$ 365,706.00	\$ 365,706.00	\$ 396,502.80	8.42%
Building Department						
Revenue						
04 104 541 Building Permits	-\$ 135,000.00	-\$ 160,068.06	-\$ 160,000.00	-\$ 155,176.53	-\$ 160,000.00	0.00%
04 104 543 Inactive Permit Fee	-\$ -	400.00				
04 104 544 Revised Drawings	-\$ 1,500.00	-\$ 1,455.00	-\$ 1,500.00	-\$ 3,100.00	-\$ 1,800.00	20.00%
04 104 552 Re-Inspection Fee	-\$ 1,500.00	-\$ -	-\$ 1,500.00	-\$ -	-\$ 1,500.00	0.00%
04 104 553 Shared CBO Service due from other Municipi	-\$ 20,000.00	-\$ -	-\$ 14,000.00	-\$ 4,937.44	-\$ 17,135.78	22.40%
04 104 589 Transfer from Reserves - Building	-\$ 158,000.00	-\$ 161,923.06	-\$ 177,000.00	-\$ 163,213.97	-\$ 180,435.78	12.03%
Total Building Revenue						
Expenses						
04 170 001 Salaries	\$ 117,847.53	\$ 116,169.20	\$ 120,204.48	\$ 123,556.41	\$ 122,368.16	1.80%
04 170 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 24,747.98	\$ 24,949.14	\$ 26,444.99	\$ 22,936.25	\$ 26,921.00	1.80%
04 170 005 Employee Benefits	\$ 9,126.62	\$ 6,869.82	\$ 9,126.62	\$ 6,138.08	\$ 9,126.62	0.00%
04 170 006 Mileage						
04 170 007 Telephone	\$ 600.00	\$ 472.89	\$ 600.00	\$ 485.78	\$ 600.00	0.00%
04 170 009 Office Supplies/Materials	\$ 1,000.00	\$ 2,253.56	\$ 1,000.00	\$ 318.70	\$ 1,000.00	0.00%
04 170 010 Postage/Courier	\$ 100.00	\$ -	\$ 100.00	\$ -	\$ 100.00	0.00%
04 170 014 Insurance		\$ -	\$ -	\$ -	\$ -	

Wages increase by 1.80% October 2025 CPI Ontario

Township of McKeellar
Proposed Budget Detail 2026-Version 2- April 7,2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
04 170 015 Courses & Training	\$ 2,000.00	\$ 44.78	\$ 2,000.00	\$ 723.31	\$ 2,000.00	0.00%
04 170 016 Conferences	\$ 2,000.00	-	\$ 2,000.00	\$ 1,407.65	\$ 2,500.00	25.00%
04 170 017 Memberships/Subscriptions	\$ 500.00	\$ 516.20	\$ 500.00	\$ 529.42	\$ 600.00	20.00%
04 170 020 Professional Services - Legal	\$ 7,000.00	\$ 306.81	\$ 7,000.00	\$ 2,056.22	\$ 7,000.00	0.00%
04 170 023 Computer Software & Hardware	\$ 4,500.00	\$ 4,273.92	\$ 4,500.00	\$ 4,444.88	\$ 4,500.00	0.00%
04 170 024 Miscellaneous	\$ 500.00	\$ 500.00	\$ 500.00	-	\$ 500.00	0.00%
04 170 041 Shared CBO Services due to Other Municip	\$ 1,500.00	\$ 351.05	\$ 1,500.00	-	\$ 1,500.00	0.00%
04 170 141 Vehicle Fuel - Gas	\$ 1,200.00	\$ 851.37	\$ 1,200.00	\$ 610.16	\$ 1,200.00	0.00%
04 170 143 Vehicle Maintenance Costs/Parts	\$ 400.00	\$ 281.97	\$ 400.00	\$ 7.11	\$ 400.00	0.00%
04 170 144 Licenses & Insurance	\$ 120.00	-	\$ 120.00	-	\$ 120.00	0.00%
04 170 145 Materials & Supplies-Duplicate-Removed						
Total Building Expenses	\$ 173,142.14	\$ 157,840.71	\$ 177,196.09	\$ 163,213.97	\$ 180,435.78	1.83%
Transfer to Reserves						
04 170 300 Transfer to Building Reserve	\$ -	\$ -				
Total Transfer to Reserves	\$ -	\$ -				
Total Building Department Expenditures	\$ 173,142.14	\$ 157,840.71	\$ 177,196.09	\$ 163,213.97	\$ 180,435.78	1.83%
Protection to Persons and Property						
Revenue						
02 102 525 Provincial Offences Act Revenue	-\$ 4,000.00	2,711.55	-\$ 4,000.00	-	2,000.00	-50.00%
05 160 552 Court Security Transportation Grant	-\$ 2,500.00	3,408.64	-\$ 2,500.00	1,653.00	3,000.00	20.00%
05 160 552 Misc.Revenue -OPP offset				1,632.64		
02 104 538 Fine Revenue - Parking/Trailers	-\$ 200.00	-	200.00	-	200.00	0.00%
Total Protection to Persons and Property Revenue	-\$ 6,700.00	\$ 6,120.19	-\$ 6,700.00	\$ 3,285.64	\$ 5,200.00	-22.39%
Expenses						
Policing Costs - O.P.P Expenditures						
05 160 030 Policing Services Annual Levy	\$ 363,282.00	\$ 393,549.00	\$ 374,588.00	\$ 374,592.00	\$ 415,793.00	11.00%
911 Service Expenditures	\$ 363,282.00	\$ 393,549.00	\$ 374,588.00	\$ 374,592.00	\$ 415,793.00	11.00%
05 165 030 Contracted Services/Annual Levy-911	\$ 1,200.00	\$ 1,148.69	\$ 1,200.00	\$ 1,269.64	\$ 1,398.79	16.57%
Animal Control Expenditures	\$ 1,200.00	\$ 1,148.69	\$ 1,200.00	\$ 1,269.64	\$ 1,398.79	16.57%
05 180 030 Veterinary Association Annual Levy	\$ 275.00	\$ 275.00	\$ 275.00	\$ 275.00	\$ 275.00	0.00%

After the review of the OPP cost recovery model ,
11% cap is established due to increase in policing costs

Cost increase due to change in calculation criteria
based on MPAC Census Data instead of Statistics
Canada or FIR -approved by 911 Committee

Township of McKellar
Proposed Budget Detail 2026--Version 2- April 7,2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
05 180 320 Livestock Reimbursements - funded	\$ 1,000.00					
05 180 321 Livestock Reimbursements - unfunded	\$ 1,275.00	\$ 275.00	\$ 275.00	\$ 275.00	\$ 275.00	0.00%
05 180 401 Capital - Buildings Animal Control						
By-Law Enforcement Expenditures						
05 182 001 Salaries	\$ 30,712.40	\$ 18,863.25	\$ -			
05 182 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 6,449.60	\$ 4,442.63	\$ -			
05 182 005 Employee Benefits	\$ 2,066.62	\$ 3,343.62	\$ -			
05 182 030 Bylaw Enforcement Annual Levy	\$ -	\$ 40,000.00	\$ 40,000.00	\$ 16,288.20	\$ 40,000.00	0.00%
05 190 006 Mileage	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 408.44	\$ 3,000.00	0.00%
05 190 007 Telephone					\$ 180.00	
05 190 011 Advertising						
05 190 015 Courses & Training	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 1,829.76	\$ 5,000.00	0.00%
05 190 020 Professional Services - Legal	\$ 4,000.00	\$ 4,000.00	\$ 4,000.00	\$ -	\$ 4,000.00	0.00%
05 190 024 Miscellaneous	\$ 1,500.00	\$ 613.65	\$ 1,500.00	\$ 1,774.66	\$ 1,320.00	-12.00%
05 190 030 Contracted Services/Annual Levy	\$ 52,728.62	\$ 27,263.15	\$ 53,500.00	\$ 20,301.06	\$ 53,500.00	0.00%
05 191 030 West Parry Sound OPP Detachment Board				\$ 3,464.13	\$ 3,500.00	
Total Protection To Persons & Property Expenditures	\$ 418,485.62	\$ 422,235.84	\$ 429,563.00	\$ 399,901.83	\$ 474,466.79	10.45%
Transportation Department Revenue						
06 104 534 Entrance Application Fee	-\$ 350.00	-\$ 450.00	-\$ 350.00	-\$ 600.00	-\$ 350.00	0.00%
06 104 552 Miscellaneous Revenue -			-\$ -	60,101.87		
06 104 553 Administrative Income -Road Damage deposit						
06 104 582 Transfer from Reserve - Roads Capital Construction						
06 104 592 Unexpended Capital - Roads						
02 104 570 Surplus Taken into Revenue (to cover payment of debenture)						
Total Transportation department Revenue	-\$ 350.00	-\$ 450.00	-\$ 350.00	-\$ 60,701.87	-\$ 350.00	

The salary and mileage expenses for Bylaw remain unchanged, as the bylaw officer was hired partway through the year and therefore did not have a significant impact on the budget

Created new line item for Cell Phone. We have used miscellaneous account to record the cell phone expenses

Created new line item for Cell Phone. We have used miscellaneous account to record the cell phone expenses

The OPP Detachment Board was established last year, and the amount shown is an estimate

Township of McKeellar
Proposed Budget Detail 2026-Version 2- April 7,2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
Administration Expenses						
06 200 001 Salaries	\$ 160,296.00	\$ 243,207.85	\$ 192,960.00	\$ 180,707.56	\$ 196,433.28	1.80% Wages increase by 1.80% October 2025 CPI Ontario
06 200 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 24,044.40	\$ 41,980.91	\$ 42,451.20	\$ 34,131.63	\$ 43,215.32	1.80%
06 200 005 Employee Benefits	\$ 22,000.00	\$ 22,621.41	\$ 23,155.20	\$ 23,341.46	\$ 25,536.33	10.28%
06 104 553 Administrative Income - Road Damage deposit Ret						
06 200 006 Mileage	\$ 500.00	\$ 1,160.39	\$ 500.00	\$ 313.77	\$ 1,000.00	100.00%
06 200 007 Telephone	\$ 1,400.00	\$ 816.26	\$ 1,400.00	\$ 952.92	\$ 1,400.00	0.00%
06 200 008 Personal Protective Equipment Employee A	\$ 1,000.00	\$ 1,297.52	\$ 2,000.00	\$ 2,404.07	\$ 2,000.00	0.00%
06 200 009 Office Supplies/Materials	\$ 500.00	\$ 832.17	\$ 500.00	\$ 918.64	\$ 500.00	0.00%
06 200 010 Postage/Courier	\$ 200.00	\$ 2.35	\$ 200.00	\$ -	\$ 200.00	0.00%
06 200 011 Advertising	\$ 500.00	\$ 80.39	\$ 500.00	\$ 80.39	\$ 500.00	0.00%
06 200 012 Printing/Photocopier						
06 200 014 Insurance						
06 200 015 Courses & Training	\$ 3,000.00	\$ 3,834.32	\$ 5,000.00	\$ 4,105.67	\$ 6,000.00	20.00%
06 200 016 Conferences	\$ 1,000.00	\$ 142.82	\$ 2,500.00	\$ 2,168.25	\$ 2,500.00	0.00%
06 200 017 Memberships/Subscriptions	\$ 1,000.00	\$ 1,100.77	\$ 1,000.00	\$ 1,100.79	\$ 1,000.00	0.00%
06 200 018 Office Equipment	\$ 1,500.00	\$ -	\$ 500.00	\$ 449.09	\$ 500.00	0.00%
06 200 020 Professional Services - Legal	\$ 5,000.00	\$ 11,317.21	\$ 10,000.00	\$ 10,174.64	\$ 10,000.00	0.00%
06 200 021 Consultant Services	\$ 1,000.00	\$ -	\$ 2,000.00	\$ -	\$ 2,000.00	0.00%
06 200 023 Computer Software Maintenance	\$ 500.00	\$ -	\$ 500.00	\$ 305.79	\$ 500.00	0.00%
06 200 024 Miscellaneous	\$ -	\$ -	\$ 192,313.98	\$ 185,513.98	\$ 185,513.19	-3.54% Loan for Centre Road @4.25 for 5 years
06 200 025 Loan, interest, service charges-Debenture						
06 200 025 Loan, interest, service charges-Debenture						
	\$ -	\$ -	\$ 179,948.18	\$ 183,381.64	\$ 366,763.28	103.82% Loan for Hurdville Road @3.99 for 10 years
						An increase in radio licence costs is reflected in this budget
06 200 040 Radio Licences	\$ 650.00	\$ 651.25	\$ 650.00	\$ 668.86	\$ 675.00	3.85% budget
06 200 136 Professional Services	\$ 5,000.00	\$ 712.32	\$ -	\$ -	\$ -	
06 200 300 Transfer to Reserves	\$ -	\$ -	\$ -	\$ 60,101.87	\$ -	
06 200 409 Contra Capital - Roads						
06 200 417 Amortization - Roads						
06 200 429 Capital - Transportation						
Public Works Garage	\$ 230,090.40	\$ 329,757.94	\$ 658,078.56	\$ 697,621.02	\$ 846,236.40	28.59%
06 210 001 Salaries	\$ 15,100.00	\$ 11,955.43	\$ 15,100.00	\$ 11,159.28	\$ 15,100.00	0.00%
06 210 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 3,322.00	\$ 2,727.07	\$ 3,322.00	\$ 2,613.23	\$ 3,322.00	0.00%
06 210 005 Employee Benefits	\$ 151.00	\$ 47.44	\$ 151.00	\$ 52.71	\$ 151.00	0.00%
06 210 008 Hydro	\$ 3,000.00	\$ 2,774.81	\$ 3,000.00	\$ 4,349.24	\$ 4,500.00	50.00% Heating cost increased
06 210 024 Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	
06 210 031 Furnace Oil/Heating (Propane)	\$ 15,000.00	\$ 11,404.09	\$ 15,000.00	\$ 11,724.92	\$ 15,300.00	2.00% The budget has been adjusted upward by 2% to account for inflation.
06 210 110 Permits/Licenses	\$ -	\$ -	\$ -	\$ -	\$ -	

Township of McKellar
Proposed Budget Detail 2026--Version 2- April 7, 2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
06 210 112 Maintenance Supplies	\$ 500.00	\$ 1,095.24	\$ 500.00	\$ 259.20	\$ 510.00	2.00%
06 210 113 Maintenance Repairs	\$ 15,000.00	\$ 6,859.68	\$ 15,000.00	\$ 2,693.50	\$ 15,000.00	0.00%
06 210 114 Equipment & Repairs	\$ 1,500.00	\$ 3,085.75	\$ 1,500.00	\$ 2,788.75	\$ 1,530.00	2.00%
06 210 116 Grounds Maintenance	\$ 500.00	\$ -	\$ 500.00	\$ 302.64	\$ 500.00	0.00%
06 210 145 Materials & Supplies	\$ 2,500.00	\$ 3,515.51	\$ 2,500.00	\$ 1,559.03	\$ 2,500.00	0.00%
06 210 148 Workshop Supplies	\$ 3,000.00	\$ 5,573.47	\$ 3,000.00	\$ 3,413.88	\$ 3,500.00	16.67%
06 210 401 Capital - Buildings	\$ -	\$ -	\$ -	\$ -	\$ -	usage of workshop supplies
Bridge & Culverts	\$ 59,573.00	\$ 49,038.49	\$ 59,573.00	\$ 40,916.38	\$ 61,913.00	3.93%
06 220 001 Salaries	\$ 22,000.00	\$ 4,064.73	\$ 20,000.00	\$ 22,443.83	\$ 20,360.00	1.80%
06 220 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 4,840.00	\$ 859.93	\$ 4,000.00	\$ 4,379.98	\$ 4,072.00	1.80%
06 220 005 Employee Benefits	\$ 220.00	\$ 19.31	\$ 200.00	\$ 117.69	\$ 200.00	0.00%
06 220 024 Miscellaneous-Amount reflected in line 145	\$ -	\$ -	\$ -	\$ -	\$ -	Wages increase by 1.80% October 2025 CPI Ontario
06 220 145 Materials & Supplies	\$ 17,000.00	\$ 9,496.87	\$ 21,000.00	\$ 43,823.34	\$ 21,420.00	2.00%
06 220 147 Contracted Services	\$ 5,000.00	\$ 450.00	\$ 10,000.00	\$ 7,687.97	\$ 10,200.00	2.00%
Brushing & Timming	\$ 49,060.00	\$ 14,890.84	\$ 55,200.00	\$ 78,452.81	\$ 56,252.00	1.91%
06 221 001 Salaries	\$ 6,000.00	\$ 834.92	\$ 6,000.00	\$ 4,225.78	\$ 6,000.00	0.00%
06 221 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 1,320.00	\$ 185.73	\$ 1,320.00	\$ 837.43	\$ 1,320.00	0.00%
06 221 005 Employee Benefits	\$ 60.00	\$ 5.39	\$ 60.00	\$ 21.99	\$ 60.00	0.00%
06 221 024 Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	
06 221 145 Materials & Supplies	\$ 3,000.00	\$ -	\$ 3,000.00	\$ 1,535.50	\$ 3,000.00	0.00%
06 221 147 Contracted Services	\$ 15,000.00	\$ 14,755.20	\$ 20,000.00	\$ 22,478.78	\$ 20,400.00	2.00%
Ditching	\$ 25,380.00	\$ 15,781.24	\$ 30,380.00	\$ 29,099.48	\$ 30,780.00	1.32%
06 222 001 Salaries	\$ 15,000.00	\$ 2,456.01	\$ 15,000.00	\$ 10,654.73	\$ 15,000.00	0.00%
06 222 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 3,300.00	\$ 518.68	\$ 3,300.00	\$ 2,346.50	\$ 3,300.00	0.00%
06 222 005 Employee Benefits	\$ 150.00	\$ 11.89	\$ 150.00	\$ 42.27	\$ 150.00	0.00%
06 222 024 Miscellaneous-Amount reflected in line 145	\$ -	\$ -	\$ -	\$ -	\$ -	
06 222 145 Materials & Supplies/Miscellaneous	\$ 2,500.00	\$ -	\$ 2,500.00	\$ 1,831.68	\$ 2,500.00	0.00%
06 222 147 Contracted Services	\$ 5,000.00	\$ -	\$ 10,000.00	\$ 7,687.97	\$ 10,000.00	0.00%
Loosetop Maintenance	\$ 25,950.00	\$ 2,986.58	\$ 30,950.00	\$ 22,563.15	\$ 30,950.00	0.00%
06 223 001 Salaries	\$ 20,000.00	\$ 13,215.70	\$ 20,000.00	\$ 18,262.56	\$ 20,000.00	0.00%
06 223 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 3,800.00	\$ 2,957.41	\$ 3,800.00	\$ 3,673.30	\$ 3,800.00	0.00%
06 223 005 Employee Benefits	\$ 200.00	\$ 74.33	\$ 200.00	\$ 98.33	\$ 200.00	0.00%

Township of McKellar
Proposed Budget Detail 2026-Version 2- April 7, 2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
06 223 024 Miscellaneous-Amount reflected in line 145						
06 223 145 Materials & Supplies/Miscellaneous	\$ 85,000.00	\$ 76,320.56	\$ 85,000.00	\$ 92,074.49	\$ 86,700.00	2.00%
06 223 146 Dust Control Materials/Supplies	\$ 70,000.00	\$ 49,691.36	\$ 70,000.00	\$ 56,295.74	\$ 70,000.00	0.00%
06 223 147 Contracted Services	\$ 179,000.00	\$ 142,259.36	\$ 179,000.00	\$ 170,404.42	\$ 180,700.00	0.95%
Roadside Maintenance						
06 224 001 Salaries	\$ 100,000.00	\$ 74,506.97	\$ 100,000.00	\$ 70,226.71	\$ 90,000.00	-10.00%
06 224 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 22,000.00	\$ 17,024.61	\$ 22,000.00	\$ 13,002.37	\$ 19,800.00	-10.00%
06 224 005 Employee Benefits	\$ 1,000.00	\$ 406.77	\$ 1,000.00	\$ 301.70	\$ 900.00	-10.00%
06 224 024 Miscellaneous-Amount reflected in line 145	\$ 10,000.00	\$ 5,748.38	\$ 10,000.00	\$ 198.22	\$ 10,000.00	0.00%
06 224 145 Materials & Supplies/Miscellaneous	\$ 133,000.00	\$ 97,686.73	\$ 133,000.00	\$ 83,729.00	\$ 120,700.00	-9.25%
06 224 147 Contracted Services	\$ 40,000.00	\$ 21,596.94	\$ 40,000.00	\$ 29,745.34	\$ 40,000.00	0.00%
Sanding/Salting						
06 225 001 Salaries	\$ 8,000.00	\$ 4,692.57	\$ 8,000.00	\$ 5,752.26	\$ 8,000.00	0.00%
06 225 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 400.00	\$ 114.42	\$ 400.00	\$ 132.58	\$ 400.00	0.00%
06 225 005 Employee Benefits	\$ 400.00	\$ 114.42	\$ 400.00	\$ 132.58	\$ 400.00	0.00%
06 225 024 Miscellaneous	\$ 100,000.00	\$ 111,973.47	\$ 100,000.00	\$ 113,139.81	\$ 100,000.00	0.00%
06 225 145 Materials & Supplies	\$ 148,400.00	\$ 138,377.40	\$ 148,400.00	\$ 148,769.99	\$ 148,400.00	0.00%
06 225 147 Contracted Services	\$ 55,000.00	\$ 37,037.00	\$ 55,000.00	\$ 45,601.38	\$ 55,000.00	0.00%
Snow Plowing						
06 226 001 Salaries	\$ 12,100.00	\$ 8,317.11	\$ 12,100.00	\$ 8,724.65	\$ 12,100.00	0.00%
06 226 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 550.00	\$ 211.57	\$ 550.00	\$ 187.32	\$ 550.00	0.00%
06 226 005 Employee Benefits	\$ 12,000.00	\$ 6,128.96	\$ 12,000.00	\$ 6,492.92	\$ 12,000.00	0.00%
06 226 024 Miscellaneous-Amount reflected in line 145	\$ 5,000.00	\$ 686.88	\$ 5,000.00	\$ 5,549.24	\$ 5,000.00	0.00%
06 226 145 Materials & Supplies/Miscellaneous	\$ 84,650.00	\$ 52,381.52	\$ 84,650.00	\$ 66,591.12	\$ 84,650.00	0.00%
06 226 147 Contracted Services	\$ 7,000.00	\$ 9,932.46	\$ 7,000.00	\$ 10,920.85	\$ 10,000.00	42.86%
Street Signs & Safety Equipment						
06 227 001 Salaries	\$ 1,540.00	\$ 2,213.54	\$ 1,540.00	\$ 2,191.15	\$ 2,200.00	42.86%
06 227 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 70.00	\$ 53.56	\$ 70.00	\$ 55.43	\$ 100.00	42.86%
06 227 005 Employee Benefits	\$ 70.00	\$ 53.56	\$ 70.00	\$ 55.43	\$ 100.00	42.86%
06 227 024 Miscellaneous	\$ 12,000.00	\$ 10,136.08	\$ 12,000.00	\$ 4,380.18	\$ 12,000.00	0.00%
06 227 145 Materials & Supplies	\$ 20,610.00	\$ 22,335.64	\$ 20,610.00	\$ 17,547.61	\$ 24,300.00	17.90%
06 227 147 Contracted Services						

Budget increased to reflect inflation adjustment @2%-Granular A&B
The budget amount kept same because last year we prioritize the loads based on requirement and it might be same for this year

No budget increase for Washed Granite Screening & Bulk Talk, as the previous year's tender came in below \$100K

Increased staff time required to secure street signs and enhance public safety

Township of Mickellar
Proposed Budget Detail 2026-Version 2- April 7,2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
Vehicle overhead						
06 228 140 Motor Oil/Grease	\$ 3,600.00	\$ 3,499.08	\$ 3,600.00	\$ 4,683.90	\$ 4,600.00	27.78% Vehicle maintenance costs increased due to higher vehicle usage, including additional lubricants to ensure efficient performance.
06 228 141 Fuel - Gas	\$ 1,000.00	\$ -	\$ 1,000.00	\$ 9,079.52	\$ 10,000.00	900.00% New Fuel Tank
06 228 142 Fuel - Diesel	\$ 65,000.00	\$ 62,718.41	\$ 65,000.00	\$ 50,852.85	\$ 65,000.00	0.00%
06 228 143 Filters	\$ 4,000.00	\$ 5,048.79	\$ 4,000.00	\$ 9,219.55	\$ 5,000.00	25.00% Increased vehicle usage has led to higher filter supply requirements
06 228 144 Licenses & Insurance	\$ 16,000.00	\$ 15,294.75	\$ 16,000.00	\$ 15,385.75	\$ 16,000.00	0.00%
06 228 145 Materials & Supplies	\$ 2,000.00	\$ 4,574.13	\$ 2,000.00	\$ 410.28	\$ 2,000.00	0.00%
06 228 300 Transfer to Reserves						
2020 Freightliner Plow Truck	\$ 91,600.00	\$ 90,835.16	\$ 91,600.00	\$ 89,631.85	\$ 102,600.00	12.01%
06 233 001 Salaries	\$ 2,500.00	\$ 2,113.94	\$ 2,500.00	\$ 2,070.30	\$ 2,500.00	0.00%
06 233 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 550.00	\$ 495.37	\$ 550.00	\$ 405.74	\$ 550.00	0.00%
06 233 005 Employee Benefits	\$ 25.00	\$ 12.43	\$ 25.00	\$ 11.14	\$ 25.00	0.00%
06 233 143 Maintenance Costs/Parts	\$ 13,000.00	\$ 9,167.84	\$ 13,000.00	\$ 20,514.14	\$ 14,000.00	7.69% Higher usage of vehicle require more maintenance
2016 Ford F-250 Pickup	\$ 16,075.00	\$ 11,789.58	\$ 16,075.00	\$ 23,001.32	\$ 17,075.00	6.22%
06 235 001 Salaries	\$ 1,000.00	\$ 645.24	\$ 1,000.00	\$ 101.16	\$ 1,000.00	0.00%
06 235 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 220.00	\$ 104.36	\$ 220.00	\$ 20.02	\$ 220.00	0.00%
06 235 005 Employee Benefits	\$ 10.00	\$ 2.27	\$ 10.00	\$ 0.63	\$ 10.00	0.00%
06 235 141 Fuel - Gas	\$ 6,000.00	\$ 922.33	\$ 6,000.00	\$ -	\$ 6,000.00	0.00%
06 235 143 Maintenance Costs/Parts	\$ 14,500.00	\$ 16,722.10	\$ 8,000.00	\$ 6,595.64	\$ 8,000.00	0.00%
06 235 144 Licenses & Insurance						
2019 Freightliner	\$ 21,730.00	\$ 18,396.30	\$ 15,230.00	\$ 6,717.45	\$ 15,230.00	0.00%
06 237 001 Salaries	\$ 3,000.00	\$ 3,174.85	\$ 3,000.00	\$ 2,814.91	\$ 3,000.00	0.00%
06 237 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 660.00	\$ 705.41	\$ 660.00	\$ 538.49	\$ 660.00	0.00%
06 237 005 Employee Benefits	\$ 30.00	\$ 18.20	\$ 30.00	\$ 14.72	\$ 30.00	0.00%
06 237 143 Maintenance Costs/Parts	\$ 15,500.00	\$ 18,329.27	\$ 17,000.00	\$ 21,539.77	\$ 19,000.00	11.76% Higher usage of vehicle require more maintenance
06 237 144 Licenses & Insurance						
CASE Backhoe /New CAT Backhoe 2025	\$ 19,190.00	\$ 22,227.73	\$ 20,690.00	\$ 24,907.89	\$ 22,690.00	9.67%
06 238 001 Salaries	\$ 2,000.00	\$ 2,414.39	\$ 2,000.00	\$ 1,159.80	\$ 2,000.00	0.00%
06 238 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 440.00	\$ 542.92	\$ 440.00	\$ 230.94	\$ 440.00	0.00%
06 238 005 Employee Benefits	\$ 20.00	\$ 14.37	\$ 20.00	\$ 4.74	\$ 20.00	0.00%
06 238 143 Maintenance Costs/Parts	\$ 16,000.00	\$ 4,155.47	\$ 10,000.00	\$ 11,175.20	\$ 10,200.00	2.00%
2002 John Deere Backhoe	\$ 18,460.00	\$ 7,127.15	\$ 12,460.00	\$ 12,570.68	\$ 12,660.00	1.61%
06 239 001 Salaries	\$ 2,000.00	\$ 1,314.20	\$ 2,000.00	\$ 1,195.78	\$ 2,000.00	0.00%
06 239 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 440.00	\$ 292.93	\$ 440.00	\$ 236.66	\$ 440.00	0.00%
06 239 005 Employee Benefits	\$ 20.00	\$ 8.59	\$ 20.00	\$ 5.10	\$ 20.00	0.00%

Township of McKellar
Proposed Budget Detail 2026-Version 2- April 7, 2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
06 239 143 Maintenance Costs/Parts	\$ 2,500.00	\$ 977.53	\$ 2,500.00	\$ 6,576.71	\$ 2,550.00	2.00%
	\$ 4,960.00	\$ 2,593.25	\$ 4,960.00	\$ 8,014.25	\$ 5,010.00	1.01%
2001 New Holland Tractor						
06 240 001 Salaries	\$ 500.00	\$ -	\$ 500.00	\$ 234.72	\$ 500.00	0.00%
06 240 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 110.00	\$ -	\$ 110.00	\$ 45.85	\$ 110.00	0.00%
06 240 005 Employee Benefits	\$ 5.00	\$ -	\$ 5.00	\$ 1.46	\$ 5.00	0.00%
06 240 143 Maintenance Costs/Parts	\$ 500.00	\$ -	\$ 5,000.00	\$ 1,828.27	\$ 5,000.00	0.00%
	\$ 1,115.00	\$ -	\$ 5,615.00	\$ 2,110.30	\$ 5,615.00	0.00%
2006 Trailer						
06 242 001 Salaries	\$ 500.00	\$ 177.92	\$ 500.00	\$ 236.04	\$ 500.00	0.00%
06 242 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 110.00	\$ 39.54	\$ 110.00	\$ 46.72	\$ 110.00	0.00%
06 242 005 Employee Benefits	\$ 5.00	\$ 1.18	\$ 5.00	\$ 1.46	\$ 5.00	0.00%
06 242 143 Maintenance Costs/Parts	\$ 1,000.00	\$ -	\$ 1,000.00	\$ 1,388.22	\$ 1,000.00	0.00%
	\$ 1,615.00	\$ 218.64	\$ 1,615.00	\$ 1,672.44	\$ 1,615.00	0.00%
CAT Backhoe						
06 243 001 Salaries	\$ 3,500.00	\$ 1,989.88	\$ 3,500.00	\$ 2,929.15	\$ 3,500.00	0.00%
06 243 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 770.00	\$ 417.21	\$ 770.00	\$ 590.85	\$ 770.00	0.00%
06 243 005 Employee Benefits	\$ 35.00	\$ 11.24	\$ 35.00	\$ 13.69	\$ 35.00	0.00%
06 243 143 Maintenance Costs/Parts	\$ 7,500.00	\$ 24,726.37	\$ 25,000.00	\$ 22,721.84	\$ 25,000.00	0.00%
	\$ 11,805.00	\$ 27,144.70	\$ 29,305.00	\$ 26,255.53	\$ 29,305.00	0.00%
Hardtop Maintenance						
06 245 001 Salaries	\$ 10,000.00	\$ -	\$ 10,000.00	\$ 2,219.11	\$ 10,000.00	0.00%
06 245 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 2,200.00	\$ -	\$ 2,200.00	\$ 345.77	\$ 2,200.00	0.00%
06 245 005 Employee Benefits	\$ 100.00	\$ -	\$ 100.00	\$ 7.10	\$ 100.00	0.00%
06 245 024 Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	-
06 245 145 Materials & Supplies	\$ 25,000.00	\$ 25,793.42	\$ 25,000.00	\$ 26,021.68	\$ 26,000.00	4.00% Cold Patch
06 245 147 Contracted Services	\$ 20,000.00	\$ -	\$ 20,000.00	\$ 18,713.66	\$ 20,000.00	0.00% Line Painting
	\$ 57,300.00	\$ 25,793.42	\$ 57,300.00	\$ 47,307.32	\$ 58,300.00	1.75%
2009 F550 Truck & Plow/ New Dodge 2025 RAM5500 with DUMP Truck						
06 246 001 Salaries	\$ 2,000.00	\$ 853.04	\$ 2,000.00	\$ 3,124.63	\$ 2,000.00	0.00%
06 246 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 440.00	\$ 204.31	\$ 440.00	\$ 619.57	\$ 440.00	0.00%
06 246 005 Employee Benefits	\$ 20.00	\$ 4.45	\$ 20.00	\$ 13.59	\$ 20.00	0.00%
06 246 143 Maintenance Costs/Parts	\$ 7,375.68	\$ 6,881.31	\$ 8,000.00	\$ 6,840.30	\$ 5,000.00	-37.50%
06 246 144 Licenses & Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	-
	\$ 9,835.68	\$ 7,943.11	\$ 10,460.00	\$ 10,598.09	\$ 7,460.00	-28.66%
2011 Chev Silverado						
06 247 001 Salaries	\$ 1,000.00	\$ 185.58	\$ 1,000.00	\$ 382.20	\$ 1,000.00	0.00%
06 247 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 220.00	\$ 43.10	\$ 220.00	\$ 69.36	\$ 220.00	0.00%
06 247 005 Employee Benefits	\$ 10.00	\$ 1.03	\$ 10.00	\$ 1.70	\$ 10.00	0.00%
06 247 141 Fuel - Gas	\$ 2,000.00	\$ -	\$ 2,000.00	\$ -	\$ 2,000.00	0.00%
06 247 143 Maintenance Costs/Parts	\$ 3,200.00	\$ 731.13	\$ 5,000.00	\$ 243.85	\$ 5,000.00	0.00%
06 247 144 Licenses & Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	-
	\$ 6,430.00	\$ 960.84	\$ 8,230.00	\$ 697.11	\$ 8,230.00	0.00%

