

CORPORATION OF THE TOWNSHIP OF MCKELLAR

March 3, 2026 – 6:30 p.m.

AGENDA

Topic: Regular Meeting of Council

Time: March 3, 2026, 6:30 P.M. (Closed Session @ 6:00 p.m.)

Location: Council Chambers, 701 Highway 124, McKellar, ON P0G 1C0

Join Zoom Meeting

<https://us06web.zoom.us/j/83861542163>

Dial by your location
+1 647 374 4685 Canada
+1 647 558 0588 Canada

26-080
2026-12

1st Resolution
1st By-law

1. **CALL TO ORDER**
2. **ROLL CALL**
3. **DECLARATIONS OF PECUNIARY AND/OR PERSONAL INTEREST AND GENERAL NATURE THEREOF**
4. **ADOPTION OF AGENDA**
5. **CLOSED SESSION**
 - 5.1 Minutes of Closed Session – February 5, 2026 & February 17, 2026
 - 5.2 Litigation or potential litigation; pursuant to Ontario Municipal Act Section 239(2)(e) – potential litigation
6. **CALL TO ORDER**
7. **RESPECT AND ACKNOWLEDGMENT DECLARATION**

In the spirit of reconciliation and co-operation, we wish to acknowledge that the land on which we gather is the traditional territory of the Anishinaabe and Mississauga people. Its boundaries fall within the Robinson-Huron Treaty of 1850 and the Williams Treaty of 1923. We are grateful to live here and we thank all the generations of people who have taken care of this land for thousands of years. To honour the suffering of Indigenous people and the love and wisdom they have carried for thousands of years, we pledge to work in community and harmony with each other and the environment we inhabit and work towards Truth and Reconciliation.
8. **ROLL CALL - REGULAR SESSION 6:30pm (Public can join via Zoom)**

- 9. DECLARATIONS OF PECUNIARY AND/OR PERSONAL INTEREST AND GENERAL NATURE THEREOF**
- 10. PUBLIC MEETING**
- 11. DELEGATIONS AND PRESENTATIONS**
- 12. COMMITTEE OF THE WHOLE**
- 13. MOTION TO REVIEW A PREVIOUS MOTION**
- 14. ADOPTION OF MINUTES OF PREVIOUS MEETING(S)**
 - 14.1 Minutes of the February 17, 2026 - Regular Meeting of Council
- 15. PLANNING MATTERS**
 - 15.1 Consent Application - B09/2025 Haskim
- 16. COMMITTEE/BOARD MINUTES WITH RECOMMENDATIONS FOR APPROVAL**
 - 16.1 Township of McKellar Public Library Board Meeting Minutes – November 24, 2025, and January 19, 2026 – McKellar Township Public Library
- 17. STAFF REPORTS WITH RECOMMENDATIONS FOR APPROVAL**
 - 17.1 T-2026-03 – Investment Report
 - 17.2 T-2026-04 – Report for Debenture Request for Belvedere Heights
- 18. MAYOR’S REPORT**
- 19. CORRESPONDENCE FOR CONSIDERATION**
 - 19.1 Resolution Re: Dissolution of West Parry Sound Community Network Inc. – West Parry Sound SMART Community Network Inc. – February 17, 2026
 - 19.2 Request for Letter of Support – Preservation of the Jones Island Rear Lighthouse – January 6, 2026
 - 19.3 West Parry Sound District Museum – Letter of Request, Application Form for Donation Request, Minutes approving the request, 2024 Financial Statements & 2025 Annual Report
- 20. MOTION AND NOTICE OF MOTION**
- 21. BY-LAWS**
- 22. UNFINISHED BUSINESS**
 - 22.1 Unfinished Business as of March 3, 2026

23. NEW BUSINESS

24. PUBLIC NOTICES, ANNOUNCEMENTS, INQUIRIES AND REPORTS BY COUNCIL MEMBERS

25. CONSENT AGENDA – CORRESPONDENCE

25.1 AMO Watchfile – February 12, 2026 & February 19, 2026

25.2 Township of Joly – Nation Building Improvements to Highways 11/17 – February 10, 2026

25.3 Municipality of Magnetawan – Bell Fibre Resolution 2026-20 – February 11, 2026

25.4 North Bay Parry Sound District Health Unit – Re: Board of Health Resolution and Recommendation for the 2026 Ontario Budget Consultation – Strengthening Social Assistance Rates – February 13, 2026

26. QUESTION/COMMENT PERIOD (RELATED TO ITEMS ON AGENDA)

27. CONFIRMING BY-LAW

27.1 By-law 2026-12 Confirming the Proceedings of Council

28. ADJOURNMENT

Instructions for Joining the Council Meeting

1. Please try to sign in between 6:20 p.m. to 6:30 p.m. if possible; you are still welcome to sign in after 6:30 p.m. if necessary.
2. Please wait to be let in the 'meeting room'; this won't take long.
3. Please have your mic and video on mute unless you are speaking; this ensures there are no distractions or background noise to disrupt the meeting.
4. When you sign in, please sign in with your full name (first and last), not a company name.
5. A question-and-answer opportunity will be available at the end of the meeting, as per normal protocol, or during the Public Meeting.
6. If you have permission to speak please identify yourself (first and last name).
7. Please respect meeting protocol and do not interrupt the meeting. The Municipality reserves the right to remove attendees who are disruptive or disrespect meeting protocol.

**CORPORATION OF THE TOWNSHIP OF MCKELLAR****Council Meeting Minutes**

February 17, 2026

Mayor Moore called the meeting to order at 6:00 p.m.

ROLL CALL

Mayor Moore took Roll Call.

Present: Mayor David Moore
Councillors Mike Kekkonen, Nick Ryeland, Morley Haskim and Debbie Zulak

Staff: Clerk/Administrator, Karlee Britton
Deputy Clerk, Mary Smith

DECLARATIONS OF PECUNIARY AND/OR PERSONAL INTEREST AND GENERAL NATURE THEREOF – None declared.

Moved by: Councillor Nick Ryeland
Seconded by: Councillor Mike Kekkonen

26-063 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby approve the Agenda for this Regular Meeting of Council, as presented.

Carried

Moved by: Councillor Debbie Zulak
Seconded by: Councillor Morley Haskim

26-064 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar, pursuant to the Ontario Municipal Act, S.O. 2001, as amended, move into closed session at 6:01 p.m. to discuss the following items:

- 5.1 Minutes of Closed Session – February 3, 2026 & February 5, 2026;
- 5.2 Personal matters about an identifiable individual; pursuant to Ontario Municipal Act Section 239(2)(b) – Staffing and Senior of the Year

Carried

Moved by: Councillor Mike Kekkonen
Seconded by: Councillor Nick Ryeland

26-065 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby reconvene into regular open session of Council at 6:31 p.m.

Carried

Moved by: Councillor Morley Haskim
Seconded by: Councillor Debbie Zulak

26-066 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby accept the reports, recommendations and directions arising from the closed session held on February 17, 2026.

Carried**RESPECT AND ACKNOWLEDGEMENT DECLARATION**

In the spirit of reconciliation and co-operation, we wish to acknowledge that the land on which we gather is the traditional territory of the Anishinaabe and Mississauga people. Its boundaries fall within the Robinson-Huron Treaty of 1850 and the Williams Treaty of 1923. We are grateful to live here and we thank all the generations of people who have taken care of this land for thousands of years. To honour the suffering of Indigenous people and the love and wisdom they have carried for thousands of years, we pledge to work in community and harmony with each other and the environment we inhabit and work towards Truth and Reconciliation.



CORPORATION OF THE TOWNSHIP OF MCKELLAR

**Council Meeting Minutes
ROLL CALL**

February 17, 2026

Mayor Moore took Roll Call.

Present: Mayor David Moore
Councillors Mike Kekkonen, Nick Ryeland, Debbie Zulak, and Morley Haskim
Staff: Clerk/Administrator, Karlee Britton
Deputy Clerk, Mary Smith

**DECLARATIONS OF PECUNIARY AND/OR PERSONAL INTEREST AND GENERAL NATURE
THEREOF – None declared.**

**Moved by: Councillor Nick Ryeland
Seconded by: Councillor Mike Kekkonen**

26-067 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby accept the Deputation from Debbie Woods, Lynne Campbell and Dianne Thompson from the McKellar Township Public Library for their Annual Report 2025 and 2026 Proposed Budget, for information purposes.

