

# CORPORATION OF THE TOWNSHIP OF MCKELLAR

March 17, 2023 – 1:00 p.m.

## AGENDA

**Topic: Special Meeting of Council**

**Time: March 17, 2023 1:00 P.M.**

**23-210 1<sup>st</sup> resolution**

**2023-25 1<sup>st</sup> by-law**

- 1. CALL TO ORDER**
- 2. ROLL CALL**
- 3. DECLARATIONS OF PECUNIARY AND/OR PERSONAL INTEREST AND GENERAL NATURE THEREOF**
- 4. ADOPTION OF AGENDA**
- 5. CLOSED SESSION**
- 6. CALL TO ORDER – REGULAR SESSION**
- 7. RESPECT AND ACKNOWLEDGMENT DECLARATION**

In the spirit of reconciliation and co-operation, we wish to acknowledge that the land on which we gather is the traditional territory of the Anishinaabe and Mississauga people. Its boundaries fall within the Robinson-Huron Treaty of 1850 and the Williams Treaty of 1923. We are grateful to live here and we thank all the generations of people who have taken care of this land for thousands of years. To honour the suffering of Indigenous people and the love and wisdom they have carried for thousands of years, we pledge to work in community and harmony with each other and the environment we inhabit and work towards Truth and Reconciliation.
- 8. ROLL CALL**
- 9. DECLARATIONS OF PECUNIARY AND/OR PERSONAL INTEREST AND GENERAL NATURE THEREOF**
- 10. PUBLIC MEETING**
- 11. DELEGATIONS AND PRESENTATIONS**
- 12. COMMITTEE OF THE WHOLE**
  - 12.1 Preliminary Draft 2023 Annual Budget Review and Discussion
    - (i) Report T-2023-3
    - (ii) 2023 Proposed Budget – Version 1

- (iii) Proposed 2023 Capital Budget – Version 1
- (iv) Forecasted Reserves – Version 1
- (v) The McKellar Market Budget 2023
- (vi) Emergency Planning Budget Explanations
- (vii) Explanations and Alternations for 2023 Budget (Fire Department)
- (viii) Lake Stewardship & Environmental Committee Budget 2023

- 13. MOTION TO REVIEW A PREVIOUS MOTION**
- 14. ADOPTION OF MINUTES OF PREVIOUS MEETING(S)**
- 15. PLANNING MATTERS**
- 16. COMMITTEE/BOARD MINUTES WITH RECOMMENDATIONS FOR APPROVAL**
- 17. STAFF REPORTS WITH RECOMMENDATIONS FOR APPROVAL**
- 18. MAYOR’S REPORT**
- 19. CORRESPONDENCE FOR CONSIDERATION**
- 20. MOTION AND NOTICE OF MOTION**
- 21. BY-LAWS**
- 22. UNFINISHED BUSINESS**
- 23. NEW BUSINESS**
- 24. PUBLIC NOTICES, ANNOUNCEMENTS, INQUIRIES AND REPORTS BY COUNCIL MEMBERS**
- 25. CONSENT AGENDA – CORRESPONDENCE**
- 26. QUESTION/COMMENT PERIOD (RELATED TO ITEMS ON AGENDA)**
- 27. CONFIRMING BY-LAW**
  - 27.1 By-law 2023-25 - Confirming the Proceedings of Council
- 28. ADJOURNMENT**



## Township of McKellar Staff Report

Prepared for: COUNCIL

Department: TREASURY

Agenda Date: March 17, 2023

Report No: T-2023-3

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**Subject: PROPOSED BUDGET 2023-Version 1**

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### **Recommendation:**

That the Council of the Township of McKellar, accepts the report on proposed budget 2023 version 1.

### **Background:**

As per the requirements of Municipal Act Section 2001, S.O. 2001, c. 25, Section 290, The Township of McKellar is required to have the budget approved, including estimates of all sums required during the year for the purpose of the municipality.

The annual budget involves staff at various levels from across the organization. The budgets are reviewed by respective Department Head and amended as necessary. The first budget meeting normally is an overview of several financial factors affecting the upcoming budget, including inflation, demand and supply fluctuation, gas/fuel prices, current year assessment, anticipated capital projects, levies from external agencies and other factors.

### **Financial Analysis/Discussion:**

#### **Consumer Price Index (C.P.I)**

The consumer price Index, measures the overall change in consumer prices. The C.P.I of Ontario as of October 2022 is 6.5%. Businesses and consumers closely follow the C.P.I. Salaries were adjusted to reflect the cost-of living increase.

#### **Supply and Demand**

During COVID, various governments supported the economy with fiscal stimulus, which ultimately created demand for consumption but did not increase the production to meet consumer demand. The imbalance between supply and demand created a noticeable impact on the production of goods. The sizeable fiscal spending was driver of the price increase and delay in shipment of goods. The fluctuation in supply and demand will affect the Township services.



# Township of McKellar

## Staff Report

### Socio-Economic Indicator-Population

As per Census conducted by Statistics Canada, the population of McKellar Township in 2021 is 1,419, an increase of 27.70% from its 2016 population of 1,111. The McKellar population's average age is 54.80 and Median age is 60.40. Therefore, the age demographics of Township requires age- specific programs and services.

### Interest Rates

The current interest rate on our investments in the bank is 4.70%, an increase from the .65% at the beginning of 2022. Increasing rates generates more income for the Township.

### 2023 Property Assessment

The only increases in the assessment will result from new builds or changes to the property that result in an increase or decrease in the property's assessed value. Below is comparison of 2022 and 2023 property assessments:

#### 2022 Total Assessment

\$690,142,609

#### 2023 Total Assessment

\$698,407,609

The increase in property assessment is \$8,265,000 or 1.20%. The additional property assessment is due to addition or deletion of dwellings. The additional assessment generated \$46,342.69 in extra revenue multiplying 2022 municipal tax rates to the current property assessment.

### Operating Budget

The operating budget provides necessary resources to deliver municipal services and programs. The operating budget is funded through property taxes, user fees and grants. The proposed operating budget for 2023 is \$5,192,441.94, which is .46% lower than 2022 approved budget. Given below synopsis of the operating budget;

- Salaries adjusted by the cost of living
- Insurance cost for the year 2022-2023 is \$94,000
- The Council approved installation of Starlink dish for internet. The cost of hardware is \$3,700, and the monthly cost is \$650 per month. The cost added to the line item Telecommunication under Administration Department.





# Township of McKellar

## Staff Report

- The Council approved three laptops. The cost of two laptops included in Administration Department line item Office Equipment and remaining laptop cost is part of Transportation Department line item Office Equipment.
- Remaining gears and safety equipment approved by the council will be paid through line item Safety Equipments and Clothing. The budgeted amount \$10,000 under the Fire Department.
- Emergency Management created new line item.
- The estimated cost of replacing two fuel tanks and pumps around 15k. The line item Maintenance and Repairs under Public Works Garage increased by 15k.
- Install street light around boundary line . The additional cost is part of the line item Contracted Services under Street Signs & Safety Equipments.
- Case Backhoe at Transfer Station require Engine work and cost adjusted in line item Maintenance Costs /Parts
- Install new glass around Ice Rink Center. The cost \$3,000 suggested to be transferred from Recreation Reserve. The line item Maintenance Costs/Parts under Parks & Facilities Department increased by \$3,000
- The Sesquicentennial Ad Hoc Committee budget will be funded through Grants and Reserves.
- The Library requested 50,000, an increase of 5.74% from previous year.

### Preliminary Tax Levy

The proposed budget will generate tax levy of \$3,936,376.65, representing an increase of 6.5% from the previous years' approved budget. The initial levy increase based on October C.P.I. of Ontario is 6.5%.

### External Agencies Levies

The Township of McKellar has cost sharing agreements with below external agencies.

	<b>2022 Budget</b>	<b>2023 Budget</b>	<b>%</b>
Municipal Property Assessment Corporation (MPAC)	\$69,244.00	\$68,890.12	-.51%
Ontario Provincial Police (OPP)	\$375,0000.00	\$368,752.00	-1.67%
EMS Land Ambulance	\$217,955.91	\$228,488.30	4.83%
North Bay Parry Sound Health Unit	\$39,547.82	\$40,956.92	3.56%
Parry Sound Social Services Board	\$289,815.00	\$298,962.00	3.16%
Belvedere Heights Home for the Aged	\$78,953.00	\$78,683.00	-.34%



# Township of McKellar Staff Report

Below are other agreements, we have with agencies or service providers to pay annually:

West Parry Sound Geography Network	\$10,500.00	\$10,500.00	0%
Parry Sound Area Planning Board	\$5,000.00	\$5,000.00	0%
West Parry Sound Economic Development	\$6,250.00	\$6,250.00	0%
Mckellar Library	\$47,284.00	\$50,000.00	5.74%

External levies/boards/district services represent 22.27% of 2023 operating budget.

### West Parry Sound and Recreation and Cultural Centre

The West Parry Sound Recreation & Cultural Centre is being developed with the help of seven municipalities and two First Nation communities. The proposed cost of the project is \$32 Million and our share of the project is \$723,174.45. The Township funded the agreement with debenture of \$750,000. The Township paid \$161,634.80 to West Parry Sound Recreation and Cultural Centre in 2022. The treasure received the request to pay remaining balance of \$561,539.65 before March 31,2023.

The interest on debenture secured through Infrastructure Ontario is 4.410%. The interest and principle amount in 2023 will be \$96,678.54.

### Capital Budget 2023

To maintain safe and reliable services, the Township must regularly invest in capital items like roads, bridges, culverts, community centers, parks and recreation, fire equipment etc. The government provide various grants to assist municipality in maintaining the infrastructure like Federal Gas Tax or OCIF Grant. In addition, the Federal Gas Tax or Ontario community infrastructure Fund provide sustainable revenue for capital items. The preliminary 2023 Capital Budget is included for discussion purposes. Please note The Pedestrian Bridge on Minerva Park is approved for \$100,000 and construction has to start before September 30,2023. It's up to the council to decide which projects should be part of the current year's budget.

The premilitary capital budget is \$2,777,110 plus estimated transfers to reserves of \$325,544, totaling \$3,102,654. The estimated capital funding shortfall is \$1,156,714.52 (The estimated revenue is \$1,456,143.12 minus capital expenditures of \$\$3,102,654.00). These are preliminary estimates which are expected to change following discussion with Council.

Given below project are not part of the Capital Budget 2023 now, but it will be included once Council provide direction:

- Renovation of St. Hemlock Church
- Renovation of St. Stephen Church
- Forensic Auditing
- Deerfield Road, Bay Drive, Fire Route 152/152A/ 152B



# Township of McKellar Staff Report

## Reserves 2023

The forecasted 2023-year end reserve balances provided to the Council with this package. The 2023 reserves will depend on budgeted transfers and draws from the reserves. The final amount of 2022 reserves will be adjusted following accruals and 2022 audit.

## Conclusion:

The overview of the 2023 Proposed Budget is provided to begin Council's budget deliberation.

## Respectfully submitted by:

Roshan Kantiya  
Treasurer

## Attachments

Proposed 2023 Operating Budget  
Proposed 2023 Capital Budget  
Capital Budget 2022 VS Estimated YTD Actuals  
Forecasted 2023 Reserves



			Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023	
<b>Administrartion</b>											
<b>Revenue</b>											
<b>Taxes</b>											
02	100	500	Taxation - Residential	\$ 3,317,559.00	\$ 3,317,559.38	\$ 3,434,173.27	\$ 3,434,171.67	\$ 3,673,776.06	3,673,776.06	3,910,379.70	6.44%
02	100	501	Taxation - Commercial	\$ 15,148.00	\$ 15,147.80	\$ 15,422.37	\$ 15,422.40	\$ 16,024.41	16,024.42	19,753.42	23.27%
02	100	502	Taxation - Industrial	\$ 271.00	\$ 161.18	\$ 279.34	\$ 279.34	\$ 279.61	159.85	294.09	5.18%
02	100	503	Taxation - Farmlands	\$ 2,775.00	\$ 2,775.07	\$ 2,676.94	\$ 2,676.98	\$ 3,042.37	3,042.38	2,974.72	-2.22%
02	100	504	Taxation - Managed Forest	\$ 1,979.00	\$ 1,979.27	\$ 2,563.51	\$ 2,563.54	\$ 2,938.00	2,937.99	2,974.72	1.25%
02	100	505	Supplemental - Residential		\$ 19,807.48	\$ -	\$ 56,131.33		61,599.74	\$ -	
02	100	510	Payment -in-lieu of taxes		\$ 3,371.88	\$ -	\$ 3,104.00		3,591.75		
			<b>-\$ 3,337,732.00</b>	<b>-\$ 3,360,802.06</b>	<b>-\$ 3,455,115.43</b>	<b>-\$ 3,514,349.26</b>	<b>-\$ 3,696,060.44</b>	<b>-\$ 3,761,132.19</b>	<b>-\$ 3,936,376.65</b>	<b>6.50%</b>	
<b>Grants</b>											
02	102	520	Ontario Municipal Partnership Fund	\$ 753,000.00	\$ 753,000.00	\$ 757,600.00	\$ 757,600.00	\$ 751,000.00	751,000.00	\$ 753,800.00	0.37%
02	103	522	Municipal Modernization Grant	\$ 40,000.00	\$ 30,000.00	\$ -	\$ -				
02	102	524	Other Grants - Ontario LED and Rural Ec.-NI	\$ 47,690.00	\$ 69,152.00	\$ 93,000.00	\$ 74,732.27			\$ -	
02	103	526	Federal Gas Tax Program - AMO			\$ -	\$ -	\$ -	\$ -	\$ -	
02	103	527	Ontario Community Investment Fund (OCIF)			\$ -	\$ -	\$ -	\$ -	\$ -	
			<b>-\$ 840,690.00</b>	<b>-\$ 852,152.00</b>	<b>-\$ 850,600.00</b>	<b>-\$ 832,332.27</b>	<b>-\$ 751,000.00</b>	<b>-\$ 751,000.00</b>	<b>-\$ 753,800.00</b>	<b>0.37%</b>	
<b>Others</b>											
02	104	512	Freedom of Information Requests	\$ 10.00					292.22		
02	100	530	Penalty and Interest on Taxes	\$ 20,000.00	\$ 4,346.33	\$ 15,000.00	\$ 27,096.41	\$ 36,000.00	44,972.98	\$ 36,000.00	0.00%
02	102	525	Provincial Offences Act Revenue			\$ -	\$ -	\$ -	\$ -		
02	104	531	Investment Income General Operating Acc	\$ 50,000.00	\$ 22,365.43	\$ 20,000.00	\$ 14,683.54	\$ 16,000.00	88,726.43	32,000.00	100.00%
02	104	533	Civic Address Signs	\$ 120.00	\$ 104.00	\$ 120.00	\$ 288.00	\$ 120.00	360.00	\$ 120.00	0.00%
02	104	538	Fine Revenue - Parking/Trailers			\$ -	\$ -	\$ -			
02	104	539	Trailer Licence Fees	\$ 6,000.00	\$ 4,620.00	\$ 5,000.00	\$ 5,080.00	\$ 5,000.00	5,995.86	\$ 5,000.00	0.00%
02	104	540	Sign Advertising Fees	\$ 4,500.00	\$ 4,300.58	\$ 4,300.00	\$ 4,563.50	\$ 4,300.00	6,604.08	\$ 4,300.00	0.00%
02	104	542	Tax Certificates	\$ 5,500.00	\$ 5,880.00	\$ 6,000.00	\$ 6,180.00	\$ 6,000.00	3,542.40	\$ 6,000.00	0.00%
02	104	552	Miscellaneous Revenue	\$ 1,000.00	\$ 7,891.88	\$ 1,000.00	\$ 6,794.30	\$ 1,000.00	24,500.58	\$ 1,000.00	0.00%
02	104	553	Administrative Income	\$ 2,000.00	\$ 2,200.00	\$ 2,000.00	\$ 2,200.00	\$ 2,000.00	2,200.00	\$ 2,200.00	10.00%
02	104	554	Sale of Municipal Property	\$ 5,000.00	\$ 5,000.00				2,200.00		
02	104	555	Sale of Municipal Assets								
02	104	570	Surplus Taken into Revenue	\$ 564,514.00							
02	104	572	Tower Lease			\$ -	\$ -	\$ -			
02	104	573	Canada Post Lease Payments	\$ 3,924.00	\$ 2,284.61	\$ 3,924.00	\$ 3,773.64	\$ 3,924.00	3,911.04	3,924.00	0.00%
02	104	575	Counter Sales (Copy,Fax, etc)	\$ 100.00	\$ 19.00	\$ 50.00	\$ 7.75	\$ 50.00	139.55	\$ 50.00	0.00%
02	104	578	Gain (Loss) on Disposal of Assets	\$ 5,000.00	\$ 5,000.00				300.00		
02	104	580	Transfer from Reserve - Admin	\$ -	\$ -	\$ 10,500.00	\$ 10,500.00	\$ -			
02	104	597	Bottle Drive Revenue - Proceeds and Inte	\$ 4,000.00	\$ 1,151.65	\$ -	\$ 0.04	\$ -		\$ -	
02	104	700	Debenture Financing			\$ 172,000.00	\$ 172,000.00	\$ -		\$ -	
			<b>-\$ 671,668.00</b>	<b>-\$ 65,163.48</b>	<b>-\$ 239,894.00</b>	<b>-\$ 253,167.18</b>	<b>-\$ 74,394.00</b>	<b>-\$ 183,745.14</b>	<b>-\$ 90,594.00</b>	<b>21.78%</b>	

Township of McKellar  
2023 Proposed Budget-Version -1

	Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023
Total Administrative Revenue	-\$ 1,512,358.00	-\$ 917,315.48	-\$ 1,090,494.00	-\$ 1,085,499.45	-\$ 825,394.00	-\$ 934,745.14	-\$ 844,394.00	2.30%
Grand Revenue	-\$ 4,850,090.00	-\$ 4,278,117.54	-\$ 4,545,609.43	-\$ 4,599,848.71	-\$ 4,521,454.44	-\$ 4,695,877.33	-\$ 4,780,770.65	

General Government Expenditure

Council

02	050	001	Salaries	\$ 111,504.00	\$ 111,500.04	\$ 112,300.00	\$ 107,596.89	\$ 112,300.00	110,719.95	\$ 119,599.50	6.50%
02	050	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 5,700.00	\$ 5,691.84	\$ 5,723.00	\$ 5,159.38	\$ 5,615.00	4,457.03	\$ 5,979.98	6.50%
02	050	006	Mileage	\$ 1,500.00	\$ 564.04	\$ 1,500.00	\$ 61.35	\$ 1,500.00	412.76	\$ 1,500.00	0.00%
02	050	007	Telephone		\$ 153.12	\$ -			-		
02	050	014	Insurance	\$ 1,500.00	\$ 1,778.41	\$ -			-		
02	050	015	Conferences, Courses, Training,	\$ 1,500.00	\$ 617.60	\$ 1,500.00	\$ -	\$ 1,500.00	407.04	\$ 1,500.00	0.00%
02	050	016	Accommodations/Meals	\$ 1,000.00	\$ 668.41	\$ 1,000.00	\$ 357.74	\$ 1,000.00	586.51	\$ 1,000.00	0.00%
02	050	024	Miscellaneous	\$ 500.00	\$ 132.38	\$ 500.00	\$ 449.76	\$ 500.00	-	\$ 500.00	0.00%
						\$ -					
				\$ 123,204.00	\$ 121,105.84	\$ 122,523.00	\$ 113,625.12	\$ 122,415.00	\$ 116,583.29	\$ 130,079.48	6.26%