Township of McKellar
Proposed Budget Detail 2026-Version 2- April 7,2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
Cat Grader-2016						
06 248 001 Salaries	\$ 3,500.00	\$ 325.36	\$ 3,500.00	\$ 413.48	\$ 3,500.00	0.00%
06 248 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 770.00	\$ 62.40	\$ 770.00	\$ 81.46	\$ 770.00	0.00%
06 248 005 Employee Benefits	\$ 35.00	\$ 1.47	\$ 35.00	\$ 2.57	\$ 35.00	0.00%
06 248 141 Fuel - Gas						
06 248 143 Maintenance Costs/Parts	\$ 43,206.86	\$ 52,118.00	\$ 20,000.00	\$ 6,456.68	\$ 20,000.00	0.00%
06 248 144 Licenses & Insurance						
2021 Freightliner	\$ 47,511.86	\$ 52,507.23	\$ 24,305.00	\$ 6,954.19	\$ 24,305.00	0.00%
06 250 001 Salaries	\$ 2,500.00	\$ 1,765.15	\$ 2,500.00	\$ 2,901.36	\$ 2,500.00	0.00%
06 250 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 550.00	\$ 358.48	\$ 550.00	\$ 571.41	\$ 550.00	0.00%
06 250 005 Employee Benefits	\$ 25.00	\$ 10.03	\$ 25.00	\$ 16.88	\$ 25.00	0.00%
06 250 143 Maintenance Costs/Parts	\$ 12,000.00	\$ 7,003.86	\$ 10,000.00	\$ 7,074.77	\$ 10,000.00	0.00%
2023/2024 Freightliner Truck	\$ 15,075.00	\$ 9,137.52	\$ 13,075.00	\$ 10,564.42	\$ 13,075.00	0.00%
06 251 001 Salaries	\$ 2,000.00	\$ 2,954.48	\$ 2,000.00	\$ 3,903.10	\$ 3,000.00	50.00%
06 251 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 440.00	\$ 676.17	\$ 440.00	\$ 790.26	\$ 660.00	50.00%
06 251 005 Employee Benefits	\$ 20.00	\$ 15.83	\$ 20.00	\$ 21.39	\$ 30.00	50.00%
06 251 143 Maintenance Costs/Parts	\$ 5,000.00	\$ 12,325.96	\$ 5,000.00	\$ 9,586.44	\$ 9,000.00	80.00%
	\$ 7,460.00	\$ 15,972.44	\$ 7,460.00	\$ 14,301.19	\$ 12,690.00	70.11%
Baseball Diamond Field						
06 424 001 Salaries	\$ 23,100.00	\$ 33,988.17	\$ 23,100.00	\$ 11,638.07	\$ -	
06 424 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 5,082.00	\$ 7,055.39	\$ 5,082.00	\$ 2,111.36	\$ -	
06 424 005 Employee Benefits	\$ 231.00	\$ 167.08	\$ 231.00	\$ 52.44	\$ -	
	\$ 28,413.00	\$ 41,210.64	\$ 28,413.00	\$ 13,801.87	\$ -	
Middle River Bridge						
06 603 001 Salaries						
06 603 004 Payroll Overhead - CPP, EI, RRSP, WSIB,						
06 603 005 Employee Benefits						
06 603 024 Miscellaneous			\$ 2,000.00	\$ 791.46	\$ -	
06 603 145 Materials & Supplies						
Balsam Road			\$ 2,000.00	\$ 791.46		
06 605 001 Salaries	\$ 3,000.00	\$ 44.30				
06 605 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 660.00	\$ 3.33				
06 605 005 Employee Benefits	\$ 30.00					
06 605 024 Miscellaneous						
06 605 145 Materials & Supplies						
06 605 424 Capital - Hardtop						
06 605 425 Balsam Road Capital - Gravel						
	\$ 3,690.00	\$ 47.63				
Broad Bent Road						
06 610 001 Salaries	\$ 3,000.00	\$ -				

Township of McKellar
Proposed Budget Detail 2026-Version 2- April 7, 2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
06 610 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 660.00	\$ -				
06 610 005 Employee Benefits	\$ 30.00	\$ -				
06 610 024 Miscellaneous						
06 610 145 Materials & Supplies						
06 610 424 Capital - Hardtop						
06 610 425 Capital - Gravel						
\$ 3,690.00	\$ -					
Centre Road Construction						
06 618 001 Salaries	\$ 50,600.00	\$ 48,027.59	\$ 198.36			
06 618 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 11,132.00	\$ 9,638.52	\$ 39.25			
06 618 005 Employee Benefits	\$ 506.00	\$ 191.32	\$ 1.29			
06 618 024 Miscellaneous			\$ -			
06 618 145 Materials & Supplies			\$ -			
06 618 424 Capital - Hardtop						
06 618 425 Capital - Gravel						
06 618 428 Capital - Consult Service						
\$ 62,238.00	\$ 57,857.43	\$ 238.90				
Hardies Road						
06 624 001 Salaries			\$ 1,146.48	\$ 8,976.00		
06 624 004 Payroll Overhead - CPP, EI, RRSP, WSIB,			\$ 240.45	\$ 1,974.72		
06 624 005 Employee Benefits			\$ 4.68	\$ 179.52		
06 624 024 Miscellaneous			\$ -			
06 624 145 Materials & Supplies						
06 624 424 Capital - Hardtop						
06 624 425 Capital - Gravel						
06 624 428 Capital - Consult Service						
\$ 1,391.61	\$ 11,130.24					
Hurdville Road Expenditures						
06 634 001 Salaries	\$ 50,600.00	\$ 9,778.88	\$ 11,220.00			
06 634 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 11,132.00	\$ 1,478.48	\$ 2,468.40			
06 634 005 Employee Benefits	\$ 506.00	\$ 53.68	\$ 224.40			
06 634 024 Miscellaneous			\$ -			
06 634 145 Materials & Supplies			\$ -			
06 634 424 Capital - Construction - Roads - Hardtop						
06 634 425 Capital - Construction - Roads - Gravel						
06 634 428 Capital - Consult Service						
\$ 62,238.00	\$ -	\$ 11,311.04	\$ 13,912.80			
Stewart Park						
06 680 001 Salaries						
06 680 004 Payroll Overhead - CPP, EI, RRSP, WSIB,			\$ 2,000.00	\$ 791.47		
06 680 005 Employee Benefits						
06 680 024 Miscellaneous						
06 680 145 Materials & Supplies						

Township of McKellar
Proposed Budget Detail 2026-Version 2- April 7,2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
06 680 428 Capital - Consult Service			\$ 2,000.00	\$ 791.47		
Craigmore Subdivision						
06 694 001 Salaries	\$	264.48				
06 694 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$	58.93				
06 694 005 Employee Benefits	\$	1.72				
06 694 424 Craigmores Subdivision Road Upgrade-Capit	\$	1,000.00				
	\$	1,000.00	\$ 1,276.59			
Inholmes Bridge Expenditures						
06 700 001 Salaries						
06 700 004 Payroll Overhead - CPP, EI, RRSP, WSIB,						
06 700 005 Employee Benefits						
06 700 024 Miscellaneous			\$ 2,000.00	\$ 791.47		
06 700 145 Materials & Supplies						
06 700 423 Capital - Construction - Inholmes						
06 700 428 Capital - Consult Service						
	\$		\$ 2,000.00	\$ 791.47		
Fords Bridge						
06 701 001 Salaries						
06 701 004 Payroll Overhead - CPP, EI, RRSP, WSIB,						
06 701 005 Employee Benefits						
06 701 024 Miscellaneous			\$ 2,000.00	\$ 791.47		
06 701 145 Materials & Supplies						
06 701 427 Capital - Fords Bridge						
06 701 428 Capital - Consult Service						
	\$		\$ 2,000.00	\$ 791.47		
Grey Owl Bridge/Walking Trail Bridge						
06 702 001 Salaries	\$	2,000.00				
06 702 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$	440.00				
06 702 005 Employee Benefits	\$	20.00				
06 702 024 Miscellaneous	\$	3,000.00				
06 702 145 Materials & Supplies			\$ 2,000.00	\$ 791.47		
06 702 428 Capital - Consult Service						
06 702 429 Capital - Transportation						
	\$	5,460.00	\$ 2,000.00	\$ 791.47		
Blackwater Bridge						
06 703 001 Salaries						
06 703 004 Payroll Overhead - CPP, EI, RRSP, WSIB,						
06 703 005 Employee Benefits						
06 703 024 Miscellaneous			\$ 2,000.00	\$ 791.47		
06 703 145 Materials & Supplies						

Township of McKellar
Proposed Budget Detail 2026-Version 2- April 7, 2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
06 703 428 Capital - Consult Service						
06 703 429 Capital - Transportation			\$ 2,000.00	\$ 791.47		
Moffat Lake Boulevard Culvert						
06 704 001 Salaries						
06 704 004 Payroll Overhead - CPP, EI, RRSP, WSIB,						
06 704 005 Employee Benefits						
06 704 024 Miscellaneous			\$ 2,000.00	\$ 791.47		
06 704 145 Materials & Supplies						
06 704 428 Capital - Consult Service						
06 704 429 Capital - Transportation			\$ 2,000.00	\$ 791.47		
Hurdville Bridge						
06 705 001 Salaries				\$ 221.79		
06 705 004 Payroll Overhead - CPP, EI, RRSP, WSIB,				\$ 39.96		
06 705 005 Employee Benefits				\$ 1.01		
06 705 024 Miscellaneous			\$ 2,000.00	\$ 791.47		
06 705 145 Materials & Supplies						
06 705 428 Capital - Consult Service						
06 705 429 Capital - Transportation			\$ 2,000.00	\$ 1,054.23		
Broadbent Bridge						
06 706 001 Salaries					\$ 2,244.00	
06 706 004 Payroll Overhead - CPP, EI, RRSP, WSIB,					\$ 493.68	
06 706 005 Employee Benefits					\$ 44.88	
06 706 024 Miscellaneous			\$ 2,000.00	\$ 791.47		
			\$ 2,000.00	\$ 791.47	\$ 2,782.56	
Street Lighting						
07 229 008 Hydro	\$ 1,900.00	\$ 2,041.43	\$ 1,900.00	\$ 2,224.51	\$ 2,500.00	31.58% cost increased
07 229 145 Materials & Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	
07 229 147 Contracted Services	\$ 8,000.00	\$ 4,050.14	\$ 2,000.00	\$ -	\$ 2,000.00	0.00%
07 229 300 Transfer to Reserves						
07 229 429 Capital - Streetlight			\$ 3,900.00	\$ 2,224.51	\$ 4,500.00	15.38%
Transportation Department Expenses	\$ 9,900.00	\$ 6,091.57	\$ 3,900.00	\$ 2,224.51	\$ 4,500.00	15.38%
	\$ 1,462,504.94	\$ 1,264,626.67	\$ 1,768,534.56	\$ 1,677,352.92	\$ 1,953,067.00	10.43%
Environmental Protection and Preservation Department						
Revenue						
08 104 543 Transfer Station Fees	\$ 5,000.00	\$ 5,910.00	\$ 5,000.00	\$ 4,364.00	\$ 5,000.00	0.00%
08 104 567 Tire Stewardship Revenue						
08 104 568 Electronic Stewardship Revenue	\$ -	\$ 4,592.10	\$ 3,480.00	\$ 1,277.25	\$ 3,480.00	0.00% Electronic Products Recycling Revenue 290x12

Township of McKellar
Proposed Budget Detail 2026-Version 2- April 7,2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
08 104 569 WDO Blue Box Grant	\$ 27,186.00	\$ 26,920.31	\$ 28,800.00	\$ 33,977.71	\$ 24,000.00	-16.67%
08 104 571 Scrap Metal Revenue	\$ 8,500.00	\$ 6,395.13	\$ 8,500.00	\$ 11,712.37	\$ 8,500.00	0.00%
Total Environmental Protection and Preservation Revenue	\$ 40,686.00	\$ 43,817.54	\$ 45,780.00	\$ 51,331.33	\$ 40,980.00	-10.48%

Reduced earning as per agreement -Circular Material-
\$2,000X12

Waste Management Expenditures

08 300 001 Salaries	\$ 56,000.00	\$ 51,836.57	\$ 57,120.00	\$ 63,567.29	\$ 58,148.16	1.80%
08 300 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 12,320.00	\$ 10,234.63	\$ 12,566.40	\$ 11,611.37	\$ 12,792.60	1.80%
08 300 005 Employee Benefits	\$ 1,400.00	\$ 1,241.96	\$ 1,428.00	\$ 1,664.58	\$ 1,744.44	22.16%
08 300 007 Telephone	\$ 600.00	\$ 470.27	\$ 600.00	\$ 626.34	\$ 600.00	0.00%
08 300 008 Hydro	\$ 2,000.00	\$ 2,029.92	\$ 2,000.00	\$ 2,205.06	\$ 2,500.00	25.00%
08 300 015 Courses & Training	\$	\$	\$ 1,000.00	\$	\$ 1,000.00	0.00%
08 300 021 Consultant Services						
08 300 024 Miscellaneous						
08 300 120 Household Hazardous Waste						
08 300 124 Monitoring Program	\$ 3,500.00	\$ 1,414.56	\$ 3,500.00	\$	\$ -	-100.00%
08 300 125 Closure Expenses						
08 300 126 Landfill Closure Accrual						
08 300 143 Maintenance Costs/Parts	\$ 2,000.00	\$ 2,720.93	\$ 8,400.00	\$ 9,184.53	\$ 3,000.00	-64.29%
08 300 145 Materials & Supplies	\$	\$ 2,031.14	\$ 2,000.00	\$ 1,567.93	\$ 2,000.00	0.00%
08 300 147 Contracted Services						
08 300 300 Transfer to Reserves						
08 300 400 Capital Expenditure						
08 300 403 Capital - Equipment						
08 300 410 Contra Capital - Landfill						
08 300 418 Amortization - Landfill	\$ 77,820.00	\$ 71,979.98	\$ 88,614.40	\$ 90,427.10	\$ 81,785.20	-7.71%

The cost will be part of 2027 budget every three year

Portable toilet rental for the transfer station

Waste Collection & Disposal

08 300 120 Household Hazardous Waste	\$ 15,000.00	\$ 10,614.12	\$ 15,000.00	\$ 14,042.90	\$ 15,000.00	0.00%
08 301 030 Contracted Services/Annual Levy	\$ 15,000.00	\$ 15,032.44	\$ 15,000.00	\$ 15,182.76	\$ 15,200.00	1.33%
08 301 119 Scrap Metal Contract	\$	\$				
08 301 121 Recycling Contract	\$ 21,560.00	\$ 13,575.62				
08 301 122 Waste Hauling Contract	\$ 26,000.00	\$ 40,591.45	\$ 60,000.00	\$ 59,543.73	\$ 60,000.00	0.00%
08 301 123 Waste Tipping Fees	\$ 80,000.00	\$ 81,907.40	\$ 82,000.00	\$ 89,073.50	\$ 89,000.00	8.54%
08 301 410 Contra Capital Recycling						
08 301 418 Amortization - Recycling	\$ 157,560.00	\$ 161,721.03	\$ 172,000.00	\$ 171,842.89	\$ 179,200.00	4.19%

Price Increased from \$150 Ton to \$250 Ton Scrap & \$249.95 to \$450 Waste Haulage

Cost increased as more loads were directed to waste

Environmental Protection and Preservation

Township of McKeellar
Proposed Budget Detail 2026-Version 2- April 7,2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
14 411 030 Lake Stewardship Committee	\$ 6,843.00	\$ 1,679.04	\$ 5,300.00	\$ 3,887.24	\$ 7,000.00	32.08%
14 411 030 ICECAP						Environmental Package/Educational material/Honorarium/Signs
14 411 037 Georgian Bay Biosphere Research	\$ 4,000.00	\$ 4,323.00	\$ 4,600.00	\$ 3,869.00	\$ 4,000.00	-13.04%
						Benthic Studies-Two Sites
14 412 038 Manitouwabing Lake Conservancy/Lake Stewardship	\$ 7,250.00	\$ 7,010.39	\$ 7,470.00	\$ 6,950.27	\$ 8,430.00	12.85%
						Ecol Sampling/Phosporus and Calcium sampling/PFA Test
	\$ 18,093.00	\$ 13,012.43	\$ 17,370.00	\$ 14,706.51	\$ 19,430.00	11.86%
Total Environmental Expenditures	\$ 253,473.00	\$ 246,713.44	\$ 277,984.40	\$ 276,976.50	\$ 280,415.20	0.87%

Health Care

Revenue

09 104 584 Transfer from Reserve - Health Care						
09 104 588 Transfer from Reserve - Cemetery						

Total Health Care Revenue

Expenses

Land Ambulance

09 320 030 EMS Ambulance Annual Levy	\$ 238,834.37	\$ 238,834.37	\$ 247,915.93	\$ 247,915.92	\$ 265,219.36	6.98%
	\$ 238,834.37	\$ 238,834.37	\$ 247,915.93	\$ 247,915.92	\$ 265,219.36	6.98%
North Bay Parry Sound Health Unit						
09 330 030 North Bay Parry Sound Health Unit Annual	\$ 42,187.00	\$ 42,187.00	\$ 44,296.00	\$ 44,296.00	\$ 46,296.00	4.52%
	\$ 42,187.00	\$ 42,187.00	\$ 44,296.00	\$ 44,296.00	\$ 46,296.00	4.52%

Cemetery Service

09 335 001 Salaries	\$ 6,864.90	\$ 5,409.57	\$ 7,002.20	\$ 5,861.61	\$ 7,128.24	1.80%
09 335 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 1,510.28	\$ 1,154.15	\$ 1,540.48	\$ 965.64	\$ 1,568.21	1.80%
09 335 005 Employee Benefits	\$ 68.65	\$ 27.77	\$ 70.02	\$ 21.20	\$ 71.28	1.80%
09 335 024 Miscellaneous						
09 335 050 Donation/Honourarium						
09 335 141 Fuel - Gas	\$ 500.00		\$ 500.00		\$ 500.00	0.00%
09 335 145 Materials & Supplies	\$ 2,500.00	\$ 159.72	\$ 2,500.00	\$ 69.15	\$ 2,500.00	0.00%
09 335 300 Transfer to Reserves						
09 335 403 Capital - Equipment						
09 335 411 Contra Capital - Cemetery						
09 335 419 Amortization - Cemetery						
	\$ 11,443.83	\$ 6,751.21	\$ 11,612.71	\$ 6,917.60	\$ 11,767.74	1.33%

West Parry Sound Health Centre

A 6.98% increase, on main reason, Medic contract settled with 5% increase in 2025 but included in 2026 budget

Wages increase by 1.80% October 2025 CPI Ontario

Township of McKellar
Proposed Budget Detail 2026-Version 2- April 7,2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
09 351 127 West Parry Sound Health Centre - Donatio						
Transfer to Reserves						
09 351 300 Transfer to Reserves						
Total Health Care Expenditures	\$ 292,465.20	\$ 287,772.58	\$ 303,824.64	\$ 299,129.52	\$ 323,283.10	6.40%
Social Services						
Revenue						
10 350 552 Miscellaneous Revenue			47,399.00	47,399.00		
			47,399.00	47,399.00		
Exepnses						
10 340 030 Parry Sound District SSAB Annual Levy	\$ 312,962.00	\$ 312,187.24	\$ 326,227.00	\$ 326,227.00	\$ 348,964.00	6.97% Levy increased by 6.96%
10 350 030 Belvedere Heights Home for the Aged Annu	\$ 67,725.00	\$ 67,724.00	\$ 67,613.00	\$ 67,613.00	\$ 68,160.00	0.81% Increase of .81%
10 350 030 Belvedere Heights Home for the Aged Annu						
10 350 300 Transfer to Reserves			47,399.00	47,399.00		
10 350 400 Capital Expenditure						
Total Social Services Expenditures	\$ 380,687.00	\$ 379,911.24	\$ 441,239.00	\$ 441,239.00	\$ 417,124.00	-5.47%
Recreation Department						
Revenue						
11 103 527 Other Grants - Federal - Minerva Park						
11 103 527 Other Grants - Federal - Swim Grant						
11 104 547 Recreation Revenue - T-Ball						
11 104 548 Recreation Revenue - Swim Program						
11 104 549 Recreation Revenue - Other						
11 104 549 Recreation Revenue - Dances						
11 104 549 Recreation Revenue - Movie Night Programs						
11 104 549 Recreation Revenue - Donation						
11 104 549 Recreation Revenue - Comedy Night Event						
11 104 549 Recreation Revenue-2 Fish & Fun Days						
11 104 549 Recreation Revenue-Special Events						
11 104 549 Recreation Revenue-Baseball						
11 104 549 Recreation Revenue-Open Mic Night Program						
11 104 549 Recreation Revenue-Muder Mystery						
11 104 566 Youth Group Revenue						
11 104 585 Transfer from Reserve - Parkland						
11 104 586 Transfer from Reserve - Recreation						

Township of McKellar
Proposed Budget Detail 2026-Version 2- April 7, 2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
11 104 595 Unexpended Capital - Recreation						
11 104 544 Community Centre User Fees						
Transfer from Reserve	6,550.00	1,009.62	1,740.00	1,542.00	1,740.00	0.00%
11 104 585 Transfer from Reserve - Parkland						
11 104 586 Transfer from Reserve - Recreation Committee						
11 104 586 Transfer from Reserve - Recreation-Fund Raising						
Total Recreation Revenue	6,550.00	1,009.62	1,740.00	1,542.00	1,740.00	0.00%
Expenses						
11 361 001 Salaries-Swim Program	\$ 4,000.00	\$ 147.51	\$ -	\$ -	\$ -	
11 361 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	300.00	11.87	-	-	-	
11 361 011 Swim Program-Advertising						
11 361 024 Swim Program-Miscellaneous	100.00					
11 361 024 Swim Program-Material & Supplies	100.00	175.00				
11 360 025 Entertainment costs						
11 360 024 Miscellaneous	\$ 500.00	\$ -	\$ 500.00	\$ 45.00	\$ 300.00	-40.00%
11 360 129 Recreation Programs						
11 360 129 Recreation Programs-Fish Derby Events	600.00		800.00	203.54	400.00	-50.00%
11 360 129 Recreation Programs-Christmas Event	300.00		600.00	280.98	1,000.00	66.67%
11 360 129 Recreation Programs-Baseball						
11 360 129 Recreation Programs-Dances	\$ 1,500.00	\$ 1,272.00	\$ -	\$ -	\$ -	
11 360 129 Recreation Programs-Halloween	\$ 500.00	\$ 379.81	\$ 500.00	\$ 423.40	\$ 500.00	0.00%
11 360 129 Recreation Programs-Badminton	\$ 200.00		\$ 200.00	\$ 138.31	\$ 200.00	0.00%
11 360 129 Recreation Programs-Skate/Hockey	\$ 100.00		\$ 100.00	\$ -	\$ 100.00	0.00%
11 360 129 Recreation Programs-Exercise/Seniors(Yoga)	\$ 50.00	\$ 1,350.00	\$ 500.00	\$ 100.00	\$ 500.00	0.00%
11 360 129 Recreation Programs-Special Events	\$ 1,000.00	\$ 788.31	\$ 3,500.00	\$ 1,749.12	\$ 3,500.00	0.00%
11 360 129 Recreation Programs-2 Fish & Fry						
11 360 129 Recreation Programs-Murder & Mystery	\$ 2,500.00		\$ -	\$ -	\$ -	
11 360 129 Recreation Programs-Movie Nights	\$ 1,500.00	\$ 64.72	\$ -	\$ -	\$ -	
11 360 129 Recreation Programs-Balsam Trail	\$ 1,500.00		\$ 1,500.00	\$ -	\$ 1,500.00	0.00%
11 360 129 Recreation Programs-General Advertising	\$ 200.00		\$ 200.00	\$ -	\$ 400.00	100.00%
11 360 129 Recreation Programs-Open Mic Night Program						
11 360 129 Recreation Programs-Youth Room						
11 360 129 Recreation Programs-PickleBall Program						
11 360 129 Recreation Programs-Ping Pong program						
11 360 127 Donations to Groups-Volunteer	\$ 200.00		\$ 200.00	\$ 150.00	\$ 200.00	0.00%
11 360 130 Equipment Purchases-Indoor Pickle Ball Equipment	\$ 1,000.00	\$ 705.42	\$ 1,000.00	\$ 811.16	\$ 1,000.00	0.00%
11 360 132 T-Ball Program	\$ 700.00	\$ 487.95	\$ 700.00	\$ 567.67	\$ 700.00	0.00%
11 360 138 Pioneer School Program						

Township of McKellar
Proposed Budget Detail 2026-Version 2- April 7,2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
11 361 145 Materials & Supplies	\$ 1,000.00	\$ 433.56	\$ 1,000.00	\$ 815.21	\$ 1,000.00	0.00%
11 360 300 Transfer to Reserves	\$ -	\$ -	\$ 1,000.00	\$ -	\$ 1,000.00	0.00%
Total Recreation Expenses	\$ 17,850.00	\$ 5,816.15	\$ 12,300.00	\$ 5,284.39	\$ 12,300.00	0.00%
Transfer to Reserve						
11 360 300 Transfer to Reserves-Recreation Reserve	\$ -	\$ -	\$ -	\$ 5,473.61	\$ -	
				\$ 5,473.61		
Total Recreation Expenses	\$ 17,850.00	\$ 5,816.15	\$ 12,300.00	\$ 10,758.00	\$ 12,300.00	0.00%
Parks & Facilities						
Revenue						
11 104 586 Transfer from Reserve - Recreation	-\$ 3,000.00	-\$ -	13,000.00	2,853.52	5,000.00	-61.54%
	-\$ 3,000.00	-\$ -	13,000.00	2,853.52	5,000.00	-61.54%
Expenses						
11 360 001 Salaries	\$ 45,000.00	\$ 43,467.43	\$ 45,900.00	\$ 40,787.45	\$ 46,726.20	1.80%
11 360 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 9,900.00	\$ 8,573.90	\$ 10,098.00	\$ 7,948.20	\$ 10,279.76	1.80%
11 360 005 Employee Benefits	\$ 3,600.00	\$ 3,129.93	\$ 3,672.00	\$ 2,846.98	\$ 3,738.10	1.80%
11 360 008 Hydro	\$ 400.00	\$ 419.61	\$ 450.00	\$ 427.10	\$ 450.00	0.00%
11 360 011 Advertising	\$ 1,000.00	\$ 125.19	\$ 1,000.00	\$ -	\$ 1,000.00	0.00%
11 360 014 Insurance						
11 360 015 Courses & Training		\$ -	\$ 1,000.00	\$ -	\$ 1,000.00	0.00%
11 360 021 Consultant Services						
11 360 024 Miscellaneous						
11 360 025 Entertainment costs						
11 360 127 Donations to Groups						
11 360 129 Recreation Programs						
11 360 130 Equipment Purchases	\$ 1,400.00	\$ -	\$ 1,400.00	\$ 2,956.13	\$ 1,400.00	0.00%
11 360 131 Skating Rink Maintenance	\$ 500.00	\$ -	\$ 13,000.00	\$ 7,466.18	\$ 5,000.00	-61.54%
11 360 132 T-Ball Program						
11 360 133 Boat Ramp/Dock Maintenance	\$ 4,000.00	\$ 58.72	\$ 4,000.00	\$ 880.34	\$ 4,000.00	0.00%
11 360 134 Brownley Clubhouse Maintenance						
11 360 135 Trail Development & Maintenance	\$ 1,000.00	\$ -	\$ 1,000.00	\$ -	\$ 1,000.00	0.00%
11 360 138 Pioneer School Program						
11 360 141 Fuel - Gas	\$ 500.00	\$ -	\$ 500.00	\$ 514.53	\$ 500.00	0.00%
11 360 143 Maintenance Costs/Parts	\$ 7,000.00	\$ 7,677.02	\$ 7,000.00	\$ 3,681.36	\$ 7,000.00	0.00%
Tball Benches						
Install new glass around Ice Rink Center	\$ -					
11 360 145 Materials & Supplies	\$ 3,000.00	\$ 3,462.66	\$ 3,000.00	\$ 1,753.52	\$ 3,000.00	0.00%
	\$ 77,300.00	\$ 66,914.46	\$ 92,020.00	\$ 69,261.79	\$ 85,094.06	-7.53%

Township of McKellar
Proposed Budget Detail 2026-Version 2- April 7,2026

Community Centre	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
Revenue						
12 104 544 Community Centre User Fees	1,500.00	3,739.63	2,000.00	4,710.93	2,500.00	25.00%
12 104 595 Unexpended Capital - Recreation	-	-	-	-	-	-
Expenses	1,500.00	3,739.63	2,000.00	4,710.93	2,500.00	25.00%
12 370 001 Salaries	27,370.37	24,975.70	54,694.85	35,459.96	55,688.67	1.82%
12 370 004 Payroll Overhead - CPP, EI, RRSP, WSIB,	6,021.48	5,350.28	12,032.87	5,669.85	12,251.51	1.82%
12 370 005 Employee Benefits	1,368.52	782.53	2,734.74	4,664.01	2,784.43	1.82%
12 370 007 Telephone	1,200.00	949.74	1,200.00	1,025.42	1,200.00	0.00%
12 370 008 Hydro	7,500.00	7,010.28	7,500.00	7,124.00	7,500.00	0.00%
12 370 011 Advertising	200.00	-	200.00	-	200.00	0.00%
12 370 014 Insurance	-	-	-	-	-	-
12 370 017 Memorial Wall Plaque	50.00	-	-	-	-	-
12 370 024 Miscellaneous	100.00	310.70	100.00	-	100.00	0.00%
12 370 115 Facility Maintenance	11,948.29	20,477.54	12,000.00	10,571.91	12,000.00	0.00%
12 370 116 Grounds Maintenance	3,000.00	-	3,000.00	519.37	3,000.00	0.00%
12 370 130 Equipment Purchases	1,000.00	812.00	1,000.00	125.53	1,000.00	0.00%
15-Folding Tables						
12 370 145 Materials & Supplies	1,000.00	2,355.68	2,500.00	2,586.12	2,500.00	0.00%
12 370 250 Janitorial Contract	10,000.00	10,000.00	-	-	-	-
12 370 251 Propane	500.00	1,196.25	500.00	571.15	500.00	0.00%
12 370 252 Equipment Maintenance	2,500.00	1,160.87	2,500.00	3,095.33	2,500.00	0.00%
12 370 253 Kitchen Supplies	500.00	1,463.45	500.00	-	500.00	0.00%
12 370 254 Cleaning Supplies	1,500.00	710.99	1,500.00	310.85	1,500.00	0.00%
12 370 256 Drycleaning	100.00	25.00	100.00	-	100.00	0.00%
12 370 257 Water Testing	2,000.00	1,151.53	2,000.00	1,857.55	2,000.00	0.00%
12 370 300 Transfer to Reserves	-	-	-	25,770.48	-	-
12 370 401 Capital - Buildings	-	-	-	-	-	-
12 370 403 Capital - Equipment	-	-	-	-	-	-
12 370 413 Contra Capital - Rec Facilities	-	-	-	-	-	-
12 370 421 Amortization - Rec Facilities	-	-	-	-	-	-
Cultural Services	77,858.66	78,732.54	104,062.46	99,351.53	105,324.61	1.21%
Revenue						
13 104 441 Miscellaneous Revenue						
13 104 519 Donations towards Mtce & Care of Heritag						
13 104 538 Church Restoration Fund						
13 104 579 Transfer from Reserve - Cultural						

Township of McKellar
Proposed Budget Detail 2026-Version 2- April 7, 2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
\$	81.87 \$	61.03				
13 385 024	Miscellaneous					
13 385 024	Miscellaneous-Fire Fighters Dinner/Grand Celebration/Pancake Breakfast and others					
13 385 024	Horse Statue unveiling and plaque Holder					
13 385 024	Indigenous Artwork Unveiling					
13 385 024	Opening Concert/Variety Show & Other expenses					
13 385 024	OSAF Grant will be used through out 2023					
\$	81.87 \$	61.03 \$	-			
Reserves						
13 385 300	Transfer to Reserve					

