CORPORATION OF THE TOWNSHIP OF MCKELLAR

BY-LAW NO. 2022-63

Being a By-law to adopt the Township Emergency Response Plan

WHEREAS Section 2(1) of the Emergency Management and Civil Protection Act, R.S.O. 1990 Chapter E.9 as amended requires that every municipality shall develop and implement an emergency management program and the Council of the municipality shall by by-law adopt the emergency management program;

AND WHEREAS Section 3(1) of the Emergency Management Act and Civil Protection Act, R.S.O. 1990 Chapter E.9 as amended requires that every municipality shall formulate an emergency plan governing the provision of necessary services during an emergency and the procedures under and the manner in which employees of the municipality and other persons will respond to the emergency and the Council of the municipality shall by by-law adopt the emergency plan;

AND WHEREAS, this Act makes provision for the Head of Council to declare that an emergency exists in the community or in any part thereof, and also provides the Head of Council with authority to take such action or make such orders as he/she considers necessary and not contrary to law, to implement the emergency response plan and respond to an emergency;

AND WHEREAS, the Act authorizes employees of a community to respond to an emergency in accordance with the emergency response plan where an emergency exists but has not yet been declared to exist;

NOW THEREFORE the Council of the Corporation of the Township of McKellar enacts as a By-law of the Corporation as follows:

- 1. That an Emergency Management Program be developed and implemented in accordance with the standards published by Emergency Management Ontario in accordance with international best practices;
- 2. That the Head of Council or designated alternate, as provided in the plan, be empowered to declare an emergency and implement the emergency response plan;
- 3. That certain appointed officials or their designated alternates, as provided in the approved community emergency response plan are empowered to cause an emergency notification to be issued to members of the Community Control Group, and to respond to an emergency in accordance with the emergency response plan where an emergency exists but has not yet been declared to exist;
 - 4. That the Emergency Management Program Committee will cause the emergency management program to be reviewed annually and to recommend changes to the program as considered appropriate and refer recommendations to Council for further review and approval;
 - 5. That the emergency response plan attached hereto as Schedule "A" of this Bylaw is hereby adopted.
 - 6. That Council authorize staff to make administrative changes to the plan including changes due to personnel changes, organizational changes, contact information, phone numbers and other administrative matters.

- 7. That By-law No. 2010-13 and any and all by-laws or parts thereof, contrary hereto or inconsistent herewith, be and the same are hereby repealed.
- 8. This by-law shall come into force and take effect upon third and final reading.

READ a **FIRST** and **SECOND** time this 20th day of December, 2022.

David Moore, Mayor

Ina Watkinson, Clerk / Administrator

READ a **THIRD** time and **PASSED** in **OPEN COUNCIL** this 20th day of December, 2022.

David Moore, Mayor

Ina Watkinson, Clerk / Administrator

MUNICIPAL EMERGENCY PLAN

Revised 2022

INTRODUCTION

THE MUNICIPALITY OF THE TOWNSHIP OF McKELLAR

The Township of McKellar, located 25 kilometers east of the Town of Parry Sound on Highway #124 is a rural recreational municipality where opportunities abound for the outdoor enthusiast. With over 15 lakes, numerous rivers, miles of groomed snowmobile trails and leisurely walking trails, visitors to the area will find a multitude of activities to do all year round. From the award winning Ridge at Manitou Golf Club to quaint Bed and Breakfasts to fishing camps, cottage resorts and campsites, the traveler will find a variety of activities and accommodations to meet every budget. If you enjoy fishing, boating, swimming, hiking, snowmobiling, ice fishing, sightseeing from the air or just plain relaxing at the shore, come and experience McKellar Township.

The Township of McKellar is 17,634 hectares in size and has a permanent population of 1,413 ().

FORWARD

With the *Emergency Management and Civil Protection Act, RSO, 1990,* all municipalities in Ontario have obligations to develop, implement and maintain an Emergency Management Plan that includes plans, exercises and public awareness according to an emergency specified framework.

The Emergency Management Program must be risk based and in accordance with the Hazard Identification Risk Assessment (HIRA) developed for the community. The Emergency Management Program should reflect all aspects of the hazards identified in the community profile.

Emergency Management Programs should include 5 core components. These are;

Prevention – actions taken to prevent the emergency itself.

<u>Mitigation</u> – actions taken to reduce or eliminate the effects of an Emergency that cannot be prevented.

<u>Preparedness</u> – measures taken prior to the emergency or disaster to ensure an effective response to those hazards that cannot be mitigated.

<u>Response</u> – measures taken to respond to an emergency.

<u>Recovery</u> - measures taken to recover from an emergency

The Emergency Management Program in Ontario is designed around a framework of operational concepts and response principles and will be implemented in three stages with each level building on the previous level. Ontario's program is based on National Fire Protection Association (NFPA) 1600 and compliance will be monitored at the municipal level Emergency Management Ontario field officers.

The *Emergency Management and Civil Protection Act is* supported by *Ontario Regulation 380/04* providing more direct guidance in specific areas.

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PART I INTRODUCTION TO THE MUNICIPAL EMERGENCY PLAN

1.1 GENERAL

Emergencies can be defined as situations or impending situations caused by forces of nature, accidents, health issues or an intentional act that constitutes a danger of major proportions to human life and property.

This Municipal Emergency Plan is designed to outline the response capabilities and strategies for the municipality for any type of emergency that may occur. All municipalities are potentially vulnerable to emergencies based on their location, their industrial base and upon recent history.

This plan will be implemented by the community during emergencies to the level of response required based on the circumstances and conditions at the time. The level of response required may overpower some resources and outside assistance may be required. The intent of the plan implementation is to reduce the impact on life, property and environment.

Emergencies can affect public safety, health, welfare and property, the environment and the economics of a municipality.

This Municipality Emergency Plan will henceforth be known as the "Plan".

1.2 AIM

The aim of the Plan is to adopt and implement prevention, preparedness, response and recovery measures that will help support the return of the community to its normal operations. The planned and coordinated response strategies implemented by way of this plan will minimize those adverse effects on property, human life and the health and well being of the community,

1.3 SCOPE

This Plan covers all emergencies that fall within the municipality's jurisdiction. Standard operating procedures and checklists may be developed in future to support this Plan.

This Plan does not cover the detailed plans and procedures and arrangements for local agencies. Such organizations may be called upon to respond as part of the Plan and need to develop their own plans and procedures consistent with provincial legislation. This Plan may also be implemented to assist other municipal jurisdictions with their emergencies once a request for assistance has been made by the other municipality. Assistance may also be provided to other jurisdictions as required or through pre-arranged municipal Mutual Assistance Agreements.

1.4 AUTHORITY

Municipal plans must be developed and implemented with legal authority. This authority for this Plan is as follows:

1.4.1 Provincial Legislation

Emergency Management and Civil Protection Act, RSO 1990 Ontario Regulations 380/04 (under the Emergency Management and Civil Protection Act) Occupational Health and Safety Act Workplace Safety and Insurance Act

1.4.2 Municipal **By-laws** (adopting the Emergency Program and Emergency Plan)

The *Emergency Management and Civil Protection Act, RSO, 1990,* outlines specific powers of municipal officials such as the ability for the Head of Council to declare that an emergency exists in the municipality or any part thereof.

1.5 PLAN STRUCTURE

The Plan is the primary emergency plan for this municipality and is formatted in a chronological order as events unfold during emergency response and defines roles and responsibilities of the response organization.

The Plan is supported by Appendices which include local agency plans and other resources available.

1.6 PLAN ADMINISTRATION

The Plan will be administered by the Community Emergency Coordinator (CEMC)or delegate. An annual Plan review process is a Provincial requirement, and the Plan will be updated by the CEMC if required based on the results of the review.

The annual review of the Plan will be the responsibility of the Emergency Management Program Committee (EMPC). A copy of the Plan, when updated, must be forwarded to the Chief, Emergency Management Ontario in electronic format if possible. The EMPC shall make recommendations to Council for its revision if necessary.

1.7 PUBLIC ACCESS TO THIS PLAN

This Plan is made available for viewing or copying by members of the general public during normal business hours at the Municipality / Township Office at the following address: Township of McKellar 701 Highway 124 McKellar, Ontario POG 1C0 PUBLIC FACING EMERGENCY PLAN TO HAVE NO PRIVATE OR CONFIDENTIAL INFORMATION

PART II HAZARD IDENTIFICATION RISK ASSESSMENT (HIRA)

2.1 General Requirements

<u>Hazards</u> can be defined as events or physical conditions that have the potential to cause

Fatalities, serious injuries, property damage, infrastructure damage, and damage to the environment, interruption of business or other types of harm or loss.

Provincial legislation (*Emergency Management and Civil Protection Act*) requires that each municipality in Ontario develop a HIRA (Hazard Identification / Risk Assessment) based on the risks and hazards that may affect the safety and well being of municipal residents.

All communities are unique and have their own set of natural or man-made hazards that could potentially cause a serious emergency or disaster. Rural communities are prone to different hazards than urban communities. Rural communities may be more susceptible to things like flooding / weather related and transportation hazards rather than the industrial or infrastructure of an urban industrial center.

Communities must regularly identify and assess their credible hazards to determine the communities' vulnerability and review it at least every three to five years. If major changes occur in a community, an analysis may be required more often with subsequent adjustments to the Emergency Management Program.

The normal steps in the process are as follows:

- Using historical data, news reports and other research data, identify community hazards;
- Perform a risk assessment for each identified hazard;
- Prioritize planning process, training & exercise programs and public awareness / public education programs

2.2 Municipal Hazard Identification and Risk Assessment

Specific municipal HIRA

PART III MUNICIPAL EMERGENCY RESPONSE ORGANIZATION

3.1 General Requirements

Provincial legislation (*Emergency Management and Civil Protection Act, RSO, 1990*) requires

That each municipality in Ontario have a trained Municipal Control Group (MCG) that can be called to deal with community emergencies.

This group of trained municipal staff, along with the first response organization and non-governmental organizations in the community, make up the Municipal Emergency Response Organization.

Generally, the most knowledgeable municipal individual in the organization is the Community Emergency Management Coordinator (CEMC) who acts as an advisor in the Emergency Operations Center (EOC). The CEMC works with the Emergency Management Program Committee to ensure the municipal response organization meets the needs of the community.

The CEMC interacts with other municipal and Provincial staff and has an understanding of the larger picture of emergency management information.

Each municipality designates either an employee of the municipality or a member of Council as the Community Emergency Management Coordinator and also an alternative CEMC. Both must complete training required by Emergency Management Ontario (EMO).

The Community Emergency Management Coordinator is trained to standards set by the Ministry of Community Safety and Correctional Services (MCSCS) and is responsible for the implementation and maintenance of the Community Emergency Management Program. The CEMC may also coordinate training for the individuals in the Emergency Response Organization in each municipality, based on the hazards, needs and resources of the municipality.

Municipalities in Ontario are encouraged to designate and train at least one alternate Community Emergency Management Coordinator

3.2 Emergency Management Program Committee (EMPC)

The Emergency Management Program Committee provides assistance to the Community Emergency Management Coordinator in developing the Emergency Management Program and organizing an Emergency Response Organization. The Emergency Management Program Committee has a legislated obligation to advise the Municipal Council on the development and the implementation of the municipality's emergency management program and assists the Community Management Coordinator with the annual program review of the municipal emergency management program. This committee may also, if required, make recommendations to Council for revisions to the emergency management program.

The municipal members of the Emergency Management Program Committee are CEMC. Fire Chief, Clerk Administrator, Director of Operations, Member of Council, and Emergency Information Officer.

The Emergency Management Program Committee meets on a regular basis at the Municipal Offices. Records, meeting minutes and agenda are retained to monitor the progress of the Committee and to maintain Program Certification.

3.3 Municipal Control Group (MCG) / Emergency Control Group

The municipal Control Group (also referred to as Emergency Control Group) is notified to gather in the Emergency Operations Center during emergencies to manage the situation by making strategic decisions and setting priorities on behalf of the municipality. The Municipal Control Group reports to the Head of Council as the Executive Authority. The Municipal Control Group may be municipal staff or may be Council members as well.

In this Municipality, the Municipal Control Group consists of:

- Head of Council or alternate
- Clerk Administrator or Alternate
- Fire Chief or alternative
- Director of Operations or Alternative
- Evacuation Center Coordinator or alternative
- Emergency Information Officer or alternative
- Deputy Clerk/ Treasurer or alternative
- Administrative Resources Officer or alternative

Reference the following chapters in this plan for their roles and responsibilities.

3.4 EXTERNAL AGENCY RESOURCES

The purpose of the External Agency Resource is to provide support as required by the Municipal Control Group.

This Group will be notified by the appropriate Municipal Control Group member as their resources are required or information is necessary.

Members of the External Resource group are:

- Ontario Provincial Police
- District of Parry Sound Social Services Administration Board
- North Bay Parry Sound District Health Unit
- West Parry Sound Health Centre
- Emergency Medical Services
- School Boards
- Red Cross
- Salvation Army

PART IV PLAN IMPLEMENTATION / NOTIFICATION

4.1 GENERAL REQUIREMENTS

An emergency call will be made to the municipality that will initiate the Municipal Control Group Notification process. These details will be recorded on an appropriate log to begin the emergency master log process.

When called, the Municipal Control Group will be asked to report to the Emergency Operations Center or alternate location in the event that the Primary location is not available.

When called, Municipal Control Group member will be told the following:

- What has happened
- Where it happened
- When it happened
- What agencies are responding
- Where and when to report to the Emergency Operations Centre
- Other applicable information.

4.2 INCIDENT MANAGEMENT SYSTEM

The Province is mandating that the Incident Management System (IMS) be used as a common emergency management process for all emergencies.

The Incident Management System is an international system that is being adopted by Emergency Management Ontario as the operational framework for emergency management for the Government of Ontario.

It provides a basic command structure and functions required to manage an emergency effectively. The INS system has 5 components: Command, Operations, Planning, Logistics, and Finance and Administration.

With the development and implementation and completion of all Provincial requirements of the Comprehensive Level Program, each municipality in Ontario will have the Incident Management System (IMS)

The Incident Management System (IMS) can be of benefit to a municipality's emergency response effort because IMS.

- Provides a planned coordinated response;
- Provides a clear understanding of toles and responsibilities for Emergency Operations Centre staff;
- Provides a more organized approach to information dissemination;

The Incident Management System can also be adapted to any emergency or incident as a simple management process that is expandable in a logical manner from the initial response to a long term recovery operation as needed.

IMS has basic common elements in:

- Organization
- Standard Terminology
- Procedures

The implementation of the Incident Management System should cause the least disruption to existing emergency management systems.

4.3 MUNICIPAL NOTIFICATION PROCESS

In the event of an emergency, the Municipal Control Group (MCG) must be call in an organized fashion to the Emergency Operation Centre to manage the emergency in process on behalf of the municipality.

In the Township of McKellar, the Fire Department Answering Service is notified and ensures that all Municipal Control Group members are notified to report for duty.

In the Township of McKellar, any member of the Municipal Control Group is able to activate the group to report to the Emergency Operations Center and implement the emergency plan to manage an emergency in progress.

In the event that any member of the Municipal Control Group is unable to communicate with the Fire Department Answering Service during an emergency or potential emergency to initiate a call out of the MCG, the members shall attend at the Emergency Operations Center or contact the Mayor, or attend at the Mayor's residence to be updated on the status of the emergency and actions to be taken.

4.4 REQUESTS FOR ASSISTANCE

The West Parry Sound Municipalities have entered into a mutual assistance agreement whereby assistance can be provided to municipalities under the conditions of the agreement.

All municipalities in Ontario may request assistance from the Provincial Emergency Operations Center (PEOC), if required. All requests for assistance from the Province must be directed through the Provincial Emergency Operations Center.

PART V - EMERGENCY OPERATION CENTRE

5.1 GENERAL

Current Provincial legislation (O. Reg. 380/04) requires that all municipalities in Ontario have an Emergency Operations Centre that is equipped with appropriate technology and communications equipment to undertake emergency response for the community.