Carried

**Moved by: Councillor Debbie Zulak
Seconded by: Councillor Morley Haskim**

26-068 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby approve the Minutes of the February 3, 2026, Regular Meeting of Council, February 5, 2026, Special Closed Meeting of Council, and February 6, 2026, Special Budget Meeting, as circulated.

Carried

**Moved by: Councillor Mike Kekkonen
Seconded by: Councillor Nick Ryeland**

26-069 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby receive Memo of Official Plan No. 9 – Provincial Comments from John Jackson, Planner Inc., for information purposes.

Carried

John Jackson, Planner Inc., attended the meeting in person and addressed Council regarding the Ministry of Municipal Affairs and Housing (MMAH) comments, including an overview of the feedback received and the next steps for Council's consideration.

**Moved by: Councillor Morley Haskim
Seconded by: Councillor Debbie Zulak**

26-070 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar has no objections to the approval of Consent Application No. B02/2026 (McK) as applied for by Frank and Angela Moeckel, subject to the following conditions:

1. Payment of a fee in lieu of parkland as required in the Township of McKellar Fees and Charges By-Law;
2. 911 Addressing for the proposed new lots;
3. That 10 metres from the centre line of Balsam Road, for both the severed and retained lots, be transferred to the Township of McKellar, if found not to be in the Township's ownership;
4. Payment of any applicable planning board fees.

Carried



CORPORATION OF THE TOWNSHIP OF MCKELLAR

Council Meeting Minutes

February 17, 2026

Moved by: Councillor Nick Ryeland

Seconded by: Councillor Mike Kekkonen

26-071 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby receive Report T-2026-02 Statement of the Council Remuneration and Expenses 2025 from Treasurer, Roshan Kantiya, for information purposes.

Carried

Moved by: Councillor Debbie Zulak

Seconded by: Councillor Morley Haskim

26-072 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby receive the Annual Building Department Report 2025 from Chief Building Official, Chris Bordeleau, for information purposes.

Carried

Moved by: Councillor Mike Kekkonen

Seconded by: Councillor Nick Ryeland

26-073 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby receive Report ADMIN-2026-02 Township Logo Design Proposal from Deputy Clerk, Mary Smith, for information purposes.

Carried

Moved by: Councillor Morley Haskim

Seconded by: Councillor Debbie Zulak

26-074 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby receive the Accounts Payable Preliminary Cheque Run Report for January 2026 from Treasurer, Roshan Kantiya, for information purposes.

Carried

Moved by: Councillor Nick Ryeland

Seconded by: Councillor Mike Kekkonen

26-075 **WHEREAS** the Township has received a request from Budget Propane to run three-axle trucks with a load not to exceed 6700 kg/axle during the reduced load period (half loads); and

WHEREAS Section 122(2) of the *Ontario Highway Traffic Act* provides that (a) no two axle tank-truck, while used exclusively for the transportation of liquid or gaseous heating fuel, shall be operated upon any designated highway where the weight upon an axle exceeds 7,500 kilograms; and

WHEREAS the delivery of propane for home heating fuel is an essential service;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Corporation of the Township of McKellar does hereby grant the request from Budget Propane (Gravenhurst) for the extension of the interpretation of Section 122 (2) for vehicles used exclusively for the transportation of liquid or gaseous heating fuel to include three axle (tandem rear axle) commercial vehicles, such that they may carry a weight of 6700 kilograms per axle.

Defeated



CORPORATION OF THE TOWNSHIP OF MCKELLAR

Council Meeting Minutes

February 17, 2026

Moved by: Councillor Debbie Zulak

Seconded by: Councillor Morley Haskim

26-076 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby give By-law No. 2026-10, being a By-law to Amend By-law No. 2025-10, being a By-law to Authorize the Execution of an Agreement for a By-law Enforcement Officer for the Township of McKellar and to appoint a By-law Enforcement Officer for the Township of McKellar, a first and second reading;

AND FURTHER give a Third reading and Pass in open Council this 17th day of February 2026.

Carried

Moved by: Councillor Mike Kekkonen

Seconded by: Councillor Nick Ryeland

26-077 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby receive the consent agenda as presented.

Carried

QUESTION/COMMENT PERIOD (RELATED TO ITEMS ON THE AGENDA)

Lawrence Rubin addressed Council with comments related to items on the Agenda via Zoom.

Moved by: Councillor Morley Haskim

Seconded by: Councillor Debbie Zulak

26-078 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar does hereby give By-law No. 2026-11, being a By-law to Confirm the Proceedings of Council, a first and second reading;

AND FURTHER give a Third reading and Pass in open Council this 17th day of February 2026.

Carried

Moved by: Councillor Nick Ryeland

Seconded by: Councillor Mike Kekkonen

26-079 **BE IT RESOLVED THAT** the Council of the Corporation of the Township of McKellar adjourn this meeting at 8:27 p.m. to meet again on March 3, 2026, for a Regular Meeting of Council, or at the call of the Mayor.

Carried

David Moore, Mayor

Karlee Britton, Clerk/Administrator



Township of McKellar

701 Hwy #124, P.O. Box 69, McKellar, Ontario P0G 1C0

Phone: (705) 389-2842

Fax: (705) 389-1244

March 3, 2023

Patrick Christie
Parry Sound Area Planning Board
1 Mall Drive, Unit 2 Parry Sound, ON P2A 3A9

via Email: psapb@vianet.ca

Re: Consent Application – B09-2025 (Haskim)

Dear Patrick,

Please be advised that all of the following conditions for the above noted Consent Application have been met.

1. Payment of a fee in lieu of parkland as required in the Township of McKellar Fees and Charges By-law (parkland fee paid January 7, 2026);
2. 911 addressing for the proposed new lot (can be done when an entrance or building permit is applied for);
3. That the applicant convey and portion of Broadbent Road 10 metres from the centre line, for both the severed and retained property, to the Township of McKellar (survey confirms no lands to be conveyed);
4. That the applicant's solicitor confirm that the lot addition will merge with the benefitting lot (confirmation received by applicant's solicitor on February 25, 2026);
5. Payment of any applicable planning board fees;
6. That written confirmation be received from the Public Works Superintendent that an entrance permit for the proposed right-of-way leading to the retained lot can be provided (site review and approval letter dated February 19, 2026).

Regards,

Karlee Britton
Clerk/Administrator
Township of McKellar

Township of McKellar Public Library Board Meeting Minutes

November 24, 2025 @ 10:00 a.m. – McKellar Public Library

1. Welcome and roll call:

The meeting was called to order at 9:57 a.m. and roll call was taken.

PRESENT: Lynne Campbell (CEO), Debbie Woods (Chair), Dianne Thompson (Vice-Chair),
Debbie Zulak (Council Rep), Jeanette Clements, Lynne Aylsworth (Secretary)

REGRETS: NONE

GUESTS: NONE

We have quorum for this meeting.

2. “The Respect and Acknowledgement of Lands” was read.

“In the spirit of reconciliation and co-operation, we wish to acknowledge that the land on which we gather is the traditional territory of the Anishinaabe and Mississauga people. Its boundaries fall within the Robinson-Huron Treaty of 1850 and the Williams Treaty of 1923. We are grateful to live here and we thank all the generations of people who have taken care of this land for thousands of years.

To honour the suffering of Indigenous people and the love and wisdom they have carried for thousands of years, we pledge to work in community and harmony with each other and the environment we inhabit and work towards Truth and Reconciliation.”

3. Declaration of any Conflicts of Interest: NONE

4. Approval of the Agenda:

Revisions: Change order of Business 10b and 10c

Motion #2025:149

That we the Township of McKellar Public Library Board move to approve and accept the November 24, 2025 Agenda as circulated to all members prior to our meeting and revised as per our discussion.