Total Expenses- Sesquicentennial Ad Hoc Committee

\$	81.87 \$	61.03 \$	-			
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West Parry Sound Recreation and Cultural Center

Revenue						
13 384 552	Infrastructure Loan-Received					
13 384 590	Transfer from West Parry Sound Recreation Center Reserve	- \$	58,007.12 \$	-	- \$	20,000.00
13 384 585	Transfer from Parkland Fund	- \$	58,007.12 \$	-	- \$	20,000.00
Expenses						
13 384 024	Levy-Pool-to West Parry Sound Recreation Centre	\$	96,678.54 \$	\$	96,678.54 \$	20,000.00
	Principal & Interest Portion of Debenture	\$	96,678.54 \$	\$	96,678.54 \$	96,678.54
\$		\$	96,678.54 \$	\$	96,678.54 \$	116,678.54

Operating levy for West Parry Sound Recreation Centre May-December-Amount can be revised and will have no impact on levy

Operating levy for West Parry Sound Recreation Centre May-December-Amount can be revised and will have no impact on levy
Loan payment-Infrastructure Ontario

Total Expenses West Parry Sound Recreation and Cultural Center

\$	96,678.54 \$	96,678.54 \$	96,678.54 \$	96,678.54 \$	116,678.54 \$	20.69%
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Total Cultural Services Expenditure

\$	97,760.41 \$	97,739.57 \$	97,678.54 \$	98,728.54 \$	117,678.54 \$	20.48%
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PUBLIC LIBRARY

13 105 596	Library Capital Reserve					
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Township of McKellar
Proposed Budget Detail 2026-Version 2 - April 7, 2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
13 381 552 Cost Recovery from Library	-\$ 7,800.00	-\$ 7,800.00	-\$ 7,800.00	-\$ 7,800.00	-\$ 8,400.00	7.69%
Expenses	-\$ 7,800.00	-\$ 7,800.00	-\$ 7,800.00	-\$ 7,800.00	-\$ 8,400.00	7.69%
13 381 008 Library - Hydro	\$ 4,500.00	\$ 5,316.55	\$ 5,000.00	\$ 5,414.24	\$ 5,000.00	0.00%
13 381 013 Lease Payments - Library	\$ 7,800.00	\$ 7,800.00	\$ 7,800.00	\$ 7,800.00	\$ 8,400.00	7.69%
13 381 014 Insurance - Library						
13 381 030 Municipal Funding to Library	\$ 50,000.00	\$ 50,000.00	\$ 51,000.00	\$ 51,000.00	\$ 62,800.00	23.14%
	\$ 62,300.00	\$ 63,116.55	\$ 63,800.00	\$ 64,214.24	\$ 76,200.00	19.44%
Historical Committee Program						
Revenue						
13 104 552 Historic Comm Fund Raising	-\$ 300.00	-\$	300.00	130.00	300.00	0.00%
Donations received for Mtce & Care						
Christmas Event						
Bake Sales						
Butter Tart Sales						
Silent Auction and Spaghetti Dinner						
13 104 538 Donations received for Church Restoration	-\$	1,000.00				
General Operating-ONIX Contractor Holdback						
13 383 024 Revenue						
13 104 579 Transfer from Reserve - Cultural-Renovation						
02 104 599 Historical Donations-				\$ -		
	-\$ 300.00	\$ 1,000.00	-\$ 300.00	\$ 130.00	-\$ 300.00	0.00%
Historical Committee Program						
Expenses						
13 383 001				\$ 1,355.60		
13 383 004				\$ 113.00		
13 383 011 Advertising	\$ 500.00	\$ 50.00	\$ 500.00	\$ 346.31	\$ 500.00	0.00%
13 383 024 General Operating and Maintenance	\$ 500.00		\$ 500.00		\$ 500.00	0.00%
13 383 036 Driving Tour Booklet						
13 380 128 Discretionary Donations						
13 383 113 Hemlock Church & St. Stephen's Church						
Butter Tart Sales						
Silent Auction and Spaghetti Dinner						
13 383 130 Equipment Purchases	\$ 3,000.00		\$ 3,000.00		\$ 3,000.00	0.00%
13 383 145 Event Materials & Supplies	\$ 1,500.00	\$ 71.19	\$ 1,500.00	\$ 1,347.38	\$ 1,500.00	0.00%
	\$ 5,500.00	\$ 121.19	\$ 5,500.00	\$ 3,162.29	\$ 5,500.00	0.00%
Transfer to Reserve						
13 380 300 Historical Committee Reserve-St.Stephen/Hemlock		\$ 6,378.81		\$ 2,337.71		
		\$ 6,378.81		\$ 2,337.71		

Requesting increase in funding to support an appropriate staffing level and keep the library smoothly

Township of McKellar
Proposed Budget Detail 2026- Version 2- April 7, 2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
Total Historical Committee Expenses	\$ 5,500.00	\$ 6,500.00	\$ 5,500.00	\$ 5,500.00	\$ 5,500.00	0.00%
Planning Department						
Revenue						
14 104 533 Site Plan Applications	\$ 100.00	\$ 1,900.00	\$ 100.00	\$ -	\$ 100.00	0.00%
14 104 534 Zoning Compliance Letters	\$ 500.00	\$ 748.80	\$ 500.00	\$ 1,375.80	\$ 500.00	0.00%
14 104 535 Planning Fees - Official Plan	\$ -	\$ 3,000.00	\$ -	\$ 3,000.00	\$ -	0.00%
14 104 536 Planning Fees - Zoning	\$ 10,000.00	\$ 16,703.62	\$ 10,000.00	\$ 8,969.66	\$ 10,000.00	0.00%
14 104 537 Planning Fees - Committee of Adjustment	\$ 3,000.00	\$ 1,150.00	\$ 3,000.00	\$ 4,250.00	\$ 3,000.00	0.00%
	\$ 13,600.00	\$ 23,502.42	\$ 13,600.00	\$ 17,595.46	\$ 13,600.00	0.00%
Total Planning Department Revenue	\$ 13,600.00	\$ 23,502.42	\$ 13,600.00	\$ 17,595.46	\$ 13,600.00	0.00%
Expenses						
14 400 020 Professional Services - Legal	\$ 25,000.00	\$ 19,428.81	\$ 25,000.00	\$ 7,131.78	\$ 20,000.00	-20.00%
14 400 021 Planning Consultant Services	\$ 58,352.00	\$ 63,552.90	\$ 50,000.00	\$ 33,846.07	\$ 50,000.00	0.00%
14 400 030 West Parry Sound Geography Network Annual Overhead	\$ 10,500.00	\$ 9,150.00	\$ 10,500.00	\$ 11,150.00	\$ 13,500.00	28.57%
14 410 030 Parry Sound Area Planning Board Annual L	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 13,000.00	160.00%
	\$ 98,852.00	\$ 97,131.71	\$ 90,500.00	\$ 57,127.85	\$ 96,500.00	6.63%
Total Planning Department Expenses	\$ 98,852.00	\$ 97,131.71	\$ 90,500.00	\$ 57,127.85	\$ 96,500.00	6.63%
Business Development						
Revenue						
14 104 540 Website Business Directory						
14 104 540 McKellar Business Directory Fee						
14 104 550 Transfer from EDC Committee Reserve						
14 104 597 High Speed Internet Telecommunications R	\$ 13,200.00	\$ 13,200.00	\$ 13,200.00	\$ 13,200.00	\$ 13,200.00	0.00%
	\$ 13,200.00	\$ 13,200.00	\$ 13,200.00	\$ 13,200.00	\$ 13,200.00	0.00%
Expenses						
14 420 017 McKellar Business Directory						
14 420 260 Chamber of Commerce donation						
14 400 021 Planning Consultant Services						
14 420 262 Economic Development						
14 410 030 West Parry Sound Economic Dev.						
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Township of McKellar
Proposed Budget Detail 2026-Version 2- April 7,2026

	Budget 2024	Actuals 2024	Budget 2025	Actuals 2025	Budget 2026	%
Transfer to Reserve						
14 420 300 High Speed Internet - Transfer to Rese	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	0.00%
	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	0.00%
Total Business Development Expenses	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	0.00%
McKellar Market						
Revenue						
14 104 539 McKellar Market Vendor Fees	\$ 18,560.00	\$ 20,920.00	\$ 19,488.00	\$ 25,905.00	\$ 20,000.00	2.63%
02 102 524 Other Grants - Canada Day Grant						
	-\$ 18,560.00	-\$ 20,920.00	-\$ 19,488.00	-\$ 25,905.00	-\$ 20,000.00	2.63%
Expenses						
14 420 001 McKellar Market Salaries	\$ 22,122.73	\$ 23,406.72	\$ 23,565.18	\$ 24,634.75	\$ 23,989.36	1.80%
14 420 004 Mkt Payroll Overhead - CPP, EI, WSIB, E	2,875.95	3,020.67	3,299.13	3,049.03	4,797.87	45.43%
14 420 011 Advertising	1,000.00	135.07	1,000.00	135.07	1,000.00	0.00%
14 420 030 Contracted Services/Annual Levy						
14 420 050 Donation/Honourarium						
14 420 054 Donation-Agricultural Society						
14 420 262 McKellar Market Expenses	1,970.00	2,136.64	2,695.00	2,663.95	2,695.00	0.00%
14 420 262 McKellar Market Expenses-Canada Day						
	\$ 27,968.68	\$ 28,699.10	\$ 30,559.31	\$ 30,482.80	\$ 32,482.23	6.29%
Total Operating Expenses	\$ 4,980,053.55	\$ 4,632,467.14	\$ 5,378,228.96	\$ 5,136,735.49	\$ 5,719,721.75	6.35%
Total Revenue	-\$ 5,972,432.77	-\$ 5,724,766.90	-\$ 6,278,834.04	-\$ 6,160,858.69	-\$ 6,820,271.07	8.62%
Investment in infrastructure as per assets management plan(Levy for	\$ 56,207.95	\$ 56,207.95	\$ 61,907.42	\$ 61,907.42	\$ 66,030.65	
As per new Asset Management Report (Levy X1.38%)	-\$ 936,171.28	-\$ 1,036,091.81	-\$ 838,697.66	-\$ 962,215.78	-\$ 1,034,518.67	-10.41%
Available for Capital						

Township of McKellar

Proposed Capital Budget 2026 - Version 2 April 7,2026

G/L	Description	Proposed Budget 2026
Capital Revenue		
02 103 527	Ontario Community Investment Fund (OCIF)	-\$ 321,852.29
02 103 526	Canada Community -Building Fund(Gas Tax)	-\$ 90,000.00
03 104 552	Fire Protection Grant	-\$ 32,049.00
03 104 552	Community Emergency Grant	-\$ 50,000.00
02 102 524	NOHFC Funding for 5 Sets of Playground Equipments	-\$ 300,000.00
Total Revenue		-\$ 793,901.29

Revenue - Transfers From Reserve

06 104 582	Capital Construction Reserve-Hurdville Road	-\$ 1,900,000.00
03 104 581	Equipment Reserve-SCBA'S	-\$ 75,000.00
03 104 581	Equipment Reserve-Two Dry Hydrants	-\$ 5,653.95
06 104 582	Construction Reserve-Broadbent Bridge	-\$ 100,000.00
06 104 582	Construction Reserve-Inn Road	-\$ 40,000.00
06 104 582	Construction Reserve-Engineering Study	-\$ 50,000.00
06 104 582	Equipment /Vehicle Reserve-Purchase pickup trucks for Parks & PW Superintendent	-\$ 210,000.00
06 104 582	Transfer from Public Works Building Reserve-Exterior Painting	-\$ 10,000.00
08 104 583	Transfer from Transfer Station Reserve	-\$ 11,086.11
02 104 580	Transfer from Asset Management -Hardies Road	-\$ 203,414.52
12 104 587	Transfer from Community Centre Reserve-Council /Office/Community Roof	-\$ 10,000.00
02 104 588	Transfer from Cemetery Reserve Fund	-\$ 20,000.00
02 104 585	Transfer from Parkland Reserve	-\$ 50,000.00

Township of McKellar

Proposed Capital Budget 2026 -Version 2 April 7,2026

G/L	Description	Proposed Budget 2026
02 104 580	Transfer from Reserve -High Speed Internet Telecommunication	-\$ 96,000.00
02 104 580	Transfer from Reserve -Admin-Software	-\$ 4,000.00
Total Transfers from Reserve		-\$ 2,785,154.58
Total Capital Revenue		-\$ 3,579,055.87

Administration Department

02 060 403	Capital Equipment -Website Upgrade	\$ 9,000.00
02 060 403	Capital Equipment -Front Desk -Computer	\$ 3,000.00
02 060 021	Building Studies	\$ 10,000.00
02 060 403	Sftware -Accounting/Taxes	\$ 100,000.00
		\$ 122,000.00

Fire Department

03 150 107	Radio Tower Maintenance	\$ 12,500.00
03 150 403	Two Hydrant	\$ 18,000.00
03 150 111	SCBA'S	\$ 239,060.54
03 150 403	Backup Power of Two Fire Halls & PW Garage	\$ 58,970.00
03 150 401	Training Facility	\$ 10,000.00
		\$ 338,530.54

Public Works

Township of McKellar
Proposed Capital Budget 2026 - Version 2 April 7, 2026

G/L	Description	Proposed Budget 2026
<u>Hurdville Road</u>		
06 634 145	Material & Supplies	\$ 184,981.35
06 634 424	Capital-Roads-Hardtop	\$ 1,392,011.97
06 634 425	Capital Construction -Gravel	\$ 258,453.22
06 634 428	Capital -Consult Service	\$ 64,553.46
		\$ 1,900,000.00
<u>Hardies Road</u>		
06 624 424	Hardies Road Reconstruction & Surface	\$ 900,000.00
		\$ 900,000.00
<u>Broadbent Bridge</u>		
06 708 424	Broadbent Bridge	\$ 100,000.00
		\$ 100,000.00
<u>Lyndsey Lane</u>		
06 647 424	Lyndsey Land Road 2km Microseal	\$ 90,000.00
		\$ 90,000.00
<u>Inn Road</u>		
06 635 424	Inn Road microseal	\$ 40,000.00
		\$ 40,000.00
<u>Engineering Study</u>		
06 200 021	Engineering Study-Camp Road /Centre Road	\$ 50,000.00
		\$ 50,000.00
<u>Program Radios</u>		
06 200 429	Program Radios	\$ 6,500.00
		\$ 6,500.00

Township of McKellar
Proposed Capital Budget 2026 -Version 2 April 7, 2026

<u>G/L</u>	<u>Description</u>	<u>Proposed Budget 2026</u>
<u>Public Works Garage Exterior Painting</u>		
06 210 401	Public Works Garage Exterior Painting	\$ 10,000.00
		\$ 10,000.00
<u>Roads Needs Study</u>		
06 200 021	Roads Needs Study	\$ 15,000.00
		\$ 15,000.00
<u>Vehicle</u>		
06 600 405	Vehicle for Public Works Superintendent	\$ 130,000.00
		\$ 130,000.00
<u>Environment Protection and Preservation Department</u>		
<u>Transfer Station Lower Gate</u>		
08 300 403	Fix Transfer Station Lower Gate	\$ 16,000.00
		\$ 16,000.00
<u>Compactor Setup for Garbage</u>		
08 300 403	Compactor setup for Garbage	\$ 15,000.00
		\$ 15,000.00
<u>Parks & Facilities Department</u>		
<u>Vehicle</u>		
11 360 403	Pickup Truck for Parks	\$ 80,000.00
		\$ 80,000.00
<u>5 Sets of Playground Equipment</u>		

Township of McKellar

Proposed Capital Budget 2026 - Version 2 April 7, 2026

G/L	Description	Proposed Budget 2026
11	360 403 5 sets of Playground Equipment	\$ 350,000.00
	<u>Sand for Beach Rehab</u>	\$ 350,000.00
11	360 403 Sand for Beach Rehab	\$ 15,000.00
	<u>Council Library Roof</u>	\$ 15,000.00
12	370 401 Council /Library Roof	\$ 50,000.00
	<u>8 Long Tables for CC</u>	\$ 50,000.00
12	370 130 8 Long Tables for CC	\$ 1,000.00
	<u>Cemetery</u>	\$ 1,000.00
	<u>Lakeview Cemetery Fencing & Gates</u>	
09	335 403 Lakeview Cemetery Fencing & Gates	\$ 20,000.00
		\$ 20,000.00
Total Capital Projects		\$ 4,249,030.54
	<u>Transfers To Reserve</u>	
03	150 300 Transfer to Reserve-SCBA order in 2027 to replace in 2028	\$ 25,000.00
03	150 300 Transfer to Reserves - Fire Department Vehicle/Equipment	\$ 50,000.00
12	370 300 Transfer to Reserves - Community Centre	\$ 10,000.00

Township of McKellar
Proposed Capital Budget 2026 -Version 2 April 7,2026

G/L	Description	Proposed Budget 2026
06 200 300	Transfer to Roads Capital Construction Reserve	\$ 100,000.00
06 200 300	Transfer to Roads Captail -Vehicle	\$ 150,000.00
06 200 300	Transfer to Roads Capital Construction Reserve	\$ 14,544.00
06 200 300	Transfer to Roads Capital -Building	\$ 15,000.00
Total Transfer to Reserve		364,544.00
Total Capital Expenditure		\$ 4,613,574.54
Additional Funding Required		\$ 1,034,518.67
Balance from Operating Budget to cover Capital Budget		-\$ 1,034,518.67
Remaining balance or Shortfall		-\$ 0.00

Township of McKeellar
 Estimated Balance of Reserves at December 31, 2026 (Version 2)- April 07, 2026

Dept	Reserve Name	2025 Transfer from (Draw) Reserve	Detail	2025 Transfer To Reserve	Estimated Reserve Balance as of Dec.31, 2025	2026 Transfer from (Draw) Reserve	Detail	2026 Transfer To Reserve	Estimated Reserve Balance as of Dec.31, 2026
ADMIN	Working Fund Reserve				\$ 20,343.25				\$ 20,343.25
ADMIN	General Admin Reserve				\$ 5,000.00	\$ (4,000.00)	Purchase Software		\$ 1,000.00
ADMIN	Election Reserve			\$ 2,635.24	\$ 8,001.10				\$ 8,001.10
FIRE	Fire Department Forest Fire Reserve			\$ 3,000.00	\$ 25,000.00			\$ 3,000.00	\$ 28,000.00
FIRE	Fire Department Equipment Reserve			\$ 25,000.00	\$ 50,000.00	\$ (75,000.00)	SCBA's	\$ 25,000.00	\$ -
FIRE	Fire Department Vehicle Reserve	\$ (222,533.88)	Mini Pumper/Painting/	\$ 50,000.00	\$ 42,000.45	\$ (5,653.95)	Hydrant	\$ 50,000.00	\$ 86,346.50
FIRE	Fire Department Equipment Reserve(Surplus)		Radio Tower	\$ 25,397.15					
FIRE	Emergency Planning Reserve			\$ 4,092.96	\$ 9,719.46				\$ 9,719.46
BUILDING	Building Department Reserve	\$ (28,317.25)	2024 Ford ES		\$ 7,845.47				\$ 7,845.47
BUILDING	Building Department Miscellaneous-Surplus	\$ (4,937.44)	Fund Dept. Deficit		\$ 33,062.56	\$ (17,135.78)	Fund Dept. Deficit		\$ 15,926.78
PUBLIC WORKS	Roads Capital Equipment/Vehicle Reserve	\$ (95,974.45)	Purchase pickup with Plow	\$ 100,000.00	\$ 179,458.90	\$ (80,000.00)	Pickup Truck	\$ 150,000.00	\$ 119,458.90
		\$ (209,587.24)	Purchase Backhoe	\$ 60,101.87		\$ (130,000.00)	PW Super.Truck		
		\$ (10,175.99)	Lawnmower						
PUBLIC WORKS	Roads Capital Construction Reserve	\$ (376,200.37)	Centre Road Balance	\$ 100,000.00	\$ 2,390,832.06	\$ (1,900,000.00)	Hurdville Road	\$ 100,000.00	\$ 244,773.77
		\$ (191,186.69)	Hurdville Bridge	\$ 14,544.00		\$ (170,602.29)	Hardies Road	\$ 14,544.00	
		\$ (546,625.18)	Hurdville Road	\$ 1,676,744.36		\$ (100,000.00)	Broadbent Bridge		
				\$ 170,602.29		\$ (40,000.00)	Inn Road		
				\$ 15,000.00		\$ (50,000.00)	Engineering Study		
PUBLIC WORKS	Roads Capital Building Reserve			\$ 1,046.24	\$ 159,070.93	\$ (10,000.00)	Exterior Painting	\$ 15,000.00	\$ 164,070.93
				\$ 13,024.69			EDC Committee Reserve		
							REDAC Reserve		
WASTE MGMT	Transfer Site Reserve				\$ 11,086.11	\$ (11,086.11)	Fix Transfer Station Gate		\$ -
HEALTH	Health Care Reserve	\$ (47,399.00)	As per request		\$ 41,568.95				\$ 41,568.95
CULTURE	Cultural Reserve	\$ (14,734.41)	Survey & Gravel		\$ 16,372.92				\$ 16,372.92
CULTURE	Sesquicentennial Ad Hoc Committee				\$ 20.84				\$ 20.84
CULTURE	West Parry Sound Recreation and Cultural Center				\$ 58,566.14	\$ (20,000.00)	Operating Levy		\$ 38,566.14
HISTORICAL	Historical Committee Reserve			\$ 130.00	\$ 18,163.10				\$ 18,163.10
HISTORICAL	Historical Committee Reserve - St. Stephen's (from St. Stephen Church				\$ -				\$ -
		\$ (6,614.40)	cleaning Services	\$ 2,337.71	\$ 8,307.90				\$ 8,307.90
COMM CTRE	Community Centre Reserve			\$ 10,000.00	\$ 118,674.40	\$ (10,000.00)	Council/Library Roof	\$ 10,000.00	\$ 118,674.40
RECREATION	Recreation Reserve	\$ (2,853.52)	Rink Glass	\$ 5,473.61	\$ 56,881.86	\$ (5,000.00)	Repair Glass		\$ 46,881.86
RECREATION	Recreation Fund Raising Reserve				\$ 1,384.22	\$ (5,000.00)	Volunteer Appreciation		\$ 1,384.22
RECREATION	Recreation Committee Reserve				\$ 1,458.95				\$ 1,458.95
LIBRARY	Library Capital Reserve (established in 2019)				\$ 5,000.00				\$ 5,000.00
EC DEV	EDC Committee Reserve	\$ (1,046.24)	Roads Building -Reserve		\$ -				\$ -
EC DEV	REDAC Reserve	\$ (13,024.69)	Roads Building -Reserve		\$ -				\$ -
FUND	High Speed Internet Telecommunications Reserve			\$ 12,000.00	\$ 84,000.00	\$ (96,000.00)	Purchase Software	\$ 12,000.00	\$ -
FUND	Parkland Fund	\$ (45,000.00)	Baseball field land	\$ 34,350.06	\$ 63,500.92	\$ (50,000.00)	Playground Equip	\$ -	\$ 13,500.92
FUND	AMQ GAS TAX FUND - Mandatory Reserve Fund	\$ (145,415.44)	As per Budget	\$ 95,215.78	\$ 28,510.69		Fencing		\$ 8,510.69
FUND	Cemetery Reserve Fund				\$ 665.04				\$ 665.04
FUND	Veterin's Fund			\$ 61,907.42	\$ 138,314.12	\$ (203,414.52)	Hardlies Road	\$ 1,000.00	\$ 9,422.01
FUND	Investment in Asset Management	\$ (1,961,626.19)		\$ 2,509,038.90	\$ 3,590,567.31	\$ (3,002,892.65)		\$ 66,030.65	\$ 930.25
	TOTAL RESERVES				\$ 3,590,567.31	\$ (3,002,892.65)		\$ 446,574.65	\$ 1,030,249.31

Township of McKellar
Tax Rate 2026 Version 2

Assessment Code	Property Class	Tax Ratio	Assessed Values as per Roll Book	Weighted Assessment	Municipal Tax Rate	Municipal Levy	Educational Tax Rates	Educational Levy	Combined Tax Rate	Total Tax Levy
RT EP	Residential Taxable Full English Public	1.00000	689,553,314.00	\$ 689,553,314.00	0.006584453	\$ 4,540,331.67	0.001530000	\$ 1,055,016.57	0.00811445	\$ 5,595,348.24
RT ES	Residential Taxable English Separate	1.00000	\$ 31,201,764.00	\$ 31,201,764.00	0.006584453	\$ 205,446.56	0.001530000	\$ 47,738.70	0.00811445	\$ 253,185.26
RT FS	Residential Taxable French Separate	1.00000	\$ -	\$ -	0.006584453	\$ -	0.001530000	\$ -	0.00811445	\$ -
RT FP	Residential Taxable French Public	1.00000	\$ 731,722.00	\$ 731,722.00	0.006584453	\$ 4,817.99	0.001530000	\$ 1,119.53	0.00811445	\$ 5,937.52
CT	Commercial Taxable Full Support	1.10000	\$ 3,505,800.00	\$ 3,856,380.00	0.007242899	\$ 25,392.15	0.008800000	\$ 30,851.04	0.01604290	\$ 56,243.19
XT	Commercial (New Construction) Taxable Full No Support	1.10000	\$ -	\$ -	0.007242899	\$ -	0.008800000	\$ -	0.01604290	\$ -
IH	Industrial Taxable Full Shared Payment in Lieu No Support	1.10000	\$ 20,000.00	\$ 22,000.00	0.007242899	\$ 144.86	0.009800000	\$ 196.00	0.01704290	\$ 340.86
IT	Industrial Taxable Full No Support	1.10000	\$ -	\$ -	0.007242899	\$ -	0.008800000	\$ -	0.01604290	\$ -
FT	Farm Taxable Full English Public	0.25000	\$ 2,387,400.00	\$ 596,850.00	0.001646113	\$ 3,929.93	0.00038250	\$ 913.18	0.00202861	\$ 4,843.11
TT EP	Managed Forests Taxable Full English Public	0.25000	\$ 2,760,700.00	\$ 690,175.00	0.001646113	\$ 4,544.43	0.00038250	\$ 1,055.97	0.00202861	\$ 5,600.39
TT ES	Managed Forests Taxable Full English Separate	0.25000	\$ 45,300.00	\$ 11,325.00	0.001646113	\$ 74.57	0.00038250	\$ 17.33	0.00202861	\$ 91.90
VT	Aggregate Extraction Taxable Full No Support	0.89508	\$ 25,200.00	\$ 22,555.94	0.005893593	\$ 148.52	0.005110000	\$ 128.77	0.01100359	\$ 277.29
	Total Taxable Assessment		\$ 730,231,200.00	\$ 726,686,085.94		\$ 4,784,830.68		\$ 1,137,037.09		\$ 5,921,867.77

Assessment Code	Property Class	Tax Ratio	Assessed Values as per Roll Book	Weighted Assessment	Municipal Tax Rate	Municipal Levy	Educational Tax Rates	Educational Levy	Combined Tax Rate	Total Tax Levy
RP EP	Residential Payment in Lieu, Full, Taxable Tenant of Province	1.00000	\$ 387,300.00	\$ 387,300.00	0.00658445	\$ 2,550.16	0.001530000	\$ 592.57	0.008114	\$ 3,142.73
CF	Commercial Payment in Lieu Full No Support (retained by Municipality)	1.10000	\$ 24,500.00	\$ 26,950.00	0.00724290	\$ 177.45	0.009800000	\$ 240.10	0.017043	\$ 417.55
CG	Commercial Payment in Lieu General	1.10000	\$ 138,100.00	\$ 151,910.00	0.00724290	\$ 1,000.24	0.009800000	\$ 1,353.38	0.017043	\$ 2,353.62
	Total Payment in Lieu		\$ 549,900.00	\$ 566,160.00		\$ 3,727.85		\$ 2,186.05		\$ 5,913.90

Assessment Code	Property Class	Tax Ratio	Assessed Values as per Roll Book	Weighted Assessment	Municipal Tax Rate	Municipal Levy	Educational Tax Rates	Educational Levy	Combined Tax Rate	Total Tax Levy
E	Exempt from Taxation Exempt No Support		\$ 7,576,100.00	\$ 7,576,100.00						
	TOTAL ASSESSMENT AS PER ROLL		\$ 738,357,200.00	\$ 734,828,345.94		\$ 4,788,558.54		\$ 1,139,223.14		

Education Summary		\$\$ Levy
English Public		\$ 1,089,911.48
English Separate		\$ 47,756.03
French Public		\$ 1,119.53
French Separate		\$ -
Municipal Portic		\$ 436.10
TOTAL		\$ 1,139,223.14

NOTE:
Municipal Portion of PIL is derived from the EDUCATION LEVY portion of IH and CF classes plus the MUNICIPAL LEVY of RPEP, CF and CG

Municipal Port	\$ 3,727.85
from Educati	\$ 436.10
Municipal PIL	\$ 4,163.95

**Township of McKellar
Residential Tax Increase Impact 2026
2026**

Assessment	Muni.Tax Rate	Edu.Tax Rate	Total Tax Rate
	0.00658445	0.0015300	0.00811445
\$100,000	658.45	153.00	811.45
\$200,000	1,316.89	306.00	1,622.89
\$300,000	1,975.34	459.00	2,434.34
\$400,000	2,633.78	612.00	3,245.78

2025

	Muni.Tax Rate	Edu.Tax Rate	Total Tax Rate
	0.00627563	0.0015300	0.007805625
\$100,000	627.56	153.00	780.56
\$200,000	1,255.13	306.00	1,561.13
\$300,000	1,882.69	459.00	2,341.69
\$400,000	2,510.25	612.00	3,122.25

**Overall Impact on our Tax bill(Municipal & Education) 2026 VS
2025**

	Increase in Municipal Levy	Increase in Education Levy	Overall Impact
\$100,000	30.89	-	3.96%
\$200,000	61.77	-	3.96%
\$300,000	92.65	-	3.96%
\$400,000	123.53	-	3.96%

Township of McKellar
External Agencies levy impact on budget

External Agencies	2025	2026	% change 2026- 2025	% of 2026 Operating Budget
Belvedere Heights	\$ 67,613.00	\$ 68,160.00	0.81%	1.19%
District of Parry Sound Social Services	\$ 326,227.00	\$ 348,964.00	6.97%	6.10%
North Bay Parry Sound Health Unit	\$ 44,296.00	\$ 46,296.00	4.52%	0.81%
EMS Amulance	\$ 247,915.93	\$ 265,219.36	6.98%	4.64%
OPP	\$ 374,588.00	\$ 415,793.00	11.00%	7.27%
911 Emergency Services	\$ 1,200.00	\$ 1,398.79	16.57%	0.02%
West Parry Sound OPP Detachment Board	\$ -	\$ 3,500.00		0.06%
Parry Sound Industrial Park	\$ 15,000.00	\$ 15,200.00	1.33%	0.27%
West Parry Sound Recreation and Cultural Centre	\$ -	\$ 20,000.00		0.35%
McKellar Library	\$ 51,000.00	\$ 62,800.00	23.14%	1.10%
Parry Sound Area Planning Board	\$ 5,000.00	\$ 13,000.00	160.00%	0.23%
West Parry Sound Geography Network	\$ 10,500.00	\$ 13,500.00	28.57%	0.24%
Total	\$ 1,143,339.93	\$ 1,273,831.15		22.27%



PARRY SOUND AREA

COMMUNITY BUSINESS & DEVELOPMENT CENTRE INC.

A Community Futures Development Corporation

March 03, 2026

Attn: Mayor David Moore
Township of McKellar
PO Box 69, 701 Highway 124
McKellar, Ontario P0G 1C0

Re: 2026 Municipal Contribution Request – Parry Sound Area CB&DC

Dear Mayor and Members of Council,

On behalf of the Board of Directors and staff of the Parry Sound Area CB&DC Community Futures, please accept our sincere appreciation for Council's past financial support of our annual operating budget. Your contribution strengthens local access to capital, business advisory services, and community economic development initiatives across our region.

Now in our 38th year of operation, the CBDC continues to deliver community-based lending and professional business support services that strengthen local businesses, support job creation and retention, and contribute to long-term economic resilience across our municipalities.

As outlined in the attached 2024–2025 Annual Impact Snapshot, the organization continues to achieve strong lending performance and collaborate with regional partners to support sustainable economic growth.

For our 2026 operating year, we respectfully request Council's consideration of a municipal contribution of \$500.

In support of this request, we have enclosed the following documents for Council's consideration:

- 2024–2025 Annual Impact Snapshot
- September 30, 2025 year-end financial statements
- CBDC Investment Fund Municipal Concentration List as of December 31, 2025
- Summary of past municipal support
- CBDC Board Resolution #2026-4575 authorizing this request
- CBDC Client Success Story – Sound Wealth Financial Strategies Inc.

Municipal investment in the CBDC directly contributes to maintaining professional, community-based business support services that are responsive, flexible, and aligned with local economic priorities.

We would welcome the opportunity to provide further information or attend Council in person should that be of interest.

Thank you for your continued partnership and consideration.