5.2 EMERGENCY OPERATION CENTER (EOC) ACTIVATION

Once the Municipal Control Group (MCG) has been called to deal with an emergency in progress the administration process begins to take place (manage the emergency response and recovery process) at the Emergency Operations Center.

The Emergency Operations Center is a central location that enables government to:

- coordinate policy decisions,
- coordinate resource management,
- set community priorities,
- respond to emergencies beyond the scope of the on site manager (Incident Commander.)
- provide emergency information to the affected general public population.

The activation process recalls the Municipal Control Group (MCG) to implement this Plan. Once the Municipal Control Group is called, municipal staff ensures the Emergency Operations Center is set up to manage the emergency.

5.3 EMERGENCY OPERATION CENTER ACTIVATION LOCATION

In the event the Emergency Operations Center is not accessible for any reason, the Municipal Control Group will be notified by phone and asked to report to the *alternate* location.

The Municipal Control Group members will be given instructions as to the reason for the change in location. Further details will be provided to the Municipal Control Group at the initial business cycle meeting at the Emergency Operations Centre.

5.4 EMERGENCY OPERATION CENTER TELECOMMUNICATIONS

The primary means of Emergency Operations Center telecommunications is the use of land phone lines.

During emergencies or major events, the demand for telephone services increases dramatically and protective measures must be taken to prevent the system from getting clogged or not working altogether.

Backup communications may be VHF Radio, cell phones, amateur radio, and satellite phones. Alternate communication devices may be provided by the local provider, local Fire Departments, or a neighboring municipality.

5.5 MUNICIPAL RESPONSE

Once the Notification process has been initiated, the Municipality will respond according to this Plan and implement any supporting plans or department standard operating procedures.

The municipality will utilize existing resources and when needed, will call upon Mutual Aid Agreements with other municipalities and existing Mutual Assistance Agreements when needed.

5.6 BUSINESS CYCLE MEETINGS

Once the Emergency Operations I activated, business meetings are directed by the Clerk Administrator.

- An initial briefing will be provided to the Municipal Control Group when the Emergency operations Center is first activated to bring all members up to date on what has transpired.
- At intervals of 30 minutes or at the discretion of the Clerk Administrator. Time between briefing allows for Municipal Control Group members to:
 - Collect and pass on information to their Incident
 Commanders (IC's) or Manges at other locations;
 - o Set priorities through short term planning;
 - Obtain resources / initiate Mutual Assistance Agreements (MAAs) for the response process;
 - o Hold news conferences.
- A final response briefing will be held prior to entering the recovery phase;

• A final briefing will be held after an event has occurred to discuss the compilation of operational data to be used for a later debriefing to build a Final Event Report for presentation to Municipal Council.

PART VI ROLES AND RESPONSIBILITIES

6.1 MUNICIPAL CONTROL GROUP

The Municipal Control Group directs the municipal emergency operation (response) within the Emergency Operation Center. Each position has specific assigned duties to avoid duplication of effort and to improve the efficiency of the response effort.

Within the operations center, each position also has standardized duties. All personnel must undertake these actions to ensure the operational continuity and proper documentation of decisions made and the efforts undertaken. These duties by operational phases are as follows:

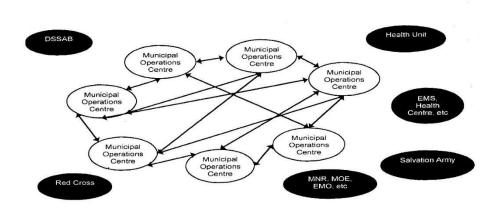
Initial Response to the Emergency Operations Center:

- Municipal staff will open and logistically organize the Emergency Operations Center
- Emergency Operations Center Staff Registration / signing in
- Test workstation equipment
- Open an Operational Log Book
- Confirm operational status (communication check)
- Obtain a situational update from department / agency peers
- Collect initial information for initial briefing

When the Emergency Operations Center is Operational:

- Keeping an accurate logbook throughout the operations
- Ensuring position is covered for next operational period (as determined by the Clerk / Administrator) and good communication during the changeover period.
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6.1.1 Figure 1 Municipal Operations Center Activity Example with External Agencies.



6.2 MUNICIPAL CONTROL GROUP RESPONSIBILITIES

The actions or decisions which the members of the **Municipal Control Group** are to be responsible for are:

- Acquiring and assessing the information to determine status of situation
- Calling out and mobilizing their emergency services, agencies and equipment
- Coordinating and directing their services and ensuring that any actions necessary for the mitigation of the effects of the emergency are taken, provided they are not contrary to law
- Determining if the location and composition of the Municipal Control Group are appropriate
- Advising the Head of Council as to whether the declaration of an emergency is recommended
- Advising the Head of Council as to the need to designate all or part of the Township as an emergency area
- Ensuring the Emergency Site Manager (ESM) is appointed
- Ordering coordinating and/or overseeing the evacuation of inhabitants considered to be in danger
- Discontinuing utilities or services provided by public or private concerns, i.e.: hydro, gas, etc.
- Arranging for services and equipment from local agencies (i.e.: private contractors, volunteer agencies, service clubs, etc.)

- Notifying, requesting assistance from and/or liaison with various levels of government and any public or private agencies not under Township control, as considered necessary
- Determining if additional volunteers are required and if appeals for volunteers are warranted
- Ensuring that pertinent information regarding the emergency is promptly forwarded to the Public Information Officer, and for dissemination to the media and public
- Authorizing expenditure of money to deal with the emergency
- Notifying the service, agency or group under their direction, of the termination of the emergency
- Maintaining a log outlining decisions made and actions taken during the emergency response
- Participating in a debriefing following the emergency

6.3 MUNICIPAL CONTROL GROUP MEMBERS RESPONSIBILITIES

The following sections indicate specific responsibilities according to position/agency:

6.3.1 HEAD OF COUNCIL OR ALTERNATE: (Moore)

- Declaring an emergency to exist within the designated area
- Declaring that the emergency has been terminated (NOTE: Township Council may also terminate an emergency)
- Notifying Emergency Management Ontario of the declaration of an emergency
- Ensuring that members of Council are advised of the declaration and termination of an emergency, and are kept informed of the emergency situation.
- Providing communication with the media as required in conjunction with the Clerk Administrator and Public Information Officer.

6.3.2 CLERK ADMINISTRATOR OR ALTERNATE: (Watkinson)

- Activating the emergency notification system
- Chairing meetings of the Municipal Control Group
- Coordinating all operations within the emergency operation center, including the scheduling of regular meetings.
- Advising the Head of Council on policies and procedures, as appropriate

- Approving, in conjunction with the Head of Council, major announcements and media releases prepared by the Emergency Information Officer in conjunction with the Municipal Control Group
- Ensuring that a communication link is established between the Municipal Control Group and the Emergency Site Manager
- Calling out additional Volunteers to provide assistance as required
- Providing logistical support to all members of the Municipal Control Group in carrying out their roles and responsibilities in an emergency response
- Liaising with support services, agency and system required in the emergency response
- Maintaining records of Municipal Control Group activities.

6.3.3 FIRE CHIEF OR ALTERNATE: (Morrison)

- Activating the emergency notification system (EOC notification)
- Providing the Municipal Control Group with information and advice on fire fighting and rescue matters
- Establishing an ongoing communications link with senior fire official at the scene of an emergency
- Informing the Fire/Mutual Aid Coordinator of additional fire fighting personnel and equipment that may be needed
- Determining if additional special equipment is needed and recommending possible sources of supply (i.e.: breathing apparatus, protective clothing, etc.)
- Providing assistance to other Municipal departments and agencies and being prepared to take charge of or contribute to non-firefighting operations if necessary) i.e.: search and rescue, first aid, casualty collection, evacuation, etc.)
- Acting as contact from Municipal control group in an emergency to the Emergency Medical Services
- Providing an Emergency Site Manager, if required

6.3.4 DIRECTOR OF OPERATIONS OR ALTERNATE: (Gostick)

- Activating the emergency notification system (EOC Notification)
- Providing the Municipal Control Group with information and advice on engineering matters
- Liaison with senior public works officials from local municipalities to ensure a coordinated response

- Providing of engineering public works response
- Construction, maintaining and repairing municipal roads
- Providing equipment and manpower as required by the Municipal Control Group
- Liaising with fire services re: emergency water supplies
- Coordinating the provision of emergency potable water, supplies and sanitation facilities to the requirements of the medical Officer of Health for the evacuation center
- Discontinuing any public works service or utility to any consumer, as required, and restoring these services when appropriate
- Liaising with public utilities to disconnect any service and/or to arrange for the provision of alternate services or functions
- Providing public works vehicles and equipment as required by other agencies
- Maintaining liaison with flood control, conservation and environmental agencies and preparing to take preventative action
- Providing an Emergency Site Manager, if required

6.3.5 EMERGENCY INFORMATION OFFICER OR ALTERNATE: (Watkinson or Britton)

- Ensuring that the media releases are approved by the Clerk Administer (in consultation with the Head of Council) prior to dissemination, and distributing hard copies of the media release to the Municipal Control Group and other key persons handling inquiries from the media
- Monitoring news coverage and correcting erroneous information
- Maintaining copies of media releases and newspaper articles to the emergency
- Arranging interviews with media and the Head of Council on behalf of the Township's Council
- Coordinating media photograph sessions at the scene when necessary and appropriate
- Coordinating on-scene interviews between the emergency services personnel and the media
- Responding to and re-directing inquiries and reports from the public based upon information. (Such information may be related to school closing's access routes or the location of evacuee centers.)

- Responding to and directing inquiries pertaining to the investigation of the emergency, deaths, injuries or matters of personnel involved with or effected by the emergency to the appropriate emergency service
- Responding to and directing inquiries pertaining to persons who may be located in evacuation and reception centers to the registration and inquiry telephone number(s)
- Procuring staff to assist, as required
- Establishing a communications link with other media coordinator(s) (i.e.) provincial, federal, private industry, etc.) involved in the incident, ensuring that all information related to the media and public is timely, complete and accurate
- Ensuing that the Emergency Information Center (EIC) is set up and staffed and ensuring a sire EIC, if required
- Ensuring liaison with the Mutual Control Group to obtain up-to-date information for media releases, coordinate individual interviews and organize press conferences
- Ensuring that the following are advised of the telephone number of the media center:
 - o Media
 - o Municipal Control Group
 - o Switchboard (Township and Emergency Services)
 - o Police Public Relations Officer
 - o Neighboring Communities
 - o Ay other appropriate persons, agencies or businesses

6.3.6 EVACUATION CENTER COORDINATOR:(Bordeleau)

A Municipal Official will act as Emergency Center Coordinator during an emergency and is

responsible for coordinating with Red Cross, Salvation Army, Parry Sound District Social

Services Administration Board, and North Bay Parry Sound District Health Unit by:

- Determining the best facility for an evacuation center to address resident's requirements
- Ensuring the wellbeing of residents who have been displaced from their homes by arranging emergency lodging, clothing, feeding, registration and inquiries and personal services

- Ensuring the supervision of the opening and operation of temporary and/or long term evacuee centres, and ensuring they are adequately staffed
- Acting as contact from the municipal control group to the Red Cross
- Acting as contact from the municipal control group to the Salvation Army
- Acting as contact from the municipal control group to the Parry Sound District Social
- Services Administration Board
- Liaising with the Medical Officer of Health on areas of mutual concern regarding operations in evacuee centers
- Ensuring that a representative of the Near North District School Board and/or Parry
- Sound Roman Catholic Separate School Board is/are notified when a facility(s) is/are required as evacuee reception center(s), and that staff and volunteers utilizing the school facility(s) provide support from the Red Cross or Salvation Army representative(s) with respect to its/their maintenance, use and operation
- Ensuring kennel and other facilities for the care of personal pets

6.3.7 LIAISON OFFICER OR ALTERNATE ()

The Liaison Officer will provide factual information, updates, and authorized direction to the municipal control group in a timely fashion and to any municipal control group member who is absent from the emergency operation center.

The Liaison Officer will clearly identify the role, and the agencies that are represented. All communications must be clear and concise verbal and further provided by fax or email transmissions as required. It is of the utmost importance that the municipal control group receives information that keeps them informed and in a position to make decisions.

• The Liaison Officer is a municipal representative who has responsibility to provide ongoing information flow between the municipal operation center and any municipal control member who is not in attendance at the municipal operation center or any other ministry or agency as required

- Liaising with the Medical Officer of Health on areas of public health concern
- Acting as contact from the municipal control group to the Parry Sound Health Center

6.3.8 ADMINISTRATIVE RESOURCE OFFICER OR ALTERNATE (Smith)

- Assisting the Chief Administrative Officer as required
- Ensuring all important decisions made and actions taken by the Municipal Control Group are recorded on the event board
- Upon direction from the Chief Administrative Officer, notifying the required support and advisory staff of the emergency situation and the location of the Emergency Operations Center
- Arranging for the printing of materials, as required
- Coordinating the provision of clerical staff to assist in the Emergency Operations Center, as required Procuring staff to assist, as, required
- Making arrangements for meals for the staff/volunteers at the Emergency Operations Center and the Site in conjunction with the Salvation Army

6.3.9 ONTARIO PROVINCIAL POLICE OR ALTERNATE

- Providing accurate factual information to the Municipal Control Group
- Notifying necessary emergency and community services, as required
- Establishing a site command post with communications to the Emergency Operations Center
- Depending on the nature of the emergency, assisting in assigning the Site Manager and informing the Municipal Control Group
- Establishing the inner perimeter within the emergency area
- Establishing the outer perimeter in the vicinity of the emergency to facilitate the movement of emergency vehicles and restrict access to all but essential emergency personnel
- Providing traffic control staff to facilitate the movement of emergency vehicles

- Alerting persons endangered by the emergency and coordinating evacuation procedures
- Ensuring liaison with the Emergency Evacuation Coordinator regarding the establishment and operation of evacuation and/or reception centres
- Ensuring the protection of life and property and the provision of law and order
- Providing police service in Emergency Operations Centre, evacuee centres, morgues, and other facilities, as required
- Notifying the coroner of fatalities
- Ensuring liaison with other communities, provincial and federal police agencies, as required
- Providing an Emergency Site Manager, if required

6.4 EXTERNAL AGENCY RESOURCES

6.4.1 DISTRICT OF PARRY SOUND SOCIAL SERVICES ADMINISTRATION BOARD

The CAO of the Parry Sound District Social Services Administration Board is responsible for:

- Providing accurate factual information and advice to the Evacuation Centre Coordinator of the activated municipal control group
- Contacting the Provincial Community and Social Services
 Ministry as required
- Providing welfare (financial) assistance to any person in financial need of food, accommodation and clothing due to the emergency situation
- Arranging the opening, operation, direction and supervision of sufficient Emergency
 Welfare Centres as may be required to provide the immediate financial welfare services required
- Informing the Municipal Control Group of the telephone numbers and locations of the Emergency Welfare Centres. Ensuring that all persons using the Emergency Welfare Centres are registered
- Liaising with the Public Information Officer regarding locations and procedures to obtain financial support at the Emergency Welfare Centres

6.4.2 NORTH BAY PARRY SOUND DISTRICT HEALTH UNIT

The North Bay Parry Sound Health Unit is responsible for:

- Providing accurate factual information and advice to the Liaison Officer in the matter of public health and the Evacuation Centre Coordinator with regards to evacuation centre issues
- Ensuring contact with the Ontario Ministry of Health and Long Term Care, Public Health Branch
- Depending on the nature of the emergency, providing lead agency direction
- Establishing an ongoing communications link with the senior health official at the scene of the emergency or at evacuation centres
- Providing advice on any matters which may adversely affect public health
- Providing authoritative instructions on health and safety matters to the public through the Emergency Information Coordinator
- Coordinating the response to disease related emergencies or anticipated emergencies such as epidemics, according to Ministry of Health and Long Term Care policies
- Ensuring liaison with voluntary and private agencies, as required, for augmenting and coordinating public health resources
- Ensuring coordination of all efforts to prevent and control the spread of disease during an emergency
- Notifying the Public Works Representative Providing accurate factual information and advice to the Fire Chief of the activated
 - municipal control group
- Ensuring emergency medical services at the emergency site
- Depending on the nature of the emergency, assigning the Site Manager and informing the Municipal Control Group
- Establishing an ongoing communications link with the senior EMS official at the scene of the emergency