Moved by Debbie Zulak, Seconded by Dianne Thompson

Carried

5. Librarian’s remarks/questions:

The Librarian’s Report was circulated to all board members prior to the meeting. In addition, the CEO provided us with an update on financial matters, and day to day library activities.

The CEO and Staff will host a “Volunteer Appreciation Luncheon” on December 1, 2025 to express their gratitude for the many contributions that support the success of our Library.

The CEO reported that they have been receiving amazing comments about the library, and they have welcomed several new patrons who have registered for library cards.

Motion #2025:150

That we the Township of McKellar Public Library Board move to approve and accept the November, 2025 Librarian’s Report as circulated to all members prior to our meeting and additional information provided to us during our meeting.

Moved by Lynne Aylsworth, Seconded by Jeanette Clements ***Carried***

6. News from Council

Debbie Zulak reported the following:

- Council held their first budget meeting November 21, 2025;
- A Motion was approved at the Council meeting to proceed with line painting on the newly constructed Hurdville Road; and
- Phase 2 of Hurdville Road should be completed by October, 2026

There was no other news to report on.

7. Minutes of preceding meeting

Motion #2025:151

That we the Township of McKellar Public Library Board move to approve and accept the October 27, 2025 Meeting Minutes as circulated to all members prior to our meeting.

Moved by Jeanette Clements, Seconded by Dianne Thompson ***Carried***

8. Finance Report – September

We reviewed a few items included in the Finance Reports for September, 2025 and October, 2025.

Motion #2025:152

That we the Township of McKellar Public Library Board move to accept the September, 2025 and the October, 2025 Finance Reports as circulated to all members prior to our meeting.

Moved by Lynne Aylsworth, Seconded by Jeanette Clements ***Carried***

9. Closed Meeting – Approve Minutes of previous meetings

Motion #2025:153

THAT we the Township of McKellar Public Library Board move into an “in camera” closed session at 10:25 a.m. in accordance with the Public Libraries Act, Section 16.1(d) to pass the Minutes from the previous “Closed” and “Special Closed” meetings.

Moved by Jeanette Clements, Seconded by Dianne Thompson ***Carried***

Motion #2025:154

THAT we the Township of McKellar Public Library Board move out of the “In Camera” closed session and move back into an “open meeting” session at 10:45 a.m. with the recommendations as discussed.

Moved by Dianne Thompson and Jeanette Clements

Carried

Motion #2025:155

THAT we the Township of McKellar Public Library Board move to approve and accept the Minutes from our “Closed” and “Special Closed” meetings held on February 24, 2025, August 25, 2025, October 2, 2025 and October 27, 2025 consecutively and read to us by Lynne Aylsworth.

Moved by Lynne Aylsworth, Seconded by Debbie Zulak

Carried

10. Business arising from the minutes:

a. Review action items:

The Board went through the “Action Items” list to confirm which actions have been completed. Any new actions from today’s meeting will be added and an updated list will be sent out to all board members.

b. Budget:

After reviewing the Provincial Legislation on Vacation Pay, we determined that library staff have not been receiving the correct entitlement for several years.

The CEO and the Board Chair met to review the retroactive vacation pay owed to all current and former employees. Debbie McMurray and Lynne Campbell have been paid up to date.

Motion #2025:156

THAT we the Township of McKellar Public Library Board move to authorize our Bookkeeper to pay Terri Short and Joan Ward their retroactive vacation pay.

Moved by Dianne Thompson, Seconded by Jeanette Clements

Carried

The CEO requested that an additional five hours be added to the budget, to be rotated among staff, in order to support them when hosting events and workshops in the library.

Debbie Woods circulated an updated budget to allow for the above.

We also reviewed several additional items in the Proposed 2026 Budget to ensure that funds are allocated appropriately.

Motion #2025:157

THAT we the Township of McKellar Public Library Board move to accept the Proposed 2026 Budget as circulated to all of the board members and as per our discussion during this meeting.

Moved by Dianne Thompson, Seconded by Jeanette Clements

Carried

c. Other – Correction to Information

The information regarding the Emergency Services Tower contained in the September 27, 2025 Meeting Minutes was incorrect. We apologize for this oversight.

The Emergency Services Tower, which the Town purchased from MTO for a minimal fee was found to be no longer structurally sound upon inspection. Therefore, the Township purchased a new Emergency Services Tower and it has been installed at McKellar Centre Road and Lees Road.

11. Business:

a. Board Assembly Report:

Dianne attended the Board Assembly Meeting and a report was circulated to all board members prior to this meeting. In addition, Dianne advised that the board assembly discussed Safety and Security of Staff, which is of the utmost importance.

The Assembly also discussed having a Community Safety Plan in place. We will discuss this further at our next meeting in January, 2026.

Dianne also advised that she was asked to see our L.E.A.F. Grant since we were successful.

The OLS Board is seeking a representative for libraries serving populations under 2,500 and Dianne has been approached by a few people. She is giving this some thought and will advise us of her decision in the New Year.

Motion #2025:158

That we the Township of McKellar Public Library Board move to approve and accept the Board Assembly Report as circulated to all members prior to our meeting by Dianne Thompson and additional information provided to use during our meeting.

Moved by Lynne Aylsworth, Seconded by Jeanette Clements

Carried

b. Policy Review/Update: OP-14, OP-15

Every year, the Board reviews its list of policies and bylaws to ensure they align with our Library. The Board is also examining the “McKellar Public Library Policies”, enacted in 2019, to ensure their clauses are incorporated into our Governance By-Laws and Policies.

Policy OP-14 – Information Services

We discussed and reviewed this Policy and incorporated some clauses from the existing Policies, and we included some of the policies provided by the OLA to ensure that all patrons seeking information will be treated equitably and with respect and their individual needs will be met.

Motion #2025:159

That we the Township of McKellar Public Library Board hereby approves, accepts and adopts the revisions made to OP-14 – Information Services as discussed during our meeting.

Moved by Debbie Zulak, Seconded by Dianne Thompson

Carried

Policy OP-15 – Accessibility in the Library

We discussed and reviewed this Policy and removed some clauses from the existing Policies, and included several of the policies provided by the OLA to support the independence and inclusion of persons with disabilities.

The Ontarians with Accessibility Disability Act requires that all Library Staff and Board Members complete the OADA Training and obtain a Certificate of Completion. The training is provided on the government website.

Motion #2025:160

That we the Township of McKellar Public Library Board hereby approves, accepts and adopts the revisions made to OP-15 – Accessibility in the Library as discussed during our meeting.

Moved by Jeanette Clements, Seconded by Debbie Zulak

Carried

c. Report on Board Members' Advocacy activities:

Dianne referred a lady to the Library's Knitting Club, who had reached out on the Lake Manitouwabing Facebook page.

d. Other Business:

There was no other business to discuss.

12. Announcements:

Joyce Hopkins has been collecting all kinds of historic, old toys for the "Toys, Trends and Traditions" Christmas Event being held on December 13, 2025.

Debbie Woods has a marionette that her grandfather made and will bring it to the event. He taught boys in McKellar how to make them.

13. Next Regular Meeting: Monday, January 26, 2026 at 10:00 a.m. in the Library

There is no further discussion for this meeting.

14. Motion to Adjourn:

Motion #2025:161

That we the Township of McKellar Public Library Board hereby moves to adjourn this meeting at 12:01 p.m..

Moved by Jeanette Clements

Carried

Debbie Woods, Chair
Date Signed:

Lynne Aylsworth, Secretary
Date Signed:

Date Approved:

Township of McKellar Public Library Board Meeting Minutes

January 19, 2026 @ 10:00 a.m. – McKellar Public Library

1. Welcome and roll call:

The meeting was called to order at 10:00 a.m. and roll call was taken.

PRESENT: Lynne Campbell (CEO), Debbie Woods (Chair), Debbie Zulak (Council Rep)

VIA ZOOM: Dianne Thompson (Vice-Chair), Jeanette Clements, Lynne Aylsworth (Secretary)

REGRETS: NONE

GUESTS: NONE

We have quorum for this meeting.

2. “The Respect and Acknowledgement of Lands” was read.