Sincerely,

Robert (Bob) Griffiths
Chair

Janice Heidman
Executive Director



PARRY SOUND AREA

COMMUNITY BUSINESS & DEVELOPMENT CENTRE INC.

A Community Futures Development Corporation

Annual Impact Snapshot: 2024–2025

Submission to Municipal Council

The Parry Sound Area CB&DC is pleased to provide this annual snapshot of our lending, advisory, and community economic development activity across the region for our fiscal year ended September 30, 2025. As a community-based, federally supported non-profit organization, our work is delivered in partnership with municipalities and regional stakeholders to strengthen local businesses, support job creation, and contribute to long-term economic resilience across our communities.

Investment Fund Activity

- 24 loans disbursed
- \$2,518,713 total lending
- \$3,278,920 leveraged in additional investment
- 32 jobs created or maintained
- 10 clients fully repaid their loans

Business Advisory Services

- 95 general inquiries
- 284 in-depth counselling sessions
- 20 non-loan client businesses assisted

Community Economic Development

- Participated in 50+ regional activities
- Hosted the 2025 Small Business Week Celebration in partnership with over 15 regional business support organizations.

Long-Term Regional Impact – Since Inception (38 years!)

- 709 loans approved
- Over \$34.3 million disbursed in local lending
- More than 2,800 jobs supported across the region
- \$3.8 million delivered through RRRF pandemic support loans

We thank Council for its ongoing support of regional economic development and for the important role municipal partnership plays in building a strong and vibrant local business ecosystem.

**PARRY SOUND AREA COMMUNITY
BUSINESS & DEVELOPMENT
CENTRE INC.**

Financial Statements

For the year ended September 30, 2025

Parry Sound Area Community Business & Development Centre Inc.
Financial Statements
For the year ended September 30, 2025

Contents

Independent Auditors' Report	2 - 3
Financial Statements	
Statement of Financial Position	4 - 5
Statement of Operations and Changes in Fund Balances	6
Schedule of Expenditures	7 - 8
Statement of Cash Flows	9
Notes to Financial Statements	10

Supplementary Information

Location	1A Church Street, Parry Sound, Ontario
Bank	Kawartha Credit Union

1-7 William Street
Parry Sound ON
P2A 1V2

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Independent Auditors' Report

**To the Directors of
Parry Sound Area Community Business & Development Centre Inc.**

Qualified Opinion

We have audited the accompanying financial statements of Parry Sound Area Community Business & Development Centre Inc. (the "entity"), which comprise the statement of financial position as at September 30, 2025 and the statements of operations, changes in fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the entity as at September 30, 2025, and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

Loans and mortgage receivables have been recorded at amortized cost at inception as market value was not determined. We were unable to determine the adjustment to fair market value that would be necessary. Therefore, we were not able to determine whether any adjustments might be necessary to excess of revenue over expenses, and cash flows from operations for the years ended September 30, 2025 and September 30, 2024, current assets as at September 30, 2025 and September 30, 2024, and net assets as at October 1 and September 30 for both years. Our audit opinion on the financial statements for the year ended September 30, 2025 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- * Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- * Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- * Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- * Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.
- * Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Parry Sound, Ontario
January 19, 2026

Chartered Professional Accountants
Licensed Public Accountants

**Parry Sound Area Community Business & Development Centre Inc.
Statement of Financial Position**

<i>September 30</i>	<i>General Fund</i>	<i>Investment Fund</i>	<i>Project Fund</i>	<i>2025</i>	<i>2024</i>
Assets					
Current					
Cash	\$ 160,166	\$ -	\$ -	\$ 160,166	\$ 119,873
Contributions receivable	-	-	-	-	15,199
Other receivables (Note 4)	13,142	-	-	13,142	5,846
	<u>173,308</u>	<u>-</u>	<u>-</u>	<u>173,308</u>	<u>140,918</u>
Capital assets (Note 3)	<u>22,835</u>	<u>-</u>	<u>-</u>	<u>22,835</u>	<u>1,726</u>
Restricted					
Cash	-	7,681,159	19,371	7,700,530	7,307,577
Other receivables (Note 4)	-	814	74	888	1,474
Interfund balances (Note 10)	-	12,550	-	12,550	-
Loans and mortgages receivable (Note 6)	-	6,817,064	-	6,817,064	6,329,639
	<u>-</u>	<u>14,511,587</u>	<u>19,445</u>	<u>14,531,032</u>	<u>13,638,690</u>
Total Assets	<u>\$ 196,143</u>	<u>\$ 14,511,587</u>	<u>\$ 19,445</u>	<u>\$ 14,727,175</u>	<u>\$ 13,781,334</u>

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

**Parry Sound Area Community Business & Development Centre Inc.
Statement of Financial Position**

<i>September 30</i>	<i>General Fund</i>	<i>Investment Fund</i>	<i>Project Fund</i>	2025	2024
Liabilities and Fund Balances					
Current					
Accounts payable and accrued liabilities (Note 7)	\$ 7,803	\$ 9,355	\$ 520	\$ 17,678	\$ 15,073
Interfund balances (Note 10)	12,550	-	-	12,550	-
	<u>20,353</u>	<u>9,355</u>	<u>520</u>	<u>30,228</u>	<u>15,073</u>
Deferred revenue					
Deferred operating contributions (Note 8)	56,431	-	718	57,149	718
Commitments and contingencies (Note 9)					
Fund Balances					
External restrictions	46,103	14,502,232	-	14,548,335	13,684,220
Internal restrictions	-	-	18,207	18,207	17,859
Unrestricted	73,256	-	-	73,256	63,464
	<u>119,359</u>	<u>14,502,232</u>	<u>18,207</u>	<u>14,639,798</u>	<u>13,765,543</u>
Total Liabilities and Fund Balances	\$ 196,143	\$ 14,511,587	\$ 19,445	\$ 14,727,175	\$ 13,781,334

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

**Parry Sound Area Community Business & Development Centre Inc.
Statement of Operations and Changes in Fund Balances**

	<i>General Fund</i>	<i>Investment Fund</i>	<i>Project Fund</i>	2025	2024
For the year ended September 30					
Revenues					
Industry Canada - FedNor					
- Operating funds - current year	\$ 293,552	\$ -	\$ -	\$ 293,552	\$ 306,453
Government and other grants (Note 11)	5,500	-	-	5,500	10,982
Investment income	7,005	251,593	1,197	259,795	381,772
Loan interest income	-	542,682	-	542,682	501,481
Other income	1,000	-	-	1,000	1,000
	<u>307,057</u>	<u>794,275</u>	<u>1,197</u>	<u>1,102,529</u>	<u>1,201,688</u>
Expenses					
Amortization	3,217	-	-	3,217	558
Loan loss provision (recovery) (Note 6)	-	(194,744)	-	(194,744)	(1,006,869)
Loan forgiveness - COVID 19	-	-	-	-	676,250
Salaries and benefits (see schedule)	306,705	-	-	306,705	273,683
Occupancy and equip. (see schedule)	37,928	-	-	37,928	32,695
Director's expenses	3,079	-	-	3,079	2,981
Community development (see schedule)	11,017	-	329	11,346	3,570
Administration (see schedule)	50,648	9,575	520	60,743	42,281
	<u>412,594</u>	<u>(185,169)</u>	<u>849</u>	<u>228,274</u>	<u>25,149</u>
Excess of Revenue (Deficiency) over Expenses	(105,537)	979,444	348	874,255	1,176,539
FedNor - Reconciliation	-	-	-	-	(174)
Fund Balances					
Beginning of year	137,446	13,610,238	17,859	13,765,543	12,589,178
Interfund transfers (Note 10)	87,450	(87,450)	-	-	-
End of year	<u>\$ 119,359</u>	<u>\$ 14,502,232</u>	<u>\$ 18,207</u>	<u>\$ 14,639,798</u>	<u>\$ 13,765,543</u>

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

**Parry Sound Area Community Business & Development Centre Inc.
Schedule of Expenditures**

For the year ended September 30	<i>General Fund</i>	<i>Investment Fund</i>	<i>Project Fund</i>	2025	2024
Salaries and Benefits					
Salaries	\$ 237,673	\$ -	\$ -	\$ 237,673	\$ 210,080
Benefits	49,532	-	-	49,532	44,103
RRRF wages	19,500	-	-	19,500	19,500
	\$ 306,705	\$ -	\$ -	\$ 306,705	\$ 273,683
Occupancy & Equipment					
Insurance	\$ 9,202	\$ -	\$ -	\$ 9,202	\$ 9,332
Rent (net of recovery)	23,874	-	-	23,874	18,255
Telephone, fax, internet & IT	4,852	-	-	4,852	5,108
	\$ 37,928	\$ -	\$ -	\$ 37,928	\$ 32,695
Community Development & Other					
Projects					
Projects	11,017	-	-	11,017	3,321
Women's Network	-	-	-	-	249
Business Growth and Competitiveness	-	-	329	329	-
	\$ 11,017	\$ -	\$ 329	\$ 11,346	\$ 3,570

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

**Parry Sound Area Community Business & Development Centre Inc.
Schedule of Expenditures**

For the year ended September 30	General Fund	Investment Fund	Project Fund	2025	2024
Administration					
Advertising and promotion	\$ 1,541	\$ -	\$ -	\$ 1,541	\$ 1,456
Bank charges and interest	15	-	-	15	598
Conventions, subscriptions, fees & dues	14,937	-	-	14,937	4,248
Employee training	312	-	-	312	47
Meetings	599	-	-	599	369
Office supplies and general	14,052	-	-	14,052	9,068
Postage	328	-	-	328	179
Professional fees	8,085	9,575	520	18,180	18,802
Staff travel and expenses	2,400	-	-	2,400	1,643
RRRF administration expenses	8,379	-	-	8,379	5,871
	\$ 50,648	\$ 9,575	\$ 520	\$ 60,743	\$ 42,281

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

**Parry Sound Area Community Business & Development Centre Inc.
Statement of Cash Flows**

For the year ended September 30	General Fund	Investment Fund	Project Fund	2025	2024
Cash provided by (used in)					
Operating activities					
Revenue in excess of expenditures	\$ (105,537)	\$ 979,444	\$ 348	\$ 874,255	\$ 1,176,539
Interfund transfer	87,450	(87,450)	-	-	-
Items not involving cash					
Amortization of capital assets	3,217	-	-	3,217	558
Loan loss provision	-	(194,744)	-	(194,744)	(1,006,869)
FedNor Reconciliation	-	-	-	-	(174)
Changes in non-cash working capital balances					
Contributions receivable	15,199	-	-	15,199	(15,199)
Other receivables	(7,296)	593	(7)	(6,710)	2,710
Interfund balances	12,550	(12,550)	-	-	-
Accounts payable and accruals	2,605	-	-	2,605	3,119
	<u>8,188</u>	<u>685,293</u>	<u>341</u>	<u>693,822</u>	<u>160,684</u>
Investing activities					
Purchase of capital assets	(24,326)	-	-	(24,326)	(2,128)
Loans and mortgages advances	-	(2,566,502)	-	(2,566,502)	(1,531,080)
Loans and mortgages repaid	-	2,273,821	-	2,273,821	2,743,533
	<u>(24,326)</u>	<u>(292,681)</u>	<u>-</u>	<u>(317,007)</u>	<u>1,210,325</u>
Financing activities					
Deferred operating contributions	56,431	-	-	56,431	(78,635)
	<u>56,431</u>	<u>-</u>	<u>-</u>	<u>56,431</u>	<u>(78,635)</u>
Increase (decrease) in cash during the year	<u>40,293</u>	<u>392,612</u>	<u>341</u>	<u>433,246</u>	<u>1,292,374</u>
Cash, beginning of year	<u>119,873</u>	<u>7,288,547</u>	<u>19,030</u>	<u>7,427,450</u>	<u>6,135,076</u>
Cash, end of year	<u>\$ 160,166</u>	<u>\$ 7,681,159</u>	<u>\$ 19,371</u>	<u>\$ 7,860,696</u>	<u>\$ 7,427,450</u>
Represented by					
Unrestricted cash (bank indebtedness)	\$ 160,166	\$ -	\$ -	\$ 160,166	\$ 119,873
Restricted cash	-	7,681,159	19,371	7,700,530	7,307,577
	<u>\$ 160,166</u>	<u>\$ 7,681,159</u>	<u>\$ 19,371</u>	<u>\$ 7,860,696</u>	<u>\$ 7,427,450</u>

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

Parry Sound Area Community Business & Development Centre Inc.

Notes to Financial Statements

September 30, 2025

1. The Corporation

The Corporation is incorporated without share capital under the laws of Ontario as a not-for-profit organization with the principal purpose to encourage job creation in the Parry Sound Area. If the corporation were to dissolve and after the payments of all debts, the remaining assets of the corporation would be distributed or disposed of to another organization with similar goals and objectives as approved by Industry Canada. The Corporation is exempt from Income Taxes under the Income Tax Act of Canada.

2. Significant Accounting Policies

These financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations.

- a) Basis of Accounting Fund accounting
- The Corporation follows the restricted fund method of accounting for contributions.
- The General Fund accounts for the Corporation's program delivery and administrative activities. This fund reports unrestricted resources and restricted operating contributions.
- The Community Futures Investment Fund was established to provide financing for new and existing enterprises in order to protect or create new jobs. The contributions to the Investment Fund are externally restricted for use in achieving those objectives.
- The Project Fund includes externally restricted contributions for miscellaneous projects carried out by the Corporation.
- b) Cash and Cash Equivalents The Corporation's policy is to present bank balances and term deposits with a maturity period of three months or less from the date of acquisition under cash and cash equivalents.
- c) Contributions Receivable Contributions receivable are recognized as an asset when the amounts to be received can be reasonably estimated and ultimate collection is reasonably assured.

**Parry Sound Area Community Business & Development Centre Inc.
Notes to Financial Statements**

September 30, 2025

d) Capital Assets

Capital assets are recorded at cost. Amortization is based on the estimated useful life of the asset and is provided at the following rates and methods. They are also tested for impairment.

Furniture and equipment - 10 years straight line method
Computer equipment - 4 years straight line method
Leasehold improvements - 10 years straight line

A capital asset is written off as an expense in the year of acquisition if the acquisition is less than \$1,000.

e) Revenue Recognition

The Corporation follows the restricted fund method whereby restricted contributions for the corresponding restricted fund are recognized as revenue of that fund in the current period. Operating Contributions and other restricted contributions are recognized in the general fund in accordance with the deferral method. All other unrestricted contributions are recognized as revenue of the general fund in the current period.

Operating Contributions from Industry Canada/FedNor are recognized as revenue of the General Fund in the year of receipt except for the following:

- i) Contributions relating to capital assets are credited to deferred capital contributions and recognized as revenue on the same basis as amortization on the related asset is charged against operations.
- ii) Contributions relating to approved expenditures not yet incurred are credited to deferred operating contributions only if costs are to be incurred within a multi-year operating agreement and the deferral has been approved by IC/FedNor.
- iii) Unexpended funds at the end of the year from contributions by IC/FedNor to the General Fund reduce contribution revenue and are reported as amounts due to IC/FedNor. Over expenditures may not be reimbursed by Industry Canada.
- iv) Unused funds from unrestricted revenues can be retained if approval to retain has been received by FedNor; otherwise unrestricted revenues reduce contribution revenue and are reported as amounts due to IC/FedNor.

**Parry Sound Area Community Business & Development Centre Inc.
Notes to Financial Statements**

September 30, 2025

Interest revenue on short-term investments, loans and mortgages receivable and dividends from preferred shares are recognized on the accrual basis. The Corporation accrues interest on loans and mortgages in arrears until collection becomes doubtful.

Other revenue is recorded in income when earned and measurable.

Private sector contributions are recorded in the period received except for when they relate to upcoming expenditures.

f) Contributed Services

Volunteers contribute time to the Board of Directors and various sub-committees. Because of the difficulty of determining their fair value, contributed services are not recognized in the financial statements.

g) Financial Instruments

Measurement of financial instruments

The entity initially measures its financial assets and financial liabilities at fair value.

The Corporation subsequently measures all its financial assets and financial liabilities at amortized cost.

Financial assets measured at amortized cost include cash, accounts receivable, and loans and mortgages receivable.

Financial liabilities measured at amortized cost include accounts payable and deferred contributions.

Impairment

Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized in net income. The previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in net income.

Transaction costs

Transaction costs related to financial assets measured at fair value are expensed as incurred. Transaction costs related to other financial assets and financial liabilities are included or deducted in the initial measurement of the asset or liability.

The entity recognizes its transaction costs in net income in the period incurred. However, financial instruments that will not be subsequently measured at fair value are adjusted by the transaction costs that are directly attributable to their origination, issuance or assumption.

**Parry Sound Area Community Business & Development Centre Inc.
Notes to Financial Statements**

September 30, 2025

- h) Use of Estimates The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the reporting date, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates. These estimates are reviewed periodically and adjustments made as appropriate, in the statement of operations in the year they become known.
- i) Cloud computing The organization applies the simplification approach for cloud computing arrangements, recognizing software subscription expenditures as expenses
-

3. Capital Assets

	2025		2024	
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
<i>General Fund</i>				
Furniture and fixtures	\$ 53,395	\$ 32,754	\$ 20,641	\$ 130
Computer equipment	14,218	12,024	2,194	1,596
Leasehold improvements	16,928	16,928	-	-
	\$ 84,541	\$ 61,706	\$ 22,835	\$ 1,726

4. Other Receivables

	2025		2024	
Trade	\$ 2,982	\$	-	-
HST recoverable	11,048	\$	7,320	7,320
	\$ 14,030	\$	7,320	7,320

The carrying value of accounts receivable approximates their fair value due to the short maturity of the instruments and the fact that they are subject to normal credit terms.

5. Economic Dependence

Approximately 27% of the Corporation's revenue for the year ended September 30, 2025 (2024 - 26%) is received from Industry Canada - FedNor. The Corporation is dependent on annual contributions from Industry Canada/FedNor in order to finance its general fund operations. Should these contributions cease, the Corporation would be unable to continue its operations.

**Parry Sound Area Community Business & Development Centre Inc.
Notes to Financial Statements**

September 30, 2025

6. Loans and Mortgages Receivable

The loans and mortgages receivable bear various interest rates from 5.0% to 9.95% (the RRRF loans range from 2.45% to 5.0%) and are generally fixed for terms of up to three years with amortization periods from one to fifteen years (shorter terms and longer amortization periods are occasionally approved by board of directors).

	Access to capital loans			2025	2024
	Loans	Host	Non-host		
Principal	\$ 5,199,224	\$ 2,001,789	\$ 1,324,717	\$ 8,525,730	\$ 8,271,830
Interest	31,704	-	43,302	75,006	47,894
	<u>5,230,928</u>	<u>2,001,789</u>	<u>1,368,019</u>	<u>8,600,736</u>	<u>8,319,724</u>
Allowance	1,404,554	114,187	264,931	1,783,672	1,990,085
	<u>\$ 3,826,374</u>	<u>\$ 1,887,602</u>	<u>\$ 1,103,088</u>	<u>\$ 6,817,064</u>	<u>\$ 6,329,639</u>

The activity for the year of the principal loan balance is as follows:

Beginning	\$ 5,649,036	\$ 1,446,460	\$ 1,224,228	\$ 8,319,724	\$ 9,532,177
Loans					
- advanced	1,628,375	600,000	338,127	2,566,502	1,531,080
- repaid	(2,046,483)	(44,671)	(182,667)	(2,273,821)	(2,743,533)
- written off	-	-	(11,669)	(11,669)	-
Ending	<u>\$ 5,230,928</u>	<u>\$ 2,001,789</u>	<u>\$ 1,368,019</u>	<u>\$ 8,600,736</u>	<u>\$ 8,319,724</u>

The activity for the year in the Allowance for Doubtful Loans account is as follows:

Beginning	\$ 1,569,138	\$ 136,664	\$ 284,283	\$ 1,990,085	\$ 2,996,954
Loans					
- written off	-	-	(11,669)	(11,669)	-
- provision	(164,584)	(22,477)	(7,683)	(194,744)	(1,006,869)
Ending	<u>\$ 1,404,554</u>	<u>\$ 114,187</u>	<u>\$ 264,931</u>	<u>\$ 1,783,672</u>	<u>\$ 1,990,085</u>

The Corporation determines the Allowance for Doubtful Loans by reviewing outstanding loans on a loan-by-loan basis plus the use of an estimated percentage based on past experience for all loans for which no specific provision has been established.

The Corporation's contract with FedNor enables them to provide loans up to \$300,000.

Access to capital loans are provided by the North East Network consisting of thirteen Community Futures Development Corporations (CFDC). The originating CFDC provides the first \$300,000 and the remaining twelve Centres provide their share of the remaining amount up to a total of \$750,000 per loan. (Increased April 1, 2021 from \$150,000 and 650,000.)

Parry Sound Area Community Business & Development Centre Inc.
Notes to Financial Statements

September 30, 2025

7. Accounts Payable and Accrued Liabilities

	2025	2024
Trade accounts payable	\$ 566	\$ -
Wage accrual	2,043	-
Government remittances	(2)	-
Accrued liabilities	15,071	15,073
	\$ 17,678	\$ 15,073

The carrying value of other liabilities approximates fair value because of the short maturity of these instruments and because they are subject to normal credit terms.

8. Deferred Operating Contributions

	2025	2024
General Fund		
Industry Canada - FedNor		
- General Operating Contract	\$ 56,431	\$ -
Project Fund		
Parry Sound Area Community Business & Development Centre		
- Youth Camp	718	718
	\$ 57,149	\$ 718

9. Commitments and Contingencies

Commitment

The Corporation has entered into an operating lease for the rental of its office premises. Future rental payments on this lease amount to \$19,998 plus H.S.T. per year.

Contributions

The Corporation receives contributions for its operations from Industry Canada. Pursuant to the related agreements, if the corporation does not meet established objectives, Industry Canada is entitled to seek refunds. Should any amounts become refundable, the refunds would be charged to operations in the period in which the refund is determined to be payable.

As a result of the global pandemic COVID 19, the Corporation received additional FedNor funding to provide emergency business loans.

**Parry Sound Area Community Business & Development Centre Inc.
Notes to Financial Statements**

September 30, 2025

10. Interfund Transfer

Interfund balance

In 2024/25, \$100,000 was transferred from the investment fund per FedNor approval to cover operating costs. The corporation used \$87,450 and the remaining balance of \$12,550 has been set up as repayable to the investment fund.

11. Government and Other Grants

	2025	2024
General Fund		
Municipal contributions		
Town of Parry Sound	\$ -	\$ 2,982
Seguin Township	4,000	4,000
Township of the Archipelago	-	2,000
Municipality of Whitestone	-	500
McKellar Township	500	500
Municipality of Magnetawan	1,000	1,000
	\$ 5,500	\$ 10,982

12. Financial Assets and Financial Liabilities

Liquidity risk

Liquidity risk is the risk that the Corporation will not be able to meet its obligations associated with financial liabilities. Cash flow from operations provides a substantial portion of the Corporation's cash requirements.

Credit risk

The Corporation is exposed to credit risk in the event of non-performance by counterparties in connection with its accounts receivable, secured loans and mortgages receivable and investments. Accounts receivable arise primarily from government funding agreements. The maximum exposure to credit risk is the carrying value of accounts receivable, loans and mortgages receivable and investments on the balance sheet.

Interest rate risk

The Corporation's interest-bearing assets and liabilities include loans and mortgages receivable.

**Municipal Concentration
As at Dec 31, 2025**



Parry Sound Community Business & Development Centre
1A Church St. Parry Sound, ON P2A 1Y2
705-746-4455

Municipality	Amount	Number of Loans	Percentage by Dollar
Archipelago	\$ -	0	0.00
Carling	\$ 300,000.00	1	3.27
Georgian Bay	\$ 61,812.51	2	0.67
Magnetawan	\$ 1,129,219.09	10	12.30
McDougall	\$ -	0	0.00
McKellar	\$ 10,000.00	1	0.11
Mowat	\$ -	0	0.00
Seguin	\$ 2,054,446.92	14	22.39
Town of Parry Sound	\$ 4,701,614.55	43	51.23
Wallbridge	\$ 205,000.00	1	2.23
Wasauksing First Nation	\$ 200,000.00	1	2.18
Whitestone	\$ 515,542.13	3	5.62
Total	\$ 9,177,635.20	76	100.00

MUNICIPAL CONTRIBUTIONS- Parry Sound Area CB&DC

	2019	2020	2021	2022	2023	2024	2025
Archipelago	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00
Carling	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Magnetawan	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
McDougall	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$0.00	\$0.00	\$0.00
McKellar	\$500.00	\$500.00	\$0.00	\$0.00	\$500.00	\$500.00	\$500.00
Parry Sound	\$2,000.00	\$0.00	\$2,002.00	\$2,923.00	\$2,432.00	\$2,982.00	\$2,443.00
Seguin	\$4,000.00	\$4,000.00	\$0.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00
Whitestone	\$1,100.00	\$1,100.00	\$1,100.00	\$1,100.00	\$1,100.00	\$500.00	\$0.00
Total	\$15,100.00	\$11,600.00	\$9,102.00	\$14,023.00	\$11,032.00	\$10,982.00	\$7,943.00




**PARRY SOUND AREA
COMMUNITY BUSINESS & DEVELOPMENT CENTRE INC.
General Resolution**

RESOLUTION #	CB&DC-2026-4575
DATE:	February 03, 2026
MOVED BY:	Lisa Lund
SECONDED BY:	Lisa Ernst
THAT:	the Board of the Parry Sound Area Community Business & Development Centre Inc. does hereby direct the Executive Director to apply to the Township of McKellar's Donations / Grants Program for a 2026 contribution of \$500.00.

Carried

Defeated

Deferred



Meeting Chairperson



PARRY SOUND AREA

CB&DC COMMUNITY FUTURES

CLIENT SUCCESS STORY

SOUND WEALTH FINANCIAL STRATEGIES INC.

A dream I once thought was still years away became a reality in 2024 with the incredible support of the CBDC team. From the very beginning, they were there to provide guidance, insight, and encouragement, helping me navigate every step of the journey toward purchasing our office building.

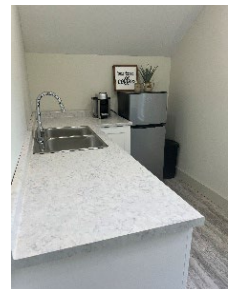
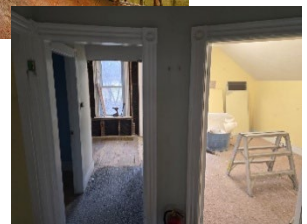
We took many people through the building before we bought with them all having the same reaction – do not do it, look at all this work. I had a vision and married to a handy contractor to do all the work. CBDC and handy husband was the dream team for this project.

In March 2024, we took a leap and purchased the 100+ year old building. What followed was a major renovation, countless decisions, and long days to transform it into a bright, welcoming, and beautiful space that we are so proud to be part of our downtown community. Having a brick and mortar location took my business to the next level, and we are proud to house 2 other business in our building as well.

In Fall 2024 our building had enough equity with our renovation and income from business renters to obtain a conventional mortgage and pay back CBDC.

None of this would have been possible without CBDC's belief in our dream and their ongoing support. They truly put us on the right track and walked alongside us from start to finish. CBDC is such a valuable asset to our community, providing local businesses like mine with the tools, confidence, and resources needed to grow and succeed. I am incredibly grateful for the opportunity to work with their team and for everything they've done to help turn this dream into reality.

Kaila Stevenson
Financial Security Advisor/ Investment Representative
Sound Wealth Financial Strategies Inc.
Quadrus Investments Services LTD.



BROADBENT SNOWBUGS COMMITTEE

To: The Council of the Township of McKellar

The McKellar Recreation Committee and Broadbent Snowbugs Committee will be celebrating Canada by holding a Barbecue and Fireworks on Saturday, June 27, 2026, at the Broadbent Ballpark.

The Broadbent Snowbugs Committee will be raising funds to purchase the consumer fireworks for this event. Our committee will achieve the goal of raising \$1000.00 toward this purchase. We raised \$1300.00 through donations for the 2025 Fireworks, plus the Township of McKellar's \$1000.00 donation, for a total spent of \$2300.00.

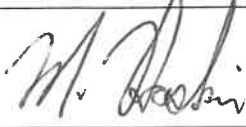
All residents of McKellar are welcome to attend the fireworks. To ensure a great fireworks display, we ask that the Council of the Township of McKellar once again donate toward the purchase of additional fireworks for this event. This donation will ensure a fireworks display we can all be proud of. This donation will be recognized at the Canada Day Celebrations event.

We would also like to thank all sponsors, McKellar Recreation Committee, Township Staff and McKellar Firefighters for their support once again.

We look forward to a favorable response and hope to have you attend the celebrations of our great country.



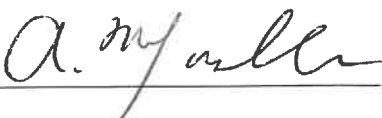














Broadbent Snowbugs Committee

28TH ANNUAL

NEAR NORTH CRIME STOPPERS

CHARITY GOLF TOURNAMENT

March 2026

Near North Crime Stoppers, a registered charitable organization, is hosting its 28th Annual Charity Golf Tournament at Highview Golf Course on Friday, June 19, 2026. It is always a fantastic afternoon on the greens, and an important fund-raiser to enhance community safety. Our goal this year is to raise \$10,000 to maintain day-to-day operations, educate citizens, and to promote our regional program.

For more than three decades, Crime Stoppers has helped prevent, solve, and stop crime in the districts of Nipissing and Parry Sound by empowering residents to speak up anonymously. NNCS has received over 23,000 TIPS since our inception in 1988, leading to major arrests, drug seizures, and recovered property. Your support keeps that momentum going and our communities safer. Check out our detailed stats for 2025 on Facebook, or our website.

We invite you to join us by entering a team, contributing as a tournament sponsor, or by donating an item for our crowd-pleaser Silent Auction. Your business/organization name will be proudly displayed at the event and featured on our website and social media platforms.

To participate in any of these ways, please indicate your choices on the enclosed form and return to **kim@nearnorthcrimestoppers.com**. Or mail to Box 382, North Bay, ON P1B 8H5. Please make **cheque payable to Near North Crime Stoppers** or e-transfer **kim@nearnorthcrimestoppers.com**

Thank you for considering this request for support of this important community safety program. For more information, or questions, please feel free to call **Kim 705-303-4426**.

Gratefully yours,

Kim Jones

Executive Director

NNCS website: nearnorthcrimestoppers.com

FB: facebook.com/NearNorthCrimeStoppers/



CHARITY GOLF TOURNAMENT

Date: Friday, June 19th, 2026

Fee: \$520 per team

Location: Highview Golf Course (Powassan)

Check In: 12:00-12:45 PM

Format: 4 Person Scramble

Shot Gun Start: 1:00 PM

Please indicate your level of participation:

Team of 4 + Tournament Sponsor (\$695)

Team of 4 (\$520)

Tournament Sponsor (\$175)

Cash Donation (\$___)

Silent Auction Item _____ **Value**\$ _____

Business/Organization: _____ **Contact #** _____

Team Members' Names	Email Address
1) _____ (Captain)	
2) _____	
3) _____	
4) _____	

Your team entry fee includes: 18 holes of golf, golf cart, dinner, Longest Drive (ladies & men's), Closest to the Pin (ladies & men's) & one shot at the \$10,000 Hole in One.

Contact

This form can be emailed to kim@nearnorthcrimestoppers.com, or mailed to Box 382, North Bay, ON P1B 8H5. Please make **cheque payable** to **Near North Crime Stoppers** or e-transfer kim@nearnorthcrimestoppers.com For more information, please call: 705.303.4426

For course information, please contact:

Cole Harrington, Highview Golf Course, 705 . 724 . 5230





PARRY SOUND HIGH SCHOOL

111 ISABELLA STREET | PARRY SOUND, ONTARIO P2A 1N2 | PHONE (705) 773-7979

MAR 20 2026

Monday March 16, 2026

To Whom it May Concern:

Re: Parry Sound High School Commencement – Thursday, June 25, 2026

The end of the 2025-26 school year will soon be upon us and with it comes our Commencement Ceremony where we celebrate the achievements of our graduates. Your help in recognizing and rewarding students for their commitment, hard work, dedication, and successes in previous years is sincerely appreciated and we are hoping that you can continue your support this year.

A high school graduation ceremony is a milestone that marks the beginning of a new chapter in every participant's life. Simultaneously, this event marks the final chapter for the current building we know as PSHS. We look forward to gathering as a school community to mark both milestones.

Parry Sound High School has long prided itself on the ability to prepare students academically for whatever lays ahead, but we know many leave here without the financial means to see their goals come to fruition. Getting started in an apprenticeship or attending a college or university comes with costs that we wish every student had the financial backing to make a reality. Contributions like the ones you have made allow the school community to ensure as many students as possible have at least a bit of financial support.

If you are able to contribute to the Commencement of 2026, please make your cheque payable to Parry Sound High School Ways and Means. We kindly request that the cheque be sent to the high school by May 15, 2026. The cheques will be deposited and held in trust until the ceremony.