- Obtaining EMS from other municipalities for support, if required;
- Advising the Municipal Control Group if other means of transportation is required for large scale response
- Liaising with the Ministry of Health and Long Term Care Central Ambulance Communications Centre to ensure balanced emergency coverage is available at all times throughout the community
- Ensuring liaison with the West Parry Sound Health Centre Ensuring liaison

The West Parry Sound Health Centre is responsible for:

- Providing accurate factual information and advice to the Liaison Officer of the activated municipal control group
- Implementing the hospital's emergency plan
- Ensuring liaison with the Medical Officer of Health and local Emergency Medical Services representatives with respect to hospital and medical matters, as required
- Evaluating requests for the provision of medical site teams/medical triage teams
- Ensuring liaison with the Ministry of Health and Long Term Care, as appropriate regarding the need for potable water supplies and sanitation facilities

6.4.3 WEST PARRY SOUND HEALTH CENTRE

The West Parry Sound Health Centre is responsible for:

- Providing accurate factual information and advice to the Liaison Officer of the active municipal control group
- Implementing the hospital's emergency plan
- Ensuring liaison with the Medical
- Officer of Health and local Emergency Medical Services representatives with respect to hospital and medical matters, as required
- Evaluating requests for the provision of medial site team medical triage teams
- Ensuring liaison with the Ministry of Health and Long Term Care, as appropriate

6.4.4 EMERGENCY MEDICAL SERVICES

The Emergency Medical Services is responsible for:

- Providing accurate factual information and advice to the Fire Chief of the activated municipal control group
- Ensuring emergency medical services at the emergency site

Depending on the nature of the emergency, assigning the Site Manager and informing the Municipal Control Group with the Medical Officer of Health, as required

6.4.5 NEAR NORTH DISTRICT SCHOOL BOARD and/or SEPARATE SCHOOL BOARD

The School Boards are responsible for:

- Providing accurate factual information and advice to the Liaison Officer of the activated municipal control group
- Implementing the Emergency Plans of the affected school board/facility
- Upon being contacted by the Municipal Evacuation Centre Coordinator, provide school board representatives to co-ordinate and provide direction with respect to maintenance, use and operation of the facilities being used as evacuation or reception centres
- In the event of an Emergency during normal hours, the principal of the effected school is responsible for (i) implementing the school's Emergency Plan or (ii) implementing the School's Evacuation Plan, as advised by the Municipal Control Group, depending on the nature and scope of the emergency

6.4.6 CANADIAN RED CROSS

The Red Cross will be directed from the municipal control group by the Evacuation Centre

Coordinator to conduct the following activities as per agreement:

• Be activated and operate under the direction and authority of the Municipal Evacuation

Centre Coordinator

- Activate the Red Cross emergency alert system
- In cooperation with the Salvation Army, jointly operate the evacuation centre in an effective and efficient manner
- As requested, provide a registration and inquiry service
- As requested, provide lodging requirements
- Assist in reuniting separated family members as soon as conditions permit
- Provide other human and material resources as required
- Maintain a record of all action taken

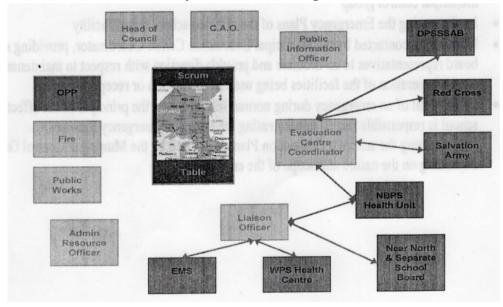
6.4.7 SALVATION ARMY

The Salvation Army will be directed from the municipal control group by the Evacuation Centre

Coordinator to conduct the following activities as per agreement:

- Be activated and operate under the direction and authority of the Municipal Evacuation Centre Coordinator
- In cooperation with the Red Cross, jointly operate the evacuation centre in an effective and efficient manner
- Provide evacuation centre food, clothing, and mobile feeding units
- Provide food for emergency operations centre and site locations
- Provide and coordinate clergy assistance
- Provide other human and material resources as required
- Maintain a record of all action taken

6.4.8 Figure 1 Communications Links between Municipal Control Group and External Agencies



7.1 GENERAL REQUIREMENTS

During an emergency, it is imperative that the general public and those directly involved in the emergency be given correct and timely information. It is essential that it begin as soon as the Emergency Operations Centre becomes operational and ends when the emergency has been officially terminated. Emergency Information (EI) updates must be provided as well during the Recovery phase if it is extended for any period of time. The Emergency Information Officer and their staff will ensure that Emergency Information is provided as long as necessary and as long as recovery operations are in progress.

7.2 EMERGENCY INFORMATION OFFICER

The "Emergency Management and Civil Protection Act" requires that each municipality designate an Emergency Information Officer (EIO) to assist with the dissemination of emergency information to the affected general public.

7.3 MEDIA CENTRE/EI CENTRE

In the event of an Emergency, it is advisable to have an area in each municipality that can be used for media purposes and away from the Municipal Emergency Operations Centre. Media should be kept at arms' length from the Municipal Emergency Operations Centre to avoid disruption.

This area should allow space/staff/equipment for:

- public interviews with TV / Radio staff
- municipal news conferences
- distribution of media packages etc.
- media monitoring
- writing media releases

The designated area in the municipality as the Emergency Information Centre / Media Centre is:

McKellar Library 701 Hwy 124 McKellar, Ontario POG ICO In this Township, the designated spokespersons are the Head of Council and Clerk/Administrator.

PART VIII COMMUNITY EMERGENCY MANAGEMENT COORDINATOR

8.1 DURING ACTIVATION

During a Municipal Control Group activation, the Community Emergency Management Coordinator (CEMC) is responsible for:

- Assisting in activating and arranging the Emergency Operations Centre
- Ensuring that security is in place for the Emergency Operations Centre and registration of Municipal Control Group members Ensuring that all members of the Municipal Control Group have necessary plans, resources, supplies, maps, and equipment
- Providing advice and clarifications about the implementation details of the Emergency Response Plan
- Maintaining the records and logs for the purpose of debriefings and post-emergency reporting that will be prepared

8.2 DURING NORMAL OPERATIONS

During normal municipal operations, the responsibilities of the Community Emergency Management Coordinator (CEMC) shall include:

- Successfully completing all training as required by Emergency Management Ontario and maintaining familiarity at all times with current standards and legislated community accountabilities
- Identifying the emergency management program financial and resource requirements, and preparing or assisting in the preparation of an annual emergency program budget submission.
- Forming a Community Emergency Management Program
 Committee to address the following:
 - Conduct the community's Hazard Identification and Risk Assessment process.
 - Prepare and obtain Emergency Management Ontario approval of a community emergency response plan.
 - Ensure the designation and development of an appropriate community
 - Emergency Operations Centre.
 - Conduct the critical infrastructure identification process.
 - 31

- Conduct annual training for the members of the Municipal Control Group and

Municipal Operations Centre support staff.

- Conduct an annual exercise to evaluate the community emergency response plan.

- Identify individuals to act as emergency information staff.

- Develop and implement a community emergency management public

awareness program.

- Conduct an annual review of the community emergency management program.

- Maintain the response plan to ensure it is up to date and accurately reflects the community risk assessment and emergency management program priorities.

- Liaise with the sector Emergency Management Ontario Community Officer at all times to ensure that the community emergency management program maintains the legislated standards.

PART IX GENERAL ADMINISTRATION

9.1 VOLUNTEER REGISTRATION

During any emergency, volunteers are going to come forward and want to provide assistance to the affected community. *Registered* volunteers or those under contract are considered "employees" under the Workplace Safety and Insurance Act and are eligible for injury benefits.

Emergency workers (volunteers) may be pre-registered by the municipality or registered as needed. Registration should be handled by those persons managing the Human Resources functions.

9.2 MUTUAL AID FIRE AGREEMENTS

Each municipality should enter into Mutual Aid Fire Agreements with neighboring

municipalities in or outside its own jurisdiction to obtain the required fire resources when needed during emergencies to assist its community.

The Fire Chief / designate is the responsible party for initiating the Mutual Aid process for the community.

9.3 MUTUAL ASSISTANCE AGREEMENTS (MAA'S)

Mutual Assistance Agreements (MAA's) are legal documents made in advance to lay the ground rules for obtaining needed non-fire resources in the event of an emergency and are used for those situations that are beyond the capabilities of local resources.

West Parry Sound Municipalities are advised to enter into Mutual Assistance Agreements with neighboring municipalities for obtaining needed non fire resources and/or offering assistance/resources to neighboring municipalities when resources capabilities are low.

9.4 MUNICIPAL RECORD OF PLAN CHANGES

| Reason For Municipal Plan | Emergency Management |
|---------------------------|-----------------------|
| Changes | Program Committee/ |
| Data of Changes | CEMC Approval Name |
| Date of Changes | Name |
| | |
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APPENDICES TO MUNICIPAL EMERGENCY PLAN

PART I MUNICIPAL OPERATIONS APPENDICES

- APPENDIX A EMERGENCY MESSAGE
- APPENDIX B MUNICIPAL CONTROL GROUP NOTIFICATION LIST
- APPENDIX C EMERGENCY OPERATIONS CENTRE FLOOR PLAN/SHELTERS
- APPENDIX D EMERGENCY OPERATIONS CENTRE LOG BOOK
- APPENDIX E IMS (INCIDENT MANAGEMENT SYSTEM) STRUCTURE
- APPENDIX F DECLARATION OF EMERGENCY
- APPENDIX G TERMINATION OF EMERGENCY
- APPENDIX H COMMUNITY RESOURCES CONTACT LIST
- APPENDIX I NORTHERN COMMUNICATION NOTIFICATION SCRIPT
- APPENDIX J VOLUNTEER REGISTRATION FORMS

PART II MUNICIPAL BY-LAWS APPENDICES

APPENDIX K EMERGENCY MANAGEMENT PROGRAM MUNICIPAL BY—LAW

PART IIISUPPORT PLAN APPENDICES

- APPENDIX L EMERGENCY INFORMATION PLAN
- APPENDIX M RISK SPECIFIC PLANS
- APPENDIX N MUNICIPAL RECOVERY PLAN
- APPENDIX O HAZARD IDENTIFICATION RISK ASSESSMENT (COMMUNITY PROFILE)
- APPENDIX P MUNICIPAL CRITICAL INFRASTRUCTURE LISTING
- PART IV MISCELLANEOUS APPENDICES
- APPENDIX Q DEFINITIONS/ACRONYMS
- APPENDIX R PLAN DISTRIBUTION LIST
- APPENDIX S EVACUATION

- APPENDIX T EMERGENCY MANAGEMENT PROGRAM COMMITTEE MEMBERS
- APPENDIX U PANDEMIC RESPONSE PLAN
- APPENDIX V PUBLIC AWARENESS PROGRAM
- APPENDIX W EMERGENCY MANAGEMENT CONTACTS (Ministry for CEMCS only)
- APPENDIX X EMERGENCY RESOURCE LIST
- APPENDIX Y MUTUAL AID ASSISTANCE AGREEMENTS
- APPENDIX Z MISCELLANEOUS AGREEMENTS/BILLS

APPENDIX A

RECORDING EMERGENCY MESSAGE FORM

Date:_____

Time: _____

Name / Address of Caller: ______

| Details | Yes | No | Action Steps |
|--|-----|----|--------------|
| Authentication Required? | | | |
| Type of Emergency | | | |
| Location of Emergency | | | |
| Area of Municipality Impacted | | | |
| Immediate dangers / precautionary Measurers? | | | |
| Immediate Response required? | | | |
| Immediate Resources required? | | | |

Municipal Action

| Remain on Standby ? | | |
|---|--|--|
| Report to MEOC ? | | |
| Implement Internal Fan-out Notification (Annex) | | |
| Implement Emergency Plan? | | |

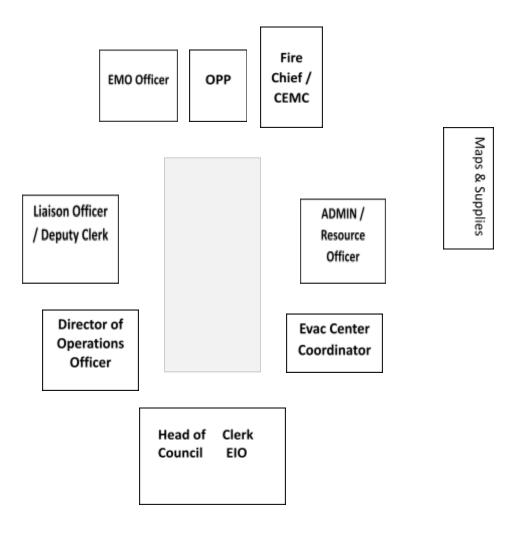
APPENDIX "B"

Municipal Emergency Centre Notification List

| Title | Name | After Hours Emergency Contact # | After Hours Emergency Other Contact # | Work Contact # |
|--|-----------------|---------------------------------------|---|----------------|
| Head of Council | David Moore | | | |
| Clerk Administrator Alternate CEMC | Ina Watkinson | | | |
| Community Safety Officer-CEMC | Chris Everitt | | | |
| Fire Chief | Robert Morrison | | | |
| Deputy Fire Chief | Marc Hamel | | | |
| Treasurer | Roshan Kantiya | | | |
| Director of Operations | Greg Goslick | | | |
| Evacuation Centre Coordinator | Chris Bordeleau | | | |
| Emergency Information Officer | Ina Watkinson | | | |
| Liaison Officer /Deputy Clerk | Karlee Britton | | | |
| Administration Resource Officer | Mary Smith | | | |
| Ontario Provincial Police | | B-705-746-4225 (24 hr) | B-888-310-1122 (24 hrs toll free) | |
| Councilor | Morley Haskim | | | |
| Councilor (DM)? | Mike Kekkonen | | | |
| Councilor | Debbie Zulak | | | |
| Councilor | Nick Ryland | | | |

APPENDIX "C"

Emergency Operations Center Floor Plan



The equipment required for the Emergency Operations Center is organized and located in the Township Municipal Office. The Emergency Management Coordinator is responsible for inspecting on a regular basis for ensuring that the following items are in working order.

| First Aid Kit | 1 roll plastic to cover Maps |
|-------------------------------|--|
| 2 dozen Pencils | Assorted dry eraser markers |
| 2 pencil sharpeners | Assorted magic markers |
| 1 dozen lined pads | 1 pad of graph paper |
| 2 flip paper pads | 1 Muskoka - Parry Sound telephone book |
| 1 telephone | 2 flashlights |
| 1 telephone extension cord | 4 extra batteries |
| 1 hydrographic map | 1 package Sticky tack |
| 1 assessment map | 2 packages of photocopier paper |
| 1 snowmobile map | 10 copies of the plan and job descriptions |
| 1 McKellar Township 911 Index | k book 20 Name Tags |

Additional equipment required for the Emergency Operations Center is listed below

FAX Machine Television Telephones Flip Charts Computers Photo Copier Township Office Township Library Township Office & Garage Township Council Chambers Township Office Township Office