“In the spirit of reconciliation and co-operation, we wish to acknowledge that the land on which we gather is the traditional territory of the Anishinaabe and Mississauga people. Its boundaries fall within the Robinson-Huron Treaty of 1850 and the Williams Treaty of 1923. We are grateful to live here and we thank all the generations of people who have taken care of this land for thousands of years.

To honour the suffering of Indigenous people and the love and wisdom they have carried for thousands of years, we pledge to work in community and harmony with each other and the environment we inhabit and work towards Truth and Reconciliation.”

3. Declaration of any Conflicts of Interest: NONE

4. Approval of the Agenda:

Motion #2026:162

THAT we the Township of McKellar Public Library Board move to approve and accept the January 19, 2026 Agenda as circulated to all members prior to our meeting.

Moved by Lynne Aylsworth, Seconded by Jeanette Clements

Carried

5. Librarian’s remarks/questions:

The Librarian’s Report was circulated to all board members prior to the meeting. In addition, the CEO provided us with an update on financial matters, and day to day library activities. We’ve had a great flow of patrons and visitors in the Library.

The library staff have been busy making changes to the circulation by “weeding” through the older books and adding new books to the library collection.

They also introduced an online survey to gather insight into what the community hopes to gain from our library. The findings showed significant interest in expanding health and wellness offerings, along with enthusiasm for creating an art club where members can display their artwork.

6. News from Council

Debbie Zulak reported that in accordance with Bill C15, the CNIB will no longer be sending out audio books to libraries. We reviewed the Resolution prepared by the Township of McDougall and agreed to support it.

Motion #2026:163

THAT we the Township of McKellar Public Library Board move to support the Township of McDougall's Resolution regarding Bill C15 and to forward this to the Township of McKellar Council for support.

Moved by Debbie Zulak, Seconded by Jeanette Clements

Carried

There was no other news to report on.

7. Consent Agenda

- a. Minutes of preceding meeting
- b. Librarian's report
- c. Finance report

Motion #2026:164

THAT we the Township of McKellar Public Library Board move to approve and accept the January 19, 2026 Consent Agenda as circulated to all members prior to our meeting.

Moved by Dianne Thompson, Seconded by Lynne Aylsworth

Carried

8. Business arising from the minutes:

- a. Review action items:

We reviewed the list of "Action Items" to confirm which ones have been completed.

Any new actions from today's meeting will be added and an updated list will be sent out to all board members.

Motion #2026:165

THAT we the Township of McKellar Public Library Board move to approve that the CEO's Report cover the period from the first through the last day of each month.

Moved by Dianne Thompson, Seconded by Jeanette Clements

Carried

- i. Motion to accept Lynne C's proposed appendix (Request for Reconsideration of Library Materials) to Policy OP-04 Collection Development

Motion #2026:166

THAT we the Township of McKellar Public Library Board move to approve and accept the CEO’s Appendix (Request for Reconsideration of Library Materials) to be attached to Policy OP-04 – Collection Development.

Moved Lynne Aylsworth, Seconded by Dianne Thompson **Carried**

- ii. MOU (Memorandum of Understanding)

A decision was made to form a sub-committee to draft a Memorandum of Understanding (MOU) to consolidate our relationship between Council and the Library Board. We will discuss this matter further in upcoming meetings.

Dianne Thompson, Lynne Campbell and Jeanette Clements have agreed to serve on this sub-committee and will provide us updates on their progress.

Motion #2026:167

THAT we the Township of McKellar Public Library Board move to appoint Dianne Thompson, Lynne Campbell and Jeanette Clements as members of the sub-committee to draft a Memorandum of Understanding (MOU) to be presented to Council when it is ready.

Moved Lynne Aylsworth, Seconded by Dianne Thompson **Carried**

- iii. Community Safety Plan

We discussed the Community Safety Plan and the Emergency Plan to ensure we or the Township has these plans in place. Our CEO will reach out to the McKellar Fire Department to inquire about their Safety Plan and how they will be advising the community on how it works and will provide us with an update.

- b. Finalize Budget:

We reviewed our budget and explored how to allocate funds so our CEO can implement the insights and practices she gains from her training program.

Motion #2026:168

THAT we the Township of McKellar Public Library Board move to accept the Proposed 2026 Budget as circulated to all of the board members and as per our discussion during this meeting.

Moved by Jeanette Clements, Seconded by Dianne Thompson **Carried**

9. Business:

- a. Monitoring the progress of our Strategic Plan:

- i. Pillar 3: Communication and Marketing-More user-friendly and functional website

Lynne Campbell, CEO is very happy with how the technical side of the library is progressing.

She informed us that OLS will not be funding WordPress any longer. Consequently, the Library has paid for our own WordPress program and we now have our own domain. We extend our appreciation to Sophie, Library Assistant for her efforts in enhancing our website to create a more welcoming and inviting experience.

Many thanks to our Council for once again giving us the opportunity to share the Library's Newsletter with all residents through the tax bill mailings. This has been a significant success in attracting new patrons to our Library.

b. Report on Members' Advocacy activities:

i. VOLT (Valuing Ontario Libraries Toolkit)

Lynne Campbell and Debbie Woods contributed to the Library Report using the VOLT Toolkit, while our CEO carried out most of the work and the result is outstanding.

ii. Annual Report – Present on February 17

The Board is very pleased with the detailed Library's Annual Report that will be presented to Council on February 17, 2026.

Motion #2026:169

THAT we the Township of McKellar Public Library Board move to approve and accept the Library's Annual Report to be presented to Council on February 17, 2026.

Moved by Jeanette Clements, Seconded by Dianne Thompson

Carried

c. Policy Review/Update: FN-01, BL-01, VOL-01

Every year, the Board reviews its list of policies and bylaws to ensure they align with our Library. The Board is also examining the "McKellar Public Library Policies", enacted in 2019, to ensure their clauses are incorporated into our Governance By-Laws and Policies.

Policy FN-01 – Mission Statement

We discussed and reviewed this Policy and removed the first sentence and incorporated the paragraph from the existing McKellar Public Library Policies. We also made a few revisions to wording throughout the document to reflect our demographics.

Motion #2026:170

THAT we the Township of McKellar Public Library Board hereby move to approve, accept and adopts the revisions made to FN-01 – Mission Statement as discussed during our meeting.

Moved by Lynne Aylsworth, Seconded by Jeanette Clements

Carried

Policy BL-01 – Statement of Authority and Powers of the Board

We discussed and reviewed this Policy and removed some wording and added wording provided from the existing Library Policies and provided by the OLS.

Motion #2026:171

THAT we the Township of McKellar Public Library Board hereby move to approve, accept and adopt the revisions made to BL-01 – Statement of Authority and Powers of the Board as discussed during our meeting.

Moved by Debbie Zulak, Seconded by Lynne Aylsworth

Carried

Policy VOL – 01 – Volunteer Program

Review of this Policy will be deferred and it will be added to our Agenda for our next meeting.

10. Announcements:

The Staff Appreciation Luncheon will be held on February 10 at 11:00 a.m. in the Library.

The OLS has a new Sample Policy for “Friends of the Library”. There has been an interest in creating this group.

We talked about refreshing the library’s logo and launching a community-wide contest to help shape the new design.

11. Next Regular Meeting: Monday, February 23, 2026 at 10:00 a.m. in the Library

There is no further discussion for this meeting.

12. Motion to Adjourn:

Motion #2026:172

THAT we the Township of McKellar Public Library Board hereby move to adjourn this meeting at 12:09 p.m..

Moved by Dianne Thompson, Seconded by Lynne Aylsworth

Carried

Debbie Woods, Chair

Date Signed:

Lynne Aylsworth, Secretary

Date Signed:

Date Approved:



Township of McKellar Staff Report

Prepared for: COUNCIL

Department: TREASURY

Agenda Date: March 3, 2026

Report No: T-2026-03

Subject: Investment Report as of December 31,2025

Recommendation:

That the Council of the Township of McKellar accept the report Investment Report as of December 31,2025.