We will connect again when we know more regarding the ceremony and please feel free to reach out with any questions or concerns. We can be reached at 705-773-7979 ext. 8440 or by e-mail at trina.papalia@nearnorthschools.ca.

Sincerely,

The Parry Sound High School Commencement Awards Committee

**The United Church of Canada
McKellar-Dunchurch Pastoral Charge**

MAR 13 2026

March 1, 2026

To the Reeve and Councillors
The Township of McKellar
PO Box 69, 701 Highway 124
McKellar, ON P0G 1C0

**Re: United Church Manse, 2 Lakeshore Road
Roll Number 4928-000003-24000-0000
Interim Tax Bill 2026**

On behalf of the Official Board for the McKellar-Dunchurch Pastoral Charge, may I once again request that Council accept this letter as a request for relief of the 2026 Interim Tax Bill of the Property tax on the United Church Manse.

Your support is appreciated and the congregations would be grateful if you could approve this request again this year in order that we may continue to support the communities.

Yours sincerely,



Goldie Ladd
Central Treasurer
McKellar Dunchurch Pastoral Charge
c/o 2057 Hwy 124
Dunchurch, ON
P0A 1G0
agladd2057@gmail.com

The Corporation of the Township of McKellar Grant Application

1. **Date:** March 25, 2026
2. **Name of Organization:** Sail Parry Sound (SPS)
3. **Address:** PO BOX #734 30 Waubuno Road Parry Sound, ON P2A2Z1
4. **Please state the goals and objectives of your organization:** The mission of Sail Parry Sound is to provide programs for our community to enjoy the sport of sailing. Sailing fosters a healthy, outdoor lifestyle with community and social benefits; therefore, we chose to adopt the motto: "Sailing for a Better Community".
The mandate of SPS is to:
 1. Assist the social and economic development of Parry Sound by promoting the Parry Sound area as a sailing destination and partnering with local organizations to bring events that add to the vitality shoreline and build stronger connections and deeper sense of belonging within our community
 2. Promote sailing tourism to the Parry Sound area,
 3. Encourage individuals and businesses to locate in the Parry Sound area by enhancing the attractiveness of the area to families with our programs
 4. Organize and conduct sailing races, regattas, and events in the Parry Sound area for youth, adults and seniors with a focus on inclusivity.
5. **Purpose of the grant:** Sail Parry Sound would utilize the Township of McKellar's Municipal Grant funding to support the essential maintenance of its fleet of sailboats and associated equipment. This funding would ensure that the boats remain safe, seaworthy, and accessible for the growing number of participants in our programs. Proper upkeep of equipment is critical to providing high-quality sailing experiences, fostering skill development, and maintaining Parry Sound's reputation as a premier destination for freshwater sailing.
6. **What are the primary reasons for undertaking the project/service:** Sail Parry Sound offers youth sailing because we believe every young person deserves the chance to explore Georgian Bay, build confidence on the water, and feel connected to their community. As water-based communities, the West Parry Sound region has a rich history with the sport of sailing, and Sail Parry Sound continues to celebrate and promote this tradition by offering youth sailing lessons that are accessible to permanent and seasonal families. These programs not only preserve the region's longstanding connection to sailing but also equip young people with essential water safety skills, helping shape resilient and engaged youth who carry those lessons far beyond the shoreline.
7. **Will this be a one-time project/service or is it ongoing:** As a seasonal sailing school operating every summer, Sail Parry Sound must continually maintain its fleet of sailboats and equipment. To ensure our vessels remain safe, reliable, and seaworthy for all participants, dedicated maintenance funding is required each year.

- 8. Dates/duration of project/service:** Sail Parry Sound runs programming weekly from Monday to Friday throughout July and August. Established in 1997, we hope to continue offering programming for many years to come.
- 9. Who will be responsible for the execution and successful completion of the project/service (name/telephone/email):** Sail Parry Sound is a not-for-profit organization led by a dedicated volunteer board that works year-round to ensure the sailing school can open each summer. During the operating season, our trained sailing instructors are responsible for maintaining safe, seaworthy boats through ongoing vessel checks and regular equipment inspections. Our Board President's information is as follows: Carol Wilson carol@sailparrysound.on.ca 905-717-2295
- 10. Describe the project funding:**
- a. Total budget: Sail Parry Sound spends approximately \$10,000 on fleet and equipment maintenance annually.**
 - b. Requested contribution from McKellar:** Sail Parry Sound is requesting a contribution of \$1000 from the Township of McKellar.
 - c. Amount self funded or fundraising:** Funding for fleet and equipment maintenance is primarily supported through student registration fees.
 - d. Other grants:** Every year Sail Parry Sound applies to the Canada Summer Jobs Wage Subsidy Program, which we have been successful in the last two years, which contributes to the wages of our sailing instructors. In addition, we pursue applicable grants throughout the year as opportunities become available.
 - e. Admission fees:** Sail Parry Sound charges a weekly program fee of \$500 per student. To improve affordability and encourage broader participation, family memberships are available and provide discounted rates for households with multiple children enrolled, as well as for participants attending more than one week of programming during the summer season. Membership offerings include
 - f. Other sources:** n/a
- 11. Membership fees:** Sail Parry Sound offers a range of membership options to meet the needs of individuals, families, and organizations. These include an SPS Alumni membership (\$50), Adult membership (\$85), Family membership (\$85), and a Corporate membership (\$500).
- 12. Other sources of funding:** Sail Parry Sound's operating budget is primarily supported through program admission fees, membership revenues, community donations, and grant funding secured on an annual basis, such as the Canada Summer Jobs Wage Subsidy Program.
- 13. What is the basis for determining the requested McKellar donation amount:** Beginning this year, Sail Parry Sound is implementing a consistent regional funding approach by requesting a contribution of \$1,000 from each municipality within the West Parry Sound District. This amount was selected to ensure an equitable and manageable level of support across all participating municipalities while recognizing the shared benefit of accessible sailing programming throughout the region.
- 14. Is there any other funding contingent upon receiving a grant from the Municipality? If yes, please explain:** no

- 15. Has your organization requested assistance from McKellar in the past:** To the best of the current Board's knowledge, Sail Parry Sound has not previously requested financial assistance from the Township of McKellar. Who will benefit from the project and how will they benefit:
- 16. Who will benefit from the project and how will they benefit:** Sail Parry Sound serves a wide range of participants, particularly children and youth, by introducing them to sailing in a structured and supportive environment. Through hands-on instruction, participants gain practical boating skills, water safety knowledge, and confidence on Georgian Bay. The program also supports families, both permanent residents and seasonal visitors, by offering a reliable and enriching summer activity. Over time, these experiences foster a stronger appreciation for the natural environment and help cultivate a new generation that is connected to and engaged with the local waterfront.
- 17. What are the benefits to the Township of McKellar community:** For the McKellar community, Sail Parry Sound provides meaningful access to recreational and educational opportunities that might otherwise be limited. Local youth are able to participate in skill-building activities on the water, while families benefit from a well-established program that complements the Township's waterfront lifestyle. The initiative also contributes to broader community outcomes by encouraging environmental responsibility, promoting active outdoor living, and strengthening connections between residents and the surrounding Georgian Bay region.
- 18. The Township of McKellar requires a written summary report following the event. Failure to provide a report will prohibit future donation/grant requests from your organization.**
- 19. Any other information you wish to provide in support of this application?** N/A
- 20. Number of citizens that participate/benefit:** Sail Parry Sound had a total of 259 students registrations over an eight-week summer season, resulting in an average enrollment of approximately 32 students per week.
- 21. Number of McKellar citizens that participate/benefit:** In 2025, Sail Parry Sound had three students who listed McKellar as their full-time address. It should be noted however, that many students are seasonal residents who attend the program while staying at their cottages and list their permanent address on registration forms. As a result, it is likely that additional McKellar taxpayers benefit from and participate in the program, even if McKellar is not listed as their primary residence.
- 22. This grant application was authorized by a motion of the organization on the (date)**
- 23. Name and position of authorized signing officers (2):**
- Carol Wilson, Sail Parry Sound Board President
 - Rebecca Gallagher, Sail Parry Sound Board Treasurer
- 24. Please attach a copy of your organization's most recent financial statement and a separate statement of current financial assets.**

Sail Parry Sound Inc.

Balance Sheet

As of October 31, 2025

	TOTAL
Assets	
Current Assets	
Cash and Cash Equivalent	
1010 Cash - Operation	
1055 Line of Credit	52.90
1060 Chequing	20,347.18
1065 In Kind Clearing Account	0.00
1068 Savings from Donations	776.21
Total 1010 Cash - Operation	21,176.29
1011 Cash - Reserve account	
1070 Reserve Fund	5,131.21
1071 Reserve Fund2	16,802.62
Total 1011 Cash - Reserve account	21,933.83
Total Cash and Cash Equivalent	\$43,110.12
Accounts Receivable (A/R)	
1200 Accounts Receivable (A/R)	36.24
Total Accounts Receivable (A/R)	\$36.24
1220 Prepaid expenses/Deposits	12,334.31
Uncategorized Asset	0.00
Total Current Assets	\$55,480.67
Non-current Assets	
Property, plant and equipment	
1705 Fixed Assets	
1720 Boats	283,884.70
1760 Building	842,857.68
1770 Website	3,390.00
1780 Docks	16,879.35
Total 1705 Fixed Assets	1,147,011.73
1795 Accumulated Depreciation	
1721 Accumulated Amortization Boats	-142,990.55
1761 Accumulated Amortization of Building	-209,495.86
1771 Accumulated Amortization of Website	-3,390.00
1781 Accumulated Amortization Docks	-6,912.26
Total 1795 Accumulated Depreciation	-362,788.67
Total Property, plant and equipment	\$784,223.06
Total Non Current Assets	\$784,223.06
Total Assets	\$839,703.73

Sail Parry Sound Inc.

Balance Sheet

As of October 31, 2025

	TOTAL
Liabilities and Equity	
Liabilities	
Current Liabilities	
Accounts Payable (A/P)	
2100 Accounts Payable (A/P)	0.10
Total Accounts Payable (A/P)	\$0.10
Credit Card	
2120 Credit Card Collabria	215.27
Total Credit Card	\$215.27
2170 Payroll Clearing	0.81
2175 Income Tax Payable	0.00
2180 EI Payable	0.01
2185 CPP Payable	0.00
2350 Defered Revenue	0.00
Gift Card and Prepaid Membership/Registrations	0.00
Total Current Liabilities	\$216.19
Total Liabilities	\$216.19
Equity	
3560 Fund Balance, Opening	883,689.15
Retained Earnings	-75,077.85
Profit for the year	30,876.24
Total Equity	\$839,487.54
Total Liabilities and Equity	\$839,703.73

Sail Parry Sound Inc.

Profit and Loss

January - October, 2025

	TOTAL
INCOME	
4001 Sailing School Registrations	
4010 Registration for Sailing School	79,035.00
4020 Race Team Registration	13,946.00
4030 Adult Registrations	1,500.00
4040 Clinics and Seminars	2,400.00
Total 4001 Sailing School Registrations	96,881.00
4002 Membership	
4110 Membership	5,995.00
4120 Boat Storage Membership	350.00
Total 4002 Membership	6,345.00
4003 Donations and Grants	
4200 Grants	
4210 Grants for Summer Jobs	27,342.00
Total 4200 Grants	27,342.00
4309 Donations	
4310 Donations - Financial	14,285.00
Total 4309 Donations	14,285.00
Total 4003 Donations and Grants	41,627.00
4004 Sponsorships	
4450 DSSAB Sponsorship	4,649.75
4451 Canadian Tire JumpStart Sponsorship	1,100.00
Total 4004 Sponsorships	5,749.75
4006 Clubhouse and Pizza Sales	
4050 Clubhouse Sales	3,017.25
Total 4006 Clubhouse and Pizza Sales	3,017.25
Total Income	\$153,620.00
GROSS PROFIT	\$153,620.00
EXPENSES	
5951 Advertising and Promotion	
5714 Advertising & Promotion	463.30
Total 5951 Advertising and Promotion	463.30
5952 Misc Expenses	
5008 BBQ/Pizza Sales Expense	339.58
5020 Boat Gas	2,113.67
5050 Cost of Clubhouse Swag	6,058.29
Total 5952 Misc Expenses	8,511.54
5954 Insurance - General & D&O	
5610 General Liability Insurance	7,083.72
5611 Directors & Officers Insurance	1,274.40
Total 5954 Insurance - General & D&O	8,358.12

Sail Parry Sound Inc.

Profit and Loss

January - October, 2025

	TOTAL
5955 Interest and Bank Fees	
5085 Checkclick/Square Fees	4,588.95
5718 Bank charges	279.74
Total 5955 Interest and Bank Fees	4,868.69
5956 Office & General Admin	
5710 Office Supplies	735.41
5715 Web Hosting	1,395.39
5717 Telephone/Internet	1,034.00
5719 Accounting & Legal	1,751.50
5739 Meeting Expenses	350.69
Total 5956 Office & General Admin	5,266.99
5957 Professional & Association Fees	
5005 CANSail Certifications	922.08
5006 OS/CANSail Membership Fees	4,868.84
5723 Membership Dues	203.40
Total 5957 Professional & Association Fees	5,994.32
5958 Regatta Expenses and Fees	
5052 Race Team Regatta Registration	649.80
5120 General Regatta Expenses	117.96
Total 5958 Regatta Expenses and Fees	767.76
5959 Repairs & Maintenance	
5021 Repair and Maintenance - Boats	7,661.77
5027 Equipment & Safety Supplies	934.49
5803 Repairs & Improvements	509.62
Total 5959 Repairs & Maintenance	9,105.88
5960 Storage and Rental	
5080 Portable Toilets	6,593.55
Total 5960 Storage and Rental	6,593.55
5961 Training Expenses	
5007 Training	2,414.92
Total 5961 Training Expenses	2,414.92
5962 Utilities Expense	
5740 Utilities	860.83
Total 5962 Utilities Expense	860.83
5963 Wages & Benefits	
5051 Meals/Mileage/Other - Instructors	1,571.44
5070 Instructor Wages (Incl bonus)	62,346.01
5071 CPP Expense	2,807.17
5072 EI Expense	1,438.38
5073 WSIB Expense	237.25
5725 Manger Wages	9,387.50
Total 5963 Wages & Benefits	77,787.75
Total Expenses	\$130,993.65
OTHER INCOME	
4007 Interest Income	449.89

Sail Parry Sound Inc.

Profit and Loss

January - October, 2025

	TOTAL
5999 Gain/Loss from Asset Disposition	7,800.00
Total Other Income	\$8,249.89
PROFIT	\$30,876.24



**Zone 7 Executive
2025-2027**

Zone 7 Spring 2026 Workshop Agenda

Host: Zone 7 Executive

Meeting Location: Holiday Inn, 1696 Regent St., Sudbury

**Representative to the
Board**

Kathryn Scott

Thursday, May 7, 2026

8:30 am

Breakfast (Pastries / Muffins / Fruit / Yogurt)

Chair

Belinda Ketchabaw

8:50 am

Welcoming Remarks

- Belinda Ketchabaw, Zone 7 Chair
- Katie Scott, Zone 7 Representative to the Board

Vice Chair

Nicole Gourlay

9:00 am

AMCTO Update

- *To be confirmed*, AMCTO Board Representative
- Dan Nguyen, AMCTO Manager, Finance & Administration

Past Chair

Nicky Kunkel

Secretary

Tammy Godden

9:30 am

Elections Ontario

- Ximena Morris, Manager of Stakeholder Relations
- Maggie Jordison, Municipal Stakeholder Relations, Supervisor

Treasurer

Liisa Cotnam

Zone Directors

Melanie Bouffard

Joseph Burke

Amanda St. Michel

(currently on leave)

Pamela Walsh

10:00 am

Ontario Land Use Planning Policy Updates

- Sarah Vereault, RPP, Associate, Senior Planner at J.L. Richards & Associates Limited

10:45 am

Coffee Break (Cookies)

11:15 am

Panel Discussion – Housing Development: Tire Kickers, Developers & NIMBY

12:00 pm

Lunch Break (Sandwiches / Salads)

1:00 pm

Zone Business

1:15 pm

Maximizing Investment Revenues

- Kwabena Oduro-Kontah, Treasurer / Director of Finance, Town of Iroquois Falls

For detailed zone
information please visit:
www.amcto.com

2:00 pm

Coffee Break (Cookies / Desserts / Chips / Pretzels)

2:30 pm

Burnout & Recovery

- Christophe Coulombe, Mental Health Educator, Canadian Mental Health Association

**Zone 7 Executive
2025-2027**

**Representative to the
Board**

Kathryn Scott

Chair

Belinda Ketchabaw

Vice Chair

Nicole Gourlay

Past Chair

Nicky Kunkel

Secretary

Tammy Godden

Treasurer

Liisa Cotnam

Zone Directors

Melanie Bouffard

Joseph Burke

*Amanda St. Michel
(currently on leave)*

Pamela Walsh

Zone 7 Spring 2026 Workshop Agenda

Host: Zone 7 Executive

Meeting Location: Holiday Inn, 1696 Regent St., Sudbury

Thursday, May 7, 2026 (cont'd)

3:30 pm

Open Forum Discussion – What Keeps You Up at Night!!

4:30 pm

Meeting Wrap-Up

5:30 pm

Cocktails (Cash Bar) – The Daventry, 1500 Regent Street

6:00 pm

Dinner – The Daventry

Friday, May 8, 2026

8:30 am

Breakfast (Bacon / Pastries / Eggs / French Toast)

9:15 am

HR Legal Issues Update

- M. Elizabeth Keenan, Partner with Mathews Dinsdale and Clark LLP

10:30 am

Coffee Break (Cookies / Fruit)

11:00 am

HR Legal Issues Update (cont'd)

- M. Elizabeth Keenan, Partner with Mathews Dinsdale and Clark LLP

11:45 am

Closing Remarks

For detailed zone
information please visit:
www.amcto.com



Registration Form

AMCTO Zone 7 Spring 2025 Workshop
May 7 - 8 – Holiday Inn, Sudbury, 1696 Regent Street

Name: _____

Municipality: _____ Position: _____

Email: _____

Phone: _____

Thursday and Friday

Delegate \$225 _____

Thursday Only (includes lunch and dinner)

Delegate \$175 _____

Friday Only (includes breakfast)

Delegates \$80 _____

Total Amount Submitted \$ _____

Dietary Restrictions _____

Please note any allergies / dietary restrictions so we can notify the Conference Centre.

For the **Panel Discussion – What Keeps You Up At Night!!** – we are looking for this to be an open forum discussion in a safe space for people to ask questions and seek advice from your fellow municipal workers. **Please share any questions with your registration.**

For the Friday topic – **HR Legal Issues Update** the presenter is requesting, if possible, that questions be provided in advance so that accurate and meaningful responses can be provided.

Send email completed registration forms to lcotnam@plummertownship.ca by **April 6, 2026**. Payment for registration can now be made using e-transfer: zone7amcto@gmail.com Or please mail cheques payable to “AMCTO Zone 7” **with your registration form** to:

Liisa Cotnam, Treasurer – Zone 7
38 Railway Crescent
Bruce Mines ON P0R 1L0

For Accommodations:

Book your accommodations as soon as possible to receive a discounted rate by referencing **AMT**. Please contact Holiday Inn Sudbury, 1696 Regent Street, Sudbury at 1-705-522-3000.

https://www.ihg.com/holidayinn/hotels/gb/en/find-hotels/select-roomrate?qDest=1696%20Regent%20Street,%20Sudbury,%20ON,%20CA&qPt=CASH&qCiD=7&qCoD=8&qCiMy=042026&qCoMy=042026&qAdlt=1&qChld=0&qRms=1&qIta=99801505&qRtP=6CBARC&qGrpCd=AMT&qSIH=YSBRS&srb_u=1&qFS=false&qSrt=sBR&qBrs=6c.hi.ex.sb.ul.ic.cp.cw.in.vn.cv.rs.ki.kd.ma.sp.va.sp.re.vx.nd.sx.we.lx.rn.sn.sn.sn.sn.nu.ge&qWch=0&qSmP=0&qRad=30&qRdU=mi&setPMCookies=false&qMbw=0&qErm=false&qpMn=0&qRmFiltr=

CORPORATION OF THE TOWNSHIP OF MCKELLAR

BY-LAW NO. 2026-13

Being a By-law to Amend By-Law 2025-43 (Cemetery By-law) to Update Appendix "C" Tariff of Rates

WHEREAS Section 150 of *Ontario Regulation 30/11*, made under the *Funeral, Burial and Cremation Services Act, 2002*, provides that the operator of every cemetery may pass By-laws affecting the operations of the cemetery; and

WHEREAS no such By-law comes into force or takes effect until it has been filed with and approved by the Registrar, as required under Section 151 of the *Funeral, Burial and Cremation Services Act, 2002*; and

WHEREAS the Council of the Corporation of the Township of McKellar is the owner and operator of municipal cemeteries in the Township of McKellar; and

WHEREAS the Township of McKellar maintains a Tariff of Rates Schedule forming part of the Cemetery By-law; and

WHEREAS the Council of the Corporation of the Township of McKellar deems it necessary to update the Tariff of Rates Schedule;

NOW THEREFORE the Council of the Corporation of the Township of McKellar enacts as follows:

1. Appendix "C" – Tariff of Rates Schedule is hereby repealed and replaced with the attached Appendix "C" dated March 17, 2026.
2. All other provisions of By-law 2025-43 remain in full force and effect.
3. This By-law shall come into force and effect following approval by the Bereavement Authority of Ontario.

READ a FIRST and SECOND time this 17th day of March 2026.

David Moore, Mayor

Karlee Britton, Clerk Administrator

READ a THIRD time and **PASSED** in **OPEN COUNCIL** this 7th day of April 2026.

David Moore, Mayor

Karlee Britton, Clerk Administrator

Appendix 'C' to By-law 2025-43 – The Cemetery By-law

Corporation of the Township of McKellar
Cemetery Operator License No. 3293741

TARIFF OF RATES

	RESIDENT	NON-RESIDENT
Single Lot	\$175.00	\$340.00
Care & Maintenance	\$290.00	\$290.00
HST	\$60.45	\$81.90
TOTAL	\$525.45	\$711.90
Staking/ Marking Fee		
Staking/ Marking Fee	\$50.00 plus HST	
Transfer Fee – Plus difference between Resident and Non-Resident Rate, if applicable, see Section C of By-law.	\$50.00 plus HST	
Duplicate Certificate of Interment Rights	\$25.00 plus HST	
Each single lot may have one (1) casket burial plus an additional two (2) cremation burials over the casket OR a total of four (4) cremations per lot.		
All casket interments are subject to a license fee of \$12.00 (HST exempt), which will be remitted to the appropriate Ministry at the time of purchase.	\$12.00	
Contribution to Care and Maintenance for Marker and Monument Installation		
Flat marker under 173 square inches	\$0.00 (no charge)	
Flat marker over 173 square inches	\$113.00 (incl. HST)	
Upright monument up to 4 ft. in height or width	\$226.00 (incl. HST)	

CORPORATION OF THE TOWNSHIP OF MCKELLAR**BY-LAW NO. 2026-18**

**Being a By-law to Establish Fees and Charges for
Services or Activities Provided or Done by or on
Behalf of the Township of McKellar and to
Repeal By-law 2025-41**

WHEREAS Section 391(1) of the Municipal Act, 2001, S.O. 2001, c. 25, as amended, authorizes the Council of a local Municipality to pass By-laws imposing fees or charges for services or activities provided or done by or on behalf of it; for costs payable by it for services or activities provided or done by or on behalf of any other Municipality or local board; and for the use of its property including property under its control;

WHEREAS Section 69 of the Planning Act, R.S.O. 1990, c.P. 13, as amended, provides that the Council of a municipality may prescribe a tariff of fees for the processing of applications made in respect of planning matters; and

WHEREAS Section 7 of the *Building Code Act, 1992, S.O. 1992, c.23 as amended*, authorizes a Municipal Council of a Municipality to pass a By-law requiring the payment of fees on applications for the issuance of permits and prescribing the amounts thereof;

NOW THEREFORE the Council of the Corporation of the Township of McKellar hereby enacts as follows:

1. GENERAL

- 1.1 **THAT** the Council of the Corporation of the Township of McKellar hereby establishes the fees and charges as set out in the Schedules attached hereto and forming an integral part of this By-law;
- 1.2 **THAT** the fees and charges will be subject to Harmonized Sales Tax (HST) where applicable;
- 1.3 **THAT** all fees and charges set out in this by-law shall be payable prior to the provision of the service;
- 1.4 **THAT** any unpaid fees or charges imposed according to this by-law are subject to an interest rate of one and one-quarter percent (1.25%) per month;
- 1.5 **THAT** the fees or charges imposed according to this by-law constitute a debt owed to the Township of McKellar for which the Treasurer may add the

outstanding fees or charges, including interest on the outstanding balance, to the tax roll for the property owned by the persons responsible for paying the fees or charges, and the amount shall be collected in the same manner as Municipal taxes;

1.6 **THAT** all previous By-laws or resolutions, or parts and sections thereof, which pertain to the fees and charges as outlined in the attached Schedules are hereby repealed and replaced with the applicable fee or charge in Schedules attached to this by-law;

1.7 **THAT** this By-law shall take effect and come into force upon final passage by Council.

2. SEVERABILITY

2.1 If any provision or part of a provision of this By-law is declared by any court or tribunal of competent jurisdiction to be illegal or inoperative, in whole or in part, or inoperative in particular circumstances, the balance of the By-law, or its application in other circumstances, shall not be affected and shall continue to be in full force and effect.

3. CONFLICT WITH ANY OTHER BY-LAW

3.1 In the event of any conflict between any provisions of this By-law and any other By-law heretofore passed, the provisions of this By-law shall prevail.

4. REVIEW

4.1 The Council of the Corporation of the Township of McKellar shall review this By-law once per calendar year to ensure that fees are kept up to date and relevant.

READ a FIRST and SECOND time this 17th day of March, 2026.

David Moore, Mayor

Karlee Britton, Clerk Administrator

READ a THIRD time and **PASSED** in **OPEN COUNCIL** this 7th day of April, 2026.

David Moore, Mayor

Karlee Britton, Clerk/Administrator

<u>TABLE OF CONTENTS</u>	<u>PAGE</u>
Schedule 'A' - Administration	4
Schedule 'B' - Facility Rentals	5
Schedule 'C' - Waste Disposal	6
Schedule 'D' - Planning Department	7
Schedule 'E' - Building Department	8
Schedule 'F' - Cemetery	10
Schedule 'G' - Fire Services	11
Schedule 'H' - Municipal Recovery Rates	12
Schedule 'I' - Recreation Activities	13
Schedule 'J' – Signage	14
Schedule 'K' – McKellar Market	15

Schedule 'A' to By-law 2026-18

ADMINISTRATION

Description	Fee
Photocopies (per page)	\$ 0.55
Fax Send / Receive	\$ 1.05
NSF Cheques	\$ 41.60
Tax Certificate (per Roll Number)	\$ 62.40
Transfer of Arrears to Tax Account	
911 Sign (Civic Address Sign)	\$ 15.00
Building/Zoning Compliance Letter (Residential)	\$ 75.00
Building/Zoning Compliance Letter (Commercial)	\$ 75.00
Commissioner of Oaths Stamp / Certification (per doc.)	\$ 5.00
Freedom of Information Request	\$ 5.00
Freedom of Information Research (Staff Time & Copies)	Per MFIPPA
Entrance Permit	\$ 100.00
Road Damage Deposit (refundable)	\$ 750.00
Trailer Permit	\$ 300.00
Lottery Licence / Value of Prize	\$ 10.00
Interest Penalty (Month) for Unpaid Balances	1.25 % per month

Schedule 'B' to By-law 2026-18

FACILITY RENTALS

Fees are subject to HST

Description	Ratepayer	Non-Ratepayer
Facility		
Hall (Full Day)	\$ 175.00	\$ 225.00
Hall (Half Day, Max. 4 hours)	\$ 85.00	\$ 112.50
Funeral Tea (Hall) Max. 2 hours	\$ 35.00	\$ 60.00
Kitchen/Bar	\$ 120.00	\$ 150.00
Hall, Kitchen/Bar	\$ 285.00	\$ 335.00
Hall, Kitchen/Bar & Multipurpose Room	\$ 325.00	\$ 375.00
Hall, Kitchen/Bar, Multipurpose Room & Rink	\$ 345.00	\$ 395.00
Multipurpose Room Only	\$ 40.00	\$ 55.00
Rink ½ Day (no private winter rentals) unless Twp approved	\$ 70.00	N/A
Rink Full Day (no private winter rentals) unless Twp approved	\$ 135.00	N/A
Council Chambers	\$ 50.00	\$ 100.00
Youth Room	\$ 100.00	\$ 150.00
Ball Field (Full Day)	\$ 150.00	\$ 200.00
Ball Field (Half Day, Max. 4 hours)	\$ 100.00	\$ 150.00
Minerva Park (Full Day)	\$ 100.00	\$ 200.00
Minvera Park (Half Day)	\$ 50.00	\$ 100.00
Add-ons		
Tablecloths	Actual Cleaning/ Replacement Cost	Actual Cleaning/ Replacement Cost
Custodian – Extra Time Setting up or Cleaning	Actual Cost	Actual Cost
Exceeding the time booked will result in the loss of 50% of the damage deposit.		

Exemptions

Township Committees holding meetings, including the Recreation Committee hosting Recreation events, indoors or outdoors.

The Annual Agricultural Fair and meetings held by the McKellar Agricultural Society.

Events hosted by the McKellar Public Library, including Library Board Meetings.

The McKellar Market, Thanksgiving and Christmas Markets. Use of Minerva Park at no charge for the summer Market season and special markets.

The McKellar Sunshine Seniors and the McKellar Seniors Club use of the Community Centre Hall at no charge to host their Card Game Events on Thursdays and Sundays from 1pm to 4pm. Including use of the Hall & Kitchen for their annual Christmas dinner, held in December each year.

Para-medicine clinics held in conjunction with the Whitestone Nursing Station and/or the North Bay Parry Sound District Health Unit.

Municipally sponsored events.

Veteran’s Luncheon held on November 11th each year.

Other exemptions and/or reduction in fees may be at the discretion of Council.

Schedule 'C' to By-law 2026-18

Waste Disposal

Description	Fee
Household Waste / Recyclables	No Charge
Small Appliances	No Charge
Large Applications (stoves, washers, dryers, BBQ's, etc.)	No Charge
Scrap Metal (recycling stream – ferrous/non-ferrous)	No Charge
Tires (intact of any size)	No Charge
Electronics (as per material acceptable under the RPRA program, i.e. computers, printers, T.V.'s, stereos, etc.)	No Charge
Household Bulk Items (furniture, sofas, beds, mattresses, dressers, toilets, carpet, shelving units, etc.)	\$ 20.00 each
Yard Waste / Brush (in garbage can(s) max. size of 28 gallons or 121 litres)	No Charge
Up to ¾ Ton Truck or Trailer Load of Yard Waste/Brush <i>Note: There is a no charge collection period during certain times through the year. Please reference the current Transfer Station By-law.</i>	\$ 30.00 per load
Refrigeration Equipment (that has a Notice issued under Section 9(1) of O.Reg.189/94, as amended, attached to the equipment) A Freon removal tag/label, indicating that Freon (a refrigerant) has been safely removed from an appliance or system by a certified technician must be affixed to the appliance to be eligible for acceptance at no charge.	No Charge
Blue Box Recycling Container	\$ 10.00

Note: This By-law addresses fees and charges only. For information on what materials are accepted or not accepted at the Township's Transfer Station, please refer to the current Transfer Station By-law.

Schedule 'D' to By-law 2026-18

PLANNING DEPARTMENT

Description	Fee
Hard Copy of Official Plan	\$ 30.00
Hard Copy of Zoning By-law	\$ 30.00
Official Plan Amendment	
Non-Refundable Application Fee	\$ 2,000.00
Deposit for professional costs	\$ 1,000.00
Zoning By-law Amendment	
Non-Refundable Application Fee	\$ 1,500.00
Deposit for professional costs	\$ 1,000.00
Minor Variance	
Non-Refundable Application Fee	\$ 750.00
Deposit for professional costs	\$ 500.00
Site Plan Agreement (Residential)	
Non-Refundable Application Fee	\$ 300.00
Deposit for professional costs	\$ 500.00
Site Plan Agreement (Commercial)	
Non-Refundable Application Fee	\$ 750.00
Deposit for professional costs	\$ 500.00
Deeming By-law	
Non-Refundable Application Fee	\$ 300.00
Deposit for professional costs	\$ 500.00
Fee in Lieu of Parkland Dedication – Waterfront	5% of the appraised value*, new lots only
Fee in Lieu of Parkland Dedication – Non-Waterfront	2% of the appraised value*, new lots only
Plan of Subdivision (P.S. Area Planning Board)	
Fee In Lieu of Parkland Dedication	2% of appraised value*
Committee of Adjustment Application	
Non-Refundable Application Fee	\$750.00
Deposit for professional costs	\$500.00
Encroachment Agreement	
Non-Refundable Application Fee	\$ 400.00
Deposit for professional costs	\$ 400.00
Road Allowance Closure Application	
Non-Refundable Application Fee	\$ 750.00
Deposit for professional costs	\$ 2,000.00
Holding By-law Removal	
Non-Refundable Application Fee	\$ 300.00
Deposit for professional costs	\$ 500.00
Agreement - Section 51(26) Planning Act	
Non-Refundable Application Fee	\$ 300.00
Deposit for professional costs	\$ 1000.00
Pre-consultation Fee with Planner (RPP) (optional)	
Deposit for professional costs	\$ 565.00

***Current Market Value** – The current market value determined by either an accredited appraiser or by a licensed realtor by means of a letter of opinion.