Administration

02	060	001	NOHFC Intern Salary and Payroll Overhead	\$ 47,265.00							
02	060	001	Salaries	\$ 287,000.00	\$ 348,443.55	\$ 416,773.00	\$ 377,543.21	\$ 375,058.40	360,193.12	473,324.80	26.20%
02	060	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 63,785.00	\$ 54,434.65	\$ 79,183.00	\$ 62,013.75	\$ 75,011.68	69,011.94	94,664.96	26.20%
02	060	005	Employee Benefits	\$ 15,500.00	\$ 9,721.11	\$ 22,490.00	\$ 22,844.37	\$ 29,847.42	17,358.27	23,666.24	-20.71%
02	060	006	Mileage	\$ 2,500.00	\$ 852.55	\$ 2,500.00	\$ 437.19	\$ 2,500.00	477.10	\$ 2,500.00	0.00%
02	060	007	Telephone	\$ 2,000.00	\$ 2,595.54	\$ 2,500.00	\$ 2,684.68	\$ 2,500.00	2,527.58	2,600.00	4.00%
02	060	008	Hydro Admin	\$ 15,000.00	\$ 12,151.57	\$ 14,000.00	\$ 10,771.55	\$ 14,000.00	13,890.14	\$ 14,000.00	0.00%
02	060	009	Office Supplies/Materials	\$ 4,500.00	\$ 4,529.43	\$ 4,500.00	\$ 4,221.41	\$ 4,500.00	6,317.07	\$ 4,500.00	0.00%
02	060	010	Postage/Courier	\$ 9,000.00	\$ 13,208.48	\$ 12,000.00	\$ 5,518.60	\$ 8,000.00	6,787.37	\$ 8,000.00	0.00%
02	060	011	Advertising & Public Relations	\$ 3,500.00	\$ 1,504.90	\$ 2,000.00	\$ 2,883.10	\$ 3,000.00	1,332.27	\$ 3,000.00	0.00%
02	060	012	Printing/Photocopier	\$ 3,000.00	\$ 2,527.80	\$ 3,000.00	\$ 4,103.48	\$ 4,000.00	4,776.88	\$ 4,000.00	0.00%
02	060	013	Lease Payments			\$ -					
02	060	014	Insurance	\$ 19,000.00	\$ 25,911.17	\$ 68,000.00	\$ 67,071.72	\$ 80,000.00	84,161.37	\$ 94,000.00	17.50%
02	060	015	Courses & Training	\$ 2,000.00	\$ 1,441.92	\$ 4,000.00	\$ 3,805.00	\$ 4,000.00	1,090.24	\$ 4,000.00	0.00%
02	060	016	Conferences	\$ 1,500.00		\$ 1,500.00	\$ -	\$ 1,500.00	213.49	\$ 2,000.00	33.33%
02	060	017	Memberships/Subscriptions	\$ 4,000.00	\$ 3,580.38	\$ 4,000.00	\$ 4,148.94	\$ 4,000.00	3,771.75	\$ 4,000.00	0.00%
02	060	018	Office Equipment	\$ 2,000.00	\$ 6,510.50	\$ 7,500.00	\$ 7,755.56	\$ 7,500.00	5,173.27	\$ 8,000.00	6.67%
02	060	019	Professional Services - Audit	\$ 15,000.00	\$ 15,246.19	\$ 15,500.00	\$ 10,247.23	\$ 15,500.00	15,506.68	\$ 15,500.00	0.00%
02	060	020	Professional Services - Legal / Land Reg	\$ 30,000.00	\$ 15,019.74	\$ 15,000.00	\$ 22,596.51	\$ 26,000.00	19,577.05	\$ 26,000.00	0.00%
02	060	021	Consultant Services	\$ 40,000.00	\$ 25,786.30	\$ 10,500.00	\$ 17,276.78	\$ 15,000.00	2,553.52	\$ 10,000.00	-33.33%
02	060	021	Consultant Services		\$ 40,000.00						
02	060	022	Election Expenses	\$ 1,158.00	\$ 2,315.04	\$ 2,500.00	\$ 800.00	\$ 20,000.00	14,496.42	\$ 5,000.00	-75.00%
02	060	023	Information Technology Support	\$ 30,000.00	\$ 26,413.72	\$ 35,500.00	\$ 27,862.10	\$ 32,000.00	33,795.76	35,000.00	9.38%
02	060	024	Miscellaneous	\$ 2,250.00	-\$ 12,968.68	\$ 2,250.00	\$ 3,792.88	\$ 2,250.00	5,847.85	\$ 3,000.00	33.33%
02	060	025	Bank Service Charges \$ Loan Interest Cha	\$ 2,400.00	\$ 1,963.84	\$ 2,000.00	\$ 4,074.49	\$ 2,700.00	4,231.21	\$ 4,000.00	48.15%
			Interest & Principal -on Debenture			\$ 17,669.00		\$ 35,632.12	\$ 34,631.38	\$ 35,000.00	-1.77%
02	060	026	Tax Write Offs	\$ 15,000.00	\$ 4,070.05	\$ 12,000.00	\$ 5,616.15	\$ 10,000.00	2,845.63	\$ 10,000.00	0.00%



Township of McKellar  
 2023 Proposed Budget-Version -1

				Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023
02	060	027	Insurance Losses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
02	060	028	Security Systems	\$ 1,000.00	\$ 209.68	\$ 1,000.00	\$ 366.34	\$ 1,000.00	\$ 780.00	\$ 1,000.00	0.00%
02	060	029	Accumulated Deficit			\$ -			\$ -		
02	060	030	Telecommunicaiton Service (Internet, Web	\$ 4,500.00	\$ 1,662.76	\$ 2,500.00	\$ 3,221.02	\$ 3,000.00	\$ 3,883.31	\$ 15,500.00	416.67%
02	060	034	Provincial Sales Tax Charged (no HST Cha			\$ -					
02	060	035	Records Retention	\$ 400.00	\$ 1,621.31	\$ 1,000.00	\$ 311.26	\$ 1,000.00	\$ 308.84	\$ 1,000.00	0.00%
02	060	043	Furniture								
02	060	051	Volunteer Recognition		\$ 16.25			\$ 5,000.00	\$ -	\$ 5,000.00	0.00%
02	060	109	Hydro Admin Office								
02	060	127	Donations / Grants to Organizations & Gr	\$ 4,000.00		\$ 4,000.00	\$ -	\$ 4,000.00	\$ 475.00	\$ 4,000.00	0.00%
02	060	128	Discretionary Donations	\$ 15,000.00	\$ 11,675.00	\$ 15,000.00	\$ -	\$ 5,000.00	\$ -	\$ 5,000.00	0.00%
02	060	150	Scholarships	\$ 1,500.00		\$ 1,500.00	\$ -	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00	0.00%
02	060	300	Transfer to Reserves								
				\$ -	\$ -	\$ -	\$ -	\$ -			
				\$ 643,758.00	\$ 620,444.75	\$ 781,865.00	\$ 671,967.32	\$ 794,999.62	\$ 717,514.51	\$ 918,756.00	15.57%

**Municipal Property Assessment Corporation Expenditures**

02	310	030	MPAC Annual Levy	\$ 70,205.00	\$ 70,205.36	\$ 69,634.25	\$ 69,634.24	\$ 69,244.00	\$ 69,243.64	\$ 68,890.12	-0.51%
<b>Total Municipal Property Assessment Corporation Expenditure</b>				\$ 70,205.00	\$ 70,205.36	\$ 69,634.25	\$ 69,634.24	\$ 69,244.00	\$ 69,243.64	\$ 68,890.12	-0.51%

**Transfer to Reserves**

02	060	300	Transfer to Reserves-Repayment from Debenture			\$ 172,000.00	\$ 172,000.00				
02	060	300	Transfer to General Admin Reserve	\$ 5,000.00	\$ 5,000.00						
02	060	334	Transfer to Reserves - Asset Management	\$ -	\$ 10,523.00	\$ 14,970.91	\$ 14,970.91	\$ 15,294.00	\$ 15,294.00	\$ -	
<b>Total Transfer to Reserves</b>				\$ 5,000.00	\$ 15,523.00	\$ 186,970.91	\$ 186,970.91	\$ 15,294.00	\$ 15,294.00	\$ -	

**Total Administration Expenses**

				\$ 842,167.00	\$ 827,278.95	\$ 1,160,993.16	\$ 1,042,197.59	\$ 1,001,952.62	\$ 918,635.44	\$ 1,117,725.60	11.55%
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**Fire Department**

<b>Revenue</b>											
02	104	572	Tower Lease	\$ 2,160.00	\$ 2,086.43	\$ 2,160.00	\$ 2,160.00	\$ 2,160.00	\$ 2,160.00	\$ 2,160.00	0.00%
03	104	551	Fire Department Revenue		\$ 447.47	\$ -					
03	104	581	Transfer from Reserve - Fire Department			\$ -			\$ 18,839.15		
03	104	591	Unexpended Capital - Fire Department			\$ -					
<b>Total Fire Department Revenue</b>				-\$ 2,160.00	-\$ 2,533.90	-\$ 2,160.00	-\$ 2,160.00	-\$ 2,160.00	-\$ 20,999.15	-\$ 2,160.00	0.00%

**Fire Department Administration**

<b>Expenses</b>											
03	150	001	Salaries	\$ 101,102.00	\$ 95,011.61	\$ 125,500.00	\$ 138,053.31	\$ 120,500.00	\$ 126,919.66	\$ 128,332.50	6.50%
03	150	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 21,970.00	\$ 2,215.00	\$ 17,160.00	\$ 9,337.43	\$ 15,000.00	\$ 12,072.11	\$ 15,977.40	6.52%
03	150	005	Employee Benefits	\$ 1,487.00	\$ 1,062.14	\$ 3,500.00	\$ 1,314.44	\$ 6,000.00	\$ 2,603.79	\$ 6,000.00	0.00%
03	150	006	Mileage	\$ 3,500.00	\$ 1,000.00	\$ 2,000.00	\$ 427.16	\$ 3,000.00	\$ 2,895.62	\$ 3,000.00	0.00%
03	150	007	Telephone	\$ 1,200.00	\$ 2,222.05	\$ 2,500.00	\$ 2,155.56	\$ 2,500.00	\$ 2,699.30	\$ 2,500.00	0.00%

Township of McKellar  
 2023 Proposed Budget-Version -1

			Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023	
03	150	009	Office Supplies/Materials	\$ 1,000.00	\$ 539.08	\$ 1,000.00	\$ 371.30	\$ 1,000.00	\$ 135.09	\$ 1,250.00	25.00%
03	150	014	Insurance	\$ 11,500.00	\$ 2,903.36	\$ -	\$ -	\$ -	\$ -	\$ -	
03	150	015	Courses & Training	\$ 5,000.00	\$ 6,941.49	\$ 8,000.00	\$ 7,483.68	\$ 8,000.00	\$ 5,284.70	\$ 8,800.00	10.00%
03	150	016	Conferences		\$ 1,546.75	\$ 1,200.00	\$ 61.13	\$ 1,500.00	\$ 1,500.00	\$ 750.00	-50.00%
03	150	017	Memberships/Subscriptions	\$ 400.00	\$ 542.38	\$ 600.00	\$ 650.00	\$ 600.00	\$ 584.13	\$ 750.00	25.00%
03	150	018	Office Equipment	\$ 1,500.00	\$ 1,261.82	\$ 1,500.00	\$ 523.36	\$ 1,500.00	\$ 1,506.14	\$ 1,500.00	0.00%
03	150	021	Consultant Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 619.15	\$ -	
03	150	024	Miscellaneous	\$ 3,000.00	\$ 3,006.59	\$ 3,000.00	\$ 2,686.86	\$ 3,000.00	\$ 4,372.33	\$ 3,000.00	0.00%
03	150	040	Radio Licences	\$ 1,100.00	\$ 92.05	\$ 1,100.00	\$ 1,033.07	\$ 1,100.00	\$ 1,068.16	\$ 1,100.00	0.00%
03	150	042	Emergency First Response Supplies	\$ 2,000.00	\$ 4,494.65	\$ 5,000.00	\$ 9,453.56	\$ 6,000.00	\$ 6,000.00	\$ 7,000.00	16.67%
03	150	050	Donation/Honourarium	\$ -	\$ -	\$ -	\$ 1,500.00	\$ -	\$ -	\$ 500.00	
03	150	100	Safety Equipment/Protective Clothing	\$ 10,000.00	\$ 9,735.11	\$ 10,000.00	\$ 11,942.46	\$ 10,000.00	\$ 26,381.58	\$ 6,000.00	-40.00%
03	150	100	Safety Equipment/Protective Clothing- Remaiing bunker gears mentioned in 2022							\$ 10,000.00	
03	150	102	Mutual Aid Agreement	\$ 3,000.00	\$ 471.52	\$ 1,000.00	\$ -	\$ 1,000.00	\$ 450.00	\$ 1,000.00	0.00%
03	150	103	Fire Prevention	\$ 2,000.00	\$ 2,510.50	\$ 2,000.00	\$ 1,350.30	\$ 2,000.00	\$ 1,188.63	\$ 2,250.00	12.50%
03	150	104	Forest Fire Management Fee	\$ 2,761.00	\$ 2,760.41	\$ 2,800.00	\$ 2,781.00	\$ 2,800.00	\$ 2,882.60	\$ 4,900.00	75.00%
03	150	105	Dispatch Services	\$ 2,000.00	\$ 1,928.88	\$ 2,000.00	\$ 1,928.88	\$ 2,100.00	\$ 2,107.88	\$ 2,250.00	7.14%
03	150	106	Radio System Maintenance	\$ 1,000.00	\$ 162.82	\$ 1,000.00	\$ -	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	0.00%
03	150	107	Radio Tower Maintenance	\$ 500.00	\$ 386.69	\$ 500.00	\$ -	\$ 500.00	\$ 500.00	\$ 1,000.00	100.00%
03	150	108	Emergency Management( Separate Line Ite	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
03	150	111	Fire Fighting Tools/Equipment	\$ 10,000.00	\$ 4,136.70	\$ 15,000.00	\$ -	\$ 16,000.00	\$ 16,000.00	\$ 13,500.00	-15.63%
03	150	114	Equipment & Repairs	\$ 500.00	\$ 316.15	\$ 500.00	\$ 4,512.05	\$ 500.00	\$ 520.12	\$ 550.00	10.00%
03	150	300	Transfer to Reserves			\$ -	\$ -	\$ -	\$ -	\$ -	
03	150	401	Capital - Buildings			\$ -	\$ -	\$ -	\$ -	\$ -	
03	150	403	Capital - Equipment							\$ -	
03	150	407	Contra Capital - Fire							\$ -	
03	150	415	Amortization - Fire							\$ -	
			<b>\$ 186,520.00</b>	<b>\$ 145,247.75</b>	<b>\$ 206,860.00</b>	<b>\$ 197,565.55</b>	<b>\$ 205,600.00</b>	<b>\$ 219,290.99</b>	<b>\$ 222,909.90</b>	<b>8.42%</b>	
<b>Fire Hall #1 McKellar-Sharon Park Drive</b>											
03	151	008	Hydro	\$ 2,100.00	\$ 1,563.25	\$ 2,000.00	\$ 1,766.97	\$ 2,000.00	\$ 2,197.55	\$ 2,500.00	25.00%
03	151	024	Miscellaneous		\$ 17.80	\$ -	\$ 534.78	\$ -	\$ -	\$ 1,000.00	
03	151	033	Heating	\$ 4,000.00	\$ 2,304.00	\$ 3,500.00	\$ 2,317.10	\$ 3,000.00	\$ 4,194.85	\$ 4,000.00	33.33%
03	151	112	Maintenance Supplies	\$ 500.00	\$ 290.75	\$ 500.00	\$ 36.70	\$ 1,500.00	\$ 20.34	\$ 1,500.00	0.00%
03	151	113	Maintenance Repairs	\$ 2,000.00	\$ 1,391.25	\$ 2,000.00	\$ 758.60	\$ 2,000.00	\$ 125.49	\$ 3,000.00	50.00%
03	151	114	Equipment & Repairs		\$ 728.32	\$ 1,000.00	\$ -	\$ 1,000.00	\$ 97.69	\$ -	
03	151	116	Grounds Maintenance		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
03	151	145	Materials & Supplies(Line item Duplicated-Removed)		\$ 245.12	\$ 3,000.00	\$ -	\$ 2,000.00	\$ 2,000.00	\$ -	
			<b>\$ 8,600.00</b>	<b>\$ 6,540.49</b>	<b>\$ 12,000.00</b>	<b>\$ 5,414.15</b>	<b>\$ 11,500.00</b>	<b>\$ 8,635.92</b>	<b>\$ 12,000.00</b>	<b>4.35%</b>	
<b>Fire Hall #2 McKellar</b>											
03	152	007	Telephone Fire Hall #2	\$ 800.00	\$ 707.16	\$ 800.00	\$ 632.78	\$ 800.00	\$ 178.93	\$ 700.00	-12.50%
03	152	008	Hydro	\$ 3,300.00	\$ 2,129.82	\$ 3,000.00	\$ 1,487.59	\$ 3,000.00	\$ 2,103.34	\$ 3,500.00	16.67%
03	152	024	Miscellaneous		\$ 208.56	\$ 250.00	\$ 525.56	\$ 500.00	\$ 140.48	\$ 1,000.00	100.00%
03	152	033	Heating	\$ 6,000.00	\$ 6,059.24	\$ 6,000.00	\$ 6,693.78	\$ 6,000.00	\$ 7,481.88	\$ 7,500.00	25.00%
03	152	112	Maintenance Supplies	\$ 500.00	\$ 439.89	\$ 2,000.00	\$ 1,690.68	\$ 2,000.00	\$ 223.85	\$ 1,500.00	-25.00%
03	152	113	Maintenance Repairs	\$ 2,000.00	\$ 911.32	\$ 5,000.00	\$ 674.36	\$ 5,000.00	\$ 2,721.53	\$ 6,000.00	20.00%



Township of McKellar  
 2023 Proposed Budget-Version -1

				Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023
03	152	114	Equipment & Repairs		\$ 11.25	\$ 1,000.00		\$ 1,000.00	97.69	\$ -	-100.00%
03	152	116	Grounds Maintenance					\$ -			
03	152	145	Materials & Supplies(Line Item Duplicated-Removed)					\$ -			
				<b>\$ 12,600.00</b>	<b>\$ 10,467.24</b>	<b>\$ 18,050.00</b>	<b>\$ 11,704.75</b>	<b>\$ 18,300.00</b>	<b>\$ 12,947.70</b>	<b>\$ 20,200.00</b>	<b>10.38%</b>
<b>Fire Department Vehicles</b>											
03	153	140	Motor Oil/Grease	\$ 410.00	\$ 98.45	\$ 400.00	\$ -	\$ 400.00	35.61	\$ 500.00	25.00%
03	153	141	Fuel - Gas	\$ 3,000.00	\$ 1,781.83	\$ 2,000.00	\$ 6,922.19	\$ 5,000.00	4,079.63	\$ 5,500.00	10.00%
03	153	142	Fuel - Diesel	\$ 3,000.00		\$ 3,000.00	\$ -	\$ 5,000.00	5,000.00	\$ 4,500.00	-10.00%
03	153	144	Licenses & Insurance	\$ -	\$ 330.10	\$ -	\$ 600.47	\$ 600.00	600.00	\$ 600.00	0.00%
03	153	200	Rescue 1 - 1998 Dodge Ram-Now Rescue 3	\$ 3,000.00		\$ 1,500.00	\$ 5,130.57	\$ 2,000.00	2,012.86	\$ 2,250.00	12.50%
03	153	202	Rescue 1-2022 Doge Ram							\$ 2,250.00	
03	153	202	Pumper 1 - 1996 Superior Ford F-800-Remo	\$ 2,000.00		\$ 2,000.00	\$ 2,821.81	\$ 3,000.00	3,000.00	\$ -	-100.00%
03	153	203	Pumper 2 - 1978 Dodge D300	\$ 2,000.00	\$ 10,629.84	\$ 3,800.00	\$ 5,662.16	\$ 3,000.00	3,000.00		-100.00%
03	153	204	Tanker 2 - 1980 Chev C70	\$ 3,500.00	\$ 3,987.07	\$ 2,000.00	\$ 1,455.27	\$ 2,000.00	2,000.00	\$ -	-100.00%
03	153	206	T1-2019 INT.TRUCK#709568						2,216.16	\$ 2,250.00	
03	153	207	T2 - 2013 Freightliner - Fire Dept	\$ 3,000.00	\$ 1,539.83	\$ 3,000.00	\$ 803.90	\$ 2,000.00	3,090.48	\$ 3,250.00	62.50%
03	153	208	R2 - 2008 Ford E-350	\$ 2,000.00	\$ 1,161.61	\$ 2,000.00	\$ 5,469.76	\$ 2,000.00	3,846.93		-100.00%
03	153	209	R2 2014 FORD E350	\$ 2,000.00	\$ 5,474.09	\$ 2,000.00		\$ 2,000.00	1,177.68	\$ 3,500.00	75.00%
03	153	210	2020 Freightliner Pumper Truck-P1				\$ 753.94	\$ 1,000.00	1,716.29	\$ 2,250.00	125.00%
				<b>\$ 23,910.00</b>	<b>\$ 25,002.82</b>	<b>\$ 21,700.00</b>	<b>\$ 29,620.07</b>	<b>\$ 28,000.00</b>	<b>\$ 31,775.64</b>	<b>\$ 26,850.00</b>	<b>-4.11%</b>
<b>Fire Department Tower Site</b>											
03	154	008	Hydro	\$ 2,000.00	\$ 987.04	\$ 1,500.00	\$ 1,005.23	\$ 1,500.00	1,250.21	1,700.00	13.33%
03	154	024	Miscellaneous						-		
03	154	107	Radio Tower Maintenance						-		
				<b>\$ 2,000.00</b>	<b>\$ 987.04</b>	<b>\$ 1,500.00</b>	<b>\$ 1,005.23</b>	<b>\$ 1,500.00</b>	<b>\$ 1,250.21</b>	<b>\$ 1,700.00</b>	<b>13.33%</b>
<b>Transfer to Reserves</b>											
03	150	300	Transfer to Reserves-Forest Fire Reserve	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 2,000.00	2,000.00	\$ 3,000.00	50.00%
				<b>\$ 5,000.00</b>	<b>\$ 5,000.00</b>	<b>\$ 5,000.00</b>	<b>\$ 5,000.00</b>	<b>\$ 2,000.00</b>	<b>\$ 2,000.00</b>	<b>\$ 3,000.00</b>	<b>50.00%</b>
<b>Emergency Planning Budget</b>											
03	150	108	Emergency Management	\$ 2,500.00	\$ 1,080.71	\$ 2,500.00	\$ -	\$ 2,500.00	2,500.00	\$ 4,500.00	80.00%
				<b>\$ 2,500.00</b>	<b>\$ 1,080.71</b>	<b>\$ 2,500.00</b>	<b>\$ -</b>	<b>\$ 2,500.00</b>	<b>\$ 2,500.00</b>	<b>\$ 4,500.00</b>	<b>80.00%</b>
<b>Total Fire Department Expenses</b>				<b>\$ 241,130.00</b>	<b>\$ 194,326.05</b>	<b>\$ 267,610.00</b>	<b>\$ 250,309.75</b>	<b>\$ 269,400.00</b>	<b>\$ 278,400.46</b>	<b>\$ 291,159.90</b>	<b>8.08%</b>
<b>Building Department</b>											
<b>Revenue</b>											
04	104	541	Building Permits	\$ 90,000.00	\$ 136,630.00	\$ 135,000.00	\$ 221,779.25	\$ 159,000.00	162,421.28	\$ 159,000.00	0.00%
04	104	543	Inactive Permit Fee		\$ 200.00	\$ -	\$ -				
04	104	544	Revised Drawings	\$ 2,400.00	\$ 1,055.00	\$ 1,500.00	\$ -	\$ 1,500.00	1,037.00	\$ 1,500.00	0.00%