Background:

Ontario Regulation 438/97 and as amended by Ontario Regulation 292/09 requires an annual investment report to be made to the Council as outlined in the criteria in the regulations

- a) statement about the performance of the portfolio of investments of the municipality during the period covered by the report,*
 - b) a description of the estimated proportion of the total investments of a municipality that are invested in its own long-term and short-term securities to the total investment of the municipality and a description of the change, if any, in that estimated proportion since the previous year's report,*
 - c) a statement by the treasurer as to whether or not, in his or her opinion, all investments are consistent with the investment policies and goals adopted by the municipality,*
 - d) a record of the date of each transaction in or disposal of its own securities, including a statement of the purchase and sale price of each security, and*
 - e) such other information that the council may require or that, in the opinion of the treasurer, should be included.*
- O. Reg. 438/97, S. 8(2); O. Reg. 655/05, S.6..*

Financial Analysis/Discussion:

The Township maintains its primary operating chequing account with CIBC Bank, which earns interest at the average prime rate less 1.75%. While this structure has historically provided a competitive return, recent downward trends in interest rates have reduced the overall yield on these funds.

In response to the declining rate environment and in accordance with prudent cash management practices, the Township undertook a review of available investment options to enhance returns while maintaining capital security. As a result, portion of funds were allocated to a Guaranteed Investment Certificate (GIC) with Kawartha Credit Union.

The investment consists of a one-year fixed-term GIC bearing interest at a rate of 4.05%, effective October 31, 2025. This fixed-rate instrument provides rate certainty and protects the Township from further potential declines in market interest rates over the term of the investment. The strategy supports the Township's objective of safeguarding principal, optimizing investment income within acceptable risk parameters.

Name	Description	Term	Maturity Date	Interest Rate	Amount Invested	Accrued Interest Income as of Dec.31,2025
Kawartha Credit Union	Short term GIC	1 Year	November 02,2026	4.05%	\$1,000,000	\$ 6,768.49

Policies Affecting Proposal:

Conclusion:

That the Council of the Township of McKellar does hereby accepts the Investment Report as of December 31,2025

Respectfully submitted by:



Roshan Kantiya
Treasurer

Reviewed by



Karlee Britton
Clerk/Administrator



Township of McKellar Staff Report

Prepared for: COUNCIL

Department: TREASURY

Agenda Date: March 3, 2026

Report No: T-2026-04

Subject: Report on Belvedere Heights Debenture Request

Recommendation:

That the Council of the Township of McKellar accepts the Report on Belvedere Heights Debenture Request.

Background:

On October 19, 1961, the historic **Belvedere Hotel** was destroyed by a devastating fire, marking the end of a cherished landmark in the community. In the years that followed, the property was acquired and thoughtfully redeveloped, leading to the construction of **Belvedere Heights** in 1965. Located on Belvedere Avenue in Parry Sound, the facility overlooks the breathtaking waters of Georgian Bay, offering residents a serene and picturesque setting. Today, Belvedere Heights operates as a 101-bed long-term care home dedicated to providing compassionate and comprehensive care. Continuing its commitment to meeting the evolving needs of the community, the facility is currently expanding to include 22 new private rooms, further enhancing comfort, privacy, and quality of life for its residents.

Financial Analysis/Discussion:

The total estimated cost of adding 22 new beds at **Belvedere Heights** is \$14.5 million. A portion of this project will be financed through available grants and interest earned on reserve funds. The remaining balance will be funded through a 25-year debenture arranged through Infrastructure Ontario (IO), with the debt shared among eight participating municipalities.

As Belvedere Heights is not eligible to submit the IO application directly, each individual municipality must apply for its respective share of the financing. Belvedere Heights has committed to guaranteeing repayment to Infrastructure Ontario over the full 25-year term of the loan.

Under the proposed allocation, the **Township of McKellar** would be responsible for a loan share of \$780,605.

The 25-year Infrastructure Ontario debenture for all five municipalities is expected to be finalized by mid-2026 before June 30, 2026. If approved, then loan will remain drawn until the Belvedere project is complete.

During recent discussions on both the operating and capital budgets, the potential loan amount associated with the proposed debenture was not incorporated into the financial projections. Should Council choose to proceed with participation in the debenture, an amendment to the approved budget will be required to accurately reflect this new financial commitment.

While the inclusion of this debenture would not result in any change to the municipal levy, it would have a direct impact on the Township's overall borrowing capacity and debt limits. As per scenario presented in Belvedere Heights presentation a fixed interest rate of 4.34% over a 25-year term, the estimated annual repayment obligation would be **\$51,474.66**. As the project is not expected to reach completion until latter part of the year, the estimated annual payment will not commence until the next year. The projected payment schedule over a 25-year term is part of this report.

Estimated Annual Repayment Limit as of Dec.31.2024	\$ 1,084,505.00
Debenture	-\$ 17,816.00
West Parry Sound Recreation Centre	-\$ 96,678.54
Centre Road Project	-\$ 185,513.19
Hurdville Road	-\$ 366,763.28
Estimated Repayment Limit	\$ 417,733.99
Belvedere Heights	\$ -
Estimated Repayment Limit after borrowing funds for Beledere Heights	\$ 417,733.99

The Township continues to face significant decisions regarding the repair, renovation, or replacement of aging municipal assets. Advancing these capital priorities will require access to sufficient capital funding, which in turn depends on maintaining adequate debt repayment capacity should borrowing be necessary.

Council will need to determine the appropriate course of action for future capital investments by considering available financial resources, long-term infrastructure needs, and the implications of taking on additional debt at this time.

Policies Affecting Proposal:

None

Conclusion:

- **Status Quo:** That the Council of the Township of McKellar hereby receives and accepts the report regarding Belvedere Heights Debenture Request and directs the Treasurer to take no further action with respect to submitting an application for a debenture on behalf of Belvedere Heights.

- **Accept:** That the Council of the Township of McKellar hereby receives and accepts the report regarding Belvedere Heights Debenture Request and directs the Treasurer to submit an application for a debenture through Infrastructure Ontario on behalf of Belvedere Heights.

Respectfully submitted by:



Roshan Kantiya

Treasurer

Reviewed by



Karlee Britton

Clerk/Administrator



February 09, 2026

TO: BELVEDERE MUNICIPAL OWNERS

The construction of our 22 private room addition to Belvedere is scheduled for completion by January 2027. The 1st phase will be completed by the end of this month, which is the relocation of the admin and adjacent areas from the 1st floor to the lower level.



The 2nd phase is the renovation of that space to accommodate 10 new rooms and the additional 12 rooms will be added to the front and north sides of the building. The picture above is the steel structure in front of the fireside lounge. The main entrance will be relocated to the lower level at the completion of phase 1.

We acknowledge and thank Carling, McDougall and Seguin for agreeing to take on up to a \$11.5 million construction loan and pre-approval for the debenture on behalf of Belvedere. The loan will be converted to a 25-year Infrastructure Ontario (IO) debenture early in 2027. Given that this is an election year, IO would like to begin processing the debenture application for the 5 remaining owners as soon as possible – ideally, they would like you to start your application this month (before their busy season). Following IO approval of your ownership share, your council will be able to pass a debenture bylaw by early summer (in the event that any municipality may be “lame duck” as of Aug 15th).

This email includes the link from IO to begin your application. Your maximum estimated share is noted on the page below. If you have any questions regarding the new build or financing, please contact Don Carmichael: 416-518-6938 or don@carmichael-co.ca. Speak to Savina at IO directly for questions regarding your debenture application (her contact info is in the email).

We thank you for your continued support of Belvedere. This is an exciting time as we look forward to welcoming 22 new residents by spring 2027. This is an important achievement to add long term care capacity for our communities to provide some relief for the up to two year wait list.

We will look forward to seeing all of you at our grand opening next spring!

Best regards,

Pamela Wing
Board Chair, Belvedere Heights
pwing@carling.ca

MAXIMUM REQUEST FOR PRE-APPROVAL OF IO DEBENTURE FOR BELVEDERE

	2024	estimated 2026
	Share	Debenture
McMurrich Monteith	2.31%	\$266,351
Whitestone	6.17%	\$711,423
McKellar	6.77%	\$780,605
McDougall	7.89%	\$909,745
Parry Sound	8.67%	\$999,681
Carling	10.65%	\$1,227,982
The Archipelago	21.44%	\$2,472,107
Seguin	36.10%	\$4,162,456
TOTAL		\$11,530,350

All monthly payments to IO over the 25-year debenture period will be funded by Belvedere. Owners will not be out-of-pocket to pay for your debenture that supports the new build.