Note - Any additional costs incurred by the Municipality, such as consultation with a solicitor or planning consultant, are the responsibility of the applicant. If fees for professional services exceeds the deposit amount, a further deposit will be required before work continues.

Schedule 'E' to By-law 2026-18

BUILDING DEPARTMENT

Type of Structure	Rate to Determine Fee	Minimum Fee
Dwellings, Sleeping Cabins, Additions, Commercial	\$11.50 per \$1,000.00 of construction value or \$1.85 per sqft of gross floor area as defined in the OBC, whichever is greater	\$ 400.00
Boathouses, Garages, Storage Buildings and Other similar accessory structures	\$11.50 per \$1,000.00 of construction value or \$0.80 per sqft, which ever is greater	\$ 300.00
Repairs or Renovations	\$11.50 per \$1,000.00 of construction value or \$0.80 per sqft, which ever is greater	\$ 300.00
New or renewal of Foundation	\$11.50 per \$1,000.00 of construction value	\$ 500.00
Decks	Flat Fee	\$ 250.00
Docks	\$11.50 per \$1,000.00 of construction value	\$ 125.00
Plumbing	Flat Fee	\$ 150.00
Demolition Permits	Flat Fee	\$ 150.00 (Part 9) \$ 300.00 (Commercial)
Change of Use	\$11.50 per \$1,000.00 of construction value or \$1.10 per sqft, which ever is greater \$150.00 flat fee if no construction required	\$ 250.00
Chimney, Fireplace or Woodstove	Flat Fee	\$ 150.00
Revised Drawings		\$ 50.00 per page if plans reviewed only, \$ 100.00 per page if required after inspection(s)
Re-Inspection for Failed or Not Ready (at CBO's discretion)	\$ 50.00 per inspection At the discretion of the CBO	\$ 50.00 per inspection At the discretion of the CBO
Temporary Permit	\$ 85.00 (Flat Rate Tent) \$ 150.00 (Flat Rate – Construction Uses (1 year max.))	\$ 85.00 \$ 150.00
Farm Buildings on Registered Farms (OFA#)	\$11.50 per \$1,000.00 of construction value or \$0.42 per sqft, whichever is greater	\$ 200.00

BUILDING DEPARTMENT

Inactive Permits

Permits outstanding for five years or more and for which there are no records of an active inspection being done or requested within the previous years.

\$ 200.00 Flat Rate

Special Provision

The Chief Building Official may, where a proposed building or structure is not included in the above, or where there is a dispute, calculate the estimated value at their discretion.

General

- | | | |
|----|---|-----------|
| 1. | Any class of permit with a construction value less than \$5,000.00 | \$ 150.00 |
| 2. | Any class of permit with a construction value of \$5,001.00 - \$15,000.00 | \$ 300.00 |
| 3. | Any class of permit with a construction value of \$15,001.00 or more,
permit fee calculated under Schedule "E" | Double |

Schedule 'F' to By-law 2026-18

CEMETERY

Fees are subject to HST

Cemetery Operator Licence #3293741

Description	Ratepayer	Non-Ratepayer
Single Lot	\$ 175.00	\$ 340.00
Care & Maintenance	\$ 290.00	\$ 290.00
HST	\$ 60.45	\$ 81.90
TOTAL	\$ 525.45	\$ 711.90
Staking/Marking Fee	\$ 50.00 plus HST	\$ 50.00 plus HST
Transfer Fee – Plus difference between Resident and Non-Resident rate, if applicable.	\$ 50.00 plus HST	\$ 50.00 plus HST
Duplicate Certificate of Internment Rights	\$ 25.00 plus HST	\$ 25.00 plus HST
All casket interments are subject to a licence fee of \$12.00 (HST exempt) which will be remitted to the Ministry of Consumer Services	\$ 12.00	
Flat Marker under 173 square inches	No charge	
Flat Marker over 173 square inches	\$ 113.00 incl. HST	
Upright monument up to 4 feet in height or width	\$ 226.00 incl. HST	

Each Single Lot may have one casket burial plus an additional two cremation burials over the casket or a total of four cremations per lot.

Schedule 'G' to By-law 2026-18

Fire Department

Description	Fee
Vehicle fire or danger of fire dependent on circumstances and discretion of the Fire Chief	<p><u>For each apparatus as follows:</u></p> <p>Current MTO Rate plus personnel plus any additional costs per incident.</p> <p>Total replacement cost for every or any damaged unit of equipment or material used in the cleanup or control of vehicle fire or motor vehicle collision.</p>
For Roadway Rescue, Motor Vehicle collision/accident	<p><u>For each apparatus as follows:</u></p> <p>Current MTO Rate plus personnel plus any additional costs per incident.</p> <p>Total replacement cost for every or any damaged unit of equipment or material used in the cleanup or control of vehicle fire or motor vehicle collision.</p>
Any other incident (or situation) posing a threat to persons and or property including Rescue operations dependent on circumstances and discretion of the Fire Chief	<p><u>For each apparatus as follows:</u></p> <p>Current MTO Rate plus personnel plus any additional costs per incident.</p> <p>Total replacement cost for every or any damaged unit of equipment or material used in the cleanup or control of any incident posing a threat of fire.</p>
Hazardous materials, environmental spills or cleanup	<p><u>For each apparatus as follows:</u></p> <p>Current MTO Rate plus personnel plus any additional costs per incident.</p> <p>Total replacement cost for every or any damaged unit of equipment or material used in the cleanup or control of hazardous materials or environmental spills.</p>
False Alarms; 1 st and 2 nd false alarms in any 12-month period however caused	No Charge
False Alarms; 3 rd and subsequent false alarms in any 12-month period however caused, at the discretion of the Fire Chief	<p><u>For each apparatus as follows:</u></p> <p>Current MTO Rate plus personnel plus any additional costs per incident.</p> <p>Total replacement cost for every or any damaged unit of equipment or material used in responding to a false alarm.</p>
For Other Agency response and support, dependent on circumstances and discretion of the Fire Chief	<p><u>For each apparatus as follows:</u></p> <p>Current MTO Rate plus personnel plus any additional costs per incident.</p> <p>Total replacement cost for every or any damaged unit of equipment or material used in incident.</p>
Indemnification Technology: (Municipal Act, 2001, Section 391 (1))	<p><u>For each apparatus as follows:</u></p> <p>Current MTO Rate plus personnel plus any additional costs per incident.</p>

Note: Fines and penalties are set out in the specific By-law related to the infraction (such as the Burning By-law or Fireworks By-law) and are not included in this Fees and Charges By-law.

Schedule 'H' to By-law 2026-18

Municipal Recovery Rates

Fees are subject to HST

Description	Fee
Administration	
Administration Staff	\$ 50.00 / hour
Public Works	
Tandem Dump Truck	Current rate as per the Ontario Provincial Standard Specification (OPSS.PROV.127)
Backhoe	Current rate as per the Ontario Provincial Standard Specification (OPSS.PROV.127)
Grader	Current rate as per the Ontario Provincial Standard Specification (OPSS.PROV.127)
Public Works Staff Labour	\$ 35.00 /person/hour

Schedule 'I' to By-law 2026-18

RECREATION ACTIVITIES

Description	Current Fee
T-Ball (Fall)	
One Child	\$ 15.00
One Family	\$ 30.00

Schedule 'J' to By-law 2026-18

SIGNAGE

Description	Current Fee
Ground Sign	\$50.00
Fascia (Wall) Sign	\$50.00
Ad Board Signs	
Ad Board Sign (Initial Fee)	No Charge
Ad Board Licence Fee (Annual)	\$ 52.00
Fingerboard Sign Application	
Existing Signpost in place	\$52.00
Signpost not in place	\$70.00
Non-Accessory Signs	
Non-Accessory Sign	\$50.00
Non-Accessory Sign located on Municipal Property in accordance with Section 2.10(e) (Permit required)	\$50.00 per year
Sign Variances	
Sign Variance Application	\$100.00 (in addition to the regular permit fee).

Schedule 'K' to By-law 2026-18

Description	Current Fee
Saturday Market Vendor Fees	
Full Rate – 10 Saturdays	\$ 300.00 annually
Drop In	\$ 45.00 per market
Youth Entrepreneur (under 18 years of age)	\$ 20.00 per market
Thanksgiving Market	
Vendor Fee	\$ 45.00
Christmas Market	
Vendor Fee	\$ 45.00

CORPORATION OF THE TOWNSHIP OF MCKELLAR

BY-LAW NO. 2026-19

**Being A By-Law to Adopt the Estimates of All Sums
Required During the Year 2026 (Yearly Budget)**

WHEREAS the Municipal Act, C.25, S.O. 2001, as amended, Section 290, (Yearly Budget, Local Municipalities) provides that the council of a local municipality shall, in each year, prepare and adopt estimates of all sums required during the year for the purposes of the municipality including any amounts required for any board, commission or other body;

NOW THEREFORE the Council of the Corporation of the Township of McKellar hereby enacts as follows:

1. That the estimates of sums for all purposes as set out in Schedule 'A' attached hereto, are hereby adopted.
2. That this by-law shall come into force and take effect upon passage by Council.

READ a FIRST and SECOND time this 7th day of April, 2026.

David Moore, Mayor

Karlee Britton, Clerk/Administrator

READ a THIRD time and **PASSED** in **OPEN COUNCIL** this 21st day of April, 2026.

David Moore, Mayor

Karlee Britton, Clerk/Administrator

Schedule 'A' to By-law 2026-19

**Township of McKellar
Proposed Budget
Summary 2026-Version 2
April 7,2026**

Department	REVENUE	EXPENDITURE
General Government	-\$ 1,721,574.61	\$ 1,151,347.64
Fire Department	-\$ 2,160.00	\$ 396,502.80
Building Department	-\$ 180,435.78	\$ 180,435.78
Protection to Persons & Property	-\$ 5,200.00	\$ 474,466.79
Transportation	-\$ 350.00	\$ 1,953,067.00
Environmental	-\$ 40,980.00	\$ 280,415.20
Health Care	\$ -	\$ 323,283.10
Social Service	\$ -	\$ 417,124.00
Recreation	-\$ 1,740.00	\$ 12,300.00
Parks and Facilities	-\$ 5,000.00	\$ 85,094.06
Community Centre	-\$ 2,500.00	\$ 105,324.61
Cultural Services	\$ -	\$ 1,000.00
Sesquicentennial Ad Hoc Committee	\$ -	\$ -
West Parry Sound Recreation and Cultural Center	-\$ 20,000.00	\$ 116,678.54
Public Library	-\$ 8,400.00	\$ 76,200.00
Historical Committee	-\$ 300.00	\$ 5,500.00
Planning Department	-\$ 13,600.00	\$ 96,500.00
Business Development	-\$ 13,200.00	\$ 12,000.00
McKellar Market	-\$ 20,000.00	\$ 32,482.23
TOTAL OPERATING	-\$ 2,035,440.39	\$ 5,719,721.75
TOTAL CAPITAL	-\$ 3,579,055.87	\$ 4,613,574.54

SCHEDULE OF RESERVES	Budget	
	Transfer From	Transfer To
Total	-\$ 3,002,892.65	\$ 446,574.65

MUNICIPAL LEVY for OPERATING Budget	\$ 3,684,281.36
MUNICIPAL LEVY for CAPITAL Projects Covered by Levy	\$ 1,034,518.67
INVESTMENT IN INFRASTRUCTURE & ASSETS	\$ 66,030.65
	\$ 4,784,830.68

2025 Tax Levy	4,486,045.51
2025 Growth Related Levy	74,364.12
5.00% Tax increase	224,421.05
Total Levy	4,784,830.68



22. Unfinished Business

Date	Res. No.	Item & Description	Assigned to	Status
		Deerfield-Bay Road Upgrades	Public Works & Administration	No response from the Association, project on hold.
		Stoney Road, Dockside Drive and Bruce Trail (Fire Route 152, 152A, 152B) Road Upgrades	Public Works & Administration	Road studies completed. Awaiting 2/3 in favour.
		Moffat Road Upgrades	Public Works & Administration	Road study completed.
Mar. 7/23	23-204	By-law 2023-23 Being a By-law to Regulate Dogs in the Township	By-law Enforcement	By-law deferred at Dec. 19/23 meeting. BLEO to make updates and present to Council at a future meeting.
Feb. 7/24	24-080	By-law 2024-15 Being a By-law to Amend the Parking By-law (with respect to fees)	By-law Enforcement	Report to Council on the area Municipality fees.
Mar. 1/24	24-107 25-194	Quotations for Playground Equipment for Broadbent Ball Park	Administration	Awaiting NOFHC grant response for new equipment at all 5 parks. To be announced after April 1 st .
Mar. 4/25		Add to the greeting message that calls are recorded	Administration	Current phones do not have this capability. Contract is up in September 2027.
May 6 /25		Sever Township Property on Dockside Drive to create 5 new non-waterfront lots	Administration	Surveying of 5 lots is completed. Awaiting reports from Planner and Legal.
October 29/25		Monument repairs in cemeteries (Lakeview, Hurdville and St. Stephen's)	Administration and Public Works Department	Sanderson Monument started work on November 24, 2025; to be completed in spring.
August 19/25		The floor in the Community Hall and the McKellar Arena is to be replaced	Public Works Department	RHH Engineering is reviewing the arena floor. Staff are pricing flooring for the hall, with samples to come.
Oct 21/25	25-445	Cyber Security Insurance	Finance/Treasury	Awaiting Report to Council from IT consultant.
Feb 17/26		Fix 150 th Legacy Project in Community Hall, flatten and protect poster on wall	Administration	Quote provided to Council for review. Other options are being considered.
Mar. 3/26	26-088	Belvedere Heights Loan Guarantee / Debenture	Administration/Treasury	Awaiting confirmation from the Board of Management on funding requirements.



The Corporation of The Township of The Archipelago
Council Meeting

Agenda Number: 15.11.
Resolution Number 26-048
Title: West Parry Sound Health Centre - MRI Machine
Date: Friday, March 13, 2026

Moved by: Councillor Sheard
Seconded by: Councillor Cade Fraser

WHEREAS the Parry Sound District municipalities and institutions manage the delivery of key services with dramatic seasonal population increases from over 46,000 permanent residents to over 100,000 seasonal residents during peak months, aging population, and major northern highways through our territory; and

WHEREAS the West Parry Sound Health Centre (WPSHC) successfully underpins the municipalities of West Parry Sound and their residents with efficient and effective integrated medical services; and

WHEREAS the WPSHC is one of only five medium-sized hospitals in Ontario without a magnetic resonance imaging (MRI) capability and missing a fundamental component of modern acute care; and

WHEREAS an in-hospital, fully provisioned diagnostic service provides a standard of safe, integrated, and predictable care for our rural, northern communities, and recognizes the additional pressure of major highway transportation routes throughout our district; and

WHEREAS in-hospital, fully provisioned MRI diagnostic service will attract first-rate medical resources to WPSHC; and

WHEREAS the Province of Ontario is currently in the process of adding 50 new MRI machines to 43 hospitals across the province to address these gaps.

NOW THEREFORE BE IT RESOLVED that the Township of The Archipelago (The Archipelago) supports the Province's consideration of funding an in-hospital MRI, fully integrated into the WPS healthcare system; and

FURTHER BE IT RESOLVED that The Archipelago asserts that the implementation of an integrated in-hospital MRI is the only financially responsible and safe model for rural and northern residents; and


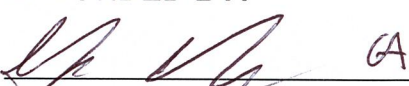
FINALLY BE IT RESOLVED that this resolution be forwarded to the Honourable Sylvia Jones, Minister of Health for Ontario and Deputy Premier, the Honourable Graydon Smith, Associate Minister of Municipal Affairs and Housing and MPP for Parry Sound Muskoka, Chief Adam Pawis of Shawanaga First Nation, Chief Warren Tabobondung of Wasauksing First Nation, Mayors and Reeve of Parry Sound District, FONOM, AMO, and OSUM.

Carried



THE CORPORATION OF THE TOWN OF PARRY SOUND
RESOLUTION IN COUNCIL

NO. 2026 - 026

DIVISION LIST	YES	NO	DATE: March 17, 2026
Councillor G. ASHFORD	_____	_____	MOVED BY: 
Councillor J. BELESKEY	_____	_____	
Councillor P. BORNEMAN	_____	_____	SECONDED BY:  GA
Councillor B. KEITH	_____	_____	
Councillor D. McCANN	_____	_____	
Councillor C. McDONALD	_____	_____	
Mayor J. McGARVEY	_____	_____	

CARRIED: DEFEATED: _____ Postponed to: _____

The Council of the Town of Parry Sound hereby supports the Township of The Archipelago's Resolution 26-026 which formally requests that the Province of Ontario maintain local, independent, municipally governed, watershed-based Conservation Authorities; and

That Council does not support the proposed Eastern Lake Ontario Regional Conservation Authority boundary configuration as outlined in Environmental Registry Notice 025-1257; and

That this resolution be forwarded to the Minister of the Environment, Conservation and Parks, the Minister of Natural Resources, the Premier of Ontario, the Association of Municipalities of Ontario (AMO), and area municipalities for information and support.



Mayor Jamie McGarvey



The Corporation of The Township of The Archipelago
Council Meeting

Agenda Number: 15.4.
Resolution Number 26-026
Title: Request to Province to maintain local, independent, municipality governed watershed-based conservation authorities
Date: Friday, February 20, 2026

Moved by: Councillor MacLeod
Seconded by: Councillor Cade Fraser

WHEREAS the Township of The Archipelago has long demonstrated a strong and unwavering commitment to environmental stewardship, watershed protection, and the preservation of its globally significant Georgian Bay shoreline, wetlands, forests, and inland waters for present and future generations; and

WHEREAS Conservation Authorities play a critical role in watershed-based resource management, natural hazard prevention, and environmental protection through local, independent, and municipally governed organizations; and

WHEREAS the Province of Ontario has proposed changes to Conservation Authority boundaries and governance, including the creation of an “Eastern Lake Ontario Regional Conservation Authority,” as outlined in Environmental Registry Notice 025-1257; and

WHEREAS the Township of The Archipelago has received a number of resolutions from municipalities expressing concerns with, and not supporting, the proposed changes to Conservation Authority structures and boundaries;

NOW THEREFORE BE IT RESOLVED that Council of the Corporation of the Township of The Archipelago formally requests that the Province of Ontario maintain local, independent, municipally governed, watershed-based Conservation Authorities; and

FURTHER BE IT RESOLVED that Council does not support the proposed “Eastern Lake Ontario Regional Conservation Authority” boundary configuration as outlined in Environmental Registry Notice 025-1257; and

FINALLY BE IT RESOLVED that this resolution be forwarded to the Minister of the Environment,

Conservation and Parks, the Minister of Natural Resources, the Premier of Ontario, the Association of Municipalities of Ontario (AMO), and area municipalities for information and support.

Carried



THE CORPORATION OF THE TOWN OF PARRY SOUND
RESOLUTION IN COUNCIL

NO. 2026 – 030

DIVISION LIST

YES NO

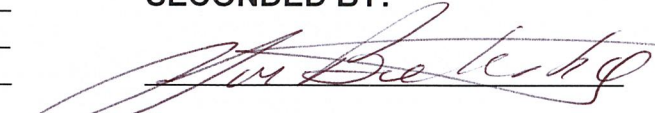
DATE: March 17, 2026

Councillor	G. ASHFORD	_____	_____
Councillor	J. BELESKEY	_____	_____
Councillor	P. BORNEMAN	_____	_____
Councillor	B. KEITH	_____	_____
Councillor	D. McCANN	_____	_____
Councillor	C. McDONALD	_____	_____
Mayor	J. McGARVEY	_____	_____

MOVED BY:

 EA

SECONDED BY:




CARRIED: DEFEATED: _____ Postponed to: _____

Whereas Magnetawan First Nation (MFN) has expressed concerns with the Highway 69 Expansion running directly through Magnetawan Reserve #1, with no confirmation yet by the Ontario Government to negotiate an existing land claim;

Now therefore the Town of Parry Sound requests that the Provincial Government clarify its intentions with respect to the land claim and resolving the issue of additional MFN lands being taken for the expansion of Highway 69; and

That this resolution be sent to Premier Ford, Minister of Transportation, MP Scott Aitchison, MPP Graydon Smith, West Parry Sound Area Municipalities, the municipalities of Killarney, French River and the City of Greater Sudbury, and the First Nations of Magnetawan, Henvey Inlet and Shawanaga.



Mayor Jamie McGarvey



**The Corporation of The Township of The Archipelago
Council Meeting**

Agenda Number: 15.2.
Resolution Number 26-039
Title: Request that the Minister of Education extricate the West Parry Sound municipalities from the Near North District School Board
Date: Friday, March 13, 2026

Moved by: Councillor Sheard
Seconded by: Councillor MacLeod

WHEREAS the Town of Parry Sound, at its Regular Meeting held on November 18, 2025, requesting that the Minister of Education extricate the West Parry Sound Municipalities from the Near North District School Board, with a first preference to reinstate the former West Parry Sound District School Board, and a second preference to join the Simcoe Muskoka District School Board; and

WHEREAS the West Parry Sound Municipalities collectively support this initiative and wish to present a united position to the Honourable Paul Calandra, Minister of Education; and

WHEREAS concerns have been raised regarding the underrepresentation of West Parry Sound trustees on the Near North District School Board despite the region contributing education levy revenues at a significantly higher proportion; ongoing governance issues within the Board; and the handling of the JK–12 school construction project affecting the West Parry Sound area; and

WHEREAS students residing in the Township of The Archipelago attend schools within the West Parry Sound family of schools for their elementary and secondary education; and

WHEREAS the residents of The Township of The Archipelago contribute more per household in education levies than any other municipality in the Districts of Parry District and North Bay, and

WHEREAS the Council of the Corporation of the Township of The Archipelago wishes to support its students and families and calls upon the Minister of Education to address these long-standing concerns to ensure that students in West Parry Sound are not further disadvantaged;

NOW THEREFORE BE IT RESOLVED that the Council of the Corporation of the Township of The Archipelago hereby supports the Town of Parry Sound's request to the Minister of Education to extricate the West Parry Sound municipalities from the Near North District School Board, with the sole preference to reinstate the former West Parry Sound District School Board; and

FURTHER BE IT RESOLVED that this resolution be forwarded to the Premier Doug Ford, the Minister of Education Paul Calandra, the Minister of Municipal Affairs and Housing Rob Flack, the Associate Minister of Municipal Affairs and Housing and MPP for Parry Sound Muskoka Graydon Smith, Chief Adam Pawis of Shawanaga First Nation, Chief Warren Tabobondung of Wasauksing First Nation, Mayors and Reeve of Parry Sound District, FONOM, AMO, OSUM and the Community Schools Alliance.

Carried



March 12, 2026

In This Issue:

- Municipal Information & Data Analysis System - Get access!
- Opportunity: AMO Board of Directors Election 2026-2028.
- Recording: Unlock AMO's New Workforce Development Campaign Assets.
- Consultation on 2026-2029 Federal Sustainable Development Strategy.
- Market Diversification and Trade Resiliency Initiative.
- AMO Conference Early Bird Rates End Today at 6 pm.
- Celebrating 70 years of Ontario's Small Urban Municipalities: Program Update.
- Supporting your Run for Municipal Office in 2026: Resources and Workshops.
- Indigenous Candidates Thinking of Running for Office.
- Take a look at AMO's Charing Meetings Effectively Handguide.
- Asset Management Orientation for Council.
- The All Risk Municipal Grant Application Deadline is May 1.
- Canoe Webinar: Procurement Confessions.
- IPAC Emerging Leaders Conference.
- Free Intersectoral Action Training Series to enhance well-being in Ontario.
- Careers.

AMO Matters

Get access to MIDAS - the [Municipal Information & Data Analysis System](#). MIDAS provides access to Financial Information Returns (FIRs) data, converts it into meaningful reports and identifies multiple year trends. For access, municipal elected officials and municipal staff can email MIDASAdmin@amo.on.ca.

We encourage all Council members and senior municipal employers to consider a leadership role on AMO's Board of Directors for the 2026-2028 term. Please find preliminary information on this opportunity [on the AMO website](#). Further information will be released in spring 2026 when nominations open.

In case you missed it, check out this week's recording of AMO's Municipal Workforce Development Project webinar that walks you through how to leverage the brand new [Make Your Municipal Move](#) campaign assets and ready-made templates to drive local engagement through your own channels. [Watch the webinar recording here](#).

Federal Matters

Environment and Climate Change Canada are seeking feedback on their Sustainable Development Strategy by May 12. Provide feedback through [online questionnaire](#), by [e-mail](#), or through participating in an upcoming [webinar](#).

Provincial Matters

The governments of Canada and Ontario are accepting applications from February 17 to March 17 for [new funding](#) to help local businesses grow international and domestic sales under the Market Diversification and Trade Resiliency Initiative.

Education Opportunities

Are you joining us for the AMO Conference in Ottawa this year? Now is the time to register to access delegation meeting opportunities, networking, learning and more. [Secure your spot before 6 pm today](#), for early bird rates.

In this milestone year, the 2026 Conference program content is a reminder why OSUM matters to your leadership. Join solution driven conversations on homelessness, infrastructure challenges, and strong mayor powers. Be a part of the conversation - [view program outline and register now](#).

AMO is offering programs designed to support aspiring candidates and returning elected officials. Whether you are considering your first run for office, seeking re-election, represent an underrepresented community, or a youth, we have a program tailored for you. Resources range from helping you make the decision to run or run again, to building your team, crafting your message, and getting out the vote, and includes the *Lead Where You Live* guide for key steps in the process. Register for workshops and access resources [here](#).

AMO has expanded their Healthy Democracy Leadership Series. AMO is offering a series of workshops for urban Indigenous peoples' thinking about running for municipal office in the October 2026 elections. These sessions will provide insights and strategies to build your understanding and confidence around how to become a candidate and running a campaign. [Register here](#).

AMO's [Chairing Meetings Effectively Handguide](#) provides principles, tools, and tactics to support chairs manage and oversee civil, fair, and accessible discussions including proactive conflict management and de-escalation approaches. This is one of seven guides found within [AMO's Leading with Respect Handguides](#), which all provide practical tools to help councils and staff manage conflict and foster a culture of civility.

Municipal staff play a critical role in preparing Council for leadership. Provide feedback for a new toolkit (handbook and training videos) for AMO's asset management onboarding through this [survey](#).

LAS

The *All Risk Municipal Grant – Investing in Municipal Risk Resiliency* recognizes and supports innovative risk management practices within Ontario municipalities. [Submit your ideas by May 1](#) for a chance to receive \$10,000 towards your projects.

Join Stéphanie and Tony from [Canoe](#) as they share some of the strangest stories they've encountered in the world of procurement. [Register here](#) for 'Procurement Confessions: The Good, The Bad, and the "Did That Really Just Happen?"' on March 25th at 10:00AM.

Municipal Wire*

The Public Health Agency of Canada (PHAC) and Tamarack Institute are offering public health units, governments, and others a [virtual learning series](#) on strengthening collaboration to enhance well-being in Ontario.

The Institute of Public Administration of Canada is hosting a professional development event focused on service delivery excellence on April 21. [Register for](#) virtual or in-person attendance.

Careers

[Associate Director, Communications - Association of Municipalities of Ontario](#). Closing Date: April 3, 2026.

[Program Advisor, Infrastructure Asset Management - AMO](#). Temporary full time (18-months) maternity leave coverage. Closing Date: March 27, 2026.

[Deputy Chief Administrative Officer \(DCAO\), Infrastructure, Development and Environment - City of Guelph](#). Closing Date: March 24, 2026.

About AMO

AMO is a non-profit organization representing almost all of Ontario's 444 municipal governments. AMO supports strong and effective municipal government in Ontario and promotes the value of municipal government as a vital and essential component of Ontario's and Canada's political system. Follow [@AMOPolicy](#) on Twitter!

AMO Contacts

[AMO Watchfile](#) Tel: 416.971.9856

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[Policy and Funding Programs](#)

[LAS Local Authority Services](#)

[MEPCO Municipal Employer Pension Centre of Ontario](#)

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[Municipal Wire, Career/Employment and Council Resolution Distributions](#)



AMO Watchfile



March 19, 2026

In This Issue:

- Take a look at AMO's Holding Public Meetings Handguide.
- Make Your Municipal Move campaign update.
- Proposed Harmonization of Municipal Road Construction Standards.
- Ontario Heritage Framework Transformation: Archaeology Program changes.
- July 1 Deadline for BPS energy reporting.
- Consultation on 2026-2029 Federal Sustainable Development Strategy.
- Webinar on Build Canada Homes.
- Celebrating 70 years of Ontario's Small Urban Municipalities: keynote speaker announcement.
- Supporting your Run for Municipal Office in 2026: Resources and Workshops.
- Indigenous Candidates Thinking of Running for Office.
- Better Rural Data for Better Municipal Decisions - join us April 2.
- Blog: Public-Sector Identification in the Age of AI.
- Canoe Webinar: Procurement Confessions.
- OPPI is seeking a Public Interest Representative.
- IPAC Emerging Leaders Conference.
- FCM's Board nominations are now open.
- Careers.

AMO Matters

AMO's [Holding Public Meetings Handguide](#) addresses challenges that may arise in public meetings and engagements. This handguide offers practical tools and resources to ensure decorum, structure, and clear communication so that residents can contribute to meaningful discussions. This is one of seven guides found within [AMO's Leading with Respect Handguides](#), which all provide practical tools to help councils and staff manage conflict and foster a culture of civility.

AMO's Municipal Move Campaign has generated nearly 18 million impressions, helping to raise awareness of municipal careers in Ontario and the vital role of local government. Don't miss out -- [use our Campaign Toolkit](#) to make the most of this momentum.

Provincial Matters

The Ministry of Transportation is seeking feedback on a proposed regulation that would set mandatory road construction standards for municipalities. [Provide feedback](#) by March 30.

The Ministry of Citizenship and Multiculturalism is proposing changes to Ontario's Heritage Framework to streamline archaeological assessments and set criteria for evaluating Licensed Consultant Archaeologists' compliance records. [Provide feedback](#) by April 5.

Municipalities must [report annual energy use](#) and greenhouse gas emissions to the province by July 1. This helps manage costs, identify energy-saving opportunities, and reduce emissions.

Federal Matters

Environment and Climate Change Canada is seeking feedback on their Sustainable Development Strategy by May 12. Provide feedback through [online questionnaire](#), by [e-mail](#), or through participating in an upcoming [webinar](#).

On April 24th, Housing, Infrastructure and Communities Canada will host a webinar explaining Build Canada Homes' portal and investment policy framework in Ontario. Register now on [Microsoft Teams](#).

Education Opportunities

In this milestone year, the 2026 Conference program content is a reminder of why OSUM matters to your leadership. Join Opening Keynote, Althia Raj, who will set the stage on the state of provincial and federal politics. [View program outline and register now](#).

AMO is offering programs designed to support aspiring candidates and returning elected officials. Whether you are considering your first run for office, seeking re-election, representing an underrepresented community, or a youth, we have a program tailored for you. Resources range from helping you make the decision to run or run again, to building your team, crafting your message, and getting out the vote, and includes the *Lead Where You Live* guide for key steps in the process. Register for workshops and access resources [here](#).

AMO has expanded their Healthy Democracy Leadership Series. AMO is offering a series of workshops for urban Indigenous peoples thinking about running for municipal office in the October 2026 elections. These sessions will provide insights and strategies to build your understanding and confidence around how to become a candidate and run a campaign. [Register here](#).

HEAR Initiative (Health, Economics, Adaptation in Rural Communities Initiative) is developing a new province-wide rural data platform designed to support more informed decision-making in rural communities. Join us for an interactive information session on Thursday, April 2 at 12:00 p.m. to learn how household-level rural data can help strengthen municipal planning, funding applications, council decisions, advocacy efforts, and long-term community resilience across rural Ontario. [Register for the free session here](#).

LAS

As identity fraud becomes more sophisticated with the use of AI tools, our FOI and Privacy Program Management program partner, Vayle, explains why public-sector verification practices must evolve. [Read the blog](#).

Join Stéphanie and Tony from [Canoe](#) as they share some of the strangest stories they've encountered in the world of procurement. [Register here](#) for 'Procurement Confessions: The Good, The Bad, and the "Did That Really Just Happen?"' on March 25th at 10:00 AM.

Municipal Wire*

The Ontario Professional Planners Institute (OPPI) is seeking a Public Interest Representative (PIR) to fill a [volunteer OPPI Council position](#) the governance term of June 2026 to June 2028. Experience in a field other than planning is required. The deadline to apply is April 10, 2026.