Township of McKellar  
 2023 Proposed Budget-Version -1

				Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023
04	104	552	Re-Inspection Fee			\$ -	\$ 50.00				
04	104	553	Shared CBO Service due from other Municip			\$ -	\$ 211.26		149.09		
04	104	589	Transfer from Reserves - Building			\$ -		\$ 8,000.00	-	8,000.00	0.00%
<b>Total Building Revenue</b>				<b>-\$ 92,400.00</b>	<b>-\$ 137,885.00</b>	<b>-\$ 136,500.00</b>	<b>-\$ 222,040.51</b>	<b>-\$ 168,500.00</b>	<b>-\$ 163,607.37</b>	<b>-\$ 168,500.00</b>	<b>0.00%</b>
<b>Expenses</b>											
04	170	001	Salaries	\$ 86,000.00	\$ 89,955.40	\$ 90,600.00	\$ 91,463.97	\$ 107,120.00	105,529.25	\$ 114,082.80	6.50%
04	170	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 17,000.00	\$ 15,923.23	\$ 19,785.00	\$ 17,987.41	\$ 21,424.00	21,127.97	\$ 22,816.56	6.50%
04	170	005	Employee Benefits	\$ 4,757.00	\$ 5,184.96	\$ 5,000.00	\$ 5,925.59	\$ 8,569.60	7,436.50	\$ 9,126.62	6.50%
04	170	006	Mileage	\$ 100.00	\$ -	\$ -	\$ -		-		
04	170	007	Telephone			\$ -	\$ -	\$ 720.00	372.35	\$ 400.00	-44.44%
04	170	009	Office Supplies/Materials	\$ 500.00	\$ 492.11	\$ 500.00	\$ 118.24	\$ 500.00	40.70	\$ 1,000.00	100.00%
04	170	010	Postage/Courier	\$ 100.00	\$ 105.05	\$ 100.00	\$ -	\$ 100.00	-	\$ 100.00	0.00%
04	170	014	Insurance	\$ 1,200.00	\$ 1,359.93	\$ -	\$ -	\$ -	-	\$ -	
04	170	015	Courses & Training	\$ 2,000.00	\$ 884.29	\$ 2,000.00	\$ 515.99	\$ 2,000.00	1,224.17	\$ 2,000.00	0.00%
04	170	016	Conferences	\$ 1,600.00	-\$ 27.00	\$ 1,500.00	\$ -	\$ 1,500.00	-	\$ 2,000.00	33.33%
04	170	017	Memberships/Subscriptions	\$ 500.00	\$ 471.63	\$ 500.00	\$ 477.72	\$ 500.00	709.76	\$ 500.00	0.00%
04	170	020	Professional Services - Legal	\$ 9,000.00	\$ 10,463.49	\$ 11,000.00	\$ 3,679.95	\$ 7,000.00	641.14	\$ 7,000.00	0.00%
04	170	023	Computer Software & Hardware					\$ 7,700.00	7,128.28	\$ 4,500.00	-41.56%
04	170	024	Miscellaneous	\$ 500.00	\$ 322.56	\$ 500.00	\$ -	\$ 500.00	893.53	\$ 500.00	0.00%
04	170	041	Shared CBO Services due to Other Municip	\$ -	\$ -	\$ -	\$ -	\$ -	1,294.67	\$ -	
04	170	141	Vehicle Fuel - Gas	\$ 1,500.00	\$ 687.19	\$ 1,200.00	\$ 1,007.11	\$ 1,200.00	552.03	\$ 1,000.00	-16.67%
04	170	143	Vehicle Maintenance Costs/Parts	\$ 400.00	\$ 127.51	\$ 400.00	\$ 214.27	\$ 400.00	1,599.45	\$ 400.00	0.00%
04	170	144	Licenses & Insurance	\$ 120.00	\$ 120.00	\$ 120.00	\$ 240.00	\$ 120.00	222.00	\$ 120.00	0.00%
04	170	145	Materials & Supplies-Duplicate-Removed		\$ 2,487.50	\$ 2,500.00	\$ 1,096.66	\$ 2,500.00	-	\$ -	-100.00%
<b>Total Building Expenses</b>				<b>\$ 125,277.00</b>	<b>\$ 128,557.85</b>	<b>\$ 135,705.00</b>	<b>\$ 122,726.91</b>	<b>\$ 161,853.60</b>	<b>\$ 148,771.80</b>	<b>\$ 165,545.98</b>	<b>2.28%</b>
<b>Transfer to Reserves</b>											
04	170	300	Transfer to Building Reserve				\$ -	\$ -			
<b>Total Transfer to Reserves</b>				<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Building Department Expenditures</b>				<b>\$ 125,277.00</b>	<b>\$ 128,557.85</b>	<b>\$ 135,705.00</b>	<b>\$ 122,726.91</b>	<b>\$ 161,853.60</b>	<b>\$ 148,771.80</b>	<b>\$ 165,545.98</b>	<b>2.28%</b>
<b>Protection to Persons and Property</b>											
<b>Revenue</b>											
02	102	525	Provincial Offences Act Revenue	\$ 5,000.00	\$ 860.45	\$ 2,000.00	\$ 7,550.59	\$ 2,000.00	3,509.72	\$ 4,000.00	100.00%
05	160	552	Court Security Transportation Grant	\$ 2,409.00	\$ -	\$ -	\$ 2,038.00	\$ 2,500.00	1,425.00	\$ 2,500.00	0.00%
05	160	552	Misc.Revenue -OPP offset						1,484.56		
02	104	538	Fine Revenue - Parking/Trailers	\$ 200.00	\$ 480.00	\$ 200.00	\$ -	\$ 200.00	-	\$ 200.00	0.00%
<b>Total Protection to Persons and Property Revenue</b>				<b>-\$ 7,609.00</b>	<b>-\$ 1,340.45</b>	<b>-\$ 2,200.00</b>	<b>-\$ 9,588.59</b>	<b>-\$ 4,700.00</b>	<b>-\$ 6,419.28</b>	<b>-\$ 6,700.00</b>	<b>42.55%</b>

Expenses



Township of McKellar  
 2023 Proposed Budget-Version -1

				Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023
<b>Policing Costs - O.P.P Expenditures</b>											
05	160	030	Policing Services Annual Levy	\$ 388,059.00	\$ 416,829.48	\$ 382,000.00	\$ 382,580.45	\$ 375,000.00	374,712.00	\$ 368,752.00	-1.67%
<b>911 Service Expenditures</b>											
05	165	030	Contracted Services/Annual Levy-911	\$ 1,200.00		\$ 1,200.00	\$ 1,214.24	\$ 1,200.00	1,215.45	1,215.00	1.25%
<b>Animal Control Expenditures</b>											
05	180	030	Veterinary Association Annual Levy	\$ 275.00	\$ 275.00	\$ 275.00	\$ 275.00	\$ 275.00	275.00	275.00	0.00%
05	180	320	Livestock Reimbursements - funded			\$ 1,500.00	\$ -	\$ 1,500.00		-	
05	180	321	Livestock Reimbursements - unfunded			\$ -	\$ -	\$ -			
05	180	401	Capital - Buildings Animal Control			\$ -	\$ -	\$ -			
<b>By-Law Enforcement Expenditures</b>											
05	182	030	Bylaw Enforcement Annual Levy	\$ 32,400.00	\$ 32,400.00	\$ 35,600.00	\$ 29,499.40	\$ 45,000.00	18,500.00	\$ 45,000.00	0.00%
05	190	006	Mileage			\$ -	\$ -	\$ 1,500.00	2,573.90	3,000.00	100.00%
05	190	011	Advertising			\$ -	\$ -	\$ -			
05	190	015	Courses & Training	\$ 1,000.00		\$ 1,000.00	\$ -	\$ -			
05	190	020	Professional Services - Legal	\$ 8,000.00		\$ 5,000.00	\$ 672.17	\$ 4,000.00	661.44	\$ 4,000.00	0.00%
05	190	024	Miscellaneous	\$ 500.00	\$ 996.57	\$ 1,000.00	\$ 1,749.98	\$ 1,500.00	402.98	\$ 1,500.00	0.00%
05	190	030	Contracted Services/Annual Levy				\$ -				
<b>Total Protection To Persons &amp; Property Expenditures</b>				<b>\$ 431,434.00</b>	<b>\$ 450,501.05</b>	<b>\$ 427,575.00</b>	<b>\$ 415,991.24</b>	<b>\$ 429,975.00</b>	<b>\$ 398,340.77</b>	<b>\$ 423,742.00</b>	<b>-1.45%</b>
<b>Transportation Department</b>											
<b>Revenue</b>											
06	104	534	Entrance Application Fee	\$ 500.00	\$ 550.00	\$ 500.00	\$ 1,000.00	\$ 500.00	\$ 350.00	\$ 350.00	-30.00%
06	104	552	Miscellaneous Revenue - Subdivison Const			\$ -	\$ -	\$ -	\$ -		
06	104	553	Administrative Income -Road Damage deprec	\$ 1,500.00		\$ -	\$ 750.00		\$ 750.00		
06	104	582	Transfer from Reserve - Roads Capital Construction			\$ -	\$ -	\$ 22,600.00	\$ 22,600.00		-100.00%
06	104	592	Unexpended Capital - Roads			\$ -	\$ -				
<b>Total Transportation department Revenue</b>				<b>-\$ 2,000.00</b>	<b>-\$ 550.00</b>	<b>-\$ 500.00</b>	<b>-\$ 1,750.00</b>	<b>-\$ 23,100.00</b>	<b>-\$ 23,700.00</b>	<b>-\$ 350.00</b>	<b>-98.48%</b>
<b>Administration</b>											
<b>Expenses</b>											
06	200	001	Salaries	\$ 55,000.00	\$ 64,605.18	\$ 65,000.00	\$ 52,739.73	\$ 65,000.00	64,439.02	69,225.00	6.50%
06	200	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 12,000.00	\$ 2,332.70	\$ 13,000.00	\$ 7,748.03	\$ 9,450.00	10,196.12	10,383.75	9.88%
06	200	005	Employee Benefits	\$ 14,000.00	\$ 12,832.92	\$ 14,000.00	\$ 21,003.50	\$ 21,600.00	23,819.05	22,000.00	1.85%
06	104	553	Administrative Income -Road Damage deprec	\$ 1,500.00							
06	200	006	Mileage	\$ 500.00	\$ 84.37	\$ 500.00	\$ -	\$ 500.00		\$ 500.00	0.00%
06	200	007	Telephone	\$ 1,300.00	\$ 1,733.34	\$ 1,700.00	\$ 1,252.66	\$ 1,400.00	1,365.51	\$ 1,400.00	0.00%
06	200	008	Personal Protective Equipment Employee A	\$ 500.00	\$ 81.41	\$ 500.00	\$ 27.47	\$ 500.00	273.26	\$ 500.00	0.00%
06	200	009	Office Supplies/Materials	\$ 1,300.00		\$ 1,000.00	\$ 840.08	\$ 1,000.00	99.03	\$ 1,000.00	0.00%
06	200	010	Postage/Courier	\$ 500.00	\$ 88.13	\$ 200.00	\$ -	\$ 200.00	256.11	\$ 200.00	0.00%
06	200	011	Advertising	\$ 100.00	\$ 1,482.55	\$ 1,000.00	\$ 1,771.33	\$ 1,500.00	2,882.95	\$ 1,500.00	0.00%
06	200	012	Printing/Photocopier	\$ -		\$ -	\$ -	\$ -		\$ -	
06	200	014	Insurance	\$ 18,500.00	\$ 15,727.67	\$ -	\$ -	\$ -		\$ -	
06	200	015	Courses & Training	\$ 1,500.00		\$ 1,000.00	\$ 283.51	\$ 1,500.00	936.71	\$ 1,500.00	0.00%



Township of McKellar  
2023 Proposed Budget-Version -1

				Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023
06	200	016	Conferences	\$ 1,000.00	\$ 1,729.32	\$ 1,000.00	\$ -	\$ 2,000.00	-	\$ 2,000.00	0.00%
06	200	017	Memberships/Subscriptions	\$ 800.00	\$ 998.91	\$ 800.00	\$ 865.80	\$ 800.00	939.64	\$ 800.00	0.00%
06	200	018	Office Equipment	\$ 500.00		\$ 500.00	\$ 213.98	\$ 500.00	-	\$ 1,500.00	200.00%
06	200	020	Professional Services - Legal	\$ 500.00		\$ 500.00	\$ -	\$ 500.00	2,212.60	\$ 500.00	0.00%
06	200	021	Consultant Services	\$ 500.00	\$ 7,443.67	\$ 500.00	\$ -	\$ 500.00	2,798.40	\$ 500.00	0.00%
06	200	023	Computer Software Maintenance	\$ 1,600.00	\$ 1,361.21	\$ 1,600.00	\$ 221.32	\$ 1,000.00	-	\$ 1,000.00	0.00%
06	200	024	Miscellaneous	\$ 500.00	\$ 887.81	\$ 500.00	\$ 1,208.39	\$ 500.00	934.45	\$ 500.00	0.00%
06	200	040	Radio Licences	\$ 600.00	\$ 11.94	\$ 600.00	\$ 564.89	\$ 600.00	584.08	\$ 600.00	0.00%
06	200	136	Professional Services-Grants			\$ 60,000.00	\$ 3,663.36	\$ -			
06	200	300	Transfer to Reserves			\$ -	\$ -	\$ -			
06	200	409	Contra Capital - Roads			\$ -	\$ -	\$ -			
06	200	417	Amortization - Roads			\$ -	\$ -	\$ -			
06	200	429	Capital - Transportation			\$ -	\$ -	\$ -			
				<b>\$ 112,700.00</b>	<b>\$ 111,401.13</b>	<b>\$ 163,900.00</b>	<b>\$ 92,404.05</b>	<b>\$ 109,050.00</b>	<b>\$ 111,736.93</b>	<b>\$ 115,608.75</b>	<b>6.01%</b>
<b>Public Works Garage</b>											
06	210	001	Salaries	\$ 10,000.00	\$ 3,801.48	\$ 6,000.00	\$ 6,204.80	\$ 6,240.00	3,459.30	\$ 6,900.00	10.58%
06	210	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 1,800.00	\$ 769.40	\$ 1,200.00	\$ 1,040.75	\$ 1,248.00	730.36	\$ 1,380.00	10.58%
06	210	005	Employee Benefits	\$ 100.00	\$ 14.73	\$ 100.00	\$ 20.44	\$ 100.00	22.19	\$ 100.00	0.00%
06	210	008	Hydro	\$ 3,500.00	\$ 2,091.32	\$ 3,500.00	\$ 2,247.77	\$ 3,000.00	2,478.99	\$ 3,000.00	0.00%
06	210	024	Miscellaneous	\$ 1,500.00		\$ 1,000.00	\$ -	\$ 1,000.00	50.00	\$ 1,000.00	0.00%
06	210	031	Furnace Oil	\$ 12,500.00	\$ 7,442.23	\$ 12,000.00	\$ 9,576.59	\$ 12,000.00	19,686.10	\$ 15,000.00	25.00%
06	210	110	Permits/Licenses	\$ 100.00	\$ 51.00	\$ 100.00	\$ -	\$ 100.00	-	\$ 100.00	0.00%
06	210	112	Maintenance Supplies	\$ 500.00	\$ 135.77	\$ 500.00	\$ 886.08	\$ 500.00	129.24	\$ 500.00	0.00%
06	210	113	Maintenance Repairs	\$ 3,000.00	\$ 5,376.20	\$ 3,000.00	\$ -	\$ 3,000.00	1,484.89	\$ 18,000.00	500.00%
06	210	114	Equipment & Repairs	\$ 1,500.00	\$ 237.55	\$ 1,500.00	\$ 330.83	\$ 1,500.00	93.24	\$ 1,500.00	0.00%
06	210	116	Grounds Maintenance	\$ 500.00		\$ 500.00	\$ -	\$ 500.00	111.13	\$ 500.00	0.00%
06	210	145	Materials & Supplies	\$ 1,500.00	\$ 1,200.24	\$ 1,500.00	\$ 1,855.84	\$ 1,500.00	1,777.05	\$ 1,500.00	0.00%
06	210	148	Workshop Supplies	\$ 3,000.00	\$ 1,538.93	\$ 2,000.00	\$ 2,088.97	\$ 2,000.00	2,786.90	\$ 2,000.00	0.00%
06	210	401	Capital - Buildings								
				<b>\$ 39,500.00</b>	<b>\$ 22,658.85</b>	<b>\$ 32,900.00</b>	<b>\$ 24,252.07</b>	<b>\$ 32,688.00</b>	<b>\$ 32,809.39</b>	<b>\$ 51,480.00</b>	<b>57.49%</b>
<b>Environmental Spill</b>											
06	219	001	Salaries		\$ 2,124.75	\$ -	\$ -				
06	219	004	Payroll Overhead - CPP, EI, RRSP, WSIB,		\$ 350.02	\$ -	\$ -				
06	219	005	Employee Benefits		\$ 9.78	\$ -	\$ -				
06	219	024	Miscellaneous		\$ 101,031.36	\$ -	\$ -				
				<b>\$ -</b>	<b>\$ 103,515.91</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>			
<b>Bridge &amp; Culverts</b>											
06	220	001	Salaries	\$ 16,500.00	\$ 4,752.12	\$ 16,500.00	\$ 12,421.25	\$ 17,160.00	16,522.64	\$ 18,400.00	7.23%
06	220	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 3,200.00	\$ 933.22	\$ 3,200.00	\$ 2,574.37	\$ 3,260.40	3,435.11	\$ 3,680.00	12.87%
06	220	005	Employee Benefits	\$ 100.00	\$ 18.06	\$ 100.00	\$ 53.47	\$ 100.00	118.70	\$ 100.00	0.00%
06	220	024	Miscellaneous	\$ 2,000.00	\$ -	\$ 2,000.00	\$ -	\$ 2,000.00	-	\$ 4,000.00	100.00%
06	220	145	Materials & Supplies	\$ 17,000.00	\$ 12,371.02	\$ 15,000.00	\$ 22,291.85	\$ 15,000.00	16,604.73	\$ 17,000.00	13.33%
06	220	147	Contracted Services	\$ 5,000.00	\$ -	\$ 5,000.00	\$ -	\$ 5,000.00	-	\$ 5,000.00	0.00%
				<b>\$ 43,800.00</b>	<b>\$ 18,074.42</b>	<b>\$ 41,800.00</b>	<b>\$ 37,340.94</b>	<b>\$ 42,520.40</b>	<b>\$ 36,681.18</b>	<b>\$ 48,180.00</b>	<b>13.31%</b>
<b>Brushing &amp; Timming</b>											