Amortizing Debenture Schedule

Organization Name	Township of McKellar
Principal Amount	\$ 780,605.00
Annual Interest Rate	4.34 %
Loan Term (Year)	25
Debenture Date (mm/dd/yyyy)	12-01-2026
Maturity Date (mm/dd/yyyy)	12-01-2051
Payment Frequency	SemiAnnual
Loan Type	Amortizing

Payment Date	Total Payment	Principal Amount	Interest Amount	Principal Balance
06-01-2027	\$ 25,737.33	\$ 8,798.20	\$ 16,939.13	\$ 771,806.80
12-01-2027	\$ 25,737.33	\$ 8,989.12	\$ 16,748.21	\$ 762,817.68
06-01-2028	\$ 25,737.33	\$ 9,184.19	\$ 16,553.14	\$ 753,633.49
12-01-2028	\$ 25,737.33	\$ 9,383.48	\$ 16,353.85	\$ 744,250.01
06-01-2029	\$ 25,737.33	\$ 9,587.10	\$ 16,150.23	\$ 734,662.91
12-01-2029	\$ 25,737.33	\$ 9,795.14	\$ 15,942.19	\$ 724,867.77
06-01-2030	\$ 25,737.33	\$ 10,007.70	\$ 15,729.63	\$ 714,860.07
12-01-2030	\$ 25,737.33	\$ 10,224.87	\$ 15,512.46	\$ 704,635.20
06-01-2031	\$ 25,737.33	\$ 10,446.75	\$ 15,290.58	\$ 694,188.45
12-01-2031	\$ 25,737.33	\$ 10,673.44	\$ 15,063.89	\$ 683,515.01
06-01-2032	\$ 25,737.33	\$ 10,905.05	\$ 14,832.28	\$ 672,609.96
12-01-2032	\$ 25,737.33	\$ 11,141.69	\$ 14,595.64	\$ 661,468.27
06-01-2033	\$ 25,737.33	\$ 11,383.47	\$ 14,353.86	\$ 650,084.80
12-01-2033	\$ 25,737.33	\$ 11,630.49	\$ 14,106.84	\$ 638,454.31
06-01-2034	\$ 25,737.33	\$ 11,882.87	\$ 13,854.46	\$ 626,571.44
12-01-2034	\$ 25,737.33	\$ 12,140.73	\$ 13,596.60	\$ 614,430.71
06-01-2035	\$ 25,737.33	\$ 12,404.18	\$ 13,333.15	\$ 602,026.53
12-01-2035	\$ 25,737.33	\$ 12,673.35	\$ 13,063.98	\$ 589,353.18
06-01-2036	\$ 25,737.33	\$ 12,948.37	\$ 12,788.96	\$ 576,404.81
12-01-2036	\$ 25,737.33	\$ 13,229.35	\$ 12,507.98	\$ 563,175.46
06-01-2037	\$ 25,737.33	\$ 13,516.42	\$ 12,220.91	\$ 549,659.04
12-01-2037	\$ 25,737.33	\$ 13,809.73	\$ 11,927.60	\$ 535,849.31
06-01-2038	\$ 25,737.33	\$ 14,109.40	\$ 11,627.93	\$ 521,739.91
12-01-2038	\$ 25,737.33	\$ 14,415.57	\$ 11,321.76	\$ 507,324.34
06-01-2039	\$ 25,737.33	\$ 14,728.39	\$ 11,008.94	\$ 492,595.95
12-01-2039	\$ 25,737.33	\$ 15,048.00	\$ 10,689.33	\$ 477,547.95
06-01-2040	\$ 25,737.33	\$ 15,374.54	\$ 10,362.79	\$ 462,173.41
12-01-2040	\$ 25,737.33	\$ 15,708.17	\$ 10,029.16	\$ 446,465.24
06-01-2041	\$ 25,737.33	\$ 16,049.03	\$ 9,688.30	\$ 430,416.21
12-01-2041	\$ 25,737.33	\$ 16,397.30	\$ 9,340.03	\$ 414,018.91
06-01-2042	\$ 25,737.33	\$ 16,753.12	\$ 8,984.21	\$ 397,265.79
12-01-2042	\$ 25,737.33	\$ 17,116.66	\$ 8,620.67	\$ 380,149.13
06-01-2043	\$ 25,737.33	\$ 17,488.09	\$ 8,249.24	\$ 362,661.04
12-01-2043	\$ 25,737.33	\$ 17,867.59	\$ 7,869.74	\$ 344,793.45
06-01-2044	\$ 25,737.33	\$ 18,255.31	\$ 7,482.02	\$ 326,538.14

12-01-2044	\$ 25,737.33	\$ 18,651.45	\$ 7,085.88	\$ 307,886.69
06-01-2045	\$ 25,737.33	\$ 19,056.19	\$ 6,681.14	\$ 288,830.50
12-01-2045	\$ 25,737.33	\$ 19,469.71	\$ 6,267.62	\$ 269,360.79
06-01-2046	\$ 25,737.33	\$ 19,892.20	\$ 5,845.13	\$ 249,468.59
12-01-2046	\$ 25,737.33	\$ 20,323.86	\$ 5,413.47	\$ 229,144.73
06-01-2047	\$ 25,737.33	\$ 20,764.89	\$ 4,972.44	\$ 208,379.84
12-01-2047	\$ 25,737.33	\$ 21,215.49	\$ 4,521.84	\$ 187,164.35
06-01-2048	\$ 25,737.33	\$ 21,675.86	\$ 4,061.47	\$ 165,488.49
12-01-2048	\$ 25,737.33	\$ 22,146.23	\$ 3,591.10	\$ 143,342.26
06-01-2049	\$ 25,737.33	\$ 22,626.80	\$ 3,110.53	\$ 120,715.46
12-01-2049	\$ 25,737.33	\$ 23,117.80	\$ 2,619.53	\$ 97,597.66
06-01-2050	\$ 25,737.33	\$ 23,619.46	\$ 2,117.87	\$ 73,978.20
12-01-2050	\$ 25,737.33	\$ 24,132.00	\$ 1,605.33	\$ 49,846.20
06-01-2051	\$ 25,737.33	\$ 24,655.67	\$ 1,081.66	\$ 25,190.53
12-01-2051	\$ 25,737.16	\$ 25,190.53	\$ 546.63	\$ 00.00
	\$ 1,286,866.33	\$ 780,605.00	\$ 506,261.33	



CONSENT FORM

West Parry Sound SMART Community Network, Inc.
February 17, 2026

Re: Resolution re Dissolution of West Parry Sound Community Network Inc.

On January 24, 2025, the Board of West Parry Sound Community Network, having quorum, passed a resolution to “Propose the dissolution of the West Parry Sound Community Network at our next annual general meeting (AGM)” with the intent to obtain Member vote.

Upon Notice to Members, the AGM took place on May 13, 2025, at Canadore College, Parry Sound. Quorum of Members was not achieved, and the proposed vote could not be held.

According to the Ontario Not For Profit Act (ONCA), we have two options to obtain the Member consent required:

- I. We can conduct a special meeting with the specific intent of obtaining consent. This would require a consenting vote by 2/3 of our members; or
- II. Or we can obtain written consent. This would require consent by 100% of the members.

We are opting for the written consent option. Therefore, Members are asked to provide written consent (in lieu of a special meeting) to the following:

1. The “volunteer” dissolution of West Parry Sound SMART Community Network Inc. (the “Corporation”) is in accordance with the Ontario Not-For-Profit Act (ONCA).
2. The appointment of Michele Fraser (Treasurer), and Lis McWalter (Chair) as “Authorized Persons” who are hereby authorized and empowered to:
 - a) Serve as liquidators for the purpose of winding up the activities of the Corporation, at no cost to the Corporation.
 - b) Settle all debts, obligations, and liabilities of the Corporation.
 - c) Distribute the assets of the Corporation in accordance with the provisions of the Corporation’s By-Law No.1, approved at the May 8, 2018, AGM.