The Institute of Public Administration of Canada is hosting a professional development event focused on service delivery excellence on April 21. [Register for](#) virtual or in-person attendance.

Are you motivated by influencing and driving change on a national scale? Are you interested in defining municipal priorities? If so, submit your nomination to join FCM's Board of Directors today! The [nomination process is now open](#) for those who wish to run for FCM Board of Directors.

Careers

[Associate Director, Communications - Association of Municipalities of Ontario](#). Closing Date: April 3, 2026.

[Policy Advisor - Regional Municipality of Durham](#). Closing Date: March 29, 2026.

[Asset Management Analyst - City of Belleville](#). Closing Date: April 6, 2026.

About AMO

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Mary Smith



March 26, 2026

In This Issue:

- AMO Launches Campaign to encourage participation in municipal elections.
- Annual Report - Canada Community-Building Fund (CCBF).
- Take a look at AMO's Fostering Civility at the Council Table Handguide.
- Proposed Harmonization of Municipal Road Construction Standards
- Ontario Heritage Framework Transformation: Archaeology Program changes
- Proposed Harmonization of Municipal Road Construction Standards
- Applications Open for EASE Grant
- Feedback Requested: Expanding the Canadian Navigable Waters Act.
- Supporting your Run for Municipal Office in 2026: Resources and Workshops
- Indigenous Candidates Thinking of Running for Office
- Better Rural Data for Better Municipal Decisions - join ROMA April 2.
- OSUM 2026: The Small Urban Approach to Municipal Challenges
- Preventing Escalated Behaviours Workshop: Practical Strategies for Safer Municipal Workplaces
- AMO Conference 2026: Registration is open!
- On the Road Again: LAS staff visit Ontario.
- Risk Management Grant - Apply by May 1.
- Apply now: AMCTO-Mitacs Municipal Innovation Internship Program.
- IPAC Emerging Leaders Conference.
- Careers.

AMO Matters

AMO has launched its province-wide campaign, [When You Believe, They Believe](#), to showcase the everyday leadership of Ontarians and how it can translate into municipal office.

Visit whenyoubelieve.ca to learn more.

AMO released its [CCBF Annual Report](#) summarizing results from investment of the Fund. Further detail on CCBF activities including progress on Asset Management can be found in the [Outcomes Report](#).

AMO's [Fostering Civility at the Council Table Handguide](#) provides principles, tips, and tools for managing conflict, being an active bystander, adopting civility pledges, and how to build effective working relationships with your council colleagues. This is one of seven guides found within AMO's Leading with Respect Handguides, which all provide practical tools to help councils and staff manage conflict and foster a culture of civility.

Provincial Matters

The Ministry of Transportation is seeking feedback on a proposed regulation that would set mandatory road construction standards for municipalities. [Provide feedback by March 30](#). The Ministry of Citizenship and Multiculturalism is proposing changes to Ontario's Heritage Framework to streamline archaeological assessments and set criteria for evaluating Licensed Consultant Archaeologists' compliance records. [Provide feedback by April 5](#). The Ministry of Transportation is seeking feedback on a proposed regulation that would set mandatory road construction standards for municipalities. [Provide feedback by March 30](#). The Enhancing Access to Spaces for Everyone (EASE) Grant awards up to \$60,000 for small capital projects for people with disabilities and older adults. Applications are open until May 7 at Ontario.ca/EaseGrant.

Federal Matters

Transport Canada needs feedback from the public on their discussion paper on the proposed expansion of the Minor Works Order under the Canadian Navigable Waters Act. [Submit your comments by April 3rd](#).

Education Opportunities

AMO is offering programs designed to support aspiring candidates and returning elected officials. Whether you are considering your first run for office, seeking re-election, representing an underrepresented community, or a youth, we have a program tailored for you. Resources range from helping you make the decision to run or run again, to building your team, crafting your message, and getting out the vote, and includes the Lead Where You Live guide for key steps in the process. [Register for workshops and access resources here](#).

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HEAR Initiative (Health, Economics, Adaptation in Rural Communities Initiative) is developing a new province-wide rural data platform designed to support more informed decision-making in rural communities. Join ROMA for an interactive information session on Thursday, April 2 at 12:00 p.m. to learn how household-level rural data can help strengthen municipal planning, funding applications, council decisions, advocacy efforts, and long-term community resilience across rural Ontario. [Register for the free session here](#).

The OSUM conference, April 29 – May 1 in Parry Sound is the only place where issues such as housing and homelessness, infrastructure challenges, incivility, weakened journalism, and strong mayor powers are addressed and discussed from the unique small urban municipal perspective. [View program outline and register now](#).

Delivered by the Public Services Health & Safety Association, Preventing Escalated Behaviours is an interactive workshop that introduces practical, person-centered strategies to help recognize early signs of escalation, strengthen communication, and confidently and professionally respond to difficult situations. [Register for the two-part May 7 and May 28 workshop now](#).

Municipalities carry significant responsibilities. The AMO Conference is your opportunity to gain a clear understanding of key issues and develop a support network for shared solutions to help you effectively lead in your community. [Don't miss it, register today](#).

LAS

LAS staff are on their spring roadtrips, learning how we can better help municipal staff and talking about our programs. Want to meet? [Contact us](#) to set up an in-person or virtual meeting.

The All Risk Municipal Grant recognizes and supports innovative risk management practices within municipalities. [Learn more and submit your proposal by May 1](#) for a chance to receive \$10,000 towards your project.

Municipal Wire*

Don't miss your chance to apply for the next intake of the AMCTO-Mitacs Municipal Innovation Internship Program. This program offers municipalities a cost-effective way to identify, advance, and address innovation or research challenges by partnering with a post-secondary student interested in a career in local government. To learn more or to submit an application, [Click Here](#).

The Institute of Public Administration of Canada is hosting a professional development event focused on service delivery excellence on April 21. [Register for virtual or in-person attendance](#).

Careers

[Program Advisor, Infrastructure Asset Management - Association of Municipalities of Ontario \(AMO\)](#). **Closing Tomorrow:** March 27, 2026.

[Manager, Information, Privacy and Elections/Deputy City Clerk - City of Guelph](#). Closing Date: April 9, 2026.

[Director, External Relations - City of Thunder Bay](#). Closing Date: April 14, 2026.

[Intergovernmental Advisor - City of Guelph](#). Closing Date: April 12, 2026.

About AMO

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Mark Sutcliffe
Mayor | Maire

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Télééc. : 613-580-2509
Courriel : Mark.Sutcliffe@ottawa.ca

February 26th, 2026

The Honourable Michael Kerzner
Solicitor General
Ministry of the Solicitor General
George Drew Building
25 Grosvenor St. Toronto, ON M7A 1Y6
SOLGEN.Correspondence@ontario.ca

By electronic submission

Re: Proposed New Regulation under the Restricting Public Consumption of Illegal Substances Act

Dear Solicitor General,

Please be advised that Ottawa City Council, at its meeting of February 25, 2026, considered and approved the following motion:

MOTION

Moved by / Motion de: Councillor S. Plante
Seconded by / Appuyée par: Mayor M. Sutcliffe

WHEREAS the *Restricting Public Consumption of Illegal Substances Act, 2025* (RPCISA) was brought into force on June 5, 2025; and

WHEREAS the Ministry of the Solicitor General (SOLGEN) is considering regulatory amendments to the RPCISA to prescribe special constables employed by authorized public transit agencies, including OTranspo special constables for the purpose of the Act, thereby granting them the same enforcement powers as police officers, and is seeking public input on this proposal until March 1st; and

WHEREAS the City of Ottawa has invested significant resources to improve public safety in the downtown core and the ByWard Market; and

WHEREAS OC Transpo deploys on average approximately 4 special constables in the downtown daily, and 13 deployed across the city-wide transit network, who are already present in high-traffic transit environments, including stations, platforms, and bus stops throughout the downtown core and across the city; and



Mark Sutcliffe
Mayor | Maire

**Office of the Mayor
City of Ottawa**

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Ottawa, Ontario K1P 1J1
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Email: Mark.Sutcliffe@ottawa.ca

**Bureau du maire
Ville d'Ottawa**

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Ottawa (Ontario) K1P 1J1
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Courriel : Mark.Sutcliffe@ottawa.ca

WHEREAS public transit riders include workers, students, seniors, people with disabilities, youth, and low-income residents who rely on transit as their primary or only mode of transportation and require a safe environment at all times; and

WHEREAS restoring ridership is essential to the financial sustainability of Ottawa's public transit system, to achieving the City's climate and transportation goals, and to ensuring equitable access to employment, education, healthcare, and community services; and

WHEREAS enabling OCTranspo special constables to enforce the RPCISA would allow for timely, proportionate, and location-specific interventions focused on transit spaces, while reducing reliance on police response for matters that occur primarily within the transit system; and

WHEREAS any extension of authority under the RPCISA would be accompanied by appropriate training and would operate alongside existing public health, outreach, and harm reduction services, recognizing that enforcement alone does not address substance use but that clear rules and safe public spaces remain necessary;

THEREFORE BE IT RESOLVED that the City of Ottawa endorse the proposed regulatory amendments under the *Restricting Public Consumption of Illegal Substances Act, 2025*; and

BE IT FURTHER RESOLVED that the Mayor write to the Solicitor General of Ontario in support of the proposal before March 1st, 2026; and

BE IT FURTHER RESOLVED that the Clerk share this motion with other Municipalities in Ontario, prior to March 1st, 2026; and,

BE IT FURTHER RESOLVED that the Mayor write the Solicitor General of Ontario to renew or extend the funding associated with the Ontario-Ottawa agreement.

Should you have any questions in this regard, please do not hesitate to contact the undersigned.

Yours truly,

Mark Sutcliffe
Mayor
City of Ottawa

cc. All Ontario Municipalities
Association of Municipalities of Ontario (AMO)



Rideau Lakes

1439 County Road 8, Delta, ON K0E 1G0
T. 613.928.2251 | 1.800.928.2250 | F. 613.928.3097
rideaulakes.ca

March 10, 2026

Dear Senator,

Re: Rideau Lakes Concerns re Alto High Speed Rail Project (Bill C-15 Budget)

We in Rideau Lakes Township are writing this letter because of major concerns about the Alto High Speed Rail Project (HSR), as well as a request to fully evaluate our concerns of Bill C-15 in relation to Alto HSR and expropriation of land.

The Alto HSR is lacking full and meaningful consultation of critical information for the early design and development phase. We recognize that having this information is important to the engineers in determining routes that minimize disruptions to the communities, residents, businesses, farmland, waterways, environment, and ecosystems that they pass through. What we have experienced is less than adequate information upon which to base our ability to conduct impact assessments involving our rural communities, agriculture, businesses, and countless heritage buildings and monuments. Alto's recently proposed Southern Ontario route included a 10 km wide corridor, and they provided high-level maps which are not useful in determining the impacts which more detailed route maps would give us and that are vital to our informed feedback. Without more information from Alto, this reduces our more local and valuable ability to provide critical information to Alto planners and engineers.

HSR will divide communities. There will be a major impact on our roadways for school buses, public transportation and emergency vehicles given the many closed roadways when fences are erected along the HSR route. This will increase mortality and morbidity as it will take longer to receive timely care. Farther to travel will also increase emissions and costs for plowing and road maintenance. Without more information from Alto, this reduces our local and valuable ability to provide critical information to Alto planners and engineers.

The Southern route would traverse the UNESCO recognized Frontenac Arch Biosphere Region, the ancestral lands of the Haudenosaunee (Kanien'kehá:ka) and Anishinaabeg (Algonquin); where a land bridge of the Canadian Shield connects the Algonquin and Laurentian Highlands to the Adirondack Mountains in the USA. Many animals use this migration route in both directions every year, and unless wildlife corridors are included in the ALTO plans, this would cut off their migration.

This does not begin to speak to the negative impact on tourism which is estimated in the order of \$30 million for the UNESCO Rideau Canal system from Ottawa to Kingston.

Another major concern is that the government proposes to grant Alto, as a Crown Corporation, the right to 3 methods of property expropriation! Until now the government itself held the right to a single method of property expropriation. This causes our residents varying degrees of stress ranging to mental anguish if their properties are affected and they will not get full current market value if they decided to sell. Under the new proposed legislation, they would be forced to sell to the Corporation! This is of particular concern to many potentially affected property owners who are in the business of farming and feeding our population.

Cost analysis to build the railway in the northern and southern routes has not been done. We have also been told that a route parallel to the St. Lawrence River and Lake Ontario is not viable. We do not have enough information to understand why this option is not viable.

Rideau Lakes Township is asking you, and your Senate colleagues, to undertake your considered review of our concerns that are being sent to you for First Reading. We hope that you will see that this portion of Bill-C15 (HSR and expropriation) is premature, given that there are many unanswered questions and important issues have not been adequately addressed in the information provided. There has been inadequate public consultation to move to the development stage of this generationally important Canadian transportation project affecting so many lives along whatever corridor may eventually be approved. Should the Senate determine that a delegation to a Senate committee be appropriate with a view to consolidating recommendations for changes that would go back to the House of Commons, we would be available to participate, of course upon invitation.

Thank you for your attention in this very important matter affecting all of us here and across Ontario! It would be very much appreciated if I could receive a response in order to brief my Council.

Yours respectfully,



Arie Hoogenboom
Mayor, Rideau Lakes Township
mayor@rideaulakes.ca
613-323-0901

Cc: Prime Minister of Canada
All Members of Parliament
All Provincial Cabinet Ministers
MPP Steve Clark
The Federation of Canadian Municipalities
The Association of Municipalities of Ontario
All Ontario Municipalities



March 13, 2026

Hon. David Piccini
Ministry of Labour, Immigration, Training and Skills Development
14th Floor, 400 University Ave
Toronto ON M7A 1T7

Re: Request for Provincial Legislation Amendments, Health and Safety Concerns

Dear Minister Piccini,

At its meeting of Council on March 11, 2026, the Council of the Township of Oro-Medonte received correspondence from Association of Ontario Road Supervisors (AORS) regarding the above-mentioned request for support.

The Township of Oro-Medonte fully supports AORS in their request, as our staff have, on numerous occasions, been subjected to abusive and aggressive behaviour from members of the public. We respectfully request your support in advancing measures that will strengthen protections for municipal workers and contractors. With provincial partnership, municipalities can better safeguard the individuals who work tirelessly to maintain critical services and keep our communities functioning safely.

Sincerely,

A handwritten signature in black ink, appearing to read "Randy Greenlaw", is positioned above the printed name of the Mayor.

Mayor Randy Greenlaw

Cc: Premier Doug Ford
Hon. Michael Kerzner, Solicitor General of Ontario
Hon. Jill Dunlop, Minister of Emergency Preparedness and Response
Hon. Rob Flack, Minister of Municipal Affairs and Housing

Hon. Prabmeet Sakaria, Minister of Transportation
Hon. Todd McCarthy, Acting Minister of Infrastructure
Doug Downey, MPP Barrie – Springwater - Oro-Medonte
Association of Municipalities of Ontario (AMO)
Association of Ontario Roads Supervisors (AORS)
Ontario Municipalities
Members of Oro-Medonte Council



Minister of Labour, Immigration, Training and Skills Development David Piccini
14th Floor, 400 University Avenue
Toronto, ON M7A 1T7

February 5, 2026

Dear Minister Piccini,

On behalf of Ontario's municipal public works professionals, we are writing to raise an urgent health and safety concern that is increasingly placing municipal workers and subcontractors at risk while they maintain the critical infrastructure our communities rely on every day.

While the Occupational Health and Safety Act establishes important protections against workplace hazards, it does not adequately address a growing and very real threat: unsafe working conditions created by interference, harassment, and dangerous actions from members of the public.

Through consultations with AORS members across the province, we are hearing consistent and deeply troubling examples of escalating behaviour directed at municipal workers - particularly winter maintenance operators. These are not isolated incidents, but a pattern that is becoming increasingly normalized during significant weather events. Examples reported to AORS include:

- An individual throwing a large chunk of ice at an active piece of municipal equipment while it was operating.
- A resident threatening to kill a sidewalk plow operator.
- A man climbing onto a snow plow and refusing to get off until the operator agreed to plow his road next.
- Two municipal staff members being confronted, accosted, and aggressively yelled at in public - one at a gas station and another while simply standing in line for coffee - by individuals angry about road conditions that were not even under that municipality's jurisdiction, as well as a mailbox that had been struck.
- A voicemail left by a resident threatening to shoot a municipal plow driver with a shotgun the next time the street was plowed.
- A resident angry about snow at the end of their driveway jumping in front of an active plow and refusing to move. The plow was delayed for over an hour during a major snow event, placing service levels and the municipality's overall emergency response at risk. The situation was only resolved once supervisors and by-law officers arrived on scene.

These incidents represent only a small sample of what municipal plow drivers and winter maintenance crews are experiencing across Ontario. What was once limited to disgruntled complaints has escalated into direct threats, physical interference, and dangerous confrontations that place workers, subcontractors, and the public at risk. This issue is becoming a systematic threat to municipal service delivery and is only amplified during significant weather events.

Municipal workers and their contracted partners are responsible for maintaining roads, bridges, sidewalks, and other essential services - often in extreme weather and high-risk environments. When these workers are threatened or obstructed, it becomes not only a workplace safety issue, but a broader public safety concern. In some cases, conditions have become so unsafe that

municipal staff and subcontractors have walked off job sites, jeopardizing timely service delivery during critical events.

We respectfully ask the Province to consider the following changes:

- Under the Emergency Management and Civil Protection Act, when a municipality declares a Significant Weather Event, municipal winter maintenance vehicles and operators - including subcontractors working on behalf of municipalities - should be afforded enhanced protection, with interference or obstruction treated with the same severity as interference with police, fire, or paramedic services.
- Establish clear public-safety interference provisions, similar in intent to Ontario's Slow Down, Move Over legislation, that recognize the essential role of municipal roadside workers.
- Consider adopting provisions similar to Manitoba's recently passed Bill 38, an amendment to their Highway Traffic Act effective January 1, 2026, which requires motorists to maintain a minimum distance of 30 metres behind snowplows where speed limits are 80 km/h or lower, and 100 metres where speed limits exceed 80 km/h.

These changes would provide clarity, deterrence, and enforceability—sending a strong message that interference with municipal workers performing essential services will not be tolerated. Just as Ontario protects first responders from obstruction during emergencies, we must extend similar protections to the public works professionals who keep our communities safe, connected, and functioning.

AORS would welcome the opportunity to meet with you and your staff to discuss these concerns further and to collaborate on legislative solutions that better protect municipal workers and subcontractors while strengthening public safety across the province.

Thank you for your consideration of this critical issue.

Sincerely,



Karla Musso-Garcia, CRS-I
President, Association of Ontario Road Supervisors
Operations Manager, Township of Oro-Medonte



Kelly Elliott
Interim Executive Director
Association of Ontario Road Supervisors

Cc (via e-mail)

Premier Doug Ford

Minister of Emergency Preparedness and Response Jill Dunlop

Minister of Municipal Affairs and Housing Rob Flack

Minister of Transportation Prabmeet Sarkaria

Acting Minister of Infrastructure Todd McCarthy

Scott Butler, Good Roads Executive Director

Walid Abou-Hamde, Ontario Road Builders' Association Chief Executive Officer



Solicitor General of Ontario Michael Kerzner
George Drew Building, 25 Grosvenor Street
Toronto, ON M7A 1Y6

February 5, 2026

Dear Solicitor General Kerzner,

On behalf of Ontario's municipal public works professionals, we are writing to raise serious concerns regarding the safety of municipal workers and subcontractors who are increasingly facing harassment, threats, and dangerous interference from members of the public while delivering essential municipal services - particularly during winter maintenance and emergency operations.

Across Ontario, municipal public works teams are responsible for maintaining critical infrastructure that residents depend on every day, including roads, sidewalks, bridges, and drainage systems. During significant weather events, these workers are frontline responders, ensuring emergency vehicles can travel safely and that communities remain connected and accessible. However, the behaviour directed at them has escalated well beyond routine complaints and has become a direct threat to both worker safety and public safety.

Through consultations with AORS members province-wide, we continue to receive troubling reports that illustrate the seriousness of this issue. These include:

- An individual throwing a large chunk of ice at an active piece of municipal equipment while it was operating.
- A resident threatening to kill a sidewalk plow operator.
- A man climbing onto a snowplow and refusing to get off until the driver agreed to plow his road next.
- Two staff members confronted and aggressively accosted in public - one at a gas station and another while simply waiting in line for coffee - by individuals angry about road conditions and a mailbox strike that were not even related to that municipality.
- A voicemail threatening to shoot a plow driver with a shotgun the next time the street was plowed.
- A resident jumping in front of an active plow during a major snow event and refusing to move, delaying operations for over an hour and jeopardizing service levels and overall emergency response.

These examples represent only a small sample of the experiences municipal plow drivers and winter maintenance crews are facing across the province. What was once occasional frustration has escalated into intimidation, threats of violence, and direct interference with equipment and operations.

Equally concerning is that municipalities do not always receive consistent enforcement support when these incidents occur. We have heard directly from members who contacted the Ontario Provincial Police for assistance and were advised that, unless a physical assault had already taken place, the situation was "not a police matter." Waiting until a worker has been physically harmed before intervention is neither preventative nor acceptable.

This gap leaves municipalities and workers vulnerable and sends an unintended message that threatening or obstructive behaviour toward municipal staff carries little consequence. It also places supervisors and by-law officers in situations that may exceed their authority or capacity to manage safely.

We believe a proactive and coordinated response is needed. Municipal workers and their subcontractors should not have to choose between their personal safety and providing critical services during storms and emergencies.

We respectfully ask that the Province of Ontario and the Ontario Provincial Police take a clear and strong stance that interference, threats, and harassment directed at municipal public works staff will not be tolerated. Specifically, we would welcome:

- Clear direction and guidance to police services, including the OPP, that threats, intimidation, and obstruction of municipal workers performing essential duties warrant timely enforcement and support.
- Recognition that interference with winter maintenance and emergency public works operations presents a broader public safety risk, not merely a municipal operational issue.
- Enhanced coordination between municipalities and local police services during significant weather events and emergency responses to ensure worker safety and continuity of service.
- Consideration of legislative or policy tools that provide stronger deterrence and consequences for those who threaten or obstruct municipal staff and contractors.

Municipal public works professionals are essential workers. They keep roads open for ambulances, fire trucks, school buses, and the travelling public. Their safety should be treated with the same seriousness as that of other frontline responders.

AORS would welcome the opportunity to meet with you and your staff to discuss these concerns and explore practical steps to ensure consistent enforcement support and stronger protections for municipal workers across Ontario.

Thank you for your attention to this important matter and for your continued leadership in public safety.

Sincerely,



Karla Musso-Garcia, CRS-I
President, Association of Ontario Road Supervisors
Operations Manager, Township of Oro-Medonte



Kelly Elliott
Interim Executive Director
Association of Ontario Road Supervisors

Cc (via e-mail)
Premier Doug Ford



TOWNSHIP OF CARLING

2 West Carling Bay Road, Nobel ON P0G 1G0

Email: mtaylor@carling.ca

Phone: 705-342-5856

Fax: 705-342-9527

March 11, 2026

RE: 2025 Food and Housing Affordability Data

At the Township of Carling's Regular Meeting of Council held on March 10, 2026 Council passed the following resolution:

26-020.7

**Moved by Councillor Wing
Seconded by Councillor Doubrough**

WHEREAS improved financial stability allows municipal residents to participate, contribute and invest in their local economies and communities;

AND WHEREAS poverty puts additional pressure on municipalities, who are responsible for delivering necessary public and social services to support residents who are struggling with the consequences of inadequate income;

AND WHEREAS income is an important social determinant of health that greatly impacts on physical and mental health;

AND WHEREAS the 2025 North Bay Parry Sound food affordability results show that households reliant on social assistance do not have enough money for the costs of living;

NOW THEREFORE BE IT RESOLVED that the Township of Carling supports efforts to raise awareness about and work to reduce poverty, homelessness and food insecurity;

AND FURTHER BE IT RESOLVED that the Township of Carling endorse the recommendations from the North Bay Parry Sound District Health Unit and call on the Province of Ontario to increase Ontario Works and Ontario Disability Support Programs rates to reflect the costs of living and index Ontario Works rates to inflation going forward;

AND FURTHER BE IT RESOLVED that the Township of Carling provide correspondence of these resolutions to the North Bay Parry Sound District Health Unit, neighbouring municipalities, Graydon Smith MPP, Parry Sound –Muskoka, Scott Aitchison MP, Parry Sound –Muskoka, District of Parry Sound Social Services Administration Board (DSSAB), Associations of

Municipalities of Ontario, Federation of Northern Ontario Municipalities and the Council of Ontario Medical Officers of Health

Carried

If you require further information, please do not hesitate to contact the undersigned at 705-342-5856 ext. 9181 or mtaylor@carling.ca

Sincerely



Mackenzie Taylor
Deputy Clerk

CC: North Bay Parry Sound District Health Unit
Municipalities in North Bay Parry Sound Health Unit District
Graydon Smith, Minister of Provincial Parliament for Parry Sound –Muskoka
Scott Aitchison, Minister of Parliament for Parry Sound –Muskoka
District of Social Services Administration Board
Association of Municipalities of Ontario
Federation of Northern Ontario Municipalities
Council of Ontario Medical Officers of Health

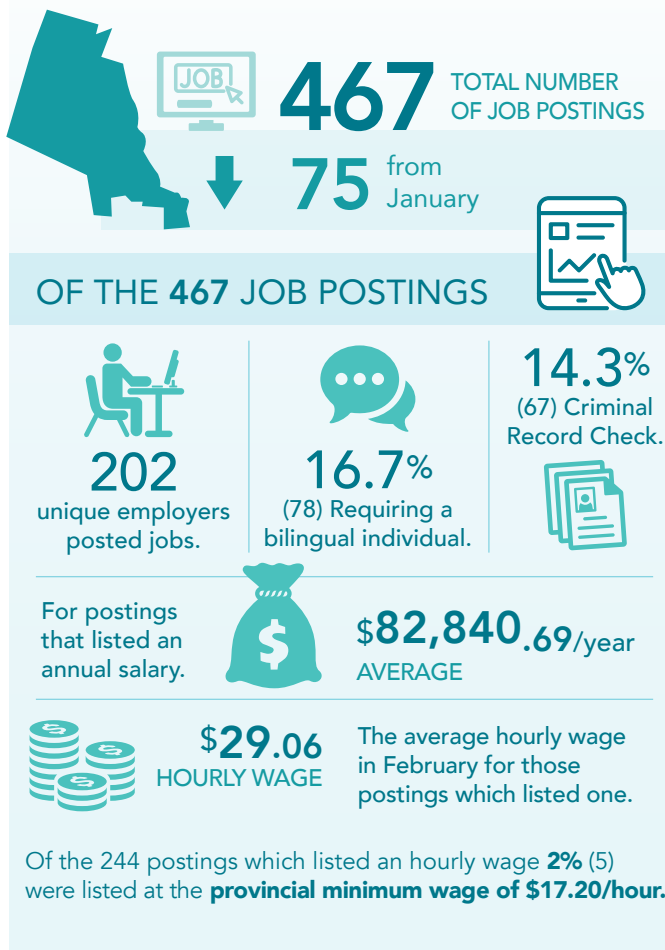
MONTHLY JOBS REPORT

February 2026

The Labour Market Group
Guiding partners to workforce solutions.

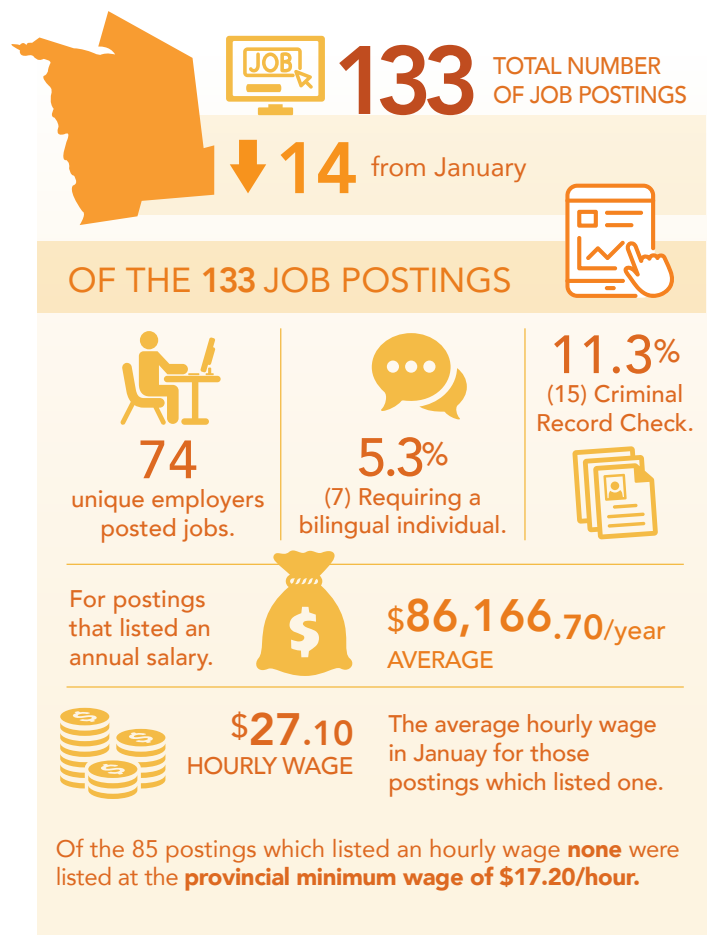
NIPISSING DISTRICT

There were 467 job postings recorded in February for the Nipissing District, a month-over-month decrease of 13.8% (-75 postings) compared to January. Year-over-year, activity saw a decline of 4.5% (-22 postings) compared to February 2025 (489 postings). Despite this dip from the start-of-year surge, the volume remained stable relative to history, sitting 0.8% above the previous four-year



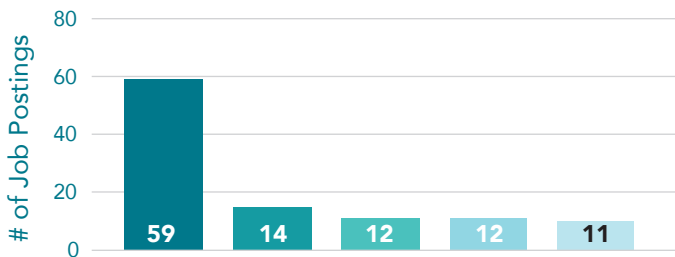
PARRY SOUND DISTRICT

There were 133 job postings recorded in February for the Parry Sound District, representing a month-over-month increase of 11.8% (+14 postings) compared to January. Year-over-year activity saw a decrease of 13.6% (-21 postings). Despite the modest monthly gain, the volume remained significantly below historical levels, sitting 15.4% below the previous four-year average. Employer participation trended downward with 74 unique employers posting vacancies, a decrease of 7.5% (-6 employers) from January.



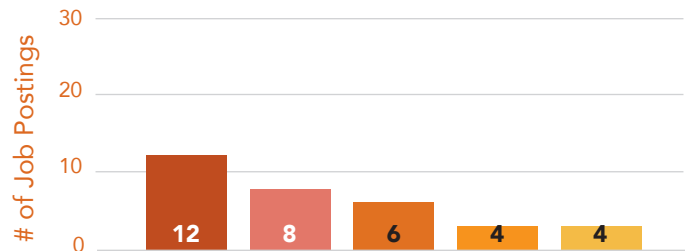
TOP 5 EMPLOYERS POSTING JOBS

- North Bay Regional Health Centre
- Voyageur Aviation Corp
- Ontario Northland
- West Nipissing General Hospital
- Conseil scolaire catholique Franco-Nord



TOP 5 EMPLOYERS POSTING JOBS

- West Parry Sound Health Centre
- Wasauksing First Nation
- Home Depot
- Derrick Johnstone Construction
- District of Parry Sound Social Services Administration



TOP 5 INDUSTRIES HIRING (NAICS)



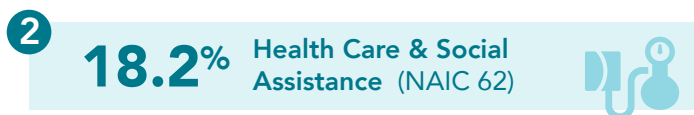
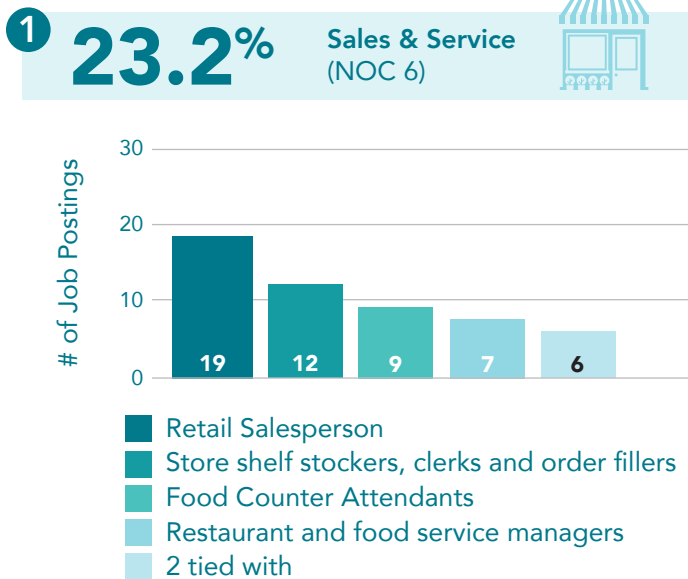
The Health Care and Social Assistance (NAICS 62) sector remained the largest contributor in February, accounting for 29.8% (139) of all postings. The largest month-over-month increase in share occurred in Accommodation and Food Services (NAICS 72), which grew by 1.9% (+6 postings). The largest month-over-month decrease in volume was recorded in the Transportation and Warehousing (NAICS 48-49) sector, which dropped by 1.2% (-14 postings).