Township of McKellar  
 2023 Proposed Budget-Version -1

				Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023	
06	221	001	Salaries	\$ 7,000.00	\$ 5,017.19	\$ 6,000.00	\$ 5,151.86	\$ 6,240.00	2,899.59	\$ 6,700.00	7.37%	
06	221	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 1,000.00	\$ 991.56	\$ 1,000.00	\$ 929.58	\$ 1,060.80	526.77	\$ 1,340.00	26.32%	
06	221	005	Employee Benefits	\$ 200.00	\$ 20.34	\$ 200.00	\$ 21.80	\$ 200.00	15.79	\$ 200.00	0.00%	
06	221	024	Miscellaneous			\$ -	\$ -	\$ -	-			
06	221	145	Materials & Supplies	\$ 2,000.00	\$ 1,032.97	\$ 1,500.00	\$ 1,539.69	\$ 2,000.00	1,489.38	\$ 3,000.00	50.00%	
06	221	147	Contracted Services	\$ 13,000.00	\$ 13,432.32	\$ 13,500.00	\$ 11,956.80	\$ 14,000.00	13,356.00	\$ 14,000.00	0.00%	
				<b>\$ 23,200.00</b>	<b>\$ 20,494.38</b>	<b>\$ 22,200.00</b>	<b>\$ 19,599.73</b>	<b>\$ 23,500.80</b>	<b>\$ 18,287.53</b>	<b>\$ 25,240.00</b>	<b>7.40%</b>	
<b><u>Ditching</u></b>												
06	222	001	Salaries	\$ 25,000.00	\$ 3,050.40	\$ 20,000.00	\$ 673.33	\$ 10,000.00	10,904.70	\$ 15,000.00	50.00%	
06	222	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 2,800.00	\$ 520.03	\$ 2,800.00	\$ 141.39	\$ 2,000.00	2,174.41	\$ 3,000.00	50.00%	
06	222	005	Employee Benefits	\$ 200.00	\$ 10.59	\$ 200.00	\$ 2.14	\$ 200.00	70.01	\$ 200.00	0.00%	
06	222	024	Miscellaneous	\$ 1,000.00	\$ -	\$ 1,000.00	\$ 1,337.13	\$ 2,500.00	-	\$ 2,500.00	0.00%	
06	222	145	Materials & Supplies	\$ 2,500.00	\$ -	\$ -	\$ -	\$ -	-			
06	222	147	Contracted Services			\$ 2,500.00	\$ -	\$ 2,500.00	2,849.28	\$ 2,500.00	0.00%	
				<b>\$ 31,500.00</b>	<b>\$ 3,581.02</b>	<b>\$ 26,500.00</b>	<b>\$ 2,153.99</b>	<b>\$ 17,200.00</b>	<b>\$ 15,998.40</b>	<b>\$ 23,200.00</b>	<b>34.88%</b>	
<b><u>Loosetop Maintenance</u></b>												
06	223	001	Salaries	\$ 25,500.00	\$ 18,130.96	\$ 20,000.00	\$ 25,197.06	\$ 26,520.00	22,335.68	\$ 28,243.80	6.50%	
06	223	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 4,600.00	\$ 3,646.41	\$ 3,800.00	\$ 5,402.54	\$ 5,569.20	4,636.70	\$ 5,648.76	1.43%	
06	223	005	Employee Benefits	\$ 200.00	\$ 85.92	\$ 200.00	\$ 99.95	\$ 200.00	133.70	\$ 200.00	0.00%	
06	223	024	Miscellaneous	\$ 100.00	\$ -	\$ 100.00	\$ -	\$ 100.00	-	\$ 100.00	0.00%	
06	223	145	Materials & Supplies	\$ 104,000.00	\$ 118,911.55	\$ 105,000.00	\$ 77,209.67	\$ 105,000.00	67,175.85	\$ 77,000.00	-26.67%	
06	223	146	Dust Control Materials/Supplies	\$ 73,000.00	\$ 49,001.08	\$ 55,000.00	\$ 51,045.95	\$ 80,000.00	62,338.37	\$ 70,000.00	-12.50%	
06	223	147	Contracted Services									
				<b>\$ 207,400.00</b>	<b>\$ 189,775.92</b>	<b>\$ 184,100.00</b>	<b>\$ 158,955.17</b>	<b>\$ 217,389.20</b>	<b>\$ 156,620.30</b>	<b>\$ 181,192.56</b>	<b>-16.65%</b>	
<b><u>Roadside Maintenance</u></b>												
06	224	001	Salaries	\$ 66,500.00	\$ 91,202.79	\$ 70,000.00	\$ 77,942.02	\$ 85,000.00	73,815.27	\$ 90,525.00	6.50%	
06	224	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 13,000.00	\$ 17,650.11	\$ 13,500.00	\$ 15,718.97	\$ 17,000.00	14,935.62	\$ 18,105.00	6.50%	
06	224	005	Employee Benefits	\$ 200.00	\$ 355.27	\$ 500.00	\$ 387.83	\$ 500.00	475.78	\$ 500.00	0.00%	
06	224	024	Miscellaneous	\$ 3,000.00	\$ 1,691.77	\$ 2,000.00	\$ -	\$ 2,000.00	-	\$ 2,000.00	0.00%	
06	224	145	Materials & Supplies	\$ 10,000.00	\$ 12,054.81	\$ 60,000.00	\$ 2,557.36	\$ 10,000.00	5,080.57	\$ 18,000.00	80.00%	
06	224	147	Contracted Services			\$ -	\$ -	\$ -	-			
				<b>\$ 92,700.00</b>	<b>\$ 122,954.75</b>	<b>\$ 146,000.00</b>	<b>\$ 96,606.18</b>	<b>\$ 114,500.00</b>	<b>\$ 94,307.24</b>	<b>\$ 129,130.00</b>	<b>12.78%</b>	
<b><u>Sanding/Salting</u></b>												
06	225	001	Salaries	\$ 25,000.00	\$ 25,674.97	\$ 25,000.00	\$ 23,652.87	\$ 25,000.00	25,910.45	\$ 40,000.00	60.00%	
06	225	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 4,800.00	\$ 4,911.15	\$ 4,800.00	\$ 4,487.80	\$ 4,800.00	5,068.71	\$ 8,000.00	66.67%	
06	225	005	Employee Benefits	\$ 100.00	\$ 77.05	\$ 100.00	\$ 59.47	\$ 100.00	155.56	\$ 100.00	0.00%	
06	225	024	Miscellaneous			\$ -	\$ -	\$ -	-			
06	225	145	Materials & Supplies	\$ 72,500.00	\$ 69,744.95	\$ 72,500.00	\$ 47,537.09	\$ 78,100.00	58,882.22	\$ 120,000.00	53.65%	
06	225	147	Contracted Services			\$ -	\$ -	\$ -	-			
				<b>\$ 102,400.00</b>	<b>\$ 100,408.12</b>	<b>\$ 102,400.00</b>	<b>\$ 75,737.23</b>	<b>\$ 108,000.00</b>	<b>\$ 90,016.94</b>	<b>\$ 168,100.00</b>	<b>55.65%</b>	
<b><u>Snow Plowing</u></b>												
06	226	001	Salaries	\$ 55,000.00	\$ 27,214.59	\$ 55,000.00	\$ 45,118.43	\$ 55,000.00	46,235.24	\$ 73,000.00	32.73%	
06	226	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 10,500.00	\$ 5,379.10	\$ 10,000.00	\$ 8,743.56	\$ 10,000.00	9,342.00	\$ 14,600.00	46.00%	
06	226	005	Employee Benefits	\$ 200.00	\$ 109.77	\$ 200.00	\$ 139.00	\$ 200.00	273.31	\$ 200.00	0.00%	
06	226	024	Miscellaneous	\$ 100.00	\$ -	\$ 100.00	\$ 83.69	\$ 100.00	-	\$ 100.00	0.00%	



Township of McKellar  
 2023 Proposed Budget-Version -1

				Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023	
06	226	145	Materials & Supplies	\$ 10,000.00	\$ 9,661.21	\$ 10,000.00	\$ 7,867.92	\$ 10,000.00	6,121.66	\$ 10,000.00	0.00%	
06	226	147	Contracted Services	\$ 35,000.00	\$ 27,920.40	\$ 35,000.00	\$ 34,385.14	\$ 45,000.00	49,654.95	\$ 40,608.00	-9.76%	
				<b>\$ 110,800.00</b>	<b>\$ 70,285.07</b>	<b>\$ 110,300.00</b>	<b>\$ 96,337.74</b>	<b>\$ 120,300.00</b>	<b>\$ 111,627.16</b>	<b>\$ 138,508.00</b>	<b>15.14%</b>	
<b>Street Signs &amp; Safety Equipment</b>												
06	227	001	Salaries	\$ 6,000.00	\$ 1,688.06	\$ 3,500.00	\$ 4,448.18	\$ 3,500.00	5,763.39	3,727.50	6.50%	
06	227	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 1,300.00	\$ 336.62	\$ 600.00	\$ 873.80	\$ 600.00	1,165.23	745.50	24.25%	
06	227	005	Employee Benefits	\$ 2,500.00	\$ 6.99	\$ 100.00	\$ 10.71	\$ 100.00	37.77	100.00	0.00%	
06	227	024	Miscellaneous	\$ 8,000.00	\$ 176.94	\$ 6,000.00	\$ 317.34	\$ 6,000.00	360.21	6,000.00	0.00%	
06	227	145	Materials & Supplies	\$ 5,000.00	\$ 10,123.38	\$ 5,000.00	\$ 1,883.10	\$ 5,000.00	5,740.72	12,000.00	140.00%	
06	227	147	Contracted Services			\$ -						
				<b>\$ 22,800.00</b>	<b>\$ 12,331.99</b>	<b>\$ 15,200.00</b>	<b>\$ 7,533.13</b>	<b>\$ 15,200.00</b>	<b>\$ 13,067.32</b>	<b>\$ 22,573.00</b>	<b>48.51%</b>	
<b>Vehicle overhead</b>												
06	228	140	Motor Oil/Grease	\$ 3,500.00	\$ 2,976.90	\$ 3,500.00	\$ 3,399.33	\$ 3,500.00	9,846.35	3,727.50	6.50%	
06	228	141	Fuel - Gas		\$ 1,219.98	\$ 1,000.00	\$ 1,308.45	\$ 1,000.00	3,101.91	2,000.00	100.00%	
06	228	142	Fuel - Diesel	\$ 60,000.00	\$ 43,441.85	\$ 60,000.00	\$ 46,395.80	\$ 70,000.00	64,911.47	65,000.00	-7.14%	
06	228	143	Filters	\$ 3,000.00	\$ 4,493.25	\$ 4,500.00	\$ 2,177.80	\$ 4,500.00	923.19	4,000.00	-11.11%	
06	228	144	Licenses & Insurance	\$ 13,000.00	\$ 14,108.75	\$ 15,000.00	\$ 13,658.75	\$ 15,000.00	5,253.25	16,000.00	6.67%	
06	228	145	Materials & Supplies		\$ 1,012.28	\$ 3,000.00	\$ 77.60	\$ 3,000.00		3,000.00	0.00%	
06	228	300	Transfer to Reserves			\$ -	\$ -	\$ -				
				<b>\$ 79,500.00</b>	<b>\$ 67,253.01</b>	<b>\$ 87,000.00</b>	<b>\$ 67,017.73</b>	<b>\$ 97,000.00</b>	<b>\$ 84,036.17</b>	<b>\$ 93,727.50</b>	<b>-3.37%</b>	
<b>2002 Utility Trailer</b>												
06	232	001	Salaries	\$ 100.00	\$ -	\$ 100.00			-			
06	232	004	Payroll Overhead - CPP, EI, RRSP, WSIB,			\$ -			-			
06	232	005	Employee Benefits			\$ -			-			
06	232	143	Maintenance Costs/Parts	\$ 100.00	\$ -	\$ 100.00		\$ 3,000.00	-	\$ 4,000.00	33.33%	
				<b>\$ 200.00</b>	<b>\$ -</b>	<b>\$ 200.00</b>	<b>\$ -</b>	<b>\$ 3,000.00</b>	<b>\$ -</b>	<b>\$ 4,000.00</b>	<b>33.33%</b>	
<b>2020 Freightliner Plow Truck</b>												
06	233	001	Salaries	\$ 3,000.00	\$ 1,069.32	\$ 2,500.00	\$ 1,532.96	\$ 2,500.00	1,755.22	2,500.00	0.00%	
06	233	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 550.00	\$ 215.56	\$ 500.00	\$ 330.35	\$ 500.00	372.50	500.00	0.00%	
06	233	005	Employee Benefits	\$ -	\$ 4.00	\$ -	\$ 4.80	\$ 10.00	11.26	10.00	0.00%	
06	233	143	Maintenance Costs/Parts	\$ 10,000.00	\$ 5,679.26	\$ 6,000.00	\$ 1,700.98	\$ 3,000.00	6,555.95	3,000.00	0.00%	
				<b>\$ 13,550.00</b>	<b>\$ 6,968.14</b>	<b>\$ 9,000.00</b>	<b>\$ 3,569.09</b>	<b>\$ 6,010.00</b>	<b>\$ 8,694.93</b>	<b>\$ 6,010.00</b>	<b>0.00%</b>	
<b>2016 Ford F-250 Pickup</b>												
06	235	001	Salaries	\$ 1,000.00	\$ 54.82	\$ 1,000.00	\$ -	\$ 1,000.00	87.36	1,000.00	0.00%	
06	235	004	Payroll Overhead - CPP, EI, RRSP, WSIB,		\$ 11.01	\$ -	\$ -	\$ -	18.40			
06	235	005	Employee Benefits		\$ 0.25	\$ -	\$ -	\$ -	0.55			
06	235	141	Fuel - Gas	\$ 5,000.00	\$ 4,474.30	\$ 5,000.00	\$ 3,472.62	\$ 7,000.00	9,471.09	6,000.00	-14.29%	
06	235	143	Maintenance Costs/Parts	\$ 2,400.00	\$ 2,325.09	\$ 2,400.00	\$ 2,279.07	\$ 2,400.00	2,110.48	2,500.00	4.17%	
06	235	144	Licenses & Insurance	\$ 150.00	\$ -	\$ -	\$ -	\$ -				
				<b>\$ 8,550.00</b>	<b>\$ 6,865.47</b>	<b>\$ 8,400.00</b>	<b>\$ 5,751.69</b>	<b>\$ 10,400.00</b>	<b>\$ 11,687.88</b>	<b>\$ 9,500.00</b>	<b>-8.65%</b>	
<b>2019 Freightliner</b>												
06	237	001	Salaries	\$ 3,000.00	\$ 2,406.98	\$ 3,000.00	\$ 2,578.48	\$ 3,200.00	3,197.15	3,408.00	6.50%	
06	237	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 550.00	\$ 480.99	\$ 550.00	\$ 545.22	\$ 550.00	653.83	681.60	23.93%	
06	237	005	Employee Benefits	\$ 2,500.00	\$ 9.11	\$ 100.00	\$ 6.62	\$ 100.00	21.54	100.00	0.00%	
06	237	143	Maintenance Costs/Parts	\$ 4,000.00	\$ 3,412.85	\$ 6,000.00	\$ 2,789.93	\$ 7,500.00	11,739.68	4,000.00	-46.67%	

Township of McKellar  
2023 Proposed Budget-Version -1

				Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023
06	237	144	Licenses & Insurance			\$ -					
				\$ 10,050.00	\$ 6,309.93	\$ 9,650.00	\$ 5,920.25	\$ 11,350.00	\$ 15,612.20	\$ 8,189.60	-27.84%
<b>CAT Backhoe</b>											
06	238	001	Salaries	\$ 2,000.00	\$ 1,104.83	\$ 2,000.00	\$ 706.33	\$ 2,000.00	2,071.04	\$ 2,130.00	6.50%
06	238	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 150.00	\$ 221.51	\$ 150.00	\$ 141.22	\$ 150.00	443.71	\$ 426.00	184.00%
06	238	005	Employee Benefits	\$ 25.00	\$ 5.03	\$ 25.00	\$ 2.14	\$ 25.00	12.17	\$ 25.00	0.00%
06	238	143	Maintenance Costs/Parts	\$ 2,500.00	\$ 4,712.74	\$ 4,000.00	\$ 78.59	\$ 8,000.00	8,446.39	\$ 3,500.00	-56.25%
				\$ 4,675.00	\$ 6,044.11	\$ 6,175.00	\$ 928.28	\$ 10,175.00	\$ 10,973.31	\$ 6,081.00	-40.24%
<b>2002 John Deere Backhoe</b>											
06	239	001	Salaries	\$ 2,000.00	\$ 691.94	\$ 2,000.00	\$ 986.32	\$ 2,000.00	1,748.88	\$ 2,000.00	0.00%
06	239	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 150.00	\$ 141.31	\$ 150.00	\$ 202.82	\$ 150.00	338.98	\$ 150.00	0.00%
06	239	005	Employee Benefits	\$ 25.00	\$ 3.04	\$ 25.00	\$ 3.16	\$ 25.00	11.49	\$ 25.00	0.00%
06	239	143	Maintenance Costs/Parts	\$ 2,500.00	\$ 711.24	\$ 2,000.00	\$ 329.70	\$ 2,000.00	1,179.85	\$ 2,500.00	25.00%
				\$ 4,675.00	\$ 1,547.53	\$ 4,175.00	\$ 1,522.00	\$ 4,175.00	\$ 3,279.20	\$ 4,675.00	11.98%
<b>2001 New Holland Tractor</b>											
06	240	001	Salaries	\$ 200.00	\$ 95.60	\$ 200.00	\$ 82.80	\$ 200.00	116.48	\$ 200.00	0.00%
06	240	004	Payroll Overhead - CPP, EI, RRSP, WSIB,		\$ 19.83	\$ -	\$ 17.42	\$ -	24.84	\$ 40.00	
06	240	005	Employee Benefits			\$ -	\$ 0.37	\$ -	0.77	\$ 10.00	
06	240	143	Maintenance Costs/Parts	\$ 500.00		\$ 500.00		\$ 500.00		\$ 500.00	0.00%
				\$ 700.00	\$ 115.43	\$ 700.00	\$ 100.59	\$ 700.00	\$ 142.09	\$ 750.00	7.14%
<b>2008 Sterling Plow Truck</b>											
06	241	001	Salaries	\$ 2,000.00	\$ 1,190.33	\$ -	\$ -	\$ -	-	\$ -	
06	241	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 380.00	\$ 238.66	\$ -	\$ -	\$ -	-	\$ -	
06	241	005	Employee Benefits		\$ 2.59	\$ -	\$ -	\$ -	-	\$ -	
06	241	143	Maintenance Costs/Parts	\$ 2,000.00	\$ 2,939.78	\$ -	\$ -	\$ -	-	\$ -	
06	241	144	Licenses & Insurance			\$ -	\$ -	\$ -	-	\$ -	
				\$ 4,380.00	\$ 4,371.36	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>2006 3 Point Hitch Trailer</b>											
06	242	001	Salaries	\$ 500.00		\$ 500.00	\$ 85.83	\$ 500.00	786.24	\$ 532.50	6.50%
06	242	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 25.00		\$ 25.00	\$ 18.06	\$ 25.00	167.64	\$ 106.50	326.00%
06	242	005	Employee Benefits			\$ -	\$ 0.45	\$ 10.00	5.13	\$ 10.00	0.00%
06	242	143	Maintenance Costs/Parts	\$ 1,000.00	\$ 305.28	\$ 1,000.00	\$ 821.20	\$ 1,000.00	518.98	\$ 1,000.00	0.00%
				\$ 1,525.00	\$ 305.28	\$ 1,525.00	\$ 925.54	\$ 1,535.00	\$ 1,477.99	\$ 1,649.00	7.43%
<b>885 Case Backhoe at Transfer Station</b>											
06	243	001	Salaries	\$ 2,000.00	\$ 2,101.55	\$ 2,500.00	\$ 3,190.75	\$ 2,500.00	2,494.87	\$ 2,662.50	6.50%
06	243	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 375.00	\$ 409.22	\$ 375.00	\$ 571.23	\$ 375.00	527.86	\$ 532.50	42.00%
06	243	005	Employee Benefits		\$ 7.67	\$ -	\$ 12.28	\$ 10.00	13.49	\$ 10.00	0.00%
06	243	143	Maintenance Costs/Parts	\$ 6,000.00	\$ 384.93	\$ 4,000.00	\$ 2,080.66	\$ 8,000.00	13,749.53	\$ 12,000.00	50.00%
				\$ 8,375.00	\$ 2,903.37	\$ 6,875.00	\$ 5,854.92	\$ 10,885.00	\$ 16,785.75	\$ 15,205.00	39.69%
<b>2009 Sterling Plow Truck Expenditures</b>											
06	244	001	Salaries	\$ 5,000.00	\$ 3,725.60	\$ -	\$ -	\$ -	-	\$ -	
06	244	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 950.00	\$ 732.72	\$ -	\$ -	\$ -	-	\$ -	
06	244	005	Employee Benefits	\$ 25.00	\$ 9.86	\$ -	\$ -	\$ -	-	\$ -	
06	244	143	Maintenance Costs/Parts	\$ 5,000.00	\$ 3,496.89	\$ -	\$ -	\$ -	-	\$ -	
06	244	144	Licenses & Insurance			\$ -	\$ -	\$ -	-	\$ -	



Township of McKellar  
 2023 Proposed Budget-Version -1

				Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023
06	244	149	Tires			\$ -	\$ -	\$ -	\$ -	\$ -	
				\$ 10,975.00	\$ 7,965.07	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Hardtop Maintenance</b>											
06	245	001	Salaries	\$ 5,000.00		\$ 5,000.00	\$ -	\$ 5,500.00	-	\$ 7,500.00	36.36%
06	245	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 1,450.00		\$ 1,450.00	\$ -	\$ 1,450.00	-	\$ 1,500.00	3.45%
06	245	005	Employee Benefits	\$ 100.00		\$ 100.00	\$ -	\$ 100.00	-	\$ 100.00	0.00%
06	245	024	Miscellaneous			\$ -	\$ -	\$ -			
06	245	145	Materials & Supplies	\$ 7,500.00	\$ 8,759.41	\$ 9,000.00	\$ 6,969.24	\$ 10,000.00	-	\$ 15,000.00	50.00%
06	245	147	Contracted Services	\$ 20,000.00	\$ 14,230.88	\$ 20,000.00	\$ 15,435.21	\$ 20,000.00	19,616.61	\$ 20,000.00	0.00%
				\$ 34,050.00	\$ 22,990.29	\$ 35,550.00	\$ 22,404.45	\$ 37,050.00	\$ 19,616.61	\$ 44,100.00	19.03%
<b>2009 F550 Truck &amp; Plow</b>											
06	246	001	Salaries	\$ 2,500.00	\$ 1,902.10	\$ 2,000.00	\$ 207.00	\$ 2,000.00	975.14	\$ 2,000.00	0.00%
06	246	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 550.00	\$ 372.24	\$ 345.00	\$ 41.45	\$ 345.00	173.37	\$ 345.00	0.00%
06	246	005	Employee Benefits	\$ 25.00	\$ 7.95	\$ 25.00	\$ 0.57	\$ 25.00	4.97	\$ 25.00	0.00%
06	246	143	Maintenance Costs/Parts	\$ 5,000.00	\$ 4,530.44	\$ 3,500.00	\$ 1,334.16	\$ 3,500.00	1,307.60	\$ 3,500.00	0.00%
06	246	144	Licenses & Insurance			\$ -	\$ -				
				\$ 8,075.00	\$ 6,812.73	\$ 5,870.00	\$ 1,583.18	\$ 5,870.00	\$ 2,461.08	\$ 5,870.00	0.00%
<b>2011 Chev Silverado</b>											
06	247	001	Salaries	\$ 500.00	\$ 160.62	\$ 500.00	\$ 82.80	\$ 500.00	131.04	\$ 500.00	0.00%
06	247	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 50.00	\$ 32.20	\$ 50.00	\$ 17.41	\$ 50.00	12.41	\$ 50.00	0.00%
06	247	005	Employee Benefits		\$ 0.18	\$ 25.00	\$ 0.56	\$ 25.00	0.38	\$ 25.00	0.00%
06	247	141	Fuel - Gas	\$ 2,000.00	\$ 1,290.06	\$ 2,000.00	\$ 610.43	\$ 2,000.00	-	\$ 2,000.00	0.00%
06	247	143	Maintenance Costs/Parts	\$ 2,000.00	\$ 1,016.22	\$ 3,000.00	\$ 441.96	\$ 2,000.00	223.85	\$ 3,200.00	60.00%
06	247	144	Licenses & Insurance			\$ -	\$ -				
				\$ 4,550.00	\$ 2,499.28	\$ 5,575.00	\$ 1,153.16	\$ 4,575.00	\$ 367.68	\$ 5,775.00	26.23%
<b>Cat Grader</b>											
06	248	001	Salaries	\$ 2,000.00	\$ 688.54	\$ 2,000.00	\$ -	\$ 2,000.00	-	\$ 2,000.00	0.00%
06	248	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 400.00	\$ 138.06	\$ 385.00	\$ -	\$ 350.00	-	\$ 350.00	0.00%
06	248	005	Employee Benefits	\$ 25.00	\$ 2.23	\$ 25.00	\$ -	\$ 25.00	-	\$ 25.00	0.00%
06	248	141	Fuel - Gas	\$ 2,500.00		\$ -	\$ -	\$ -	-	\$ -	
06	248	143	Maintenance Costs/Parts	\$ 5,000.00	\$ 5,028.27	\$ 5,000.00	\$ 2,071.86	\$ 6,000.00	8,717.40	\$ 6,000.00	0.00%
06	248	144	Licenses & Insurance			\$ -	\$ -				
				\$ 9,925.00	\$ 5,857.10	\$ 7,410.00	\$ 2,071.86	\$ 8,375.00	\$ 8,717.40	\$ 8,375.00	0.00%
<b>2020 Freightliner</b>											
06	249	001	Salaries			\$ -	\$ 999.57	\$ 1,000.00	316.96	\$ -	-100.00%
06	249	004	Payroll Overhead - CPP, EI, RRSP, WSIB,			\$ -	\$ 201.30	\$ 200.00	63.96	\$ -	-100.00%
06	249	005	Employee Benefits			\$ -	\$ 4.88	\$ 10.00	1.91		-100.00%
06	249	143	Maintenance Costs/Parts			\$ -	\$ 642.53	\$ 500.00	7,845.11		-100.00%
						\$ -	\$ 1,848.28	\$ 1,710.00	\$ 8,227.94	\$ -	-100.00%
<b>2021 Freightliner</b>											
06	250	001	Salaries			\$ 2,000.00	\$ 2,297.04	\$ 2,500.00	2,258.13	\$ 2,662.50	6.50%
06	250	004	Payroll Overhead - CPP, EI, RRSP, WSIB,			\$ 380.00	\$ 443.27	\$ 500.00	467.76	\$ 532.50	6.50%
06	250	005	Employee Benefits			\$ -	\$ 8.94	\$ 10.00	14.42	\$ 15.00	50.00%
06	250	143	Maintenance Costs/Parts			\$ 10,000.00	\$ 17,279.79	\$ 2,000.00	2,119.89	\$ 2,000.00	0.00%
						\$ 12,380.00	\$ 20,029.04	\$ 5,010.00	\$ 4,860.20	\$ 5,210.00	3.99%