EMERGENCY SHELTER FACILITIES — APPENDIX "C"

| McKellar Community Centre 206 capacity, sleep 60, electric heat, good kitchen (propane), | McKellar | 705-389-1441 | /389-2842 |
|--|----------------------------|-----------------------|---------------|
| good washroom facilities, good parking, wheelchair accessible, Lar Contact: Chris Bordeleau | ge Generator B McKellar | ackup 705-774-2256 | |
| McKellar Public Works Garage 300 capacity, sleep 100, hot water, kitchen (potable water) | McKellar | 705-389-2891 | |
| washroom facilities, good parking, wheel chair accessible (ma | | | |
| Contact: Greg Gostick | McKellar | | (Cell) |
| | McKeliar | | (Residence) |
| Station One Fire Hall | McKeliar | 705-389-9597 | (Fire Office) |
| 10 Capacity, sleep 10, hot water, potable water | | | (|
| Washroom facilities, good parking | | | |
| Contact: Robert Morrison | McKellar | | (Cell) |
| Marc Hamel | McKellar | | |
| Station Two Fire Hall | | | |
| 40 Capacity, sleep 23, hot water, kitchen, potable water | | | |
| Washroom facilities, good parking, wheel chair accessible | | | |
| Contact: Robert Morrison | McKellar | | (Cell) |
| Marc Hamel | McKellar | | |
| McKellar United Church | McKellar | 705-389-2604 | |
| 100 capacity, sleep 45, electric heat, good kitchen, small wash | | | |
| facilities, small parking, wheel chair accessible No Backup Pov | | le water | |
| Contact: Rev. Charles Arasaratnam | McKellar | | (Residence) |
| Dunchurch Community Center | Dunchurch | 705-389-3211 | /705-389-2466 |
| 178 capacity, sleep 60, electric heat, good kitchen, good wash | | | , |
| facilities (wheelchair accessible), good parking | | | |
| Contact: David Preasor | Dunchurch | | (Residence) |
| | | | (Cell) |
| Knox United Church | Dunchurch | | |
| 150 capacity, electric heat, limited kitchen, limited washroom | | | |
| facilities, limited parking | | | |
| Contact: Lynn McEwan | Dunchurch | | (Cell) |
| Joe McEwan | Dunchurch | | (Cell) |
| | | | |
| Royal Canadian Legion #394 Hall | Dunchurch | 705-389-3130 | |
| 107 capacity, sleep 34, electric heat, refrigerator only, limited | | | |
| washroom facilities, good parking | | | |
| Contact: Bill Church | Dunchurch | | l |
| | | | Cell) |

| Waubamik Community Hall 97 capacity, sleeps 45, good kitchen, no dishe facilities, oil heat, good parking, wheelchair a | | 705-389-3203 |
|--|--|---|
| 705-342-5252 | Contact: McDougall Townsh | nip office Nobel |
| Bobby Orr Community Center 380 capacity, 3,000 capacity summer ice surfa kitchen, good washroom facilities, electric he wheelchair accessible, No Backup Power. | | 705-746-2701 |
| Contact: April McNamara In the event of an emergency in both McKella | - | 705-746-2701 ext 1 /ill be given to Parry Sound |
| McDougall Public School 500 capacity, good kitchen, good washroom f heat, good parking, wheelchair accessible | Hwy 124 acilities, electric | 705-773-7971 |
| | Contact: Ed Arnold – Custoc Dale Smith — Custodian Jennifer Nicholas — Princip | Parry Sound (Res) |
| Whitestone Lake Central School 130+ capacity, electric heat, small staff kitche facilities (wheelchair accessible), good parkin | g water heat, good parking, v | 705-389-2590 vheelchair accessible 73-7979 (Office) |

APPENDIX "D"

Emergency Operations Center Event Log

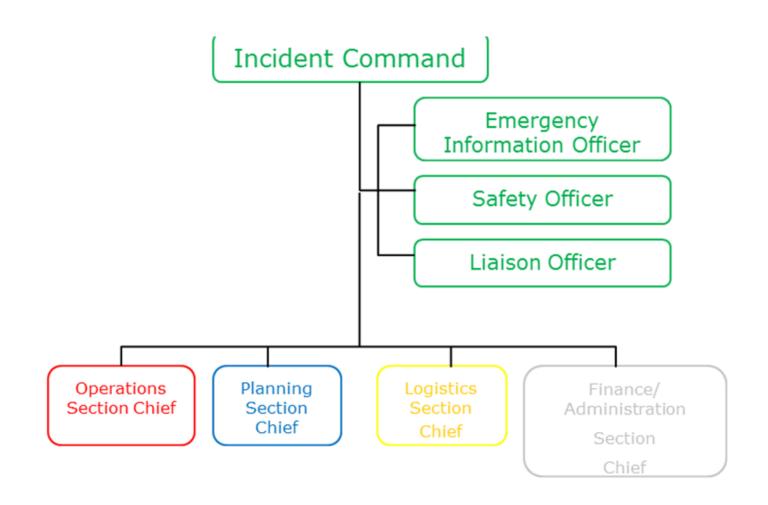
| Name | Role | Date |
|------|------|------|
| | | |

| TIME | EVENT/ACTION | CLOSE |
|------|--------------|-------|
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APPENDIX "E"

IMS (Incident Management System) Structure

The Incident Management System (IMS) is used to manage both emergency incidents and non-emergency events. It is a standardized method of coordinating an organization's resources or those of multiple agencies into an integrated organized structure which can respond to an incident or event effectively. IMS incorporates traditional business practices, applying them to emergency response and event planning. IMS is able to respond to all hazards or events and is based on a system of functional responsibilities with clear lines of accountability.



APPENDIX "F"

Criteria in Consideration of a Declaration of Emergency

(Note: All references in this document refer to the Emergency Management and Civil Protection Act, R.S.O. 1990, Chapter E.9, as amended 2009)

* This checklist is for use by municipal heads of council considering the declaration of an emergency within their municipality. This checklist is not intended to provide any sort of legal advice - it is merely a reference tool.

An emergency is defined under the Emergency Management and Civil Protection Act as a situation, or an impending situation that constitutes a danger of major proportions that could result in serious harm to persons or substantial damage to property ant that is caused by the forces of nature, a disease or other health risk, an accident or an act whether intentional or otherwise. [Section I, definition of an emergency].

Under the Emergency Management and Civil Protection Act, only the head of council of a municipality (or his or her designate) and the Premier have the authority to declare an emergency. These individuals, as well as a municipal council, have the authority to terminate an emergency declaration [Sections 4 (1), (2), (4)].

An emergency declaration may extend to all or any part of the geographical area under the jurisdiction of the municipality [Section 4 (I)].

If the decision is made to declare an emergency, the municipality must notify Emergency Management Ontario (on behalf of the Ministry of Community Safety and Correctional Services and Solicitor General) as soon as possible [Section 4 (3)]. Although a verbal declaration of emergency is permitted, all declarations should ultimately be made in writing to ensure proper documentation is maintained. Written declarations should be made on municipal letterhead, using the template provided by Emergency Management Ontario, and should be faxed to (416) 314—0474. When declaring an emergency, please notify the Provincial Operations Center at 1-866-314-0472.

When considering whether to declare an emergency, a positive response to one or more of the following criteria may indicate that a situation, whether actual or anticipated, warrants the declaration of an emergency:

General and Government:

o Is the situation an extraordinary event requiring extraordinary measures?

[Section 4 (1) permits a head of council to take such action and make such orders as he or she considers necessary and are not contrary to law" during an emergency] performance of any power or duty under this Act or an order under this Act or for neglect or default in the good faith exercise or performance of such a power or duty. Section II (3), however, states Subsection (I) does not relieve a municipality of liability for the acts or omissions of a member of council or an employee of the municipality, and the municipality is liable as if subsection (1) had not been enacted and, in the case of a member of council, as if the member were an employee of the municipality]

o **Are volunteers assisting?** [The Workplace Safety and Insurance Act provides that persons who assist in connection with a declared emergency are considered workers under the Act and are eligible for benefits if they become injured or ill as a result of the assistance they are providing. This is in addition to workers already covered by the Act.]

Operational:

- o Does the situation require a response that exceeds, or threatens to exceed the capabilities of the municipality for either resources or deployment of personnel? [Section 4 (I) permits the head of council to take such action and make such orders as he or she considers necessary and are not contrary to law to implement the emergency plan. Section 13 (3) empowers a municipal council to make an agreement with the council of any other municipality or with any person for the provision of any personnel, service, equipment or material during an emergency]
- Does the situation create sufficient strain on the municipal response capability that areas within the municipality may be impacted by a lack of services, thereby further endangering life and property outside areas directly affected by the current crisis? [Some situations may require the creation of special response agreements between the municipality and other jurisdictions, private industry, non-government organizations, etc. Section 13 (3) states that the council of a municipality may make an agreement with the council of any other municipality or with any person for the provision of personnel, service, equipment or material during an emergency]
- Is it a consideration that the municipal response may be of such duration that additional personnel and resources may be required to maintain the continuity of operations? [In the event of a large-scale crisis, such as an epidemic or prolonged natural disaster, municipal resources may not be able to sustain an increased operational tempo for more than a few days. This is particularly true if emergency workers are injured or become ill as a result of the crisis. In such a case, the municipality may need to utilize outside emergency response personnel. Section 13 (3) provides for mutual assistance agreements between municipalities]

Economic and Financial:

- Does the situation pose a large-scale disruption to routine patterns of transportation, or re-routing of large numbers of people and vehicles? [The rerouting of people and vehicles poses a potential liability risk. Keeping persons from their homes and delaying commercial traffic are both sensitive issues. Section 11 of the Act may provide certain protection from liability. Section 4 (1) allows for extraordinary measures to be taken, providing they are not contrary to law.]
- Is an event likely to have a long term negative impact on a community's economic viability/sustainability, including resulting unemployment, lack of available banking services and restorative measures necessary to re-establish commercial activity? [The declaration of an emergency may facilitate the ability of the municipality to respond to economic losses]
- o Is it possible that a specific person, corporation, or other party has caused the situation? [Section 12 states that where money is expended or cost is incurred by a municipality or the Crown in the implementation of an emergency plan or in connection with an emergency, the municipality or the Crown, as the case may be, has a right of action against any person who caused the emergency for the recovery of such money or cost.]

Declaration of an Emergency Fax form to (416-314-0474)Email (PEOCD001@ontario.ca)

1, _____

(David Moore)

(Mayor)

of

(Township of McKellar)

declare that an emergency in accordance with the Emergency Management and Civil Protection Act, R.S.O. 1990, Sec.4 (1) (2) (4), exists in the area of (define area using street names and/or boundaries)

in the community of

due to (explain the emergency situation)

DATED this_____day of______, _____,

Signature of Head of Council

Name of Head of Council (printed or typed)

Appendix "G"

Declared Emergency Fax form to (416-314-0474)Email (PEOCDO01@ontario.ca)

1, _____ of (David Moore) (Mayor) (Township of McKellar) declare that an emergency in accordance with the Emergency Management and Civil Protection Act, R.S.O. 1990, Sec.4 (1) (2) (4), exists in the area of (define area using street names and/or boundaries) in the community of due to (explain the emergency situation) DATED this _____ day of _____, ____ Signature of Head of Council

Name of Head of Council (printed or typed)

Appendix "H"

Community Resources Contact List

| Title | Emergency | Other | Other |
|--|---------------------------------------|---|--|
| | Contact # | Contact # | Contact # |
| Bell | 888-870-3911 (24 hrs) | | |
| Canadian Red Cross | 705-715-8138 | 705-794-6192 | |
| | 705-674-0737 (Sudbury) | 705-721-3313 (Barrie) | |
| CANUTEC | 613-996-6666 (24 hrs) | | |
| Children's Aid Society | 705-746-9354 | | |
| CNR Police | 800-746-9239 (24hrs) | | |
| Community Care Access Center | 866-372-8740 (24 hrs) | | |
| CPR Police | 800-718-9132 (24 hrs) | | |
| District Social Services Administration Board | 705-746-7777 | 705-746-7783 (Fax#) | |
| Emergency Medical Services | 705-746-4858 | 911 (after hours) | |
| Fire Marshal's Office | 705-564-4550 (Sudbury) | 800-565-4734 (Sudbury) | 800-461-2281 (after hours) |
| Hydro-One | 877-363-7464-(24 hrs) | | |
| Immigration Authorities (Orillia) | 888-242-2100 | | |
| Ministry of Environment (Barrie) | 800-890-8511 | 800-268-6060 (Spills-24 hrs) | |
| Ministry of Natural Resources & Forestry | 705-746-4201 | 705-746-8828 (fax#) | 888-863-3473 Wild Fires |
| Ministry of Transportation | 800-461-9548 (24 hrs) | | |
| Moose FM – Operations Manager | Kent Matheson Kathy Jennings | 705-746-4291 | |
| Near North School Board | 800-278-4922 | | |
| North Bay Parry Sound District Health Unit | 800-561-2808 | 705-497-6562 | |
| North East Community Care | 866-352-8740 | | |
| Northern Communications Answering Service | 705-751-0050 (24 hrs) | | |
| Parry Sound Health Unit | 705-746-5801 | 705-746-6262 (after hours) | |
| Parry Sound Housing Corporation | 705-774-9600 (34 hrs) | | |
| Parry Sound Municipal Airport | 705-378-2897 | 705-732-2194 (after hours-Neil Pirie, Manager) | 705-346-1583 (Cell Neil Pirie, Manager) |
| PEOC/EMO | 416-314-0472 | 866-314-0472 | 416-314-6220 (fax) |

| Poison Control Center | 800-268-9017 (24 hrs) | 416-813-5900 | |
|--------------------------------|-----------------------|----------------------------|--|
| | | | |
| Salvation Army | 705-346-0457 (cell) | 705-7738542 (cell) | |
| | | | |
| Transport Canada | 416-952-0154 | 416-814-7473 (after hours) | |
| West Parry Sound Health Center | 705-746-9321 (24 hrs) | | |
| Weather Center | 416-739-4430 (24 hrs) | | |
| | | Jeff Coulson | |

Appendix "I"

Northern Communication Notification Script

| My name is | and I ar | m calling from Northern Commu | nication |
|---------------------|----------------------|--|-----------------------|
| First | name | | |
| Service. I have be | en notified by | | that |
| | | name and title of the authorized MGM | |
| an emergency exists | in the area of | | in |
| 0, | d | lefine area using street names and/or boundaries | |
| the community of | | due to | |
| | community name | explain the emergency situation | |
| on} | . All Municipal Grou | up Members are to report for duty to t | he Municipal Council: |
| Chambers at | . Th | e following agencies responding to thi | s emergency situation |
| Date a | nd time | | |
| are | | | |
| names of agencies | | | |

Thank You!

Important Note:

There are five Municipal Groups Members in the Township of McKellar who are authorized to activate the notification system:

- 1. Mayor, David Moore
- 2. Clerk Administrator, Ina Watkinson
- 3. Alt.CEMC, Chris Everitt
- 4. Operations Officer, Greg Gostick
- 5. Fire Chief/CEMC, Robert Morrision

Appendix "J"

Volunteer Registration Form

| Personal Information | | | |
|--|---|---|--|
| First Name: | Last Name: | (M/F) | |
| Home Address: | | Home Phone # | |
| City & Province | Business Phone #_ | | |
| Postal Code: | Cell # | | |
| Email Address: | Pager # | | |
| Emergency Contact Numbers: | 1: Name | # | _ |
| | 2. Name | # | |
| General Information | | | |
| Are you 18 years of age and ov | ver? Yes No Are yo | u currently employed? Ye | es No |
| Where do you work? | | | |
| What volunteer job are you ap | plying for? | | |
| Previous volunteer jobs: | | | |
| Do you have any special skills o | or training? | | |
| | | | |
| What is your availability? | | | |
| Any additional information or | comments: | | |
| | | | |
| Release of Liability Statement | | | |
| I assume full liability for my conduct Township of McKellar. I hereby ag agents and employees from any a the Township of McKellar. I will abide by all safety instruction such safety instructions and infor- without recourse. The information on this form is co- I have carefully read the foregoing release as my own free act. | ree to indemnify, defend and h and all claims, actions, suits or li ns and information provide to r mation provided to me. may re pllected under the authority of | old harmless the Township ability whatsoever arising on ne. I understand and agree sult in my immediate dismis the Provincial Emergency P | of McKellar its officers, but of my assistance in that failure to abide by ssal from the program rogram Act. |
| Volunteer Signature: Parent or Guardian Signature i | Date: f under 18: | Date: | |

APPENDIX K

By-law 2022-63 adopting the Township of McKellar Emergency Response Plan,

(Copy of By-law 2022-63)

Appendix "L"

EMERGENCY INFORMATION PLAN

Upon implementation of this Emergency Response Plan, it will be important to coordinate the release of accurate information to the news media, issue authoritative instructions to the public, and respond to or redirect individual requests for, or reports on, information concerning any aspect of the emergency.

In order to fulfill these functions during an emergency, the following positions will be established:

- Emergency Information Officer.
- Community Spokesperson; and
- Citizen Inquiry Supervisor.