TOP 5 INDUSTRIES HIRING (NAICS)

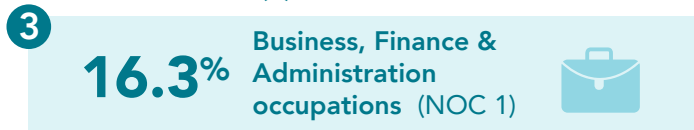


The Health Care and Social Assistance (NAICS 62) sector remained the largest contributor in February, accounting for 27.1% (36) of all postings. The largest month-over-month increase in share occurred in Accommodation and Food Services (NAICS 72), which grew by 6.5% (+10 postings) as local hospitality businesses began early recruitment for the spring and summer seasons. The largest month-over-month decrease in share was recorded in Educational Services (NAICS 61), which dropped by 4.3% (-5 postings).

TOP 3 OCCUPATIONAL CATEGORIES (NOC)



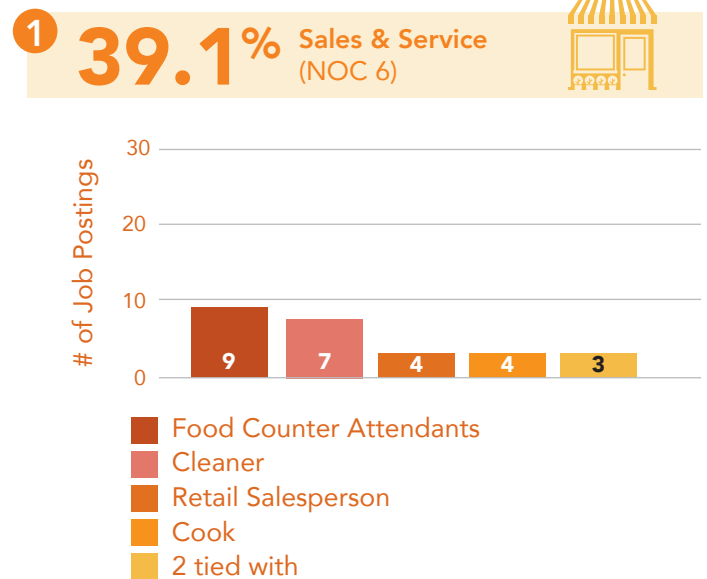
- Registered Nurse (21)
- Registered Practical Nurse (13)
- Nurse aides, orderlies and patient service associates (9)
- Medical laboratory technologists (5)
- 2 tied with (4)



- Financial managers (8)
- Administrative Assistant (7)
- Administrative Officer (7)
- Accounting technicians and bookkeepers (4)
- Receptionist (4)

Sales and Service (NOC 6) remained the largest occupational group, making up 24.8% (116) of postings. The largest month-over-month increase in share was seen in this group, rising by 1.6%. The largest month-over-month decrease in volume occurred in Business, Finance and Administration (NOC 1) with -17 postings. 37 managerial postings were recorded in February, with the highest concentration in Sales and Service (15 roles), and Business, Finance and Administration (13 roles). There were no senior management positions.

TOP 3 OCCUPATIONAL CATEGORIES (NOC)



- Automotive Service Technician (4)
- Bus drivers, subway operators and other transit operators (3)
- Auto body collision mechanics (2)
- Delivery service drivers (2)
- Material Handler (2)



- Social and community service worker (5)
- Early Childhood Educators / Assistants (5)
- Home Support Worker (4)
- 3 tied with (1)

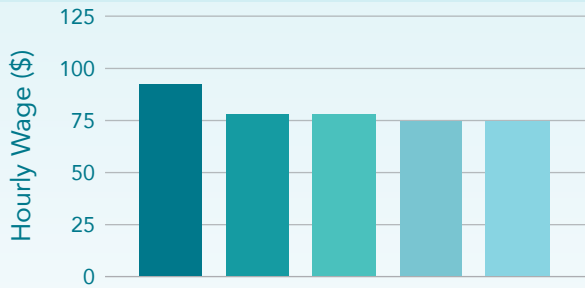
Sales and Service (NOC 6) remained the largest occupational group, making up 39.1% (52) of postings. The largest month-over-month increase in share was seen in Trades, Transportation and Equipment Operators (NOC 7), which rose by 3.1% as technical and transport roles gained momentum. The largest month-over-month decrease in share occurred in Education, Law and Social, Community and Government Services (NOC 4), which fell by 8.2% (-8 postings). 6 managerial positions were advertised in February of which, 3 were in Sales and Service. There were two senior manager roles posted this month, both in the Public Administration industry.

TOP 5 HOURLY WAGE VACANCIES



\$91.00

**Representant(e) Services
Aux Membres - Verner**
@ Caisse Alliance



\$74.46 **Nurse Practitioner - Emergency**
@ North Bay Regional Health Centre

\$69.17 **Nurse Practitioner**
@ West Nipissing General Hospital

\$66.40 **HRIS Project Manager**
@ North Bay Regional Health Centre

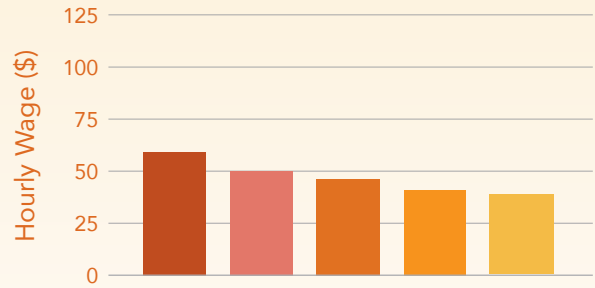
\$64.17 **Financial Controller**
@ Hands, TheFamilyHelpNetwork.ca

TOP 5 HOURLY WAGE VACANCIES



\$57.68

Registered Nurse - Surgical Services
@ West Parry Sound Health Centre



\$50.00 **Automotive Service Technician**
@ ROAD RUNNER AUTOMOTIVE

\$46.00 **Marine Technician**
@ Rosseau Road Powersports and Marine Ltd.

\$42.27 **Primary Care Paramedic**
@ West Parry Sound Health Centre

\$40.00 **Automotive Service Technician**
@ Adams Bros. Construction

TOP 3 ANNUAL SALARY VACANCIES

\$250,000.00

General Manager
@ Stockfish Automotive Group

\$135,000.00

Financial Controller
@ G&P Welding and Ironworks

\$117,936.00

Account Manager - Lumber
@ GreenFirst Forest Products Inc.



TOP 3 ANNUAL SALARY VACANCIES

\$166,167.00

Chief Municipal Manager
@ Ontario Municipal Administrators
Association (OMMA)

\$104,000.00

Chef
@ Glenn Burney Lodge

\$80,000.00

Accountant
@ GF Preston Ltd



Lowest Annual Salary \$38,000.00

Food Service Worker
@ Subway

Lowest Annual Salary \$52,000.00

Sales Manager - Retail (Assistant)
@ Mark's/L'quipieur

52.2% (244 postings) listed an hourly wage in February, with an average of \$29.06/hour. This represents a 2.4% decrease (-\$0.70) from the 12-month average of \$29.76/hour, as the market adjusted following the high wage offerings seen in January. Only 2.0% (5 postings) were listed at the provincial minimum wage. For postings that listed an annual salary, the average was \$82,840.69, which is 3.8% higher (+\$3,060.82) than the 12-month average.

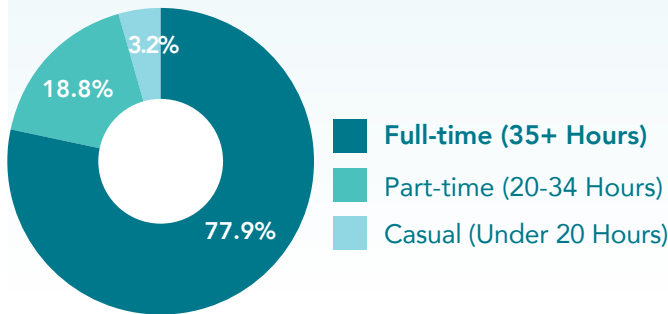
63.9% (85 postings) listed an hourly wage in February, with an average of \$27.10/hour. This represents a 1.5% decrease (-\$0.40) from the 12-month average of \$27.50/hour. None of the postings were listed at the provincial minimum wage. For postings that listed an annual salary, the average was \$86,166.70, which is 15.6% higher (+\$11,633.23) than the 12-month average, though this figure is influenced by a smaller sample size.

FULL-TIME / PART-TIME BREAKDOWN

77.9% of listings in February

↓ **0.5%**
from January

77.9% of job postings (364) in February were for full-time positions. This represents a slight decrease of 0.5% from January (78.4%)



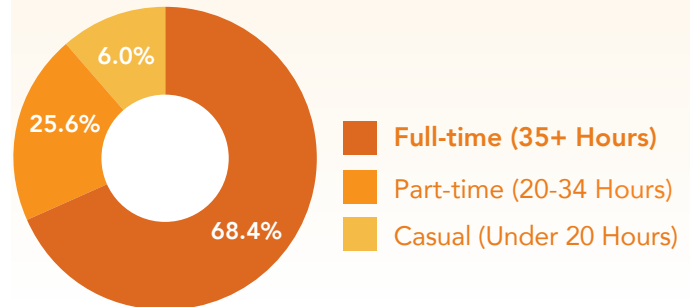
467 Postings listed hours offered (100%)

FULL-TIME / PART-TIME BREAKDOWN

68.4% of listings in February

↑ **7.9%**
from January

68.4% of job postings (91) in February were for full-time positions. This represents an increase of 7.9% from January (60.5%), perhaps a signal that employers are moving back to full-time stability after a brief spike in part-time and casual offerings at the start of the year.



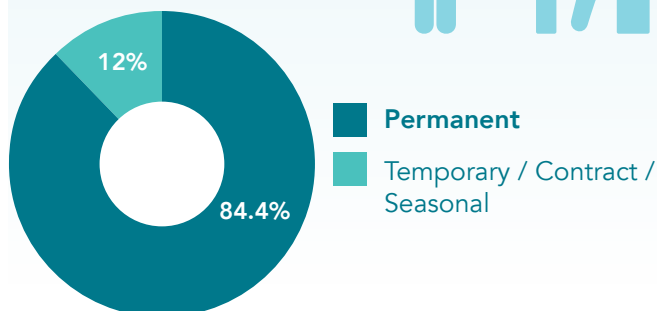
133 Postings listed hours offered (100%)

TERM OF EMPLOYMENT

84.4% of listings in February

↓ **3.6%**
from January

84.4% (394) of postings in February were for permanent positions, compared to 88.0% in January, a decrease of 3.6%.



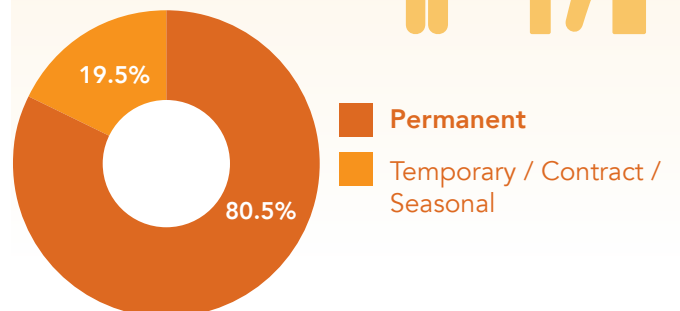
467 Postings listed hours offered (100%)

TERM OF EMPLOYMENT

80.5% of listings in February

↓ **1.5%**
from January

80.5% (107) of postings in February were for permanent positions, compared to 82.4% in January, a decrease of 1.9%.



133 Postings listed hours offered (100%)

ALL EMPLOYERS WITH POSTINGS IN MONTH



NIPISSING DISTRICT

401 Auto - North Bay Chrysler
A&S Towing
A&W Restaurant
A1 Blasting Mats
Action Car and Truck Accessories
Aecom
Alzheimer Society Sudbury-
Manitoulin North Bay and
Districts
Aramark Canada Ltd.
Bayshore Health Care
Best Western North Bay Hotel
& Conference Centre
Beyond Sushi
Binx Professional Cleaning
Black & McDonald Limited
Blue Sky Family Health Team
Boart Longyear Inc.
Bradwick Property Management
Brainworks
Brand Momentum Inc.
Bumper to Bumper - H.E. Brown
CJ Limited - Charm Diamond
Centres
CTS Canadian Career College
Caisse Alliance
Callon Dietz
Campus Living Centres
Canada Post
Canadian Adventure Camp
Canadian Forces Morale
and Welfare Services
Canadian Mental Health
Association
Canadore College
CarePartners
Carter's|OshKosh
Cascades Casino
Cementation Canada
Chad's Grass Snow and More
Chatters
Cineplex Inc.
Closing the Gap Healthcare
Columbia Forest Products Ltd
Commissionaires
Community Counselling Centre
of Nipissing
Community Living North Bay
Conseil scolaire catholique
Franco-Nord
Conseil scolaire public du
Nord-Est de l'Ontario
Contrans Flatbed Group
Cooper Equipment Rentals
Cosmoprof Canada
Crisis Centre North Bay
DECO Windshield Repair
Dawson Dental
Defence Construction Canada

Designed Roofing Inc
District of Nipissing Social Services
Administration Board
Dominos Pizza
Dynamic Dentistry
Dyno Nobel
EMCO Corporation
EMJ Metals
Eagles Nest Gas Bar
Ecotrex Ltd.
Empire Living Centre
Englobe Corp.
Evergreen Landscaping
Executive Aviation
FDM4
Fairfield Inn & Suites by Marriott
North Bay
Fastenal
Fat Bastard Burrito Co.
First Onsite
First Student / First Transit
Foundation Health Canada
Fowler Construction
G&P Welding and Ironworks
GATEWAY ELECTRIC MOTORS
GFL Environmental
GardaWorld
Gardewine
Gateway Optometry
Gervais Restaurant and Tavern,
Country Style Donuts
Giant Tiger
Gincor Werx
GoodLife Fitness
Green Vision
GreenFirst Forest Products Inc.
Guy's Tire Sales Inc
North Bay Hydro
North Bay Machining Centre Inc.
North Bay Mazda
North Bay Museum
North Bay Parry Sound District
Health Unit
North Bay R.C Cemeteries
North Bay Regional Health Centre
North Bay Symphony Orchestra
North Bay-Mattawa Conservation
Authority
North Care Dental
Northern Credit Union
One Kids Place Children's Medical
Treatment Center of North East
Ontario
Ontario Health
Ontario Ministry of Natural
Resources and Forestry
Ontario Ministry of Transportation
Ontario Northland
Oxford Learning Centres, Inc.
P&G Auto Parts
PHARA
ParaMed Home Health Care

Peoples Jewellers
PerrinAhmad LLP
Popeyes Chicken - North Bay
PosPro Financial
Premier Mining Products
Rahn Plastics Inc.
Redpath Mining Contractors
and Engineers
Regis Canada
Riv Chip Stand
Robinson's Pharmasave
Royal LePage Real Estate
S.A. Marshall Enterprises Inc
Sangster Law
Savage Ford Sales Limited
Science North
Scotiabank
Seaboard Transport Group
Serco Canada Inc.
ServiceMaster Restore North Bay
Shoppers Drug Mart
Sienna Senior Living
Sobey's Inc.
Stockfish Automotive Group
Sturgeon Dental
Sturgeon Falls Brush and
Contracting Ltd
Subway
Subway - Pinewood Park Drive
Subway - Shirreff Ave.
Subway - Trout Lake Road
Sword Management
TC Energy
Taco Bell
The Brick North Bay
The Children's Aid Society of
the District of Nipissing and
Parry Sound
The Corporation of the City
of North Bay
The Sisters of St. Joseph of
Sault Ste. Marie
Tim Hortons
Tip Top Tailors
Torba Restaurants Inc
Trans Canada Safety
Tulloch Engineering
U-NEED-A-CAB
Under the Hood Automotive
Union of Ontario Indians
United Rentals of Canada Inc.
Valois Motel & Restaurant
Victorian Order of Nurses / VON
Volkswagen North Bay
Voyageur Aviation Corp
Voyago
Wagg's Petroleum Equipment Ltd.
Walmart
West Nipissing General Hospital
Wolseley Canada Inc.
YMCA of Northeastern Ontario
ZEDD Customer Solutions



PARRY SOUND DISTRICT

Abell Pest Control Inc.
Adams Bros. Construction
Almaguin Highlands
Community Living
Aramark Canada Ltd.
Bernard's Bistro On The Lake
Bourgeois Ford North
Bowman Landscaping
and Excavation
CIBC
CSN Buchans
Callander Public Library
Camp Kodiak
Camp Manitou
Canada Post
Canadian Mental
Health Association
Canadian Shield Health
Care Services Inc.
CarePartners
Clara's Place Preschool Inc.
Closing the Gap Healthcare
Community Living Parry Sound
Conseil scolaire catholique
Franco-Nord
Crofters Food Ltd
Derrick Johnstone Construction
District of Parry Sound Social
Services Administration Board
Don Cherry's Sports Grill
Parry Sound
Eastholme Home for the Aged
GF Preston Ltd
Gardens of Parry Sound
Retirement Home
Giesler Marine Limited
Glenn Burney Lodge
Home Depot
Ideal Supply Inc.
Jolly Roger Inn & Resort
Lee's Cleaning Services
Legend Spirits
Log Cabin Inn & Catering
Magnetawan Grill and Grocery
Mark's/L'quipueur
Ministry of the Environment,
Conservation and Parks
Municipality of Callander
Nails by Siri
No Frills - Stacie and Troy's
Ontario Ministry of Natural
Resources and Forestry
Ontario Municipal Administrators
Association (OMMA)
Parry Sound Friendship Centre
Pizza Hut

Continued on next page

Pizza Hut - Parry Sound
ROAD RUNNER AUTOMOTIVE
Rosseau Road Powersports
and Marine Ltd.
Royal Bank of Canada
Shear Perfection
Sobey's Inc.
South Parry Lumber
St. James United Church
Subway
Subway - Parry Sound
The Friends
The Home Depot - Parry Sound
The Township of Armour
Tim Hortons
Tim Hortons Foundation Camps
Town and Country Motel
Town of Parry Sound
Trestle Brewing Company Limited
Upton Quality

Value Buds
Victorian Order of Nurses / VON
Voyago
Walmart
Walmart - Parry Sound
Wasauksing First Nation
West Parry Sound Health Centre
Western Financial Group
Wilson Transportation LTD
YMCA of Simcoe/Muskoka



WHAT IS THE LMG MONTHLY JOBS REPORT?

This Jobs Report is a monthly publication produced by the Labour Market Group.

Each month we compile this report based on our job portal **readysethired.ca**.

Readysethired.ca is an online job portal that provides and collects real time job postings within the districts of Nipissing and Parry Sound. These postings are updated daily and provide job seekers with a one stop shop for local current employment opportunities.

FOR MORE INFORMATION & FURTHER DETAILS ABOUT LOCAL JOBS, PLEASE CONTACT :

The Labour Market Group
readysethired.ca
info@thelabourmarketgroup.ca



The Labour Market Group
Guiding partners to workforce solutions.



LABOURFOCUS

March 2026

In this issue a focus on the Ontario and Regional Unemployment and Participation Rates – 2025-2026

JOBS REPORT FEBRUARY 2026

TOTAL NUMBER OF JOB POSTINGS

467

NIPISSING

133

PARRY SOUND

75

from
January

14

from
January

TOP INDUSTRY WITH VACANCIES

NIPISSING

Health Care & Social Assistance (31%)

PARRY SOUND

Health Care & Social Assistance (27.1%)

To view the full report, visit our website
www.thelabourmarketgroup.ca
readysethired.ca

Questions or concerns?
Feel free to contact us at
info@thelabourmarketgroup.ca



T. 705.478.9713

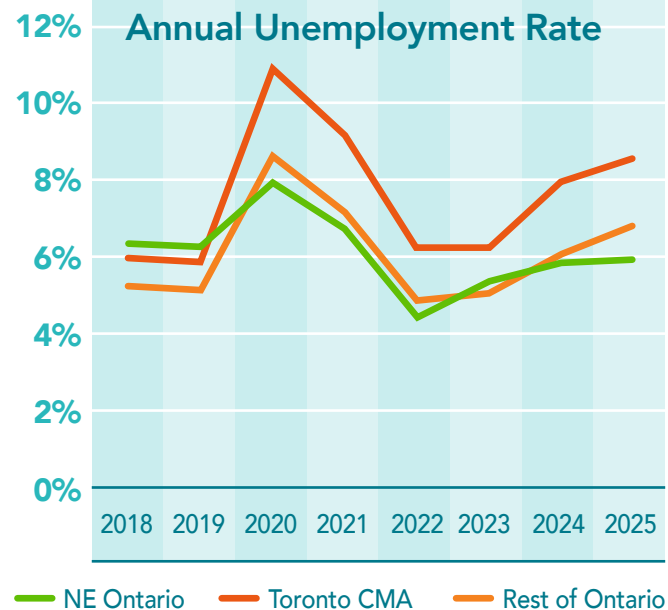
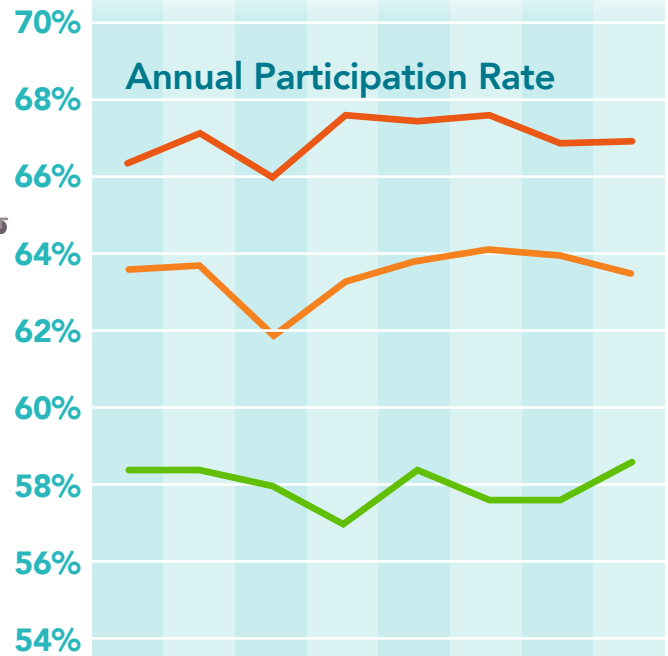
150 First Ave. West
Suite 103, North Bay, ON
P1B 3B9

The Labour Market Group is funded by:



The participation rate measures the percentage of the working-age population (typically age 15 or 16+) that is either employed or actively seeking work (the labour force). It is calculated as $\text{Labour Force} \div \text{Working-Age Population} \times 100$ and represents the share of the population that is economically active. It includes both employed individuals and those actively looking for work, and helps gauge overall labour market health and economic potential.

The unemployment rate measures the percentage of the labour force that is jobless but actively seeking and available for work. It is calculated as $\text{Unemployed Persons} \div \text{Labour Force} \times 100$ and reflects labour market utilization among those participating in the labour force.



Source: Statistics Canada, Income and Financial Data of Individuals, Preliminary T1 Family File, 2017-2023

COMPARING MEDIAN EMPLOYMENT INCOME FOR MEN AND WOMEN

The general trend was for incomes to stay in a relatively narrow range between 2017 and 2020, with only Parry Sound males showing consistent growth in their median employment income. In 2021, there was a slight increase in the median employment income figure; In 2022, the median employment income dropped in all areas, in part because lower-paid workers returned to work, but also because inflation actually reduced the real income of individuals.



Median Employment Income for Men 2017-2023 (2023 dollars)

	2017	2018	2019	2020	2021	2022	2023
Nipissing	\$45,995	\$46,578	\$46,269	\$46,958	\$48,973	\$47,264	\$48,140
Parry Sound	\$41,139	\$42,620	\$42,643	\$43,402	\$46,611	\$44,708	\$45,610
NE ONT	\$50,128	\$51,208	\$50,878	\$51,466	\$53,676	\$51,545	\$52,150
Toronto CMA	\$53,779	\$54,282	\$53,881	\$54,872	\$56,703	\$54,599	\$55,000
Rest of ONT	\$53,054	\$53,714	\$53,258	\$53,517	\$55,479	\$54,076	\$54,622

Median Employment Income for Women 2017-2023 (2023 dollars)

	2017	2018	2019	2020	2021	2022	2023
Nipissing	\$36,150	\$36,589	\$36,764	\$37,289	\$39,037	\$38,370	\$38,780
Parry Sound	\$32,764	\$33,549	\$33,368	\$34,364	\$36,109	\$35,378	\$36,990
NE ONT	\$36,234	\$37,272	\$37,734	\$38,470	\$40,179	\$39,035	\$40,240
Toronto CMA	\$40,982	\$41,843	\$41,580	\$41,028	\$44,083	\$43,119	\$44,000
Rest of ONT	\$38,245	\$39,428	\$39,499	\$39,263	\$41,295	\$40,687	\$41,571

Data for median employment income, for each of males and females, for Nipissing, Parry Sound, Northeast Ontario, Toronto CMA and the Rest of Ontario. The figures are expressed in constant 2023 dollars, to remove the effect of inflation.

Source: Statistics Canada, Income and Financial Data of Individuals, Preliminary T1 Family File, 2017-2023

2026 WORKFORCE WEEK

APRIL 20 - 24, 2026

STAY TUNED FOR A FULL WEEK OF EVENTS!

Questions or concerns?
Feel free to contact us at
info@thelabourmarketgroup.ca



T. 705.478.9713

150 First Ave. West
Suite 103, North Bay, ON
P1B 3B9

The Labour Market Group is funded by:



The proposed Sudbury Barrie Transmission Line

Join us at a community open house to learn more about this project

Ontario's long-term demand for electricity is increasing. To meet this demand, Hydro One will invest in a new priority transmission line between Sudbury and Barrie.

The proposed priority project is a new single-circuit, 500-kilovolt (kV) transmission line that will span approximately 300 kilometres from the Hanmer Transformer Station (TS) in Sudbury to the Essa TS near Barrie, including associated station facility expansions. The line is expected to be in service in 2032.

The project includes the direction from the Ontario government to complete development work for a second new single-circuit, 500-kV transmission line. The proposed transmission line will be developed in partnership with First Nations and help support new generation opportunities in northern Ontario, strengthen reliability and prepare the system for future growth. A recommended in-service date for the second line will be determined by the Independent Electricity System Operator.

This critical infrastructure will support reliability, foster economic growth and investments and ensure a dependable power supply for the significant increase in electricity use anticipated in northern Ontario.

Next steps

Join us in person or online in April to learn more about the project.

This project will be subject to the Class Environmental Assessment (Class EA) for Transmission Facilities (2024), a planning process that includes opportunities for public and community input. Later this year, Hydro One will issue a Notice of Commencement to formally start the Class EA. At that time, we will also invite you to a second round of community open houses where we will share a project update, including route alternatives for the proposed lines.

If you'd like to be added to the project contact list, share comments or ask questions, please reach out to us anytime.

Community Relations



1-877-345-6799



Community.Relations@HydroOne.com



See reverse for map

Join us at a drop-in community open house to meet the team, ask questions and share your input.

Monday, April 13
4 to 7 p.m.

East Bayfield
Community Centre
80 Livingstone St. E.
Barrie

Tuesday, April 14
4 to 7 p.m.

Royal Canadian Legion
Branch 117
30 Mary St.
Parry Sound

Wednesday, April 15
4 to 7 p.m.

Centennial Arena
4333 Centennial Dr.
Hanmer

Thursday, April 16
4 to 7 p.m.

Bracebridge Sportsplex
110 Clearbrook Trail
Bracebridge

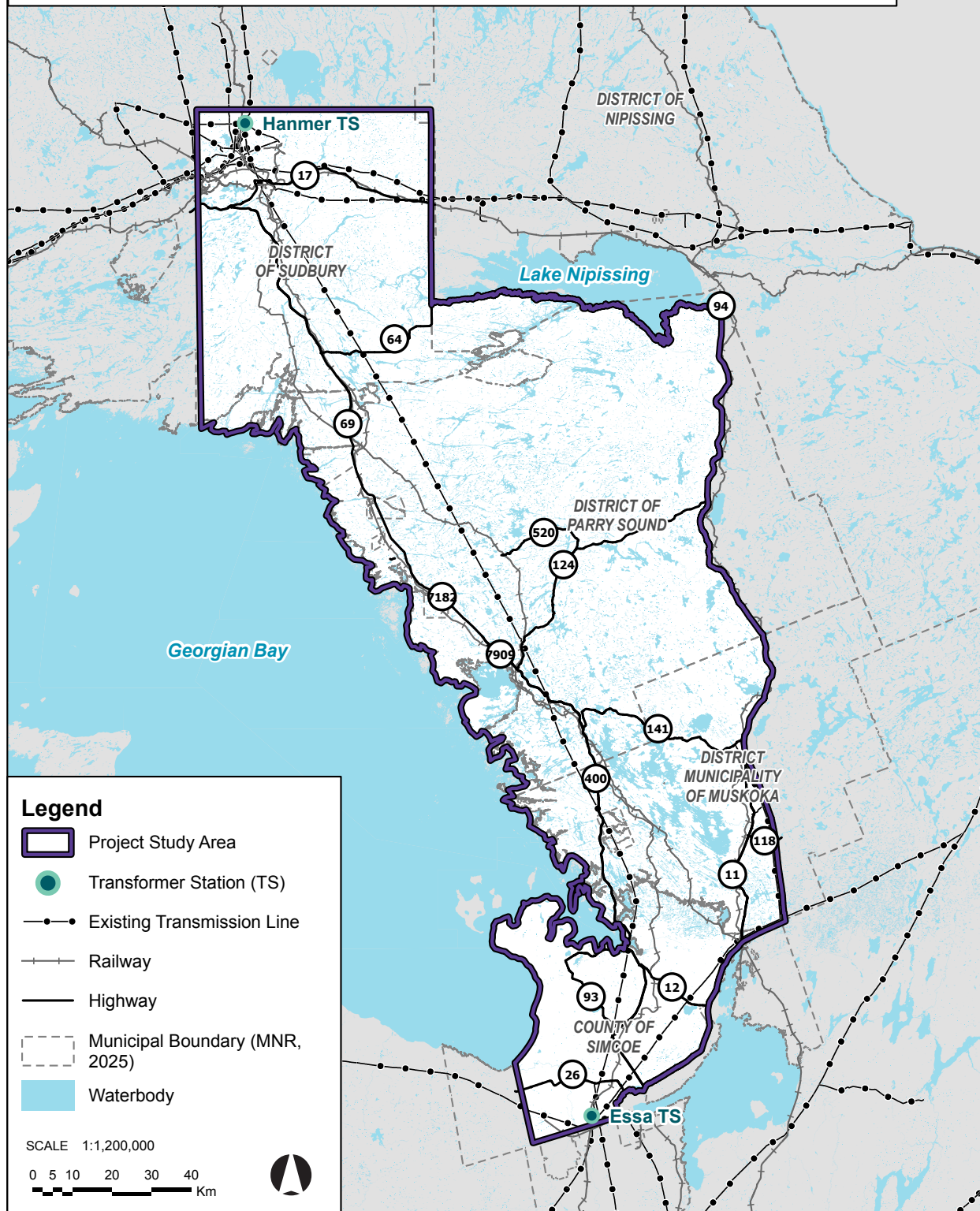
You can also attend an online community open house:

Please register at
HydroOne.com/SBTL

Tuesday, April 21
6 to 7 p.m.

Platform: Microsoft Teams

Sudbury Barrie Transmission Line Project Study Area



Project study area – the area in which we are evaluating route alternatives and the final routes for the lines.

Freedom of Information and Protection of Privacy Act

All personal information included in your request – such as name, address, telephone number and property location – is collected, under the authority of Section 30 of the *Environmental Assessment Act* and is collected and maintained for the purpose of creating a record that is available to the general public. As this information is collected for the purpose of a public record, the protection of personal information provided in the *Freedom of Information and Protection of Privacy Act* (FIPPA) does not apply (s.37). Personal information you submit will become part of the available public record unless you request that your personal information remain confidential. If you have any accessibility requirements in order to participate in this Study, please contact Community Relations listed above.