Township of McKellar  
 2023 Proposed Budget-Version -1

				Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023
<b>Balsam Road</b>											
06	605	001	Salaries			\$ -		\$ 15,000.00	16,708.01	1,000.00	-93.33%
06	605	004	Payroll Overhead - CPP, EI, RRSP, WSIB,			\$ -		\$ 3,200.00	3,052.38	200.00	-93.75%
06	605	005	Employee Benefits			\$ -		\$ 75.00	99.97	50.00	-33.33%
06	605	024	Miscellaneous			\$ -		\$ -			
06	605	145	Materials & Supplies			\$ -		\$ -			
06	605	424	Capital - Hardtop			\$ -		\$ -			
06	605	425	Balsam Road Capital - Gravel			\$ -		\$ -			
							\$ -	\$ 18,275.00	\$ 19,860.36	\$ 1,250.00	-93.16%
<b>Blackwater (2017 &amp; 2018) and Balsam (2020) Road Expenditures</b>											
06	608	001	Salaries		\$ 23,394.15	\$ -					
06	608	004	Payroll Overhead - CPP, EI, RRSP, WSIB,		\$ 4,687.82	\$ -					
06	608	005	Employee Benefits		\$ 73.64	\$ -					
06	608	024	Miscellaneous		\$ 9,563.80	\$ -					
06	608	145	Materials & Supplies		\$ -	\$ -					
06	608	424	Capital - Hardtop		\$ -	\$ -					
06	608	425	Capital - Gravel		\$ -	\$ -					
				\$ -	\$ 37,719.41	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Broad Bent Road</b>											
06	610	001	Salaries		\$ 22,765.24	\$ -				1,000.00	
06	610	004	Payroll Overhead - CPP, EI, RRSP, WSIB,		\$ 4,489.57	\$ -				200.00	
06	610	005	Employee Benefits		\$ 64.08	\$ -				50.00	
06	610	024	Miscellaneous		\$ -	\$ -				1,000.00	
06	610	145	Materials & Supplies		\$ -	\$ -					
06	610	424	Capital - Hardtop		\$ -	\$ -					
06	610	425	Capital - Gravel		\$ -	\$ -					
				\$ -	\$ 27,318.89	\$ -	\$ -	\$ -	\$ -	2,250.00	
<b>Centre Road Construction</b>											
06	618	001	Salaries		\$ 11,500.00	\$ -		\$ -		28,900.00	
06	618	004	Payroll Overhead - CPP, EI, RRSP, WSIB,		\$ 966.67	\$ -		\$ -		5,780.00	
06	618	005	Employee Benefits		\$ 150.00	\$ -		\$ -		300.00	
06	618	024	Miscellaneous		\$ -	\$ -		\$ -			
06	618	145	Materials & Supplies		\$ -	\$ -		\$ -			
06	618	424	Capital - Hardtop		\$ -	\$ -		\$ -			
06	618	425	Capital - Gravel		\$ -	\$ -		\$ -			
06	618	428	Capital - Consult Service		\$ -	\$ -		\$ -			
				\$ -	\$ -	\$ 12,616.67	\$ -	\$ -	\$ -	34,980.00	
<b>Hardies Road</b>											
06	624	001	Salaries		\$ -	\$ 1,021.20					
06	624	004	Payroll Overhead - CPP, EI, RRSP, WSIB,		\$ -	\$ 214.82					
06	624	005	Employee Benefits		\$ -	\$ 4.74					
06	624	024	Miscellaneous		\$ -	\$ -					
06	624	145	Materials & Supplies		\$ -	\$ -					
06	624	424	Capital - Hardtop		\$ -	\$ -					
06	624	425	Capital - Gravel		\$ -	\$ -					

Township of McKellar  
 2023 Proposed Budget-Version -1

				Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023
06	624	428	Capital - Consult Service			\$ -	\$ 1,240.76	\$ -	\$ -	\$ -	
<b>Hurdville Road Expenditures</b>				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
06	634	001	Salaries			\$ -					
06	634	004	Payroll Overhead - CPP, EI, RRSP, WSIB,			\$ -					
06	634	005	Employee Benefits			\$ -					
06	634	024	Miscellaneous		\$ 9,482.40	\$ -					
06	634	145	Materials & Supplies			\$ -					
06	634	424	Capital - Construction - Roads - Hardtop			\$ -					
06	634	425	Capital - Construction - Roads - Gravel			\$ -					
06	634	428	Capital - Consult Service			\$ -					
				\$ -	\$ 9,482.40	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Inn Road</b>											
06	635	001	Salaries			\$ -		\$ 7,000.00	6,389.21		-100.00%
06	635	004	Payroll Overhead - CPP, EI, RRSP, WSIB,			\$ -		\$ 1,500.00	1,265.20		-100.00%
06	635	005	Employee Benefits			\$ -		\$ 200.00	41.33		-100.00%
06	635	024	Miscellaneous			\$ -		\$ -			
06	635	145	Materials & Supplies			\$ -		\$ -			
06	635	424	Capital - Construction - Roads - Hardtop			\$ -					
06	635	425	Capital - Construction - Roads - Gravel			\$ -					
06	635	428	Capital - Consult Service			\$ -					
				\$ -	\$ -	\$ -	\$ -	\$ 8,700.00	\$ 7,695.74	\$ -	-100.00%
<b>Lakeside Drive Expenditures</b>											
06	641	001	Lakeside Drive Salaries		\$ 997.44	\$ -				\$ 1,000.00	
06	641	004	Payroll Overhead - CPP, EI, RRSP, WSIB,		\$ 199.99	\$ -				\$ 200.00	
06	641	005	Employee Benefits		\$ 4.79	\$ -				\$ 10.00	
06	641	024	Miscellaneous			\$ -				\$ 750.00	
06	641	145	Materials & Supplies			\$ -					
06	641	424	Capital - Hardtop			\$ -					
06	641	425	Capital - Gravel			\$ -					
06	641	428	Capital - Consult Service			\$ -					
				\$ -	\$ 1,202.22	\$ -	\$ -	\$ -	\$ -	\$ 1,960.00	
<b>COVID-19</b>											
06	644	001	Salaries		\$ 17,532.79	\$ -					
06	644	004	Payroll Overhead - CPP, EI, RRSP, WSIB,		\$ 4,363.80	\$ -					
06	644	005	Employee Benefits		\$ 78.69	\$ -					
06	644	024	Miscellaneous		\$ 30,986.92	\$ 43,000.00	\$ 21,068.36				
06	644	145	Materials & Supplies			\$ -	\$ 2,909.23				
06	644	423	Capital - Construction			\$ -					
06	644	425	Capital - Gravel			\$ -					
				\$ -	\$ 52,962.20	\$ 43,000.00	\$ 23,977.59	\$ -	\$ -	\$ -	
<b>Lyndsey Lane</b>											
06	647	001	Salaries			\$ 11,500.00	\$ 11,742.24				
06	647	004	Payroll Overhead - CPP, EI, RRSP, WSIB,			\$ 966.67	\$ 2,339.42				
06	647	145	Materials & Supplies			\$ -	\$ -				

Township of McKellar  
 2023 Proposed Budget-Version -1

				Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023
<b>McKellar Lake Road</b>				\$ -	\$ -	\$ 12,466.67	\$ 14,081.66	\$ -	\$ -	\$ -	
06	657	001	Salaries	\$ -		\$ 11,500.00	\$ 19,681.05				
06	657	004	Payroll Overhead - CPP, EI, RRSP, WSIB,			\$ 966.67	\$ 4,056.56				
06	657	005	Employee Benefits			\$ 150.00	\$ 72.79				
06	657	024	Miscellaneous			\$ -					
06	657	145	Materials & Supplies	\$ -		\$ -					
06	657	424	Capital - Hardtop			\$ -					
				\$ -	\$ -	\$ 12,616.67	\$ 23,810.40	\$ -	\$ -	\$ -	
<b>Tait Island</b>											
06	684	001	Salaries					\$ 9,000.00	12,185.44	1,000.00	-88.89%
06	684	004	Payroll Overhead - CPP, EI, RRSP, WSIB,					\$ 1,900.00	2,538.15	200.00	-89.47%
06	684	005	Employee Benefits					\$ 200.00	81.09	10.00	-95.00%
06	684	024	Miscellaneous								
06	684	145	Materials & Supplies			\$ -					
06	684	424	Capital - Hardtop			\$ -					
06	684	425	Capital - Gravel			\$ -					
06	684	428	Capital - Consult Service								
				\$ -	\$ -	\$ -	\$ -	\$ 11,100.00	\$ 14,804.68	\$ 1,210.00	-89.10%
<b>Bailey Subdivision</b>											
06	693	001	Salaries			\$ -	\$ 2,001.98				
06	693	004	Payroll Overhead - CPP, EI, RRSP, WSIB,			\$ -	\$ 416.25				
06	693	005	Employee Benefits			\$ -	\$ 8.35				
06	693	424	Bailey Subdivision Road Upgrade -Capital			\$ -	\$ -				
				\$ -	\$ -	\$ -	\$ 2,426.58	\$ -	\$ -	\$ -	
<b>Craigmore Subdivision</b>											
06	694	001	Salaries			\$ -	\$ 17,104.57	\$ 4,000.00	262.08		-100.00%
06	694	004	Payroll Overhead - CPP, EI, RRSP, WSIB,			\$ -	\$ 3,423.44	\$ 800.00	55.88		-100.00%
06	694	005	Employee Benefits			\$ -	\$ 231.33		1.72		
06	694	424	Craigmore Subdivision Road Upgrade-Capit			\$ -	\$ -				
				\$ -	\$ -	\$ -	\$ 20,759.34	\$ 4,800.00	\$ 319.68		-100.00%
<b>Inholmes Bridge Expenditures</b>											
06	700	001	Salaries	\$ 1,000.00		\$ -		\$ 6,000.00	588.08	15,000.00	150.00%
06	700	004	Payroll Overhead - CPP, EI, RRSP, WSIB,			\$ -		\$ 1,300.00	98.27	3,000.00	130.77%
06	700	005	Employee Benefits			\$ -		\$ 250.00	3.44	300.00	20.00%
06	700	024	Miscellaneous	\$ 3,000.00		\$ -		\$ -			
06	700	145	Materials & Supplies			\$ -		\$ -			
06	700	423	Capital - Construction - Inholmes			\$ -		\$ -			
06	700	428	Capital - Consult Service			\$ -		\$ -			
				\$ 4,000.00	\$ -	\$ -	\$ -	\$ 7,550.00	\$ 689.79	\$ 18,300.00	142.38%
<b>Fords Bridge</b>											
06	701	001	Salaries								
06	701	004	Payroll Overhead - CPP, EI, RRSP, WSIB,								
06	701	005	Employee Benefits								

Township of McKellar  
 2023 Proposed Budget-Version -1

				Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023
06	701	024	Miscellaneous							\$ 3,000.00	
06	701	145	Materials & Supplies								
06	701	427	Capital - Fords Bridge								
06	701	428	Capital - Consult Service								
<b>Grey Owl Bridge/Walking Trail Bridge</b>				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000.00	
06	702	001	Salaries			\$ -		\$ -			
06	702	004	Payroll Overhead - CPP, EI, RRSP, WSIB,			\$ -		\$ -			
06	702	005	Employee Benefits			\$ -		\$ -			
06	702	024	Miscellaneous			\$ 3,000.00		\$ -		\$ 3,000.00	
06	702	145	Materials & Supplies			\$ -		\$ -			
06	702	428	Capital - Consult Service			\$ -		\$ -			
06	702	429	Capital - Transportation			\$ -		\$ -			
				\$ -	\$ -	\$ 3,000.00	\$ -	\$ -	\$ -	\$ 3,000.00	
<b>Blackwater Bridge</b>											
06	703	001	Salaries			\$ -					
06	703	004	Payroll Overhead - CPP, EI, RRSP, WSIB,			\$ -					
06	703	005	Employee Benefits			\$ -					
06	703	024	Miscellaneous			\$ 3,000.00					3,000.00
06	703	145	Materials & Supplies			\$ -					
06	703	428	Capital - Consult Service			\$ -					
06	703	429	Capital - Transportation			\$ -					
				\$ -	\$ -	\$ 3,000.00	\$ -	\$ -	\$ -	\$ 3,000.00	
<b>Moffat (Squaw) Lake Culvert</b>											
06	704	001	Salaries			\$ -					
06	704	004	Payroll Overhead - CPP, EI, RRSP, WSIB,			\$ -					
06	704	005	Employee Benefits			\$ -					
06	704	024	Miscellaneous			\$ 3,000.00					3,000.00
06	704	145	Materials & Supplies			\$ -					
06	704	428	Capital - Consult Service			\$ -					
06	704	429	Capital - Transportation			\$ -					
				\$ -	\$ -	\$ 3,000.00	\$ -	\$ -	\$ -	\$ 3,000.00	
<b>Hurdville Bridge</b>											
06	704	001	Salaries	\$ 1,000.00		\$ -					
06	704	004	Payroll Overhead - CPP, EI, RRSP, WSIB,			\$ -					
06	704	005	Employee Benefits			\$ -					
06	704	024	Miscellaneous			\$ 3,000.00					3,000.00
06	704	145	Materials & Supplies	\$ 500.00		\$ -					
06	704	428	Capital - Consult Service			\$ -					
06	704	429	Capital - Transportation			\$ -					
				\$ 1,500.00	\$ -	\$ 3,000.00	\$ -	\$ -	\$ -	\$ 3,000.00	
<b>Street Lighting</b>											
07	229	008	Hydro	\$ 2,200.00	\$ 1,734.90	\$ 2,200.00	\$ 1,857.21	\$ 1,800.00	2,027.06	\$ 1,900.00	5.56%
07	229	145	Materials & Supplies			\$ -	\$ -	\$ -			



Township of McKellar  
 2023 Proposed Budget-Version -1

				Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023
07	229	147	Contracted Services	\$ 5,000.00	\$ 2,155.29	\$ 5,000.00	\$ 999.78	\$ 6,000.00	-	\$ 1,500.00	-75.00%
07	229	300	Transfer to Reserves			\$ -		\$ -			
07	229	429	Capital - Streetlight			\$ -					
<b>Total</b>				<b>\$ 7,200.00</b>	<b>\$ 3,890.19</b>	<b>\$ 7,200.00</b>	<b>\$ 2,856.99</b>	<b>\$ 7,800.00</b>	<b>\$ 2,027.06</b>	<b>\$ 3,400.00</b>	<b>-56.41%</b>

**Transportation Department Expenses**

**Environmental Protection and Preservation Department**

<b>Revenue</b>				Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023
08	104	543	Transfer Station Fees	\$ 5,000.00	\$ 5,197.87	\$ 5,000.00	\$ 5,871.02	\$ 5,000.00	5,383.36	\$ 5,000.00	0.00%
08	104	567	Tire Stewardship Revenue			\$ -	\$ -	\$ -			
08	104	568	Electronic Stewardship Revenue	\$ 2,000.00	\$ 2,799.00	\$ 2,800.00	\$ 1,585.25	\$ 2,800.00	-		-100.00%
08	104	569	WDO Blue Box Grant	\$ 20,394.00	\$ 20,969.96	\$ 20,394.00	\$ 35,182.38	\$ 34,000.00	30,915.25	\$ 28,968.00	-14.80%
08	104	571	Scrap Metal Revenue	\$ 8,500.00	\$ 8,428.13	\$ 8,500.00		\$ 8,500.00	18,047.67	\$ 8,500.00	0.00%
<b>Total Environmental Protection and Preservation Revenue</b>				<b>-\$ 35,894.00</b>	<b>-\$ 37,394.96</b>	<b>-\$ 36,694.00</b>	<b>-\$ 42,638.65</b>	<b>-\$ 50,300.00</b>	<b>-\$ 54,346.28</b>	<b>-\$ 42,468.00</b>	<b>-15.57%</b>

**Waste Management Expenditures**

08	300	001	Salaries	\$ 40,000.00	\$ 47,670.97	\$ 48,000.00	\$ 46,879.12	\$ 49,920.00	48,324.94	\$ 56,000.00	12.18%
08	300	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 5,200.00	\$ 6,046.81	\$ 600.00	\$ 6,261.24	\$ 7,488.00	6,231.33	\$ 8,400.00	12.18%
08	300	005	Employee Benefits	\$ -	\$ 28.55	\$ 100.00	\$ 79.42	\$ 100.00	31.66	\$ 100.00	0.00%
08	300	007	Telephone	\$ 600.00	\$ 480.57	\$ 600.00	\$ 562.59	\$ 600.00	531.70	\$ 600.00	0.00%
08	300	008	Hydro	\$ 2,500.00	\$ 1,945.72	\$ 2,500.00	\$ 1,988.82	\$ 2,500.00	2,028.21	\$ 2,500.00	0.00%
08	300	015	Courses & Training	\$ 500.00		\$ 500.00	\$ -	\$ 500.00	-	\$ 500.00	0.00%
08	300	021	Consultant Services			\$ -	\$ -	\$ -	-	\$ -	
08	300	024	Miscellaneous	\$ 200.00		\$ 200.00	\$ 50.00	\$ 200.00	-	\$ 200.00	0.00%
08	300	120	Household Hazardous Waste			\$ -	\$ -	\$ -	-	\$ -	
08	300	124	Monitoring Program	\$ 3,000.00	\$ 3,437.06	\$ 3,400.00	\$ 2,824.53	\$ 3,400.00	2,237.57	\$ 3,400.00	0.00%
08	300	125	Closure Expenses			\$ -	\$ -	\$ -	-	\$ -	
08	300	126	Landfill Closure Accrual			\$ -	\$ -	\$ -	-	\$ -	
08	300	143	Maintenance Costs/Parts	\$ 1,000.00		\$ 1,200.00	\$ 46.60	\$ 1,200.00	-	\$ 1,200.00	0.00%
08	300	145	Materials & Supplies	\$ 2,500.00		\$ 2,000.00	\$ -	\$ 2,000.00	-	\$ 2,000.00	0.00%
08	300	147	Contracted Services								
08	300	300	Transfer to Reserves								
08	300	400	Capital Expenditure								
08	300	403	Capital - Equipment								
08	300	410	Contra Capital - Landfill								
08	300	418	Amortization - Landfill								
<b>Total</b>				<b>\$ 55,500.00</b>	<b>\$ 59,609.68</b>	<b>\$ 59,100.00</b>	<b>\$ 58,692.32</b>	<b>\$ 67,908.00</b>	<b>\$ 59,385.41</b>	<b>\$ 74,900.00</b>	<b>10.30%</b>