The local Emergency Information Centre (EIC) will be located in the McKellar Public Library, 701 Hwy #124. In the event that this center cannot be used, the secondary location will be McKellar Fire Station 1, 3 Sharon Park Drive. McKellar.

Depending on the nature of the emergency, it may be necessary to establish a media information area adjacent to the emergency site, as decided by the Community Control Group. This area, if established, will be staffed as determined by the community spokesperson.

The Citizen Inquiry Section is located in the McKellar Community Centre, Township office, 701 Hwy #124, under the supervision of the Secretary.

Emergency Information Coordinator

The Emergency Information Coordinator will be the Clerk Administrator and is responsible for:

- Establishing a communication link with the Community Spokesperson, the Citizen Inquiry Supervisor and any other media coordinator(s) (i.e. provincial, federal, private industry, (etc.) involved in the incident, ensuring that all information released to the media and public is timely, complete and accurate;
- Ensuring that the EIC is set up and staffed and requiring a site EIC, if required;
- Ensuring liaison with the CCG to obtain up—to-date information for media releases, coordinate individual interviews and organize press conferences;
- Ensuring that the following are advised of the telephone number of the media center:
- Media;
- Community Control Group;
- Police Public Relations Officer;
- Neighboring Communities;
- Citizen Inquiry Supervisor;
- Any other appropriate persons, agencies or businesses.
- Providing direction and regular updates to the Citizen Inquiry Supervisor to ensure that

the most accurate and up-to-date information is disseminated to the public;

 Ensuring that the media releases are approved by the Clerk Administrator/Emergency Information Coordinator (in consultation with the Head of Council) prior to dissemination, and distributing hard copies

of the media release to the EIC, the CCG, Citizen Inquiry Supervisor and other key persons handling inquiries from the media;

- Monitoring news coverage, and correcting any erroneous information;
- Maintaining copies of media releases and newspaper articles pertaining to the emergency;
- Maintaining a personal log of all actions taken.
- Giving interviews on behalf of the Township of McKellar's Council;
- Establishing a communication link and regular liaison with the Emergency Information Co-ordinator at the EOC;
- Redirecting all inquiries about decisions made by the CCG and about the emergency as a whole, to the Emergency Information Coordinator;
- Advising the following persons and agencies of the location and telephone number(s) (as available) of the Site Media Information Center:
 - EOC
 - ESM
 - Police Public Relations Officer
 - Emergency services personnel at scene (where possible)
 - Emergency Information Coordinator(s)
 - Media
 - Any other appropriate personnel or agencies
- Ensuring that media arriving at the site are directed to the site information center.
- Coordinating media photograph sessions at the scene when necessary and appropriate;
- Coordinating on-scene interviews between the emergency services personnel and the media;
 - Establishing a Citizen Inquiry Service, including the appointment of personnel and designation of telephone lines;
- Informing the Clerk-Treasurer/Emergency Information Co-ordinator of the establishment of the Citizen Inquiry Service and designated telephone number(s);
- Informing the affected emergency services, the CCG and Township switchboards of the establishment of the Citizen Inquiry Service and designated telephone numbers;
- Ensuring liaison with the Clerk-Treasurer/Emergency Information Coordinator to obtain current information on the emergency;
- Responding to, and re-directing inquiries and reports from the public based upon information from the Emergency Information Coordinator. (Such information may be related to school closings, access routes or the location of evacuee centers.);
- Responding to and redirecting inquiries pertaining to the investigation of the emergency, deaths, injuries or matters of personnel involved with or affected by the emergency to the appropriate emergency service;
- Responding to and redirecting inquiries pertaining to persons who may be located in evacuation and reception centers to the registration and inquiry telephone number(s);
- Procuring staff to assist, as required;

| Risk Assessment | | | | Comr | nunity Vulner | ability | | Emergency Management Action | | | |
|-----------------|--|------------|------------|--------------------|--|--|---|---|---|---|--|
| Haz # | Hazard | Risk | Vulnerable | Area | Critical | Response | Environment | EM Prog. | Mitigation | Preparedness | Response |
| | Situation | Anal. | Population | | Infrastructure | Capability | | Standards | Prevention | | Recovery |
| 1 | <i>Fires</i> Forest & Wildland – Urban Interface | P-4 C-2 | Everyone | Entire Township | Depend on sit of Fire | Fire Dept. MNR&F Emergency Services | Air contamination | Response Capability Emergency Response Plan Public Awareness | Up to date equipment Fire Training Public Awareness | 911 Up to date equipment & Fire training Public Awareness | Have appropriate Municipal Response personnel equipment |
| | | | | | | | | Plan | | | Mutual Aid |
| 2 | Winter Storms - Blizards - Ice Storms | P4 C-3 | Everyone | Entire Township | Food & Water Power Outages Public Safety Transportation Problems Telephones | Public Works Fire Dept Emergency Services Hydro & Phone Mutual Aid | Damage to trees | Response Capability Emergency Response Plan Public Awareness Plan | Listen for Warnings & watches from Environment Canada | Public Works trained up to date equipment Snow removal plan Mutual Aid Response Plan | Have appropriate Municipal - resources - personnel -equipment - Mutual Aid |
| 3 | Summer Storms Lightning Hail Wind Storms Tornadoes | P-4 C-3 | Everyone | Entire Township | Food & Water Power Outages Public Safety Transportation Problems Telephones | Public Works Fire Dept Emergency Services Hydro & Phone Mutual Aid | Damage to trees & crops Accidents on water & roads due to high winds | Response Capability Emergency Response Plan Public Awareness Plan | Listen for Warnings & watches from Environment Canada | Public Works trained up to date equipment Mutual Aid Response Plan | Have appropriate Municipal - resources - personnel -equipment - Mutual Aid |
| 4 | Human Health Epidemics | P-3 C-3 | Everyone | Entire Township | Food & Water | Fire Dept Emergency Services | Disease and Sickness | Response Capability Emergency Response Plan Public Awareness Plan | Public Awareness immunization | Emergency Services Plan | Pandemic Response Plan – See appendix "U" |
| 5 | Agriculture and Food Emergencies | P-1 C-3 | Everyone | Entire Township | Food & Water | Emergency Services | Disease and Sickness | Response Capability Emergency Response Plan Public | Public Awareness Guidelines on handling | Emergency Services Plan | No Recovery Plan |

COMMNITY RISK PROFILE – TOWNSHIP OF MCKELLAR – APPENDIX "M"

| 6 | Transportation Incident Hazardous Materials Accident (Road, Air, Marine) | P-1 C-3 | Everyone | Entire Township | Roads Power Outage | Public Works Fire Dept. Emergency Services Hydro & Phone Mutual Aid Volunteers | Environmental Damage | Response Capability Emergency Response Plan Public Awareness Plan | Traffic Control Public Awareness Plan | Emergency Services Plan Public Works | Have appropriate Municipal - resources - personnel -equipment - Mutual Aid |
|----|---|------------|----------|--------------------|---|---|------------------------------|---|---|--|--|
| 7 | Critical Infrastructure | P-1 C-4 | Everyone | Entire Township | Food & Water | On private wells | Water Contamination | Response Capability Emergency Response Plan Public Awareness Plan | Public Awareness | Emergency Services Plan | Have appropriate Municipal - resources - personnel -equipment - Mutual Aid |
| 8 | Power Outage | Р-4 С-2 | Everyone | Entire Township | Everything depending on electricity | Fire Dept. Services Hydro & Phone | Water Contamination | Response Capability Emergency Response Plan Public Awareness Plan | Listen for Warnings & Watches from Environment Canada | Emergency Services Plan Generators Public Awareness | Have appropriate Municipal - resources - personnel -equipment - Mutual Aid |
| 9 | Smog | P-3 C-2 | Everyone | Entire Township | Public Safety | Fire Dept. Emergency Services Response Plan Public Awareness Plan | Environmental Damage | Response Capability Emergency Response Plan Public Awareness Plan | Listen for Warnings & Watches from Environment Canada | Emergency Services Plan | No recovery Plan |
| 10 | GTA Event | P-3 C-2 | Everyone | Entire Township | Public Safety Food & Water Shortage | Emergency Services | Road and Marine Accidents | Response Capability Emergency Response Plan Public Awareness Plan | Listen for Warnings & Watches from Environment Canada | Emergency Services Plan | No recovery Plan |

Appendix "N"

MUNICIPAL RECOVERY PLAN

DEFINITION:

Recovery is a coordinated process of supporting the community in its return to a state of normalcy after a major emergency or disaster situation. This includes the reconstruction of the critical infrastructure, the cleanup of debris, the restoration of buildings and facilities and the restoration of the emotional, social, economic and physical well being needs of the affected community.

Recovery should conduct activities with proper consultation and recognition of needs and priorities to avoid disrupting and hindering the process.

PURPOSE OF RECOVERY

The purpose of providing disaster recovery services is to assist the disaster affected community to manage its own recovery.

GOALS / OBJECTIVES:

The Recovery process should be planned and organized in such a manner that:

- Municipal services are maintained to pre—determined level of service, or, to the level allowed based on the existing conditions of the situation;
- Municipal residents are able to obtain access to the basic personal essential services including food, clothing, shelter, personal and psychological needs;
 - Municipal residents are protected from further health concerns or further injury or damage to the extent possible by the conditions;
 - Municipal residents' personal property is protected from further damage to the extent possible;
- Municipal environment is protected from further damage to the extent possible.

MUNICIPAL AUTHORITY

Applicable Provincial legislation and the Municipal By-laws that are the authority for this Municipal Emergency Plan apply to this Annex.

EMERGENCY RECOVERY ORGANIZATION

Municipal Recovery Operations are undertaken by the Municipal Control Group and are an extension of the response operations that were used to deal with the emergency situation.

Municipal Recovery Operations will be organized in a slightly different way to meet differing objectives for this phase of the emergency.

It is imperative, although outside assistance will be available and provided that the management of disaster services and coordination of services and the setting of priorities be done at the lowest level of governmental (local municipal level).

RECOVERY PROCESS

The actual Recovery Process is driven by the Municipal Control Group under the management of the EOC Manager (Chief Administrator)

The Municipal Control Group shall:

- Designate or delegate a Municipal Control Group member to manage the Recovery process. This may or may not be the Chief Administrator/ EOC Manager dependent on the thrust of the operation and the level of specialized expertise needed;
- Determine when the Response process is over and the Recovery process will begin and advise the residents and municipal stakeholders accordingly through the media or other appropriate means;
- Undertake a planning process for the Recovery phase of the Operation in consideration of the approximate time lines required to return to the near normal;
- Designate the formation of an overall Recovery Committee to manage the event. The Recovery Committee will act as a reporting body for the sub-committees and for the overall operation;
- Determine the community needs and priorities and designate appropriate Recovery Subcommittees to deal with such things as:
- Ensuring that residents' basic personal needs are met;
- Ensuring that residents' basic financial needs are met;
- Ensuring that basic municipal services (water, sewage, etc.,) are restored with priorities considering community needs;
- Ensuring critical infrastructure is restored or rebuilt to standards that meet current building codes;
- Ensuring that residents' re—entry process is undertaken in conjunction with the restoration of municipal services;
- Ensuring that residents are assisted with insurance claims and the Disaster Financial Assistance programs available provincially and federally.

Ensuring that local residents and stakeholders are part of the recovery process.

RECOVERY PHASE REPORTING

At the termination of the recovery phase, all sub—committees must submit a report of their undertakings during the recovery that includes:

- The chronological order of events undertaken by their sub-committee during the recovery;
- Financial accountability for all transactions during the emergency

TOWNSHIP OF MCKELLAR APPENDIX "O" GENERAL COMMUNITY HAZARDS

Definitions:

- Hazard: An event or physical condition that has the potential to cause fatalities, injuries, property damage, infrastructure damage, agricultural loss, damage to the environment, interruption of business, or other types of harm or loss.
- *Likely:* Th listed hazard has occurred in recent memory and is likely to occur again.
- *Possible:* The hazard has not occurred in recent memory, but could occur based on prior incidence or "expert" assessment (e.g., a nuclear facility, terrorism, an earthquake).
- *Unlikely:* The hazard has never occurred and likely will not occur in the foreseeable future (e.g. a mine emergency where there are no mine).

| HAZARD | LIKELY | POSSIBLE | UNLIKELY |
|--|--------------|-----------------------|----------|
| | | | |
| Natural Events: | | | |
| | | | |
| Drought | | | 1 |
| Water Emergencies | | ✓ | |
| Fires (Forest & Wildland-Urban interface) | ✓ | | |
| Fog | | ✓ | |
| Winter Snowstorms/Blizzards/Ice | \checkmark | | |
| Summer/lightning/hail/windstorms/tornadoes | \checkmark | | |
| Hurricanes | | | ✓ |
| Extreme Heat/Cold | | ✓ | |
| Earthquakes | | | 1 |
| Erosion | | | ✓ |
| Landslides/Mudslides | | | 1 |
| Subsidence | | | ✓ |
| Human Health Emergencies and Epidemics | ✓ | | |
| Agriculture and Food Emergencies | ✓ | | |
| Floods | | | ✓ |
| | | | |
| Technological: | | | |
| Building/Structural Collapse | | | ✓ |
| Dam Failures | | ✓ | |
| Explosions/Fires | | | |

TOWNSHIP OF MCKELLAR APPENDIX "O" GENERAL COMMUNITY HAZARDS

| Hazardous Materials - Fixed Site | | ✓ | |
|---|--------|-----------------------|-----------------------|
| Transportation Incident – hazardous | 1 | | |
| materials, accident (road, air, marine) | | | |
| Critical Infrastructure Failures | ✓ | | |
| Power Outages/Blackouts | | | |
| Nuclear Facility Emergencies | | | ✓ |
| Radiological Emergencies | | | ✓ |
| Mine Emergencies | | | ✓ |
| Petroleum/Gas Pipeline Emergencies | | | 1 |
| Smog | ✓ | | |
| Space Object Crash | | | ✓ |
| | | | |
| Human Events: | | | |
| Civil Unrest | | | 1 |
| Terrorism | | | ✓ |
| Sabotage | | | 1 |
| Civil Disorder | | | ✓ |
| GTA Event - blackout, nuclear | | | |
| War and International Emergencies | | | 1 |
| | | | |
| Other Local Hazards: | | | |
| | | | |
| | | | |
| | | | |
| Total Hazards | 10 | 6 | 19 |
| | LIKELY | POSSIBLE | UNLIKEL |

* The hazards named on this worksheet are hazards listed in Emergency Management Ontario's *Provincial Hazard Identification and Risk Assessment.*

| Township of McKellar | Hazard Sheet # 10-02 |
|--|--|
| Hazard Information Sheet | Updated: August 13, 2010 |
| Type of Hazard: | |
| Fire | |
| Specific Hazard: | |
| property damage, possible evacuations, personal injury, lightning Facility/Area: | g strike, downed wires |
| general hazard - entire community, air quality | |
| Lead Time: | |
| 0-24 hours, storm watch/warnings, human caused - without warning | |
| | |
| Probability: | Sco 2 |
| Probability: No incidents in last 15 years | |
| | |
| No incidents in last 15 years | |
| No incidents in last 15 years Last incident 5 – 15 years ago | |
| No incidents in last 15 years Last incident 5 – 15 years ago One incident in last 5 years | |
| No incidents in last 15 years Last incident 5 – 15 years ago One incident in last 5 years Multiple incidents in last 5 years Consequence: | 2 Scor |
| No incidents in last 15 years Last incident 5 – 15 years ago One incident in last 5 years Multiple incidents in last 5 years Consequence: property damage, destruction of recreational resource, wildlife disresidents if evacuation required, potential loss of life, impact on logical property of the second sec | 2 placement of cal economy, |
| No incidents in last 15 years Last incident 5 – 15 years ago One incident in last 5 years Multiple incidents in last 5 years Consequence: property damage, destruction of recreational resource, wildlife discussion of the second sec | placement of cal economy, ive, human |
| No incidents in last 15 years Last incident 5 – 15 years ago One incident in last 5 years Multiple incidents in last 5 years Consequence: property damage, destruction of recreational resource, wildlife disresidents if evacuation required, potential loss of life, impact on lo hydro outages, transportation stoppages, air quality, labour intensional resources. | placement of cal economy, ive, human |
| No incidents in last 15 years Last incident 5 – 15 years ago One incident in last 5 years Multiple incidents in last 5 years Consequence: property damage, destruction of recreational resource, wildlife dis residents if evacuation required, potential loss of life, impact on lo hydro outages, transportation stoppages, air quality, labour intens resources-have people on regular schedule to cover, additional support of the second sec | placement of cal economy, ive, human |
| No incidents in last 15 years Last incident 5 – 15 years ago One incident in last 5 years Multiple incidents in last 5 years Consequence: property damage, destruction of recreational resource, wildlife disresidents if evacuation required, potential loss of life, impact on lo hydro outages, transportation stoppages, air quality, labour intensiresources-have people on regular schedule to cover, additional superior Negligible | 2 placement of cal economy, ive, human oport temporary disruption of service) |