Paragraph 4.03 Distribution of Property upon Dissolution states:
 “Upon dissolution and after payment of all debts and liabilities of the Corporation, the remaining property of the Corporation shall be evenly distributed among the following municipal corporations:

 - The Corporation of the Township of Archipelago
 - the Corporation of the Township of Carling
 - the Corporation of the Township of McKellar

- the Corporation of the Township of Sequin
- the Corporation of the Municipality of McDougall
- the Corporation of the Municipality of Whitestone
- the Corporation of the Town of Parry Sound

d) Prepare, execute, and file all governmental filings required by law, and take other actions as necessary in connections with the dissolution of the Corporation.

Therefore, be it resolved that by authorization in the signature space provided below, the Member consents to dissolution of West Parry Sound SMART Community Network Inc. in accordance with the provisions set out in this document.

Member Name: _____

Member Signature: _____

Date: _____



Key Strategic Pillars & Achievements, January 2026

1. Investment Attraction & Regional Branding

- **Established Critical Mass:** Positioned West Parry Sound as a viable, high-demand region worthy of significant infrastructure investment.
- **Multi-Tier Recognition:** Created “name recognition” and built trust with Federal, Provincial, and local government bodies, as well as major Internet Service Providers (ISPs).
- **Market Viability:** Created a unified regional voice that amplified our influence with ISPs like Vianet and Cogeco and validated the region as worthy of immediate internet infrastructure deployment.

2. Strategic Advocacy & Policy Leadership

- **Driving Competition:** Engaged ISPs and issued RFPs to stimulate market interest and generate competitive investment in the region.
- **Regulatory Influence:** Conducted active lobbying and submissions to CRTC notice of consultations to ensure rural needs are prioritized.
- **Thought Leadership:** Advanced the promotion of "Internet as an Essential Service" through white papers, speaking engagements, and participation in industry-leading conferences and workshops.
- **Creation of Strategic Advantage:** In a strategic partnership with the **WPS Geography Network**, local data and detailed mapping was developed identifying served and under-served residences and businesses within WPS. This initiative corrected significant inaccuracies in existing government coverage data. By providing a 'ground-truth' view of relevant data and mapping, WPS SMART successfully enticed ISP investment and secured a unique, high-trust standing with provincial, federal and ISP funders.

3. Capital Infrastructure Projects

WPS SMART has facilitated a wide range of projects to enhance regional coverage:

- **Backhaul & Shovel Ready Projects:** Successfully completed a 3 tower backhaul connecting from the Archipelago tower (SMART tower) through Carling, the Industrial Park and terminating in Pointe au Baril. This backhaul project enabled the completion of 3 shovel-ready high speed internet projects: Bayview subdivision, Industrial Park, and Pointe au Baril. Two additional shovel-ready projects were developed for Otter Lake and Humphrey.
- **Expanded Reach**
 - FTTH throughout east Carling Township completed by Vianet in 2024/25
 - FTTH pending completion in Waubamik, Hurdville, McKellar, Fairholme, and Dunchurch by Cogeco
 - Ontario’s Accelerated High-Speed Internet Project with Bell Canada. The work completed by WPS SMART in consultation with WPS Municipal representatives and the data and mapping provided by the WPS Geography Network enabled early approval of this project in WPS.
- **Innovation:** Partnered on the Starlink beta project to enable immediate connectivity solutions and developed the Georgian SMART Optical backhaul.

4. Funding & Contribution

WPS SMART has leveraged multi-stream funding and in-kind services to maximize local impact. Specifically:

- **Federal Funding:** Universal Broadband (UBF), Connect to Innovate, CENGN, and FedNor.
- **Provincial Funding:** Infrastructure Ontario, ICON, and NOHFC.
- **Strategic Allies:** Direct investment and contributions from Vianet and Cogeco,
- **Local:** WPS Municipalities, Parry Sound and Area Industrial Park Board, WPS Geography Network
- **WPS SMART Team:** The WPS SMART organization was established and maintained through comprehensive pro bono leadership and execution.



2026-January-06

To: Township of McKellar: Mayor Moore and Council

Re: Request for Letter of Support – Preservation of the Jones Island Rear Lighthouse

On behalf of the concerned public advocating for our region’s maritime history, I am writing to formally request a letter of support from the Township of McKellar to prevent the demolition of the Jones Island Rear Lighthouse.

We understand that the Canadian Coast Guard (CCG) has recently announced plans to demolish this structure and replace it with a modular 80-foot metal tower. We believe this action is an irreversible loss to our shared heritage and a violation of the spirit of the Heritage Lighthouse Protection Act.

We have contacted our MP the Honorable Scott Aitchison to gain his support as well as the Ministry of the Environment, Ministry of National Defense, and Ministry of Ocean & Fisheries and will continue to work through these channels to save this iconic landmark.

Many families and friends of West Parry Sound are familiar with this “Recognized Federal Heritage Building”. It is advertised by local municipalities and tourism businesses as a site to visit when out on the Bay.

We ask that the Township of McKellar join us in calling on the Federal Government and the CCG to **pause the demolition plans** to allow for meaningful public engagement and a full review of restoration alternatives. By providing a letter of support, you will help us ensure that this “anchor” of our history remains standing for the next 130 years.

Attached is a **Fact Sheet** for your review. Thank you for your time and for your commitment to protecting our regional identity.

Sincerely,

A handwritten signature in black ink, appearing to be 'Lis McWalter', written in a cursive style.

Lis McWalter, on behalf of members of the concerned public
mcwalter.lis@gmail.com
416 402-4190

Attachment: Fact Sheet

Attachment

Fact Sheet: The Case for Saving Jones Island Rear Lighthouse, January 2026

◇ **A National Treasure at Risk,**

- Built and put in operation with a light keeper from 1894 to 1991 and is a tangible piece of Canadian history.
- *Unique Heritage:* One of only two remaining combined dwelling-light stations in all of Canada. The only one on an island.
- *Irreplaceable Character:* It's architecture is unique with its wooden tapered tower that rises from the center of a simple roof of the 1.5 story keeper's house.
- It has provided aid to navigation and survived the rugged Georgian Bay weather for over 130 years.
- It facilitated the trade routes that built Northern Ontario's economy.

Destroying this lighthouse erases the physical evidence of our maritime heritage.

◇ **The Threat: "Hollowing Out" Our History,**

- Replacing a 130-year architectural rarity with a modular metal structure is symbolic of a broader failure to protect Canadian culture. At a time when Canadian identity is under significant scrutiny, we cannot afford to bulldoze our few remaining touchstones. This lighthouse is an ***anchor*** for the local community, First Nations territories, UNESCO territory, and the thousands of tourists who visit Georgian Bay annually.

◇ **Procedural Failures & Legal Concerns,**

- **Violation of Process:** The CCG moved toward demolition without the public notice or town hall meetings mandated by the Heritage Lighthouse Protection Act.
- **Lack of Transparency:** Taxpayer money is already being spent designing replacement towers before the public has had the legal right to propose preservation alternatives.
- **Treaty Obligations:** Located in Robinson-Huron Treaty territory, any changes to this land require meaningful consultation with First Nation partners.
- **Sustainable Development:** Located in the UNESCO-designated Georgia Bay Mnídoo Gamii Biosphere Reserve which mandates sustainable development. The CCG plan is "waste-heavy/carbon release" and disturbs a sensitive island ecosystem, whereas restoration utilizes the embodied carbon of the existing timber structure.

◇ **Economic/Financial Prudence,**

- **False Economy:** Cost of demolition and rebuild requires public transparency.
- **Precedent for Investment:** The Federal Government has successfully restored similar assets, including the Point Clark Lighthouse (\$3.7M), the Burlington Canal Lift Bridge (\$32M), and the Parliament Hill West Block (\$863M). Restoring the Jones Island Rear Lighthouse for roughly \$1 million is a highly cost-effective preservation of national history.
- **Available Funding:** The claim of 'prohibitive costs' for preservation is inconsistent with current Federal spending priorities. The Federal Budget 2025 allocates billions for community infrastructure and green construction. Specifically, the Green Construction

through Wood (GC Wood) Program (\$6 billion) provides a clear funding path for the innovative restoration of historic timber structures.