**Waste Collection & Disposal**

08	300	120	Household Hazardous Waste	\$ 14,000.00	\$ 11,431.55	\$ 14,300.00	\$ 18,861.86	\$ 15,000.00	14,108.30	\$ 15,000.00	0.00%
08	301	030	Contracted Services/Annual Levy	\$ 14,000.00	\$ 14,445.88	\$ 14,000.00	\$ 14,590.34	\$ 15,000.00	14,736.24	\$ 15,000.00	0.00%
08	301	119	Scrap Metal Contract	\$ 5,000.00	\$ 2,558.40	\$ 3,500.00	\$ -	\$ 3,500.00	-	\$ 3,500.00	0.00%
08	301	121	Recycling Contract	\$ 22,000.00	\$ 34,144.44	\$ 34,000.00	\$ 17,820.89	\$ 34,000.00	20,624.83	\$ 30,000.00	-11.76%
08	301	122	Waste Hauling Contract	\$ 24,000.00	\$ 26,229.61	\$ 27,000.00	\$ 30,652.99	\$ 27,000.00	31,313.30	\$ 30,000.00	11.11%



Township of McKellar  
 2023 Proposed Budget-Version -1

				Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023	
08	301	123	Waste Tipping Fees	\$ 70,000.00	\$ 77,480.96	\$ 78,000.00	\$ 80,714.24	\$ 80,000.00	78,484.72	\$ 80,000.00	0.00%	
08	301	410	Contra Capital Recycling			\$ -	\$ -					
08	301	418	Amortization - Recycling			\$ -	\$ -					
				<b>\$ 149,000.00</b>	<b>\$ 166,290.84</b>	<b>\$ 170,800.00</b>	<b>\$ 162,640.32</b>	<b>\$ 174,500.00</b>	<b>\$ 159,267.39</b>	<b>\$ 173,500.00</b>	<b>-0.57%</b>	
<b>Environmental Protection and Preservation</b>												
14	411	030	Lake Stewardship Committee	\$ -	\$ 3,296.00	\$ 6,000.00	\$ 3,700.19	\$ 12,165.00	10,331.93	\$ 8,950.00	-26.43%	
14	411	030	ICECAP	\$ 8,000.00	\$ 8,000.00	\$ 8,000.00	\$ 14,500.00	\$ 8,000.00	-\$ 6,500.00	\$ -	-100.00%	
14	411	037	Georgian Bay Biosphere Research	\$ 1,100.00		\$ 1,100.00	\$ -	\$ 4,915.00	4,915.00	\$ 5,260.00	7.02%	
14	412	038	Manitouwabing Lake Conservancy/Lake Ste	\$ 4,700.00	\$ -	\$ 4,700.00	\$ 8,615.77	\$ 5,000.00	4,246.47	8,000.00	60.00%	
				<b>\$ 13,800.00</b>	<b>\$ 11,296.00</b>	<b>\$ 19,800.00</b>	<b>\$ 26,815.96</b>	<b>\$ 30,080.00</b>	<b>\$ 12,993.40</b>	<b>\$ 22,210.00</b>	<b>-26.16%</b>	
<b>Total Environmental Expenditures</b>				<b>\$ 218,300.00</b>	<b>\$ 237,196.52</b>	<b>\$ 249,700.00</b>	<b>\$ 248,148.60</b>	<b>\$ 272,488.00</b>	<b>\$ 231,646.20</b>	<b>\$ 270,610.00</b>	<b>-0.69%</b>	
<b>Health Care</b>												
<b>Revenue</b>												
09	104	584	Transfer from Reserve - Health Care			\$ -	\$ 30,000.00	\$ -				
09	104	588	Transfer from Reserve - Cemetery			\$ -	\$ -					
<b>Total Health Care Revenue</b>						<b>\$ -</b>	<b>-\$ 30,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		
<b>Expenses</b>												
<b>Land Ambulance</b>												
09	320	030	EMS Ambulance Annual Levy	\$ 198,508.00	\$ 201,901.86	\$ 204,713.00	\$ 204,713.40	\$ 217,955.97	217,955.91	228,488.30	4.83%	
				<b>\$ 198,508.00</b>	<b>\$ 201,901.86</b>	<b>\$ 204,713.00</b>	<b>\$ 204,713.40</b>	<b>\$ 217,955.97</b>	<b>\$ 217,955.91</b>	<b>\$ 228,488.30</b>	<b>4.83%</b>	
<b>North Bay Parry Sound Health Unit</b>												
09	330	030	North Bay Parry Sound Health Unit Annual	\$ 41,643.00	\$ 38,290.25	\$ 38,290.00	\$ 38,290.32	\$ 39,547.82	39,547.82	\$ 40,956.92	3.56%	
				<b>\$ 41,643.00</b>	<b>\$ 38,290.25</b>	<b>\$ 38,290.00</b>	<b>\$ 38,290.32</b>	<b>\$ 39,547.82</b>	<b>\$ 39,547.82</b>	<b>\$ 40,956.92</b>	<b>3.56%</b>	
<b>Cemetery Service</b>												
09	335	001	Salaries	\$ 6,500.00	\$ 4,900.86	\$ 6,000.00	\$ 5,654.96	\$ 6,240.00	5,028.23	\$ 6,645.60	6.50%	
09	335	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 1,200.00	\$ 990.12	\$ 1,000.00	\$ 1,121.28	\$ 1,248.00	1,072.10	\$ 1,329.12	6.50%	
09	335	005	Employee Benefits	\$ 20.00	\$ 21.52	\$ 20.00	\$ 22.56	\$ 20.00	31.13	\$ 40.00	100.00%	
09	335	024	Miscellaneous	\$ 100.00		\$ 100.00	\$ -	\$ 100.00	-	\$ 100.00	0.00%	
09	335	050	Donation/Honourarium	\$ -		\$ -	\$ -	\$ -				
09	335	141	Fuel - Gas	\$ 500.00		\$ 500.00	\$ -	\$ 500.00	-	\$ 500.00	0.00%	
09	335	145	Materials & Supplies	\$ 2,500.00		\$ 2,500.00	\$ -	\$ 2,500.00	-	\$ 2,500.00	0.00%	
09	335	300	Transfer to Reserves				\$ 1,000.00	\$ -				
09	335	403	Capital - Equipment									
09	335	411	Contra Capital - Cemetery									
09	335	419	Amortization - Cemetery									
				<b>\$ 10,820.00</b>	<b>\$ 5,912.50</b>	<b>\$ 10,120.00</b>	<b>\$ 7,798.80</b>	<b>\$ 10,608.00</b>	<b>\$ 6,131.46</b>	<b>\$ 11,114.72</b>	<b>4.78%</b>	
<b>West Parry Sound Health Centre</b>												
09	351	127	West Parry Sound Health Centre - Donatio			\$ -	\$ -	\$ -				

Township of McKellar  
 2023 Proposed Budget-Version -1

				Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023
<b>Transfer to Reserves</b>				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
09	351	300	Transfer to Reserves			\$ -	\$ -	\$ -			
<b>Total Health Care Expenditures</b>				\$ 250,971.00	\$ 246,104.61	\$ 253,123.00	\$ 250,802.52	\$ 268,111.79	\$ 263,635.19	\$ 280,559.94	4.64%
<b>Social Services</b>											
<b>Revenue</b>											
10	350	552	Miscellaneous Revenue			\$ 47,390.00	\$ 47,399.00				
				\$ -	\$ -	-\$ 47,390.00	-\$ 47,399.00	\$ -	\$ -		
<b>Exepnses</b>											
10	340	030	Parry Sound District SSAB Annual Levy	\$ 286,874.00	\$ 286,873.64	\$ 286,030.00	\$ 286,030.36	\$ 289,815.00	289,814.28	\$ 298,962.00	3.16%
10	350	030	Belvedere Heights Home for the Aged Annu	\$ 103,207.00	\$ 103,007.00	\$ 92,427.00	\$ 92,428.00	\$ 78,953.00	78,953.50	\$ 78,683.00	-0.34%
10	350	300	Transfer to Reserves			\$ 47,390.00	\$ 47,390.00				
10	350	400	Capital Expenditure			\$ -	\$ -				
<b>Total Social Services Expenditures</b>				\$ 390,081.00	\$ 389,880.64	\$ 425,847.00	\$ 425,848.36	\$ 368,768.00	\$ 368,767.78	\$ 377,645.00	2.41%
<b>Recreation Department</b>											
<b>Revenue</b>											
11	103	527	Other Grants - Federal - Minerva Park			\$ -					
11	103	527	Other Grants - Federal - Swim Grant					\$ 1,000.00		\$ 1,000.00	0.00%
11	104	547	Recreation Revenue - T-Ball	\$ 300.00		\$ -			896.40		
11	104	548	Recreation Revenue - Swim Program	\$ 800.00		\$ -		\$ 1,200.00	1,320.00	\$ 1,200.00	0.00%
11	104	549	Recreation Revenue - Other								
11	104	549	Recreation Revenue - Dances	\$ 1,200.00	\$ 725.00			\$ 1,000.00		\$ 1,000.00	0.00%
11	104	549	Recreation Revenue - Movie Night Program	\$ 200.00	\$ -	\$ 300.00		\$ 300.00	500.00	\$ 300.00	0.00%
11	104	549	Recreation Revenue - Comedy Night Event	\$ 400.00							
11	104	549	Recreation Revenue-2 Fish & Fun Days					\$ 200.00	157.00	\$ 200.00	0.00%
11	104	549	Recreation Revenue -Special Events					\$ 400.00		\$ 400.00	0.00%
11	104	549	Recreation Revenue -Baseball					\$ 300.00		\$ 300.00	0.00%
11	104	549	Recreation Revenue -Open Mic Night Program								
11	104	549	Recreation Revenue -Pioneer School Program								
11	104	566	Youth Group Revenue			\$ -					
11	104	585	Transfer from Reserve - Parkland			\$ -					
11	104	586	Transfer from Reserve - Recreation	\$ -	\$ -	\$ -					
11	104	595	Unexpended Capital - Recreation								
11	104	544	Community Centre User Fees								
				-\$ 2,900.00	-\$ 725.00	-\$ 300.00	\$ -	-\$ 4,400.00	-\$ 2,873.40	-\$ 4,400.00	0.00%
<b>Transfer from Reserve</b>											
11	104	585	Transfer from Reserve - Parkland								

Township of McKellar  
 2023 Proposed Budget-Version -1

				Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023
11	104	586	Transfer from Reserve - Recreation Commit	\$ 10,850.00	\$ 795.82						
11	104	586	Transfer from Reserve - Recreation-Fund Raising								
				<b>-\$ 10,850.00</b>	<b>-\$ 795.82</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Total Recreation Revenue</b>				<b>-\$ 13,750.00</b>	<b>-\$ 1,520.82</b>	<b>-\$ 300.00</b>	<b>\$ -</b>	<b>-\$ 4,400.00</b>	<b>-\$ 2,873.40</b>	<b>-\$ 4,400.00</b>	<b>0.00%</b>
<b>Expenses</b>											
11	361	001	Salaries-Swim Program	\$ 3,800.00	\$ 70.92	\$ -	\$ -	\$ -	3,222.85	\$ 4,000.00	
11	361	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 500.00	\$ 6.50	\$ -	\$ -	\$ -	221.81	400.00	
11	361	011	Swim Program-Advertising			\$ -	\$ -	\$ -	-		
11	361	024	Swim Program-Miscellaneous			\$ 4,200.00	\$ -	\$ 5,000.00	24.58	600.00	-88.00%
11	361	024	Swim Program-Material & Supplies								
11	360	025	Entertainment costs		\$ 1,023.00	\$ -	\$ -	\$ -	-		
11	360	024	Miscellaneous	\$ 300.00	\$ 1,057.13	\$ 500.00	\$ 533.42	\$ 500.00	275.66	\$ 500.00	0.00%
11	360	129	Recreation Programs								
11	360	129	Recreation Programs-Fish Derby Event	\$ 800.00							
11	360	129	Recreation Programs-Christmas Event	\$ 150.00		\$ 150.00					
11	360	129	Recreation Programs-Baseball			\$ -	\$ -	\$ 300.00		\$ 300.00	0.00%
11	360	129	Recreation Programs-Dances	\$ 1,700.00				\$ 2,000.00		\$ 2,000.00	0.00%
11	360	129	Recreation Programs-Halloween	\$ 150.00		\$ 150.00		\$ 500.00	\$ 403.86	\$ 500.00	0.00%
11	360	129	Recreation Programs-Badminton	\$ 200.00		\$ 200.00		\$ 300.00	\$ 76.28	\$ 300.00	0.00%
11	360	129	Recreation Programs-Skate/Hockey	\$ 100.00		\$ 100.00		\$ 100.00		\$ 100.00	0.00%
11	360	129	Recreation Programs-Exercise/Seniors	\$ 50.00		\$ 50.00		\$ 50.00		\$ 50.00	0.00%
11	360	129	Recreation Programs-Special Events	\$ 2,000.00		\$ 1,000.00		\$ 1,000.00	\$ 704.66	\$ 1,000.00	0.00%
11	360	129	Recreation Programs-2 Fish & Fry					\$ 600.00	\$ 215.85	\$ 600.00	0.00%
11	360	129	Recreation Programs-Movie Nights	\$ 1,000.00		\$ 1,000.00		\$ 1,000.00	\$ 788.09	\$ 1,000.00	0.00%
11	360	129	Recreation Programs-Balsam Trail	\$ 600.00		\$ 3,000.00		\$ 1,000.00		\$ 1,000.00	0.00%
11	360	129	Recreation Programs-General Advertising	\$ 800.00		\$ 1,000.00		\$ 1,000.00		\$ 1,000.00	0.00%
11	360	129	Recreation Programs-Open Mic Night Progi	\$ 200.00							
11	360	129	Recreation Programs-Youth Room	\$ 200.00							
11	360	129	Recreation Programs-PickleBall Program	\$ 200.00		\$ 800.00					
11	360	129	Recreation Programs-Ping Pong program						\$ 508.79		
11	360	127	Donations to Groups-Volunteer					\$ 2,000.00	\$ 107.11	\$ 2,000.00	0.00%
11	360	130	Equipment Purchases-Indoor Pickle Ball Equipment				\$ -	\$ 400.00	\$ 638.96	\$ 400.00	0.00%
11	360	132	T-Ball Program	\$ 400.00		\$ -	\$ -	\$ -	\$ 517.83		
11	360	138	Pioneer School Program	\$ 500.00		\$ 1,000.00	\$ -	\$ -			
11	361	145	Materials & Supplies	\$ 100.00		\$ -	\$ -	\$ -	-		
11	360	300	Transfer to Reserves	\$ -		\$ -	\$ -	\$ -			
				<b>\$ 13,750.00</b>	<b>\$ 2,157.55</b>	<b>\$ 13,150.00</b>	<b>\$ 533.42</b>	<b>\$ 15,750.00</b>	<b>\$ 7,706.33</b>	<b>\$ 15,750.00</b>	<b>0.00%</b>
<b>Transfer to Reserve</b>											
11	360	300	Transfer to Reserves-Recreation Reserve	\$ 5,000.00					\$ 8,043.67		
				<b>\$ 5,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,043.67</b>	<b>\$ -</b>	



Township of McKellar  
 2023 Proposed Budget-Version -1

				Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023
<b>Total Recreation Expenses</b>				\$ 18,750.00	\$ 2,157.55	\$ 13,150.00	\$ 533.42	\$ 15,750.00	\$ 15,750.00	\$ 15,750.00	0.00%
<b><u>Parks &amp; Facilities</u></b>											
<b>Revenue</b>											
11	104	586	Transfer from Reserve - Recreation	\$ -	\$ -	\$ -	\$ -	\$ 3,500.00	3,500.00	3,000.00	-14.29%
				\$ -	\$ -	\$ -	\$ -	\$ 3,500.00	\$ 3,500.00	\$ 3,000.00	-14.29%
<b>Expenses</b>											
11	360	001	Salaries	\$ 45,000.00	\$ 32,831.48	\$ 45,000.00	\$ 30,970.50	\$ 45,000.00	30,630.25	45,000.00	0.00%
11	360	004	Payroll Overhead - CPP, EI, RRSP, WSIB,	\$ 8,000.00	\$ 6,343.26	\$ 8,000.00	\$ 5,987.85	\$ 8,000.00	6,230.38	8,000.00	0.00%
11	360	005	Employee Benefits	\$ 2,000.00	\$ 2,227.15	\$ 2,200.00	\$ 2,941.72	\$ 2,200.00	3,211.28	2,200.00	0.00%
11	360	008	Hydro	\$ 400.00	\$ 343.58	\$ 400.00	\$ 387.19	\$ 400.00	433.94	\$ 400.00	0.00%
11	360	011	Advertising	\$ 700.00	\$ 105.57	\$ 500.00	\$ -	\$ 1,000.00	254.79	\$ 1,000.00	0.00%
11	360	014	Insurance	\$ 500.00	\$ 302.20	\$ -	\$ -	\$ -	-	-	-
11	360	015	Courses & Training	\$ 150.00	\$ -	\$ -	\$ -	\$ -	-	-	-
11	360	021	Consultant Services	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	-
11	360	024	Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	-
11	360	025	Entertainment costs	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	-
11	360	127	Donations to Groups	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	-
11	360	129	Recreation Programs	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	-
11	360	130	Equipment Purchases	\$ 1,400.00	\$ 1,093.89	\$ 1,400.00	\$ -	\$ 1,400.00	-	\$ 1,400.00	0.00%
11	360	131	Skating Rink Maintenance	\$ 500.00	\$ -	\$ 500.00	\$ -	\$ 500.00	-	\$ 500.00	0.00%
11	360	132	T-Ball Program	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	-
11	360	133	Boat Ramp/Dock Maintenance	\$ 5,000.00	\$ -	\$ 4,000.00	\$ 2,054.00	\$ 4,000.00	-	\$ 4,000.00	0.00%
11	360	134	Brownley Clubhouse Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	-
11	360	135	Trail Development & Maintenance	\$ 2,000.00	\$ -	\$ 1,000.00	\$ -	\$ 1,000.00	82.38	\$ 1,000.00	0.00%
11	360	138	Pioneer School Program	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	-
11	360	141	Fuel - Gas	\$ 1,200.00	\$ 537.16	\$ 100.00	\$ 569.35	\$ 500.00	-	\$ 500.00	0.00%
11	360	143	Maintenance Costs/Parts	\$ 4,000.00	\$ 4,133.86	\$ 4,000.00	\$ 4,356.81	\$ 4,000.00	3,955.28	\$ 4,000.00	0.00%
								\$ 3,500.00	2,093.84	-	-100.00%
										3,000.00	
11	360	145	Materials & Supplies	\$ 2,000.00	\$ 3,100.51	\$ 3,000.00	\$ 1,459.05	\$ 3,000.00	\$ 1,389.23	\$ 3,000.00	0.00%
				\$ 72,850.00	\$ 51,018.66	\$ 70,100.00	\$ 48,726.47	\$ 74,500.00	\$ 48,281.37	\$ 74,000.00	-0.67%
<b><u>Community Centre</u></b>											
<b>Revenue</b>											
12	104	544	Community Centre User Fees	\$ 5,000.00	\$ 1,521.22	\$ 1,500.00	\$ 1,020.83	\$ 1,500.00	8,518.35	\$ 1,500.00	0.00%
12	104	545	Community Centre Lease Payments	\$ -	\$ -	\$ -	\$ 250.06	\$ -	-	-	-
12	104	546	Community Centre Donations	\$ 100.00	\$ 25.00	\$ -	\$ -	\$ -	49.65	-	-
12	104	547	Recreation Revenue - T-Ball	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	-
12	104	548	Recreation Revenue - Swim Program	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	-
12	104	549	Recreation Revenue - Other	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	-
12	104	585	Transfer from Reserve - Parkland	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	-
12	104	586	Transfer from Reserve - Recreation	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	-
12	104	587	Transfer from Reserve - Community Centre	\$ -	\$ -	\$ -	\$ -	\$ 5,000.00	5,000.00	-	-100.00%