Township of McKellar

Hazard Information Sheet

Updated: August 13, 2010

Hazard Sheet # 10-02

Type of Hazard:

Winter Storms

Specific Hazard:

Blizzards, Ice, heavy snowfall

Facility/Area:

General Hazard

Lead Time:

Look for storm watch/warnings, - hours to days

Probability:

- No incidents in last 15 years
 Last incident 5 15 years ago
- One incident in last 5 years
 - Multiple incidents in last 5 years

Consequence:

Property damage, isolation, evacuation, heating centres, hydro outages – see blackouts, Home care for seniors/meals and heat, reduced response time for emergencies services Communication failure, transportation stoppages, accessibility to supplies, maintaining essential services, human resource shortage, – public works, emergency personnel snow plow drivers, impact on infrastructure

- Negligible
- Limited (injuries, minor or localized damage)
- Substantial (widespread injuries, widespread and/or severe damage, temporary disruption of service)
- High (fatalities, widespread and severe damage disrupting delivery of essential services, long term disruption of basic services)

Score: 3

Score:

| Township of McKellar | Hazard Sheet # 10-03 | | | |
|---|----------------------|--|--|--|
| Hazard Information Sheet Updated: August | | | | |
| Type of Hazard: | | | | |
| Summer Weather events, lightning, hail, windstorms, flooding, | tornado, etc. | | | |
| Specific Hazard: Isolation of people in homes or roadways, loss of power, property d | amage | | | |
| Facility/Area: | - | | | |
| General Hazard – entire community | | | | |
| Lead Time: | | | | |
| 0 – several days, look for storm watches/warnings, hours to days | | | | |
| Probability: | 6 | | | |
| | Score: | | | |
| No incidents in last 15 years | 4 | | | |
| Last incident 5 – 15 years ago | | | | |
| One incident in last 5 years | | | | |
| Multiple incidents in last 5 years | | | | |
| Consequence: | Score: | | | |

Property damage, clean up, economic loss, people in isolation, potential loss of life, Potential loss of life, difficulty in responding, power outage, transportation issues, human resource shortage, reduced response time, access to supplies, unsafe buildings, road obstructions, downed power line, economic loss, home care

- Negligible
- Limited (injuries, minor or localized damage)
- Substantial (widespread injuries, widespread and/or severe damage, temporary disruption of service)
- High (fatalities, widespread and severe damage disrupting delivery of essential services, long term disruption of basic services)

| Township of McKellar | Hazard Sheet # 10-04 |
|---|---|
| Hazard Information Sheet | Updated: August 13, 2010 |
| Type of Hazard: | |
| Public Health Emergencies | |
| Specific Hazard: | |
| Pandemics, epidemics. Food, water, bacterial, viral | |
| Facility/Area: | |
| General Hazard – entire community, potential for agricultural emer | gency |
| Lead Time: | |
| Depends on how virus or infection is spread or where the source is | |
| Probability: | Score: 3 |
| No incidents in last 15 years | |
| Last incident 5 – 15 years ago | |
| One incident in last 5 years | |
| Multiple incidents in last 5 years | |
| Consequence: Economic loss, people in isolation, potential for loss of life, health services overwhelmed, loss of emergency responders, human defining essential services continuity of services, impact on health cardisposal of human remains (religion), contamination, security, protect number of beds, availability of supplies, mental health issues, econom working, care of people in homes | resources issues, re facilities & staff, tion of pharmaceuticals, |
| · Negligible | |
| Limited (injuries, minor or localized damage) | |
| Substantial (widespread injuries, widespread and/or severe damage, to | temporary disruption of service) |
| High (fatalities, widespread and severe damage disrupting delivery of disruption of basic services) | essential services, long term |
| | |

Township of McKellar

Hazard Information Sheet

Updated: August 13, 2010

Type of Hazard:

Agricultural Emergencies: Animal Health/Insect or bacterial infections, Ontario Foreign Animal Disease Plan (Province) *Health of Animals Act (Federal)*

Specific Hazard:

Animal diseases (see list of eight identifiable diseases) Insect/biological infestations (eg. Asian Long Horn Beetle)

Facility/Area:

General Hazard – entire agricultural community, Typically a "to-down" emergency, lead by Canadian Food Inspection Agency (Federal) and Ministry of Agriculture and Food.

Lead Time:

Depends on hoe virus or infection is spread or where the source is, identifying the initial source of the hazard, ability for CFIA authorities to identify and isolate the nature of the illness

Probability:

Score: 1

- No incidents in last 15 years
- Last incident 5 15 years ago
- One incident in last 5 years
- Multiple incidents in last 5 years

Consequence:

Score:

Reliance on local government emergency program infrastructures, identification of livestock destruction \and disposal sites, enforcement of CIFA directives (quarantines), economic impact (farm failures), public fear and anxiety (response to public concerns) Protecting front-line personnel, volunteers and farm workers, supplies of protective Equipment, implementation of movement controls: road signage, barriers/road blocks, Vehicle inspection stations, decontamination sites, mapping of containment area, communications. Use of Municipal EOC, public health and food safety programs/initiatives.

- Negligible
- Limited (injuries, minor or localized damage)
- * Substantial (widespread injuries, widespread and/or severe damage, temporary disruption of service)
- High (fatalities, widespread and severe damage disrupting delivery of essential services, long term disruption of basic services)

| Township of McKellar Hazard Sh | eet # 10-06 |
|--|-------------|
| Hazard Information Sheet Updated: Augus | t 13, 2010 |
| Type of Hazard: | |
| Transportation Incidents (hazardous materials, accident) | |
| Specific Hazard: | |
| Traffic accident, hazardous material spill, weather hazard, commercial transport Facility/Area: | |
| Entire community, Highway corridor, Marine-surrounding area based on material in | nvolved |
| Lead Time: | |
| None – maybe weather dependent | |
| Probability: | Score: 3 |
| No incidents in last 15 years | |
| Last incident 5 – 15 years ago | |
| One incident in last 5 years | |
| Multiple incidents in last 5 years | |
| Consequence: Potential loss of life, environmental damage, personal injury, highway closure, property damage, economic impact, special consideration for clean-up, evacuation, delays in transportation, re-routing | Score: 4 |
| Negligible Limited (injuries, minor or localized damage) Substantial (widespread injuries, widespread and/or severe damage, temporary disruption of basic services) | |
| | s |

| Township of McKellar Hazard Shee | t # 10-07 |
|--|-------------|
| Hazard Information Sheet Updated: August | 13, 2010 |
| Type of Hazard: | |
| Critical Infrastructure | |
| Specific Hazard: | |
| Bridge or dam collapse, road network, destruction of hydro or telecommunicat | ions |
| Facility/Area: | |
| All/part of community | |
| Lead Time: | |
| 0 – several days | |
| Probability: | Score: 4 |
| No incidents in last 15 years | |
| Last incident 5 – 15 years ago | |
| One incident in last 5 years | |
| Multiple incidents in last 5 years | |
| Consequence: | Score: |
| Potential loss of life, property damage, economic loss, difficulty in responding | 1 |
| Negligible Limited (injuries, miner or legalized damage) | |
| Limited (injuries, minor or localized damage) Substantial (widespread injuries, widespread and/or severe damage, temporary disruption | of convice) |
| High (fatalities, widespread and severe damage disrupting delivery of essential services, lo disruption of basic services) | - |
| | |

| Township of McKellar Hazard Sho | eet # 10-08 |
|--|----------------|
| Hazard Information Sheet Updated: Augu | st 13, 2010 |
| Type of Hazard: | |
| Power Outages/Blackouts | |
| Specific Hazard: | |
| Loss of electricity, heat, water, road, communications | |
| Facility/Area: | |
| General Hazard – entire community | |
| Lead Time: | |
| None, weather related, storm warnings/watches | |
| Probability: | Score: 2 |
| No incidents in last 15 years | |
| Last incident 5 – 15 years ago | |
| One incident in last 5 years | |
| Multiple incidents in last 5 years | |
| Consequence: | Coores |
| Winter-vulnerable populations, damage to households, pipes freezing, heat, food | Score: |
| spoilage, sanitation, inoperable vehicles, communications, fuel, access to cash, continuity of services | 4 |
| Summer vulnerable populations, elderly confined to keep cool, food spoilage, water supply private systems, communication, economic impact, continuity of servic fuel, radio signals, and sanitation | ces, |
| · Negligible | |
| Negligible Limited (injuries, minor or localized damage) | |
| Substantial (widespread injuries, widespread and/or severe damage, temporary disruption | on of service) |
| High (fatalities, widespread and severe damage disrupting delivery of essential services, disruption of basic services) | - |

Township of McKellar

Hazard Sheet # 10-09

Hazard Information Sheet

Updated: August 13, 2010

Type of Hazard:

Smog

Specific Hazard:

Smog, typified by poor air quality, often including high levels of particulate matter. Facility/Area:

General Hazard – entire community – impact on vulnerable population (elderly, heart and chronic respiratory disease.

Lead Time:

Often associated with heat events, closely monitored by Environment Canada and subject to air quality advisories

Probability:

Score: 2

- No incidents in last 15 years
- Last incident 5 15 years ago
- One incident in last 5 years
- Multiple incidents in last 5 years

Consequence:

Significant increase in distress calls for first responders, increased demands on health Care/emergency facilities, may require 'shelter in place' for vulnerable population/individuals, negative impact on tourism,

Score:

3

Public awareness: to reduce use of motorized equipment, reduction of services to 'essential level' health warnings o reduce activity.

- Negligible
- Limited (injuries, minor or localized damage)
- Substantial (widespread injuries, widespread and/or severe damage, temporary disruption of service)
- High (fatalities, widespread and severe damage disrupting delivery of essential services, long term disruption of basic services)

Township of McKellar Hazard Sheet # 10-10 **Hazard Information Sheet Updated:** August 13, 2010 Type of Hazard: **GTA** Event Specific Hazard: A specific event in the GTA resulting in the migration of people to summer residences I large numbers Facility/Area: **General Hazard** Lead Time: Media warning, news coverage, length of travel time Probability: Score: 2 No incidents in last 15 years Last incident 5 – 15 years ago One incident in last 5 years Multiple incidents in last 5 years Consequence: Score: Public health issues, food/water supplies, continuity of services, financial Institutions unavailable, fuel supply 3 Negligible Limited (injuries, minor or localized damage) Substantial (widespread injuries, widespread and/or severe damage, temporary disruption of service) High (fatalities, widespread and severe damage disrupting delivery of essential services, long term disruption of basic services)

APPENDIX "P" – <u>Municipal Critical Infrastructure Listing</u>

| AT LINDIX T <u>Infunction Critical Infrastructure Listing</u> | | | | | | |
|---|-------|---|--|--|--|------------------|
| Section | | Type of Critical Infrastructure | Component | Location | Owner/Operator | Priority |
| Food & Water | C1-1 | Inspection Services | Public Health Services | Throughout Township | Muskoka Parry-Sound Health Unit 705-746-5801 – 1-800-563-2808 | 1 |
| | C1-2 | Inland lakes, wetlands, creeks, rivers etc. | Ground & Surface Water | Throughout Township | MNR 705-746-4201 DFO 705-746-2196 MOE 1-800-890-8511 Township of McKellar | |
| Electricity | C1-3 | Transmission & Distribution Lines | Poles, Lines | Throughout Township | Hydro One 1-877-363-7464 Private Ownership | 1 |
| | C1-4 | Hydro Electric Dam | Dam | Hurdville Road | | 1 |
| | C1-5 | | | | | |
| Tele-Communications | C1-6 | 911 Communications Fire Communications | Fire Department Radio Signal Repeater | Centre Road Balsam Rd | Township of McKellar | 1 |
| | C1-7 | Telephone (wire lines) | Switching Equipment | 744 Hwy 124 | Bell Canada 1-800-870-3911 (24/7) | 1 |
| | C1-8 | Mail Delivery | Post Office | 701 Hwy 124 | Canada Post 1-800-267-1177 | 3 |
| Transportation C1-9 | C1-9 | Highways and Roads | Middle River / Veterans' Bridge Stewart Park Bridge Broadbent Bridge Inhomes Bridge Blackwater bridge Grey Owl Bridge Hurdville Bridge McKellar Lk Culvert | Centre Road Centre Road Dickinson Road Broadbent Road Blackwater Road Grey Owl Road Hurdville Road McKellar Lake Road | Township of McKellar Public Works | 1 |
| | C1-10 | Snow Removal | Trucks with plow blades, Sand & Salt storage facilities | Public Works Yard 676 Hwy 124 | Township of McKellar Public Works | 1 |
| Continuity of Government Services | C1-11 | Municipal Government | Municipal Offices, Public Works Garage | 701 Hwy 124 676 Hwy 124 | Township of McKellar Township of McKellar Public Works | 1 |
| Public Safety & Security | C1-12 | Emergency Operation Centre | Primary EOC Secondary EOC | 701 Hwy 124 676 Hwy 124 | Township of McKellar | 1 2 |
| | C1-13 | Emergency Shelters | McKellar Community Centre McKellar Public Works | 701 Hwy 124 676 Hwy 124 4 Mary Street | Township of McKellar Township of McKellar Public Works | 1 1 |
| | | | McKellar United Church Private Home Fire Station 1 Fire Station 2 | 3 Lakeside Dr. 3 Sharon Park Dr. 710 Hurdville Rd | Bd of Trustees 389-3676 (Kit wells) Township of McKellar | 3 3 2 2 |
| | C1-14 | Fire Fighting & Emergency Services | Fire Station 1 Fire Station 2 | 2 Sharon Park Dr. 710 Hurdville Rd | Township of McKellar | 1 |
| | C1-15 | | Fire/Police/EMS/ Stations, Mobile Assets | | Municipal, Provincial Government | 1 |
| | | | | | | |

Notes: The Township of McKellar has no Gas, Oil or Chemical Industries or Financial Institutions. Township contact numbers 705-4=389-2842 (Office) 705-389-2891 (Garage) 705-389-9597 (Fire Department) Priorities: 1 High Priority 2 Medium Priority 3 Low Priority

Appendix "Q"

Definitions/Acronyms

| CANTEC CAO | Canadian Transport Emergency Center Chief Administration Officer |
|---------------|---|
| CCG | Community Control Group |
| CEMC | Community Emergency Management Coordinator |
| CNR | Canadian National Railway |
| CPR | Canadian Pacific Railway |
| DSSAB | District Social Services Administration Board |
| ECC | Evacuation Centre Coordinator |
| EI | Emergency Information |
| EIC | Emergency Information Centre |
| EIO | Emergency Information Officer |
| EMO | Emergency Management Ontario |
| EMPC | Emergency Management Program Committee |
| EMS | Emergency Medical Services |
| EOC | Emergency Operations Centre |
| EP | Emergency Pan |
| ESM | Emergency Site Manager |
| HIRA | Hazard Identification Risk Assessment |
| IC's | Incident Commanders |
| IMS | Incident Management System |
| LO | Liaison Officer |
| MAA's | Mutual Aid Agreements |
| MCG | Municipal Control Group |
| MCSCS | Ministry of Safety and Correctional Services |
| MEOC | Municipal Emergency Operations Centre |
| OPP | Ontario Provincial Police |
| PEOC | Provincial Emergency Operations Centre |
| PW | Public Works |

Appendix "R"

Plan Distribution List

| NAME | TITLE | NUMBER OF | 1 st LOCATION | 2 ND LOCATION |
|--------------------------------|--|--------------|-----------------------------|-----------------------------|
| | | COPIES | | |
| David Moore | Head of Council | | | |
| lna Watkinson | Clerk/Administrator Alt. CEMC | | | |
| Robert Morrison | Fire Chief/CEMC | | | |
| Chis Everitt | ALT. Community Emergency Management Coordinator | | | |
| Greg Goslick | Director of Operations | | | |
| Chris | Evacuation Centre | | | |
| Bordeleau Karlee Britton | Coordinator Liaison Officer/Dep. Clerk | | | |
| Mary Smith | Administration Resource Officer | | | |
| Morley Haskim | Councilor | PV | | |
| Mike Kekkonen | Councilor/Dep.Mayor | PV | | |
| Nick Ryland | Councilor | PV | | |
| Debbie Zulak | Councilor | PV | | |
| | | | | |
| | | | | |
| | | | | |

Appendix "S"

Emergency Evacuation Plan

Aim:

To evacuate and care for the inhabitants of the Township of McKellar as required. To provide a vehicle through which a timely and effective evacuation and reception of people can be achieved

Introduction:

The two types of evacuations are Precautionary and Mandatory Evacuation:

Precautionary Evacuation occurs when it is recommended to evacuate within a certain perimeter usually a building or a block until the initial situation is contained

a building or a block until the initial situation is contained.

Mandatory Evacuation occurs when it is determined by the emergency Control Group that there is an

absolute need to evacuate an area, usually on a large-scale, possibly for an extended period of time.

Potential Community Hazards which may Necessitate Evacuation:

Please refer to Appendix "0" of the Municipal Emergency Plan.

Steps for Activation of the Township of McKellar Evacuation Plan:

The plan will become activated as soon as it becomes apparent that, due to an emergency of such

magnitude as to warrant its implementation, evacuation and relocation of people are necessary.

Should a major incident occur in the Township of McKellar, a member of the Emergency Control Group,

on the advice of the first response agency, will activate the Township of McKellar Emergency plan.

If the need to evacuate and relocate residents of the affected area(s) is apparent, the provisions of the

Township of McKellar Evacuation Plan shall be implemented. In such events, the Head of Council shall

declare a state of emergency before a mandatory evacuation is carried out.

Step 1. Incident Occurs

Step 2. Emergency Services Respond

Step 3. Situation Assessed

Step 4. Precautionary Evacuation Ordered by Emergency Services

| Step 5. Emergency Plan Activation Required | No Yes |
|--|---|
| Step 6. Follow internal Procedures | Step 6. Emergency Control Assess Need for Mandatory Evacuation as required |
| Step 7. Request Aid from Support | |
| Groups | Step 7 . Activate Township of McKellar Evacuation Plan |

Step 8. Situation Escalates'? (If yes, return to Step 5. As required)

Evacuation Operations:

Once the decision has been made to evacuate an area of the Township of McKellar, the

Emergency Control group shall determine the following:

- Boundaries of area to be evacuated
- Main evacuation route(s) to be used, and identity of necessary traffic control points
- Assembly areas to be used
- Location of facilities within the evacuation area to be notified, and how notification will be carried out
- Time of the evaluation start, and if necessary, who will be evaluated first (stages of evaluation)

And shall proceed with the following:

- Alert of the evacuation order to all concerned including the Province of Ontario through Emergency Management Ontario
- Preparation of media release for immediate broadcast to the public

When determining the area to be evacuated, the following must be considered:

- The area of potential danger given the emergency situation
- The approximate number of persons to be evacuated
- Special assistance requirements (sick, aged, infirm)
- Transportation assistance available
- Duration of evacuation

The following logistical considerations may be encountered in evacuation situations:

- Transportation out of the area may be difficult (congestion can occur on major routes)
- Families may be separated during the evacuation, possibly resulting in emotional trauma and
- evacuation problems
- Individuals may refuse to leave because they fail to perceive any threat, fear for the security of their property, or are worried about absent family members or pets. In such instances, instruct these individuals as to the severity of the problem and the need for evacuation. It should be stressed that these individuals should not expect to be rescued if they remain there.

- Adverse weather conditions especially in combination with a limited road network may adversely affect evacuation procedures
- People unfamiliar with the area, i.e. tourists, visitors, may have difficulty evacuating
- Evacuation of large groupings of people, i.e. community centres, church, school may be difficult
- Evacuated buildings must be searched for persons remaining on the premises and all potential utility hazards must be eliminated by the utility companies in the evacuated buildings, (i.e. turn off hydro and propane.) Utility companies must also restore services at the termination of the emergency. In the event that the evacuation of an area would expose the population to hazardous toxic fumes, it may be necessary to implement a sheltering plan. The people in the affected area will be advised to remain in their homes, schools, place of business and follow these steps:
- Close all windows and doors
- Turn off furnace (or turn down to 150 during the winter), air-conditioning and fans
- Close drapes and curtains and put moist towels at the base of doors to act as an air seal
- Have battery-powered radios and portable lights at hand
- Listen to Moose FM for information on the emergency
- Obtain water for future use fill tub, pails, etc.
- Move to the central basement part of the building to minimize any impact of the emergency
- After the toxic cloud has passed and outside air is safe, go outside and increase the ventilation rate of the building immediately

Coordination of Activities

Co-ordination of evacuation and sheltering will be handled by the Evacuation Coordinator, who will ensure residents are taken to safety or sheltered with minimum delay and confusion in the event of an emergency. This will be done under the overall direction of the Community Control Group.

When residents of the Township of McKellar are evacuated to another community, a representative from the Township will attend the receiving community to be part of the receiving Community Control Group. Co-ordination between the Township of McKellar and the receiving community and other key agencies (e.g. Police, Health Officials) is essential. A list of evacuees to be transported must be prepared by the Citizen Inquiry Supervisor in conjunction with all coordinating agencies.

Determine who is to be Evacuated

Depending on the nature and scope of the emergency, the following information will be used to assist in determining who is to be evacuated:

| McKellar | Township | Winter | Summer |
|----------|--|-------------------|------------|
| • | Total Population | 930 | 3,000 |
| • | Number of people who would likely be e | evacuated to and | other |
| | community | 385 | 500 |
| • | Number of people who would likely go t | o friends/relativ | es/ |
| | permanent homes | 370 | 2,200 |
| • | Number of people who would likely sta | ay behind | |
| | | 100 | |
| 225 | | | |
| • | Number of people requiring special as | sistance | |
| | | 75 | 75 |
| NOTE: C | amn Kadiak has 185 shildran 90 staff whi | ch includos 1 do | ctor and 2 |

NOTE: Camp Kodiak has 185 children, 90 staff which includes 1 doctor and 2 nurses and Camp Manitou has 300 children plus 130 staff during the months of June, July and August.

Alerting the Public

The Evacuation Coordinator is responsible for alerting the public of an existing or impending emergency

or arranging for notification through the media as required. In the first moments of an emergency and at

times requiring immediate pre-emergency evacuation, this responsibility falls to the OPP/Fire Department.

Notification may encompass a warning that an emergency exists followed by instruction on the

appropriate action to take (e.g. evacuation, sheltering, etc.) The initial alert may advise the public where

additional information can be obtained (e.g. radio.)

Alert messages, information circulars, etc. will be provided, To ensure all members of the public receive

notification and information on procedures, the following mechanisms are available:

- Radio messages
- Door to door—notification
- Mobile public address systems

The warning should be:

- Accurate
- Consistent
- Clear
- Repeated
- With as much prior notice as posable

Tell the community:

- What to take (toiletries, clothing, medication, bedding, food, recreational items, etc.)
- Where to go
- Route to take
- Transportation available/collection points
- Lock doors
- Turn off stove, utilities, etc.
- What to do about pets and livestock (e.g. leave behind with food and water, let loose, take with you, etc.)

Transportation Considerations

Besides private vehicles and boats, the transportation available are as follows: Bell Transportation Dunchurch 705-389-2303 Barry Bell Dunchurch 705-389-3305 Hammond Transportation Parry Sound 705-746-5430 Fred Holland McKellar 705-389-2973

The routes are outlined below and will be controlled by OPP/Fire Department:

North/East

Primary: Highway 124 North to DunchurchAlternate: Centre Road to Balsam Road, Highway 124 North to DunchurchAlternate: Centre Road to Hurdville Road, Broadbent Road to Orange ValleyRoad to Nipissing Road to Magnetawan

South/West:

Primary:Highway 124 South to Parry SoundAlternate:Centre Road to Hurdville Road, Highway 124 to Parry Sound orCentre Road to Hurdville Road, McDougall Road to Parry SoundAlternate:Centre Road to Hurdville Road, Blackwater to Hwy 518 to Parry

Sound

Care of Evacuees

Evacuees need the following basic care:

- Accommodation
- Feeding
- Clothing
- Registration and inquiry
- Personal services (e.g. funds, counseling)
- Communications
- First Aid/Health Services
- Other (e.g. recreation for children, special assistance for elderly,
- handicapped)

The Evacuation Coordinator is responsible for making arrangements for accommodation, feeding,

clothing, and communications. The Citizen Inquiry Supervisor is responsible for Registration and Inquiry,

The Social Services Officer is responsible for Personal Services. The Fire Department is responsible for First Aid, Health Services in co—operation with the Medical Officer of Health, and care of elderly and bed-

ridden individuals in co-operation with the West Parry Sound Health Centre Hospital Administrator. The Chair of the Recreation Committee is responsible for recreation.

Evacuee Centre Manager

An Evacuee Centre Manager will be appointed for each Evacuation Centre, and will be responsible for

the daily functioning of the centre and liaison with other supporting agencies.

Returning Evacuees to their Homes

Once the emergency is over and it is safe for evacuees to return home, a re-entry plan must be prepared.

Some of the tasks that should be considered include:

- Ensure evacuees are notified that the emergency is terminated and that they can return home
- Determine if any work must be done before residents can return home (e.g. switch utilities back on, test drinking water, check for extent of damage, etc.)
- Determine if basic foods and clothing is required, (e.g. hydro has been off or houses have been damaged, and arrange for supplies to be sent to the community with the returning evacuees.)
- Make transportation arrangements for those requiring assistance to return home
- Prepare list of people to be transported
- Ensure registration and inquiry services are available for a period of time after the emergency is over to provide people with post emergency information

Evacuation Checklist

| Completed | To Be | Task |
|-----------|-------|--|
| | | Municipal Emergency Plan invoked? Declaration of Emergency make? Following procedures outlined in municipality's plan' |
| | | Contact Emergency Management Ontario (EMO) 1-866-314-0472 or (416) 314-0472 |
| | | Map/chart/document damage area include peripheral areas. Detail area to be evacuated |
| | | Have supporting agencies/Ministries been Notified? Where extraordinary costs are anticipated contact MMAH Advisor |
| | | Check traffic routes. Are there obstructions? |
| | | Asses the effected area for institutionalized/vulnerable populations requiring transportation or other forms of support. |
| | | Does the emergency involve hazardous materials. CBRN? If so, what is the nature of the material? Is there a plume? What direction is the wind blowing/weather conditions? Indicate the information on your map(s). |

| Evacuation Checklist | | | | |
|----------------------|----------------------|---|--|--|
| Completed | Completed To Be Task | | | |
| | | Determine whether it is safe to move or is shelter-in-place a preferred option? | | |
| | | Do you have access to evacuation signage? Where? Who is responsible to place the signs/barriers? | | |
| | | Put receiving community on notice to staff-up. | | |
| | | Activate shelter management plan (contact Social Services where Applicable) | | |
| | | Emergency information media releases detailing the evacuation planning. | | |
| | | Is there a prognosis for how long the event ay persist/when the evacuees might return? | | |
| | | | | |

Appendix "T"

EMERGENCY MANAGEMENT PROGRAM COMMITTEE MEMBERS

| <u>Menbers</u> | <u>Position</u> |
|--------------------------|-------------------------------------|
| David Moore | Head of Council, Chair of Committee |
| Ina Watkinson | Clerk/Administrator, Alternate CEMC |
| Robert Morrison | Fire Chief/CEMC |
| Chris Everitt | Alt. CEMC |
| Roshan Kantiya | Deputy Clerk/Treasurer |
| Greg Goislick | Director of Operations |
| Chris Bordeleau | Chief Building Official |
| Karlee Britton | Dep Clerk |
| Mary Smith | Treasury Asst. |
| Date of EM Committee Mee | ting: |
| | |

Attended:

Pandemic Response Plan Essential Services Township of McKellar - Appendix "U"

| Department | Services | No. of | Essential | Non-Essenti | Suspended |
|-----------------|----------------------------------|-----------|-----------|-------------|------------|
| | | Employees | | al | Operations |
| Fire Department | | | | | |
| | Administration | | | X | Yes |
| | Fire Fighting | | X | | No |
| | Vehicle/Tech Rescue | | X | | No |
| | Tried Medical | | X | | Possible |
| | Inspections | | | X | Yes |
| | Fire Prevention/Public Education | | | x | Yes |
| | Training | | | X | Yes |
| | Emergency Pre-planning | | | X | Yes |
| | Emergency Coordinator | | X | | No |
| Dispatch | | | | | |
| | 911 Services | | X | | No |
| Parks and | | 1 | | | |
| Recreation | | | | | |
| | Ground Maintenance | | | X | Yes |
| | Recreational/Social Programming | | | X | Yes |
| | Community Centre (potential | | X | | No |
| | required use) | | | | |
| Administration | | 4 | | | |
| | Reception | | | X | Yes |
| | Reception Phone | | X | | No |
| | Billing | | | X | Yes |
| | Accounting | | X | | No |
| | Zoning | | | X | Yes |

| Management | | | | | |
|--------------|--|---|---|---|-----------|
| Waste | | 1 | | | |
| | Administration | | | X | Yes |
| | Sanding/Sailing | | X | | No |
| | Plowing | | X | | No |
| | Brushing | | | X | Yes |
| | Drainage Control | | X | | No |
| | Construction | | | X | Yes |
| | Summer Maintenance | | | X | Yes |
| | Road Patrol | | X | | No |
| Public Works | | | | | |
| | Public Information | | X | | No |
| | CCG Operations | | X | | No |
| | Business Cycle Meetings | | X | | No |
| | By-Laws | | x | | No |
| | Give Direction/leadership | | x | | No |
| | Make adjustments | | x | | No |
| | Approve expenditures | | X | | No |
| | Public meetings | | | X | Yes |
| Government | | | | | |
| General | | 5 | | | |
| | Banking | | x | | No |
| | Capita Projects | | | X | Yes |
| | Payroll | | x | | No |
| | | | | | 103 |
| | Training | | | X | Yes |
| | Public Information General Administration | | X | x | No Yes |

| | Daily Inspections | | X | | No |
|-------------|--------------------------|---|---|---|-----|
| | Operate Landfill | | X | | No |
| | Operate Transfer Station | | X | | No |
| Building | | 1 | | | |
| | Issue Permits | | | x | Yes |
| | Plans Review | | | x | Yes |
| | Site Inspections | | | X | Yes |
| | Training | | | x | Yes |
| | Administration | | | X | Yes |
| By-Law | | 1 | | | |
| Enforcement | | | | | |
| | Emergency Support | | X | | No |
| | Public Order | | X | | No |

Appendix "V"

Public Awareness Program

<u>AIM</u>

To promote public awareness with regard to Emergency Preparedness and Public safety risks in the event of an emergency.

OBJECTIVES

Develop an easily accessible and information awareness program for residents, businesses and all municipal staff.

Ensure that the information provided covers a wide variety of emergency management topics that are pertinent to the Township of McKellar.

Ensure that the residents are aware of the various means of emergency notification such as such as the local radio stations, television stations, and the print media.

Help prepare residents to prepare for themselves by promoting the 3 day (72 hour) survival Kit.

TARGET AUDIENCE

The entire Township of McKellar including all residential, business and industrial sectors.

DELIVERY MECHANISMS

• Information available at Municipal Office and Fire Chief's office.