Township of McKellar  
 2023 Proposed Budget-Version -1

				Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023
12	104	594	Unexpended Capital - Community Centre			\$ -	\$ -				
12	104	595	Unexpended Capital - Recreation			\$ -	\$ -				
				<b>-\$ 5,100.00</b>	<b>-\$ 1,546.22</b>	<b>-\$ 1,500.00</b>	<b>-\$ 1,270.89</b>	<b>-\$ 6,500.00</b>	<b>-\$ 13,568.00</b>	<b>-\$ 1,500.00</b>	<b>-76.92%</b>
<b>Expenses</b>											
12	370	001	Salaries		\$ 253.16	\$ -					
12	370	004	Payroll Overhead - CPP, EI, RRSP, WSIB,		\$ 50.76	\$ -					
12	370	005	Employee Benefits		\$ -	\$ -					
12	370	007	Telephone	\$ 1,200.00	\$ 1,060.48	\$ 1,200.00	\$ 993.05	\$ 1,200.00	995.80	1,200.00	0.00%
12	370	008	Hydro	\$ 10,000.00	\$ 5,424.83	\$ 7,500.00	\$ 5,086.49	\$ 7,500.00	6,201.00	7,500.00	0.00%
12	370	011	Advertising	\$ 200.00	\$ -	\$ 200.00	\$ -	\$ 200.00		200.00	0.00%
12	370	014	Insurance	\$ 7,000.00	\$ 9,926.14	\$ -	\$ -	\$ -		-	
12	370	017	Memorial Wall Plaque	\$ 50.00	\$ -	\$ 50.00	\$ -	\$ 50.00		50.00	0.00%
12	370	024	Miscellaneous	\$ 100.00	\$ 83.47	\$ 100.00	\$ -	\$ 100.00	20.00	100.00	0.00%
12	370	115	Facility Maintenance	\$ 11,000.00	\$ 6,354.94	\$ 8,000.00	\$ 7,715.05	\$ 8,000.00	17,246.86	8,000.00	0.00%
12	370	116	Grounds Maintenance	\$ 1,200.00	\$ 3,052.80	\$ 3,000.00	\$ 1,221.12	\$ 3,000.00	-	3,000.00	0.00%
12	370	130	Equipment Purchases	\$ 2,000.00	\$ -	\$ 1,000.00	\$ 712.31	\$ 1,000.00	1,024.93	1,000.00	0.00%
			15-Folding Tables					\$ 5,000.00	4,759.83		-100.00%
12	370	145	Materials & Supplies	\$ 2,000.00	\$ 106.54	\$ 1,000.00	\$ 129.14	\$ 1,000.00	1,937.79	1,000.00	0.00%
12	370	250	Janitorial Contract	\$ 18,000.00	\$ 17,095.68	\$ 18,000.00	\$ 14,166.03	\$ 31,200.00	32,495.00	31,200.00	0.00%
12	370	251	Propane	\$ 1,000.00	\$ -	\$ 500.00	\$ -	\$ 500.00	-	500.00	0.00%
12	370	252	Equipment Maintenance	\$ 3,000.00	\$ 2,513.22	\$ 2,500.00	\$ 2,065.33	\$ 2,500.00	1,846.97	2,500.00	0.00%
12	370	253	Kitchen Supplies	\$ 500.00	\$ -	\$ 500.00	\$ -	\$ 500.00	-	500.00	0.00%
12	370	254	Cleaning Supplies	\$ 1,500.00	\$ -	\$ 1,500.00	\$ 711.84	\$ 1,500.00	-	1,500.00	0.00%
12	370	256	Drycleaning	\$ 100.00	\$ -	\$ 100.00	\$ -	\$ 100.00	180.00	100.00	0.00%
12	370	257	Water Testing	\$ 4,000.00	\$ 1,690.59	\$ 2,000.00	\$ 1,147.86	\$ 2,000.00	1,093.05	2,000.00	0.00%
12	370	300	Transfer to Reserves		\$ -	\$ -	\$ -	\$ -			
12	370	401	Capital - Buildings		\$ -	\$ -	\$ -	\$ -			
12	370	403	Capital - Equipment		\$ -	\$ -	\$ -				
12	370	413	Contra Capital - Rec Facilities		\$ -	\$ -	\$ -				
12	370	421	Amortization - Rec Facilities		\$ -	\$ -	\$ -				
				<b>\$ 62,850.00</b>	<b>\$ 47,612.61</b>	<b>\$ 47,150.00</b>	<b>\$ 33,948.22</b>	<b>\$ 65,350.00</b>	<b>\$ 67,801.23</b>	<b>\$ 60,350.00</b>	<b>-7.65%</b>
<b>Cultural Services</b>											
<b>Revenue</b>											
13	104	441	Miscellaneous Revenue				\$ -				
13	104	519	Donations towards Mtce & Care of Heritag			\$ -					
13	104	538	Church Restoration Fund			\$ -					
13	104	579	Transfer from Reserve - Cultural			\$ -	\$ -				
				<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenses</b>											
13	380	032	Cultural Events		\$ -	\$ -					
13	380	128	Discretionary Donations		\$ -	\$ -					
13	380	260	Chamber of Commerce donation		\$ -	\$ -					
13	380	300	Transfer to Reserves	\$ -	\$ -	\$ -	\$ -	\$ -			
13	380	400	Capital Expenditure - Historical Plaques		\$ -	\$ -	\$ -	\$ -			

Township of McKellar  
2023 Proposed Budget-Version -1

				Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023
13	380	401	Cultural Capital - Buildings			\$ -	\$ -	\$ -			
				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Transfer to Reserve</b>											
13	380	300	Transfer to Veteran's Service Reserve	\$ 1,000.00		\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	1,000.00	1,000.00	0.00%
				\$ 1,000.00	\$ -	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	0.00%
<b>Sesquicentennial Ad Hoc Committee</b>											
<b>Revenue</b>											
13	385	552	Flags					\$ 2,000.00	3,180.00	2,700.00	35.00%
13	385	552	Tshirts					\$ 2,000.00	2,316.00	750.00	-62.50%
13	385	552	Bags					\$ 200.00		1,000.00	400.00%
13	385	552	Others Revenue							19,200.00	
02	102	524	Other Grants - Ontario LED and Rural Ec.-NOHFC								
			Canda Heritage-150th Anniversary Grant					\$ -	\$ 13,700.00		
			Ontario Cultural Association Fund-150th Anniversary					\$ -	\$ 15,000.00		
			Legacy Fund							9,000.00	
								<b>-\$ 4,200.00</b>	<b>-\$ 34,196.00</b>	<b>-\$ 32,650.00</b>	<b>677.38%</b>
<b>Reserves</b>											
13	385	591	Transfer from Reserve					\$ 8,000.00	8,000.00	29,300.00	266.25%
			Transfer from Historical Committee Reserve							2,000.00	
								<b>-\$ 8,000.00</b>	<b>-\$ 8,000.00</b>	<b>-\$ 31,300.00</b>	<b>291.25%</b>
<b>Total Revenue -Sesquicentennial Ad Hoc Committee</b>								<b>-\$ 12,200.00</b>	<b>-\$ 42,196.00</b>	<b>-\$ 63,950.00</b>	<b>424.18%</b>
<b>Expenses</b>											
13	385	011	Marketing Ads					\$ 500.00	1,080.69		-100.00%
13	385	145	Flags					\$ 3,025.00	9,096.51		-100.00%
13	385	145	Logo/Sign/Banner					\$ 1,200.00			-100.00%
13	385	145	Live History					\$ 610.00		2,200.00	260.66%
13	385	145	Materials(Tickets,Photos,etc)					\$ 1,000.00		1,000.00	0.00%
13	385	145	Historical Timeline					\$ 500.00		2,500.00	400.00%
13	385	145	Tshirts					\$ 2,000.00			-100.00%
13	385	145	Bags					\$ 400.00			-100.00%
13	385	145	Buttons							750.00	
13	385	024	Miscellaneous					\$ 3,000.00	1,622.00	2,000.00	-33.33%
13	385	024	Miscellaneous-Fire Fighters Dinner/Grand Celebration/Pancake Breakfast and others							20,300.00	
13	385	024	Horse Statue unveiling and plaque Holder							5,000.00	
13	385	024	Indigenous Artwork Unveiling							1,500.00	
13	385	024	Opening Concert/Variety Show & Other expenses							13,700.00	
13	385	024	OSAF Grant will be used through out 2023							15,000.00	
								<b>\$ 12,235.00</b>	<b>11,799.20</b>	<b>63,950.00</b>	<b>422.68%</b>
<b>Reserves</b>											
13	385	300	Transfer to Reserve					\$ 10,000.00	39,135.80		-100.00%
								<b>\$ 10,000.00</b>	<b>\$ 39,135.80</b>	<b>\$ -</b>	<b>-100.00%</b>



Township of McKellar  
 2023 Proposed Budget-Version -1

				Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023
<b>Total Expenses- Sesquicentennial Ad Hoc Committee</b>								\$ 22,235.00	\$ 50,935.00	\$ 63,950.00	187.61%
<b>West Parry Sound Recreation and Cultural Center</b>											
<b>Revenue</b>											
13	384	552	Infrastrucutre Loan-Received					\$ 775,000.00	781,740.59		-100.00%
13	384	590	Transfer from West Parry Sound Recreation Center Reserve					\$ 161,635.00	161,634.80	561,539.65	247.41%
								-\$ 936,635.00	-\$ 943,375.39	-\$ 561,539.65	-40.05%
<b>Expenses</b>											
13	384	024	Levy-Pool-to West Parry Sound Recreation Centre Principal & Interest Portion of Debenture					\$ 161,635.00	161,634.80	561,539.65	247.41%
								\$ -		96,678.54	
								\$ 161,635.00	\$ 161,634.80	\$ 658,218.19	307.23%
<b>Reserves</b>											
13	384	300	Transfer to Community Centre					\$ 161,635.00	161,634.80		-100.00%
13	384	300	Transfer to West Parry Sound Rec-pool					\$ 613,365.00	620,105.79		-100.00%
								\$ 775,000.00	\$ 781,740.59	\$ -	-100.00%
<b>Total Expenses West Parry Sound Recreation and Cultural Center</b>								\$ 936,635.00	\$ 943,375.39	\$ 658,218.19	-29.73%
<b>Total Cultural Services Expenditure</b>				\$ 1,000.00	\$ -	\$ 1,000.00	\$ 1,000.00	\$ 959,870.00	\$ 995,310.39	\$ 723,168.19	-24.66%
<b>PUBLIC LIBRARY</b>											
<b>Revenue</b>											
13	105	596	Library Capital Reserve			\$ -	\$ -				
13	381	552	Cost Recovery from Library	\$ 8,000.00		\$ 7,500.00	\$ 7,500.00	\$ 7,800.00	\$ 7,800.00	7,800.00	0.00%
				-\$ 8,000.00	\$ -	-\$ 7,500.00	-\$ 7,500.00	-\$ 7,800.00	-\$ 7,800.00	-\$ 7,800.00	0.00%
<b>Expenses</b>											
13	381	008	Library - Hydro	\$ 5,000.00	\$ 4,122.84	\$ 4,200.00	\$ 3,865.73	\$ 4,200.00	\$ 4,712.74	\$ 4,500.00	7.14%
13	381	013	Lease Payments - Library	\$ 7,500.00		\$ 7,500.00	\$ 7,500.00	\$ 7,800.00	\$ -	\$ 7,800.00	0.00%
13	381	014	Insurance - Library	\$ 500.00	\$ 528.86	\$ 530.00	\$ -	\$ 530.00			-100.00%
13	381	030	Municipal Funding to Library	\$ 49,048.00	\$ 49,048.00	\$ 45,021.00	\$ 45,021.00	\$ 47,284.00	47,284.00	50,000.00	5.74%
				\$ 62,048.00	\$ 53,699.70	\$ 57,251.00	\$ 56,386.73	\$ 59,814.00	\$ 51,996.74	\$ 62,300.00	4.16%
<b>Historical Committee Program</b>											
<b>Revenue</b>											
13	104	552	Historic Comm Fund Raising	\$ 300.00	\$ 500.00		\$ 332.00	\$ 300.00	\$ 1,000.00	\$ 300.00	0.00%
13	383	024	General Operating-ONIX Contractor Holdback Revenue						5,545.40		
13	104	579	Transfer from Reserve - Cultural-Renovation					\$ 50,000.00	50,000.00		-100.00%
02	104	599	Historical Donations-Calendar						1,205.00		
				-\$ 300.00	-\$ 500.00	\$ -	-\$ 332.00	-\$ 50,300.00	-\$ 57,750.40	-\$ 300.00	-99.40%
<b>Historical Committee Program</b>											
<b>Expenses</b>											
13	383	011	Advertising	\$ 1,000.00	\$ 50.00	\$ 1,800.00	\$ -	\$ 1,800.00	-	\$ 500.00	-72.22%

Township of McKellar  
2023 Proposed Budget-Version -1

				Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023
13	383	024	General Operating and Maintenance	\$ 600.00		\$ 600.00	\$ 35.86	\$ 50,600.00	\$ 1,396.86	\$ 500.00	-99.01%
13	383	036	Driving Tour Booklet	\$ 800.00		\$ -	\$ -	\$ -			
13	380	128	Discretionary Donations								
13	383	113	Hemlock Church & St. Stephen's Church Butter Tart Sales Silent Auction and Spaghetti Dinner		\$ 5,367.16	\$ -	\$ -	\$ -			
13	383	130	Equipment Purchases	\$ 2,000.00		\$ 2,000.00	\$ -	\$ 2,000.00		\$ 3,000.00	50.00%
13	383	145	Event Materials & Supplies	\$ 600.00		\$ 600.00	\$ -	\$ 600.00	\$ 50.00	\$ 1,500.00	150.00%
				<b>\$ 5,000.00</b>	<b>\$ 5,417.16</b>	<b>\$ 5,000.00</b>	<b>\$ 35.86</b>	<b>\$ 55,000.00</b>	<b>\$ 1,446.86</b>	<b>\$ 5,500.00</b>	<b>-90.00%</b>
<b>Transfer to Reserve</b>											
13	380	300	Historical Committee Reserve-St.Stephen/Hemlock		\$ 5,450.00		\$ 5,296.14		56,303.55		-
				\$ -	\$ 5,450.00	\$ -	\$ 5,296.14	\$ -	\$ 56,303.55	\$ -	\$ -
<b>Total Historical Committee Expenses</b>				<b>\$ 5,000.00</b>	<b>\$ 10,867.16</b>	<b>\$ 5,000.00</b>	<b>\$ 5,332.00</b>	<b>\$ 55,000.00</b>	<b>\$ 57,750.41</b>	<b>\$ 5,500.00</b>	<b>-90.00%</b>
<b>Planning Department</b>											
<b>Revenue</b>											
14	104	533	Site Plan Applications	\$ 550.00	\$ 50.00	\$ 100.00	\$ 602.00	\$ 100.00	7,800.00	\$ 100.00	0.00%
14	104	534	Zoning Compliance Letters	\$ 600.00	\$ 420.00	\$ 450.00	\$ 840.00	\$ 450.00	679.20	\$ 500.00	11.11%
14	104	535	Planning Fees - Official Plan			\$ -	\$ -				
14	104	536	Planning Fees - Zoning	\$ 3,300.00	\$ 4,146.83	\$ 3,300.00	\$ 7,636.87	\$ 3,300.00	10,673.70	\$ 10,000.00	203.03%
14	104	537	Planning Fees - Committee of Adjustment	\$ 4,500.00	\$ 3,000.00	\$ 3,000.00	\$ 9,131.48	\$ 3,000.00	1,250.00	\$ 3,000.00	0.00%
				<b>-\$ 8,950.00</b>	<b>-\$ 7,616.83</b>	<b>-\$ 6,850.00</b>	<b>-\$ 18,210.35</b>	<b>-\$ 6,850.00</b>	<b>-\$ 20,402.90</b>	<b>-\$ 13,600.00</b>	<b>98.54%</b>
<b>Reserve</b>											
Transfer from surplus-To hire new planner or Consultant								-\$ 16,000.00			-100.00%
								-\$ 16,000.00			-100.00%
<b>Toal Planning Department Revenue</b>				<b>-\$ 8,950.00</b>	<b>-\$ 7,616.83</b>	<b>-\$ 6,850.00</b>	<b>-\$ 18,210.35</b>	<b>-\$ 22,850.00</b>	<b>-\$ 20,402.90</b>	<b>-\$ 13,600.00</b>	<b>-40.48%</b>
<b>Expenses</b>											
14	400	020	Professional Services - Legal	\$ 5,000.00	\$ 16,070.04	\$ 10,000.00	\$ 32,869.79	\$ 35,000.00	8,303.84	\$ 25,000.00	-28.57%
14	400	021	Planning Consultant Services Planner Overhead	\$ 25,000.00	\$ 35,599.12	\$ 30,000.00	\$ 30,655.86	\$ -	28,293.98	\$ 38,000.00	-100.00%
								\$ 38,000.00			-100.00%
								\$ 8,360.00			-100.00%
14	400	030	West Parry Sound Geography Network Ann	\$ 8,500.00	\$ 8,500.00	\$ 8,500.00	\$ 9,150.00	\$ 10,500.00	10,734.47	\$ 10,500.00	0.00%
14	410	030	Parry Sound Area Planning Board Annual L	\$ 7,000.00	\$ 7,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	5,000.00	\$ 5,000.00	0.00%
				<b>\$ 45,500.00</b>	<b>\$ 67,169.16</b>	<b>\$ 53,500.00</b>	<b>\$ 77,675.65</b>	<b>\$ 96,860.00</b>	<b>\$ 52,332.29</b>	<b>\$ 78,500.00</b>	<b>-18.96%</b>
<b>Total Planning Department Expenses</b>				<b>\$ 45,500.00</b>	<b>\$ 67,169.16</b>	<b>\$ 53,500.00</b>	<b>\$ 77,675.65</b>	<b>\$ 96,860.00</b>	<b>\$ 52,332.29</b>	<b>\$ 78,500.00</b>	<b>-18.96%</b>
<b>Business Development</b>											
<b>Revenue</b>											
14	104	540	Website Business Directory	\$ 1,300.00		\$ -	\$ -	\$ -			

Township of McKellar  
2023 Proposed Budget-Version -1

				Budget 2020	2020 Actual	Budget 2021	2021 Actual	Budget 2022	Estimated 2022 Actuals	Proposed Budget 2023	% Budget 2022 VS 2023
14	104	540	McKellar Business Directory Fee								
14	104	550	Transfer from EDC Committee Reserve			\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	-		-100.00%
14	104	597	High Speed Internet Telecommunications R	\$ 12,000.00	\$ 12,147.60	\$ 12,000.00	\$ 13,200.00	\$ 13,200.00	13,200.00	13,200.00	0.00%
				<b>-\$ 13,300.00</b>	<b>-\$ 12,147.60</b>	<b>-\$ 17,000.00</b>	<b>-\$ 18,200.00</b>	<b>-\$ 18,200.00</b>	<b>-\$ 13,200.00</b>	<b>-\$ 13,200.00</b>	<b>-27.47%</b>
<b>Expenses</b>											
14	420	017	McKellar Business Directory	\$ 3,500.00	\$ 5,085.66	\$ 3,500.00	\$ -	\$ -			
14	420	260	Chamber of Commerce donation	\$ 975.00		\$ 900.00					
14	400	021	Planning Consultant Services			\$ -	\$ -				
14	420	262	Economic Development			\$ 5,000.00					
14	410	030	West Parry Sound Economic Dev.	\$ 6,250.00	\$ 3,125.00	\$ 6,250.00	\$ 11,750.00	\$ 6,250.00	6,250.00	6,250.00	0.00%
				<b>\$ 10,725.00</b>	<b>\$ 8,210.66</b>	<b>\$ 15,650.00</b>	<b>\$ 11,750.00</b>	<b>\$ 6,250.00</b>	<b>\$ 6,250.00</b>	<b>\$ 6,250.00</b>	<b>0.00%</b>
<b>Transfer to Reserve</b>											
14	420	300	High Speed Internet - Transfer to Rese	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	12,000.00	12,000.00	0.00%
				<b>\$ 12,000.00</b>	<b>\$ 12,000.00</b>	<b>\$ 12,000.00</b>	<b>\$ 12,000.00</b>	<b>\$ 12,000.00</b>	<b>\$ 12,000.00</b>	<b>\$ 12,000.00</b>	<b>0.00%</b>
<b>Total Business Development Expenses</b>				<b>\$ 22,725.00</b>	<b>\$ 20,210.66</b>	<b>\$ 27,650.00</b>	<b>\$ 23,750.00</b>	<b>\$ 18,250.00</b>	<b>\$ 18,250.00</b>	<b>\$ 18,250.00</b>	<b>0.00%</b>
<b>McKellar Market</b>											
<b>Revenue</b>											
14	104	539	McKellar Market Vendor Fees	\$ 3,150.00	\$ 3,985.00	\$ 3,300.00	\$ 6,680.00	\$ 6,000.00	8,200.00	12,000.00	100.00%
				<b>\$ 3,150.00</b>	<b>-\$ 3,985.00</b>	<b>-\$ 3,300.00</b>	<b>-\$ 6,680.00</b>	<b>-\$ 6,000.00</b>	<b>-\$ 8,200.00</b>	<b>-\$ 12,000.00</b>	<b>100.00%</b>
<b>Expenses</b>											
14	420	001	McKellar Market Salaries	\$ 12,480.00	\$ 10,201.09	\$ 15,637.99	\$ 16,790.14	\$ 16,263.51	23,495.77	21,416.00	31.68%
14	420	004	Mrkt Payroll Overhead - CPP, EI, WSIB, E	\$ 1,373.00	\$ 1,186.27	\$ 1,814.00	\$ 1,922.13	\$ 1,951.62	2,864.81	2,569.92	31.68%
14	420	011	Advertising			\$ -	\$ -	\$ 1,000.00	-	1,000.00	0.00%
14	420	030	Contracted Services/Annual Levy			\$ -	\$ -				
14	420	050	Donation/Honourarium			\$ -					
14	420	054	Donation-Agricultural Society			\$ -					
14	420	262	McKellar Market Expenses	\$ 2,300.00	\$ 1,779.43	\$ 3,050.00	\$ 1,145.20	\$ 3,050.00	1,713.80	1,970.00	-35.41%
				<b>\$ 16,153.00</b>	<b>\$ 13,166.79</b>	<b>\$ 20,501.99</b>	<b>\$ 19,857.47</b>	<b>\$ 22,265.13</b>	<b>\$ 28,074.38</b>	<b>\$ 26,955.92</b>	<b>21.07%</b>
<b>Total Operating Expenses</b>				<b>\$ 3,809,491.00</b>	<b>\$ 3,796,612.93</b>	<b>\$ 4,361,541.16</b>	<b>\$ 3,863,988.54</b>	<b>\$ 5,216,601.54</b>	<b>\$ 4,867,234.58</b>	<b>\$ 5,192,441.94</b>	<b>-0.46%</b>
<b>Total Revenue</b>				<b>-\$ 5,036,403.00</b>	<b>-\$ 4,485,138.32</b>	<b>-\$ 4,807,503.43</b>	<b>-\$ 5,007,618.70</b>	<b>-\$ 5,838,599.44</b>	<b>-\$ 6,077,815.50</b>	<b>-\$ 5,682,238.30</b>	<b>-2.68%</b>
<b>Investment in infrastructure as per assets management plan</b>											
<b>Available for Capital</b>				<b>-\$ 1,226,912.00</b>	<b>-\$ 688,525.39</b>	<b>-\$ 445,962.27</b>	<b>-\$ 1,143,630.16</b>	<b>-\$ 621,997.90</b>	<b>-\$ 1,210,580.92</b>	<b>-\$ 489,796.36</b>	



Township of McKellar  
 Capital Budget  
 Estimated YTD Actuals as of Dec.31,2022