- Emergency Preparedness information given out at the McKellar Fall Fair.
- Emergency Preparedness page on the Township web page <u>www.mckellar.ca</u>
- Public Service announcements (PSAs) in the local newspaper in cooperation with the other District CEMCs and Fire Departments.
- Posting link to Cottage Association websites.

EVENT PLANNING

The entire Township of McKellar including all residential, business and industrial sectors.

BUDGET

The Township will budget an annual amount for Emergency Planning and including training, exercises, and public awareness,

The 2022 Emergency Planning budget will reflect the following amounts:

- Office Supplies
- Training (formal and in-house)
- Exercises
- Public Awareness

The Public Awareness budget will include:

- Web page set up and maintenance.
- PSAs in the local newspapers.
- Additional public awareness material not provided free of charge from Emergency Management Ontario or the Department of Public Safety and Emergency Preparedness Canada.

SUPPLY AND MAINTENANCE

Emergency Management Ontario fact Sheets: <u>www.ontario.ca/emo</u>

Department of Public Safety and Emergency Preparedness Canada.

www.psepc-sppcc.gc.ca

- Be prepared not scared
- Floods
- Preparing for the unexpected
- Severe Storms
- Winter power failures
- Prepare for the woods

- Winter driving
- The Fire Chief shall ensure adequate supplies are available for distribution at the Municipal Office and the Fire Chief's Office.

ANNUAL REVIEW AND UPDATES

The Emergency Management Program Committee will review and evaluate as necessary the public awareness program of each year.

Robert Morrison, Fire Chief/CEMC

Chris A. Everitt, ALT.CEMC

Township of McKellar

November 16, 2022

NNTA

City Clerk's Office

Secretariat Sylwia Przezdziecki Council Secretariat Support City Hall, 12th Floor, West 100 Queen Street West Toronto, Ontario M5H 2N2 John D. Elvidge City Clerk

Tel: 416-392-7032 Fax: 416-392-2980 e-mail: Sylwia.Przezdziecki@toronto.ca web: www.toronto.ca

In reply please quote: Ref.: 22-CC1.2

November 25, 2022

MUNICIPALITIES IN ONTARIO

Subject: New Business Item 1.2 Update on Bill 23 - More Homes Built Faster Act, 2022 (Ward All)

RECEIVED

DEC - 2 2022

City Council on November 23 and 24, 2022, adopted this Item, as amended, and in so doing has:

1. Requested the Province of Ontario to extend the commenting period on Bill 23, More Homes Built Faster Act, 2022 to at least January 31, 2023 to enable time for consultation, consideration of alternative options and thorough analysis of both short and long-term impacts.

2. Requested the Province of Ontario to:

a. not proceed with any changes that reduce municipal development charges, community benefit charges or parkland dedication, including:

i. removing housing services from development charges;

ii. retroactively phasing in development charges over a 5 year period on top of City Council's previously adopted two-year phase-in that was mutually agreed upon with the development industry;

iii. discounting rates for purpose built rental units;

iv. adding new exemptions;

v. introducing caps to the development charges determined date and instalments interest rates;

vi. extending the development charges historic service level caps from 10 to 15 years;

v. removing growth studies and land acquisition costs from development charges recovery; and

vi. reducing caps to parkland dedication by-laws;

b. instead of the above-noted changes, create a provincial incentive program provided directly to developers or homeowners through targeted grants, rebate and other financial incentive programs; and

c. alternatively, create a municipal compensation fund to compensate municipalities for the impacts of Bill 23 on municipal growth funding revenues.

3. Requested the Province of Ontario to amend Bill 23 to preserve the City's Green standard, Rental Replacement Policy, parkland provisions, community benefits charges and Development Charges to facilitate responsible growth.

4. Requested the Province of Ontario to amend Bill 23 to preserve Toronto's ability to require a green development standards checklist (Toronto Green Standard) for a complete planning application.

5. Requested the Province of Ontario to amend the Planning Act to enable the implementation of Inclusionary Zoning across the City and incorporate definitions of affordable housing that respond to low and moderate household income.

6. Requested the Province of Ontario to amend the definition of "Affordable Housing" to follow the City of Toronto's "Official Plan Amendment 558 - Updating the Definitions of Affordable Rental and Ownership Housing", as approved by City Council on November 9, 2021.

7. Requested the Province of Ontario to enact a Regulation to permit the use of conditional zoning, pursuant to Section 113 of the City of Toronto Act, 2006.

8. Requested the Province of Ontario to delay the implementation of refunds for development applications in light of the significant changes to the Planning regulations and internal City processes regarding development.

9. Requested the Provincial government to provide funding and funding tools to the City, matching the amount of revenue lost through development charges, community benefits charges, and Section 42 of the Planning Act in Bill 23 to ensure the services needed to facilitate responsible growth continue to be delivered.

10. Requested the Province of Ontario to rescind the proposed changes to the Greenbelt to protect environmental features that support biodiversity, natural spaces, recreation trails, agricultural land, and watersheds that sustain all residents of the Greater Toronto and Hamilton Area.

11. Requested the Province of Ontario to retain the existing roles and responsibilities of the regional conservation authorities.

12. Requested the Minister of Municipal Affairs and Housing to change the effective date of the Refund of Fees for official plan amendments, zoning by-laws and site plan control applications contained in Bill 109, from January 1, 2023 to July 1, 2023.

13. Requested the Minister of Municipal Affairs and Housing to postpone enacting regulations under Schedule 4 of Bill 23, which would grant the Minister authority to impose limits and conditions on municipalities' regulation of demolition or conversion of rental units, until such time as there has been focused consultations with municipalities as part of the development of Minister's regulations to ensure municipalities can continue to require replacement rental housing and support impacted tenants.

14. Requested the Legislative Assembly of Ontario, through a majority vote, to withdraw Bill 23.

Yours truly,

for City Clerk

S. Przezdziecki/mm

Attachment

- Sent to: Premier, Province of Ontario Minister of Municipal Affairs and Housing, Province of Ontario Leader of the Official Opposition, Province of Ontario President, Association of Municipalities of Ontario Executive Director, Association of Municipalities of Ontario Ontario MPPs Ontario Municipalities
- c. City Manager



City Council

New Business - Meeting 1

| CC1.2 | ACTION | Amended | Ward: All |
|-------|--------|---------|-----------|
|-------|--------|---------|-----------|

Update on Bill 23, More Homes Built Faster Act, 2022

City Council Decision

City Council on November 23 and 24, 2022, adopted the following:

1. City Council request the Province of Ontario to extend the commenting period on Bill 23, More Homes Built Faster Act, 2022 to at least January 31, 2023 to enable time for consultation, consideration of alternative options and thorough analysis of both short and long-term impacts.

2. City Council request the Province of Ontario to:

a. not proceed with any changes that reduce municipal development charges, community benefit charges or parkland dedication, including:

i. removing housing services from development charges;

ii. retroactively phasing in development charges over a 5 year period on top of City Council's previously adopted two-year phase-in that was mutually agreed upon with the development industry;

iii. discounting rates for purpose built rental units;

iv. adding new exemptions;

v. introducing caps to the development charges determined date and instalments interest rates;

vi. extending the development charges historic service level caps from 10 to 15 years;

v. removing growth studies and land acquisition costs from development charges recovery; and

vi. reducing caps to parkland dedication by-laws;

b. instead of the above-noted changes, create a provincial incentive program provided directly to developers or homeowners through targeted grants, rebate and other financial incentive programs; and

c. alternatively, create a municipal compensation fund to compensate municipalities for the impacts of Bill 23 on municipal growth funding revenues.

3. City Council request the Province of Ontario to amend Bill 23 to preserve the City's Green standard, Rental Replacement Policy, parkland provisions, community benefits charges and Development Charges to facilitate responsible growth.

4. City Council request the Province of Ontario to amend Bill 23 to preserve Toronto's ability to require a green development standards checklist (Toronto Green Standard) for a complete planning application.

5. City Council request the Province of Ontario to amend the Planning Act to enable the implementation of Inclusionary Zoning across the City and incorporate definitions of affordable housing that respond to low and moderate household income.

6. City Council request the Province of Ontario to amend the definition of "Affordable Housing" to follow the City of Toronto's "Official Plan Amendment 558 - Updating the Definitions of Affordable Rental and Ownership Housing", as approved by City Council on November 9, 2021.

7. City Council request the Province of Ontario to enact a Regulation to permit the use of conditional zoning, pursuant to Section 113 of the City of Toronto Act, 2006.

8. City Council request the Province of Ontario to delay the implementation of refunds for development applications in light of the significant changes to the Planning regulations and internal City processes regarding development.

9. City Council request the Provincial government to provide funding and funding tools to the City, matching the amount of revenue lost through development charges, community benefits charges, and Section 42 of the Planning Act in Bill 23 to ensure the services needed to facilitate responsible growth continue to be delivered.

10. City Council request the Province of Ontario to rescind the proposed changes to the Greenbelt to protect environmental features that support biodiversity, natural spaces, recreation trails, agricultural land, and watersheds that sustain all residents of the Greater Toronto and Hamilton Area.

11. City Council request the Province of Ontario to retain the existing roles and responsibilities of the regional conservation authorities.

12. City Council request the Minister of Municipal Affairs and Housing to change the effective date of the Refund of Fees for official plan amendments, zoning by-laws and site plan control applications contained in Bill 109, from January 1, 2023 to July 1, 2023.

13. City Council request the Minister of Municipal Affairs and Housing to postpone enacting regulations under Schedule 4 of Bill 23, which would grant the Minister authority to impose limits and conditions on municipalities' regulation of demolition or conversion of rental units, until such time as there has been focused consultations with municipalities as part of the development of Minister's regulations to ensure municipalities can continue to require replacement rental housing and support impacted tenants.

14. City Council request the Legislative Assembly of Ontario, through a majority vote, to withdraw Bill 23.

15. City Council direct the City Manager make public the impacts of Bill 23 on specific capital projects which will not proceed in each Provincial and Federal Riding.

16. City Council direct the City Solicitor and the Chief Planner and Executive Director, City Planning to report to the Planning and Housing Committee on guiding policies to assist City Council in gauging planning importance when considering requests that City Council initiate a Toronto Local Appeal Body appeal.

17. City Council request the City Solicitor and the Chief Planner and Executive Director, City Planning to report to the Planning and Housing Committee with a legal strategy to challenge the Province of Ontario's potential removal of Section 111 of the City of Toronto Act, and explore alternate means to protect rental units from demolition and conversion.

18. City Council direct the Chief Planner and Executive Director, City Planning to commence a public information campaign to inform all City residents of the impacts of Bill 23 and the changes to neighbourhoods, prevailing built forms, housing, civic engagement, the greenbelt, climate change, affordable housing, rental protection, community infrastructure, parks, heritage and cost of living that it may bring about.

19. City Council forward this item to the Premier of Ontario, the Minister of Municipal Affairs and Housing, the Leader of the Official Opposition, all Ontario Members of Provincial Parliament, the Association of Municipalities of Ontario, and all Ontario municipalities for their consideration.

Summary

On October 25, 2022 the Honourable Steve Clark, Minister of Municipal Affairs and Housing, introduced Bill 23, More Homes Built Faster Act, 2022 in the Ontario Legislature.

Bill 23 proposes extensive changes to the policy-led planning and development system under which municipalities in Ontario work. Details and preliminary analysis of the implications of Bill 23 were shared with the Mayor and City Councillors on November 3, 2022 (see Attachment 1).

Bill 23 passed 2nd Reading on October 31, 2022 and was referred to the Standing Committee on Heritage, Infrastructure and Cultural Policy (Standing Committee) for review. The Standing Committee has held two days of public hearings to date (November 8, 2022 in Markham and November 9, 2022 in Brampton), and is scheduled to hear two more on November 16 and 17, 2022 in Toronto.

The Chief Planner, along with supporting staff, is scheduled to depute to the Standing Committee at 1:00 pm on Thursday, November 17, 2022. A livestream of the public hearing will be made available on the Ontario Legislative Assembly website at this link: <u>https://www.ola.org/en/legislative-business/video/committees-room-no-1</u>.

Staff are also preparing written comments for submission to the Standing Committee.

The Standing Committee is scheduled to conduct a clause-by-clause review of Bill 23 on Monday, November 21, 2022, during which amendments to the bill may be proposed, considered and voted upon.

Staff will provide a supplementary report outlining City staff's submission to the Standing Committee and the Environmental Registry of Ontario posting regarding Bill 23 and the results from the Standing Committee's consideration of the bill in advance of the November 24, 2022 meeting of City Council.

Background Information (City Council)

(November 16, 2022) Report from the City Manager and the Chief Planner and Executive Director, City Planning on Update on Bill 23, More Homes Built Faster Act, 2022 (CC1.2) (https://www.toronto.ca/legdocs/mmis/2023/cc/bgrd/backgroundfile-230055.pdf) (November 3, 2022) Attachment 1 - Interim City Manager's FYI Briefing Note to Mayor and Members of Council - Bill 23, More Homes Built Faster Act, 2022 (https://www.toronto.ca/legdocs/mmis/2023/cc/bgrd/backgroundfile-230056.pdf) (November 22, 2022) Supplementary report from the Interim City Manager, the Chief Financial Officer and Treasurer, and the Chief Planner and Executive Director, City Planning on City Staff Comments on Proposed Bill 23 - More Homes Built Faster Act, 2022 (CC1.2a) (https://www.toronto.ca/legdocs/mmis/2023/cc/bgrd/backgroundfile-230130.pdf) Attachment 1 - City of Toronto Comments on Proposed Bill 23 (submitted to the Environmental Registry of Ontario and Ontario Regulatory Registry November 22, 2022) (https://www.toronto.ca/legdocs/mmis/2023/cc/bgrd/backgroundfile-230131.pdf) Attachment 2 - Chief Planner Presentation Notes to the Standing Committee on Heritage, Infrastructure and Cultural Policy (November 17, 2022) (https://www.toronto.ca/legdocs/mmis/2023/cc/bgrd/backgroundfile-230132.pdf)

Communications (City Council)

(November 21, 2022) Letter from Geoff Kettel and Cathie Macdonald, Co-Chairs, Federation of North Toronto Residents' Associations (FoNTRA) (CC.Supp) (https://www.toronto.ca/legdocs/mmis/2023/cc/comm/communicationfile-156534.pdf) (November 22, 2022) Letter from Andria Babbington, President, Toronto and York Region Labour Council (CC.New) (https://www.toronto.ca/legdocs/mmis/2023/cc/comm/communicationfile-156573.pdf) (November 23, 2022) Letter from Jason Ash, Chair, Leaside Towers Tenants Association (CC.New) (https://www.toronto.ca/legdocs/mmis/2023/cc/comm/communicationfile-156570.pdf) (November 22, 2022) Letter from Les Veszlenyi and Angela Barnes, Co-Chairs, Mimico Lakeshore Community Network (CC.New) (https://www.toronto.ca/legdocs/mmis/2023/cc/comm/communicationfile-156571.pdf) (November 22, 2022) Letter from Maureen Kapral, President, Lytton Park Residents' Organization (CC.New) (https://www.toronto.ca/legdocs/mmis/2023/cc/comm/communicationfile-156572.pdf) (November 24, 2022) Letter from Walied Khogali, Regent Park Neighbourhood Association (CC.New) (https://www.toronto.ca/legdocs/mmis/2023/cc/comm/communicationfile-156578.pdf) (November 24, 2022) Letter from Henry Wiercinski, Vice President, Annex Residents' Association and Sue Dexter, Board, Harbord Village Resident's Association (CC.New) (https://www.toronto.ca/legdocs/mmis/2023/cc/comm/communicationfile-156579.pdf) (November 24, 2022) Letter from Jin Huh, Executive Director, Social Planning Toronto (CC.New) (https://www.toronto.ca/legdocs/mmis/2023/cc/comm/communicationfile-156581.pdf)

(November 24, 2022) Letter from Mike Mattos, President, Judith Hayes, Vice President, and Rick Ciccarelli, Executive Board Associate, Mount Dennis Community Association (CC.New) (https://www.toronto.ca/legdocs/mmis/2023/cc/comm/communicationfile-156542.pdf)