	G/L		Description	Capital Budget	YTD Actuals
<b><u>CAPITAL REVENUE</u></b>					
Ontario Community Investment Fund (OCIF)	02	103	527 Ontario Community Investment Fund	-\$ 149,500.00	-\$ 151,224.33
Federal Gas Tax	02	103	526 Federal Gas Tax Program - AMO	-\$ 84,889.17	-\$ 86,617.19
NORD Grant -Northern Ontario Resource Development Fund	02	102	524 Other Grants	-\$ 218,657.86	-\$ 222,924.12
	02	102	524 NOHFC-Grant-ST.Stephen Church		
TOTAL Capital Revenue from Grants & others				-\$ 453,047.03	-\$ 460,765.64
<b><u>REVENUE - Transfers From Reserve</u></b>					
Transfer from Reserve - Roads Capital Equipment/Vehicle Reserve	06	104	582 Purchase New Truck Roads Departm	-\$ 90,000.00	
Transfer from Reserve Vehicle Reserve-Fire	03	104	581 Purchase Truck for Fire Department	-\$ 81,357.12	-\$ 81,357.12
Transfer from Reserve Vehicle Reserve-Fire	03	104	582 Purchase & Install Boiler-Station 2	-\$ 12,077.89	-\$ 12,077.89
Transfer form Roads Capital Construction Reserve	06	104	582 Capital Construction Reserve	-\$ 50,120.00	-\$ 50,120.00
Transfer from Township-Surplus			Transfer from Surplus	-\$ 130,006.93	
Transfer from Reserve-Working Fund	06	104	582 Inholmes Bridge	-\$ 125,000.00	-\$ 125,000.00
Transfer form Infrastructure Asset Management Reserve	06	104	582 Inholmes Bridge	-\$ 25,000.00	-\$ 22,856.69
Transfer from Reserve-Roads Vehicle	06	104	582 Inholmes Bridge	-\$ 185,000.00	
TOTAL TRANSFER FROM RESERVE				-\$ 698,561.94	-\$ 291,411.70
TOTAL CAPITAL REVENUE				-\$ 1,151,608.97	-\$ 752,177.34
<b><u>CAPITAL EXPENDITURES</u></b>					
<b><u>Vehicle-Fire Truck</u></b>					
Ram 1500 2022 Truck	03	150	403 Capital Equipment	\$ 81,357.12	\$ 81,357.12
				\$ 81,357.12	\$ 81,357.12
<b><u>Install New Boiler</u></b>					
Weil McLean Ultra 155CT -155KBTU Watt Boiler	03	152	114 Equipment & Repairs	\$ 12,077.89	\$ 12,077.89
				\$ 12,077.89	\$ 12,077.89
<b><u>Upgrade the Parking-Baseball Dimond Area</u></b>					
Updgrade parking	06	424	145 Material & Supplies	\$ 21,000.00	\$ 12,885.86
				\$ 21,000.00	\$ 12,885.86
<b><u>Transportation Capital</u></b>					
4X4 Pick up	06	104	582 Transfer from Reserve - Roads	\$ 90,000.00	
				\$ 90,000.00	
<b><u>Tait Island</u></b>					
Tait Island-Miscellaneous	06	684	024 Miscellaneous	\$ 113,750.00	
Tait Island-Material & Supplies	06	684	145 Materials & Supplies	\$ 164,600.00	\$ 253,143.66
				\$ 278,350.00	\$ 253,143.66
Inn Road					

Township of McKellar  
 Capital Budget  
 Estimated YTD Actuals as of Dec.31,2022

	G/L		Description	Capital Budget	YTD Actuals
Inn Road-Miscellaneous	06	635	024 Miscellaneous	\$ 36,000.00	
Inn Road-Material & Supplies	06	635	145 Materials & Supplies	\$ 51,620.00	\$ 71,297.44
				<b>\$ 87,620.00</b>	<b>\$ 71,297.44</b>
<b>Balsam Road</b>					
Balsam Road-Miscellaneous	06	605	024 Miscellaneous	\$ 85,000.00	
Balsam Road-Material & Supplies	06	605	145 Materials & Supplies	\$ 115,000.00	\$ 211,547.81
				<b>\$ 200,000.00</b>	<b>\$ 211,547.81</b>
<b>Inholme</b>					
Inholme-Miscellaneous	06	700	024 Miscellaneous	\$ 5,000.00	\$ 9,819.84
Inholme-Materials & Supplies	06	700	145 Materials & Supplies	\$ 20,000.00	
Inholme-Bridge Construction	06	700	428 Capital cost of Construction	\$ 332,839.00	\$ 138,036.85
				<b>\$ 357,839.00</b>	<b>\$ 147,856.69</b>
<b>MicroSeal</b>					
BroadBent Road	06	610	145 Materials & Supplies	\$ 73,000.00	\$ 10,943.75
Blackwater Road	06	608	145 Materials & Supplies	\$ 70,000.00	\$ -
				<b>\$ 143,000.00</b>	<b>\$ 10,943.75</b>
<b>TOTAL CAPITAL PROJECTS</b>				<b>\$ 1,271,244.01</b>	<b>\$ 801,110.22</b>
<b>EXPENDITURES - Transfers To Reserve</b>					
Transfer to Reserves - Fire Department Vehicle/Equipment	03	150	300 Transfer to Reserves	\$ 50,000.00	\$ 50,000.00
Transfer to Reserves - Building Dept - Vehicle Replacement	04	170	300 Transfer to Reserves	\$ 6,000.00	\$ -
Transfer to Reserves - Transportation Equipment/Vehicle	06	228	300 Transfer to Reserves	\$ 200,000.00	\$ 200,000.00
Transfer to Cemetery Reserve	09	335	300 Transfer to Reserves	\$ 1,000.00	\$ 1,000.00
Transfer to Reserves - Community Centre	12	370	300 Transfer to Reserves	\$ 10,000.00	\$ 10,000.00
Transfer to Roads Capital Construction Reserve	06	200	300 Transfer to Reserves	\$ 218,657.86	\$ 218,638.39
Transfer to Roads Capital Construction Reserve	06	200	300 Transfer to Reserves	\$ 14,544.00	\$ 14,544.00
<b>TOTAL TRANSFER TO RESERVES</b>				<b>\$ 500,201.86</b>	<b>\$ 494,182.39</b>
<b>TOTAL CAPITAL EXPENDITURES</b>				<b>\$ 1,771,445.87</b>	<b>\$ 1,295,292.61</b>
<b>Total Capital Revenue</b>				<b>-\$ 1,151,608.97</b>	<b>-\$ 752,177.34</b>
<b>Total Capital Expenditure</b>				<b>\$ 1,771,445.87</b>	<b>\$ 1,295,292.61</b>
<b>Additional Funding Required</b>				<b>\$ 619,836.90</b>	<b>\$ 543,115.27</b>

Township of McKellar  
Proposed Capital Budget 2023  
Version 1

G/L			Description	Budget 2023	
<b>Capital Revenue</b>					
02	103	527	Ontario Community Investment Fund (OCIF)	-	127,075.00
02	103	526	Federal Gas Tax Program - AMO	-	73,535.00
02	102	524	Other Grants-NORDS Grant-Center Road	-	109,309.00
02	104	552	Misc. Revenue- Insruance Claim-Inholme Bridge	-	50,000.00
			ICIP-Approved Grant-Pedestrian Bridge-Minerva Park	-	100,000.00
<b>Total Capital Revenue from Grants &amp; others</b>				-	<b>459,919.00</b>
<b>REVENUE - Transfers From Reserve</b>					
06	104	582	Purchase New Truck Roads Department	-	286,000.00
06	104	582	Capital Construction Reserve ( Centre Road)	-	223,224.12
06	104	582	Capital Construction Reserve(Inholme Bridge)	-	180,000.00
06	104	582	Transfer from Public Works Reserve- Lawn Mower	-	12,000.00
06	104	582	Transfer form Infrastructure Asset Management Reserve-Inholme	-	15,000.00
12	104	587	Transfer from Reserve - Community Centre-Kitchen & Roof	-	180,000.00
06	104	582	Transfe from Public Works Reserve-Public Works Garage	-	100,000.00
<b>Total Transfer from Reserve</b>				-	<b>996,224.12</b>
<b>Total Capital Revenue</b>				-	<b>1,456,143.12</b>
<b>Public Works</b>					
06	104	582	Transfer from Reserve - Roads-Vehicle 2023 FreightLiner		286,000.00
					<b>286,000.00</b>
<b>Public Works -Garage</b>					
Publcic Works Gararge					350,000.00
					<b>350,000.00</b>
<b>Public Works Equipment</b>					
Lawn Mower					12,000.00
					<b>12,000.00</b>
<b>FIR 152</b>					
Survey-FR 152					75,000.00
					<b>75,000.00</b>



Township of McKellar  
Proposed Capital Budget 2023

Version 1

G/L			Description	Budget 2023
<b>MicroSeal</b>				
06	605	145	Balsam Road -Materials & Supplies	133,980.00
06	610	145	Broadbent Road -Materials & Supplies	138,600.00
06	641	145	Lakeside Drive-Materials & Supplies	106,260.00
				<b>378,840.00</b>
<b>Centre Road Construction</b>				
06	618	024	Miscellaneous	27,400.00
06	618	145	Materials & Supplies	4,000.00
06	618	424	Capital - Hardtop	498,000.00
06	618	425	Capital - Gravel	48,000.00
06	618	428	Capital - Consult Service	22,000.00
				<b>599,400.00</b>
<b>Tait Island</b>				
06	684	024	Miscellaneous	750.00
06	684	145	Materials & Supplies	120,120.00
				<b>120,870.00</b>
<b>Inholme</b>				
06	700	428	Capital cost of Construction	195,000.00
				<b>195,000.00</b>
<b>Community Center</b>				
12	370	401	Stove/Floor/Counters/Cubboard	105,000.00
12	370	401	Shingles-Roof	75,000.00
				<b>180,000.00</b>
<b>Ball Daimond</b>				
			Setting up new Ball Diamond Field	215,000.00
				<b>215,000.00</b>
<b>AODA Compliance Bathroom</b>				
			Construct new bathroom	15,000.00
				<b>15,000.00</b>
<b>Minerva Pedesterian Bridge</b>				
			Project to construct Minerva Pedesterian Bridge	350,000.00
				<b>350,000.00</b>
<b>Total Capital Projects</b>				<b>2,777,110.00</b>

Township of McKellar  
Proposed Capital Budget 2023  
Version 1

G/L			Description	Budget 2023
<b>Transfers To Reserve</b>				
03	150	300	Transfer to Reserves - Fire Department Vehicle/Equipment	50,000.00
06	228	300	Transfer to Reserves - Transportation Equipment/Vehicle	200,000.00
09	335	300	Transfer to Cemetery Reserve	1,000.00
12	370	300	Transfer to Reserves - Community Centre	10,000.00
06	200	300	Transfer to Roads Capital Construction Reserve	50,000.00
06	200	300	Transfer to Roads Capital Construction Reserve	14,544.00
<b>Total Transfer to Reserve</b>				<b>325,544.00</b>
<b>Total Capital Expenditure</b>				<b>3,102,654.00</b>
<b>Additional Funding Required</b>				<b>1,646,510.88</b>
<b>Balance from Operating Budget</b>				<b>-\$ 489,796.36</b>
<b>Remaining balance or Shortfall</b>				<b>1,156,714.52</b>

Township of McKellar  
 Forecasted Reserves as of Dec.31,2023  
 Version 1

DEPT	RESERVES	2022 Transfer			Estimated Balance at Dec.31.2022	Estimated 2022			Estimated 2023 Reserve Balance
		2021 Balance	From RESERVE	From RESERVE		Reserve Balance	2023 Transfer From RESERVE	2023 Transfer to RESERVE	
ADMIN	Working Fund Reserve	145,343.25	125,000.00	-	20,343.25				20,343.25
ADMIN	General Admin Reserve	5,000.00			5,000.00				5,000.00
FIRE	Fire Department Forest Fire Reserve	14,000.00		2,000.00	16,000.00		3,000.00		19,000.00
FIRE	Fire Department Vehicle Reserve	52,734.51	81,357.12	50,000.00	21,377.39		50,000.00		62,772.04
			12,077.89	-	12,077.89				-
			18,839.15	22,311.69	3,472.54				-
BUILDING	Building Department Reserve	36,162.72			36,162.72				36,162.72
BUILDING	Building Department Miscellaneous-Surplus	90,000.00			90,000.00				90,000.00
PUBLIC WORKS	Roads Capital Equipment/Vehicle Reserve	320,628.35		200,000.00	520,628.35	298,000.00	200,000.00		422,628.35
PUBLIC WORKS	Roads Capital Construction Reserve	85,970.00	72,720.00	237,768.12	251,018.12		14,544.00		265,562.12
							50,000.00		50,000.00
							109,309.00		109,309.00
							180,000.00		- 180,000.00
							223,224.12		- 223,224.12
PUBLIC WORKS	Roads Capital Building Reserve	100,000.00			100,000.00	100,000.00			-
WASTE MGMT	Transfer Site Reserve	11,086.11			11,086.11				11,086.11
HEALTH	Health Care Reserve	88,967.95			88,967.95				88,967.95
CULTURE	Cultural Reserve	139,750.00	50,000.00		89,750.00				89,750.00
CULTURE	Sesquicentennial Ad Hoc Committee		8,000.00	30,696.80	22,696.80				22,696.80
CULTURE	West Parry Sound Recreation and Cultural Center		161,634.80	781,740.00	620,105.20	561,539.65			58,565.55
HISTORICAL	Historical Committee Reserve	17,247.96		758.14	18,006.10				18,006.10
HISTORICAL	Historical Committee Reserve - St. Stephen's (from Surplus)	11,924.09		55,545.41	67,469.50				67,469.50
COMM CTRE	Community Centre Reserve	220,469.11	166,634.80	171,634.80	225,469.11	180,000.00	10,000.00		55,469.11
RECREATION	Recreation Reserve	45,187.86	3,500.00	8,043.67	49,731.53	3,000.00			46,731.53
RECREATION	Recreation Fund Raising Reserve	1,384.22			1,384.22				1,384.22
RECREATION	Recreation Committee Reserve	1,458.95			1,458.95				1,458.95
LIBRARY	Library Capital Reserve (established in 2019)	5,000.00			5,000.00				5,000.00
EC DEV	EDC Committee Reserve	1,046.24			1,046.24				1,046.24
EC DEV	REDAC Reserve	13,024.69			13,024.69				13,024.69
FUND	High Speed Internet Telecommunications Reserve	36,000.00		12,000.00	48,000.00		12,000.00		60,000.00
FUND	PARKLAND FUND	28,290.00			28,290.00				28,290.00
FUND	AMO GAS TAX FUND - Mandatory Reserve Fund	14,418.10	86,617.19	72,199.09	-		73,535.00		73,535.00
FUND	CEMETERY RESERVE FUND	26,510.69			26,510.69		1,000.00		27,510.69
FUND	VETERAN'S FUND	5,510.56			5,510.56				5,510.56
FUND	INVESTMENT IN INFRASTRUCTURE & ASSETS	25,493.91	22,856.69	15,294.00	17,931.22	15,000.00			2,931.22
<b>TOTAL RESERVES</b>		<b>1,542,609.27</b>	<b>809,237.64</b>	<b>1,659,991.72</b>	<b>2,393,363.35</b>	<b>2,393,363.35</b>	<b>1,560,763.77</b>	<b>523,388.00</b>	<b>1,355,987.58</b>



## The McKellar Market Budget 2023

	2023 Proposed	2022 Actual
Revenues	12,000.	9,300.
Vendor Fees		
Total Revenue:		9,300.
<b><u>Expense Breakdown:</u></b>		
Advertising: Signage, Radio, Print Media etc.	1,000.	
Canva Design (Subscription renewal)	150.	
100 GB Email Subscription	50.	
Personal Internet Data Usage @ Park	50.	
Waste Transfer Sign Rental	50.	
Postage	20.	
Musicians	1,650.	
Total Expenses	<u>2,970.</u>	
Proposed Revenues	<u>12,000.</u>	
Staff Wage	21,416.	23,587. CPP, EI, VAC included.

(CPP, EI, VAC not incl.)

### **Operational Cost:**

Cost to operate market depends on revenues generated from vendor Fees.

Staff: 800 per council direction @ \$26.77= 21,416. Plus (CPP, EI, VAC)

Respectfully submitted by  
Jan Gibson  
McKellar Market Manager

March 09, 2023

**Emergency Planning Budget Explanations:**

(Historical emergency management line item 150-108 which has been \$2500 has been moved from fire to this budget.)

Overall 2023 - \$5000

It is my recommendation that council consider this a separate budget from that of roads, fire or administration. It is recommended that the \$5000 be recurring yearly and accruing as it's own separate fund. This would allow McKellar to have a pot of money to draw from in the event of a more significant expense under the Emergency Planning umbrella, or a significant emergency occurs and funds are required to rent equipment or services.

In the first year to get the appropriate equipment in place, this is how the funds would be used.

**Fire - \$ 2500**

This includes the transfer of line items 150-107/108 into a separate budget and the removal of them from the fire budget. These items include Radio Tower Maintenance, and Emergency Management. With this portion of the overall budget the intention will be to:

-Replace the tower backup batteries which have a 4 year life cycle and are due in 2023 the const to do this is 600-700 plus HST. (\$800 budgeted)

-At the time of the battery replacement a tower maintenance will be performed at a cost of approx. \$125/hour. (\$500 Budgeted)

-We would like to purchase a portable generator for approx. \$1200 to provide extended power in the event of a large emergency. The tower battery system is meant for power failure or interruption to a maximum of 6-8 hours, in the event of a major emergency we will be faced with the need to extend power to the tower and maintain a fueling and maintenance schedule for it.

**Evacuation - \$1200**

-This would cover the initial purchase and storage of materials used to house evacuees to the emergency evacuation center located within the auditorium of the McKellar town hall. Material would include Blankets, pillows, bins for storage, towels, flashlights etc. A suggestion would be to plan for the repurchase of these materials on a 10 yr basis and the existing materials be donated to charity in the name of McKellar Township.

**Administration - \$800**

-This would cover the initial purchase and storage of materials to allow for the continuation of administration in the event of an emergency. This can include Paper, pens, pencils, notebooks, flashlights, battery backups etc.



### Explanations and alterations for 2023 budget.

Across the board approx 7% increase in budget items accounting for the CoL% of 6.9% 7% also reflects the industry standard price alterations our distributors are claiming for 2023.

#### GL Code 150

-106+107 Tower and Radio maintenance, carryover of \$1500 unused for 2022 + \$500-\$700 for Tower battery replacement due this year (Batteries have 4 yr life span and last replaced in 2019, cost of \$500-\$600 plus hst) This will be done in the spring as well as a tower tuneup.

-015 Training and courses, NFPA 1006 Auto Ex Recerts due this year, NFPA 1006 Ice Rescue course needs to happen this winter. (we have 4 Ice Rescue suits which were bought new and have spent half of their certifiable lifespan in the roof of Stn.1 because no training ever took place) Plus normal certifications and training INCLUDING recruit training. Recruit manuals will need to be purchased.

-104 MNR Agreement and management fee, price was too increase from \$2800 to \$3100 regardless, closer examination of mnr map data and the increase in their response fees, as well as consultation with the MNR rep McKellar is looking to re-assume land around Mary Jane Lake where access by maintained roadway is now possible. McKellar is looking to cede response area south of McDougall Rd and Hurdville Rd over towards Blackwater Lake which is extremely difficult to access (no road or trail), would significantly affect our response quality and which in turn would or could cost significant amounts of money to call the MNR in for help. Instead by increasing the budget line to \$4800 we are effectively insuring ourselves against a major expense due to a fire response.



-009 Office Supplies, Printer in Chiefs office at Stn1 has become increasingly temperamental and a replacement should be considered.



## Lake Stewardship and Environmental Committee Budget - Final Estimate for 2023

	Budget estimate 2021	Actual Expenditure 2021	Budget estimate 2022	Actual Expenditure 2022	Budget Estimate 2023
E. Coli Sampling	\$ 4,248	\$4800.24	\$5,000.00	\$ 3,616.47	\$ 4,000.00
Phosphorus and calcium sampling				\$ 630.00	\$4,000.00
Microcystin (if there is a BGA bloom)	\$265	\$0	\$265	\$0	\$ 300.00
Standardizing solutions (q2yrs)	\$500	\$120	\$0	\$0	\$150
Benthic 4 sites	\$4420 (MLCA pays ¼)	\$3315	\$4915	3 – \$4915.20 Twp (1 - \$2320.00 MLCA)	3 sites \$ 5,260
Educational Materials	Bookmarks and flyers - \$300	Bookmarks and Flyers \$300	Bookmarks and flyers \$500	Bookmarks and Flyers \$344.65	\$ 2,000
Educational Materials	Lake Protection Workbook \$3000.00	Lake Protection Workbook \$2,224.97		Presentations \$947.50	\$1,500
Educational Materials			Septic Smart Booklet \$5000	Septic Smart Booklet \$4418.30 + \$207= \$4,625.30	\$ 500
Educational Materials	Catch and Release Signs and Posts \$500	Catch and Release Signs and Posts \$1,028.30			
			<b>Other educational materials plus new initiatives \$3,900</b>	2 pamphlets – 2000 copies for mailing \$2497.30	\$2000
			Remedial Plantings \$2500	0	\$ 2,500.00
<b>Sub Total</b>			\$22,080	\$17,576.42	\$22,210.00
PLUS GBB ICECAP	\$ 8500	\$8500	\$8500	\$ 8,000	\$8,000
<b>Grand Total</b>			\$30,580	\$25,576.42	\$ 30,210