◇ **Summary,**

- The Federal Government has shown it is willing to spend the money to save Canada's cultural and historic landmarks.
- CCG has an obligation, as the steward of lighthouses to fund the restoration of the Jones Island Rear Lighthouse rather than defaulting to irreversible and wasteful demolition. Specifically,
 - The CCG receives monies (tax dollars) that are allocated to the care and maintenance of navigation light structures from Fisheries and Oceans Canada (DFO).
 - Treasury Board Subsidies help with some historically significant structures.
 - The GC Wood Program
- In the late 1800's the people of the day built the Jones Island Rear Lighthouse, a structure that lasted over 130 years. Certainly, with today's advanced knowledge, skills, and materials, we can revitalize the lighthouse.
- The marine route that was enabled by this lighthouse was instrumental in opening the economy and jobs in northern Ontario and resulting contribution to Canada.
- **We ASK the Federal Government to INVEST in this historical asset, and not pay to destroy it!**





Township of McKellar

701 Hwy #124, P.O. Box 69, McKellar, Ontario P0G 1C0

Phone: (705) 389-2842

Fax: (705) 389-1244

CORPORATION OF THE TOWNSHIP OF MCKELLAR

DONATION/GRANT APPLICATION

1. Date: Feb 13, 2026 2. Name of Organization: The West Parry Sound District Museum
3. Address: P.O. Box 337 17 George St. Parry Sound, ON P2A 2X4
4. Please state the goals and objectives of your organization: To collect, preserve + share the history of the West Parry Sound District.
5. Purpose of grant: Operational
6. What are the primary reasons for undertaking the project/service? To collect, preserve + share history
7. Will this be a one-time project/service or is it ongoing? Ongoing
8. Dates/Duration of project/services: Year Round
9. Who will be responsible for the execution and successful completion of the project/service?
 Name: Nadine Hammond Telephone: 705-746-5365 Email: manager@museumontowerhill.com
10. Describe the project funding:
 Total Budget: \$352,520 Requested contribution from McKellar: \$2,000
 Amount of self-funded or fundraising: \$6,700 Other grants: \$255,700
 Admission fees: \$11,000
\$30 Adult \$25 Senior
11. Membership Fees: 2025 Current Year: 1,668 Previous Year: 1,524
12. Other sources of funding: NOHFC, Other Municipalities, Self generated Revenue
13. What is the basis for determining the requested McKellar donation amount? Previous year's donation.
14. Is there any other funding contingent upon receiving a grant from the Municipality? If yes, please explain: NO
15. Has your organization requested assistance from McKellar in the past? Yes No
 What year(s)? _____ Amount requested: \$2,000 Purpose of previous grant: Operational

DONATION/GRANT APPLICATION

16. Who will benefit from the project and how will they benefit? Residents of the West Parry Sound District

17. What are the benefits to the Township of McKellar community? Preservation of their history

18. The Township of McKellar requires a written summary report following the event. Failure to provide report will prohibit future donation/grant requests from your organization.

Signature Required: Nadine Hammond

19. Any other information you wish to provide in support of this application? Please see attached Letter + Report

20. Number of citizens that participate/benefit: See attached report

21. Number of McKellar citizens that participate/benefit: Not tracked.

22. This grant application was authorized by a motion of the organization on the 17th day of October, 20 25. (Please attach a copy of the resolution supporting this application)

23. Name and position if authorized Signing Officers:

Name: Nadine Hammond Signature: Nadine Hammond

Name: Kathy Mamer Signature: Kathy Mamer

24. Please attach a copy of your organization's most recent financial statement and a separate statement of current financial assets.



The West Parry Sound District Museum
17 George Street P.O. Box 337
Parry Sound, ON P2A 2X4 Canada
Phone: (705)746-5365

Saturday February 7, 2026

Township of McKellar
PO Box 69, 701 Highway 124
McKellar, ON P0G 1C0

Re: 2026 Contribution to the West Parry Sound District Museum

Dear Mayor Moore and Council,

The West Parry Sound District Museum respectfully requests that the Township of McKellar contribute \$2,000 toward the continued operation of the West Parry Sound District Museum.

As in previous years 5% of your contribution will be set aside for future capital repairs, such as upgrades to our elevator, security system, or other investments that maintain a safe environment for the artifacts we safeguard. The rest of the funds will be used for 2026 operational costs.

Anticipated exhibitions include an exhibition about scoots, updating an old exhibit in the permanent gallery to a Ranger's Cabin, and an escape room that will open in 2025. In addition to the exhibits The WPSDM is undertaking some exciting projects for 2026. Early in the year we will be updating our collections software. Additionally, we anticipate launching a new logo, and possibly a new name in the spring of 2026. Already underway this project will assist in a better positioning the WPSDM on social media and promotional activities.

Rebranding the WPSDM will create a better position for the organization to take greater advantage of the tourism industry, taking steps to diversify revenue. Other activities are planned in 2026 to further diversify the WPSDM revenue sources and further strengthen the organization.

Please find enclosed, a YTD 2025 annual report, a 2025 annual report, grant application form, and the 2024 financial statements.

In conclusion the Board of directors of the West Parry Sound District Museum thank you for your generous contributions over the years.

Sincerely,

Nadine Hammond

Email: info@museumontowerhill.com
www.museumontowerhill.com

Attendance

	YTD 2025	2024	2023
People through the door	6,336	6,125	5,418
Total Admission Revenue	\$14,266	\$11,045	\$10,598
Total Gift Shop Revenue	\$6,076	\$6,981	\$9,218
Total Rental Revenue	\$3,495	\$1,237	\$1,734

Outreach, Marketing and Social Media

- Increased Facebook followers to 2,572, an increase of 91
- Increased Instagram followers to 738, a total increase of 93
- Increased YouTube subscribers to 158m an increase of 38

2025 Exhibitions

Lights of the Bay

June to October 2025

<https://www.museumontowerhill.com/lights-of-the-bay>

Fighting Fires: Our Volunteer Firefighters

January to December 2025

<https://www.museumontowerhill.com/volunteer-firefighting-exhibition>

People of the Watershed: Photographs by John Macfie

December 2024 to April 2025

<https://www.museumontowerhill.com/people-of-the-watershed>

2025 Special Events/Projects

Genealogy Club: Online!

This lecture series features presenters with a variety of expertise ranging from linguistics, conservation, and archival research. Meetings are held on the second Wednesday of the month.

March Break Programming

Four days of historically themed activities at the Museum on Tower Hill. Attended by 380 people and sponsored by Parry Sound Family Dentistry and Reekie Denture Clinic.

Staff Development

A Communications Intern was hired through an NOHFC grant at the beginning of the year. The intern organized a highly successful March Break. Unfortunately, the intern left shortly before the summer started.

Our Collection's Assistant, was hired as a temporary Archivist thanks to an Ontario Trillium Fund Grant. The Archivist spend the year organizing the Museum's research material and, in the spring, a Local Research Library was opened. The library increases community access to both digital and physical resources held by the Museum.

Maintenance, Capital, and Special Project Expenses

ReBranding Project

The Museum is currently undertaking a rebranding project; the outcome of the project will be:

- A name, the Museum currently goes by "Museum on Tower Hill" virtually and "West Parry Sound District Museum" on physical materials.
- A logo
- A style guide that will guide marketing materials, website and internal designs.

The new branding will assist with future marketing efforts and will be unveiled in the spring of 2026.

Sprinkler Upgrades

The Museum's sprinkler system had valves and gauges replaced to maintain the system's functionality.

Our mission is to collect, preserve and share the history of the West Parry Sound District.

MINUTES

Board Members

Ken Adams: Seguin

Marianne Bourgeois: Individual

Kathy Hamer: McDougall

Bert Liverance: Archipelago

Doug McCann: Parry Sound

Gerald Porter: Individual

Roxanne Walker: Individual

Pam Wing: Carling

Stephen Wohleber: Individual

Present: Kathy Hamer: Chair, Roxanne Walker, Doug McCann, Marianne Bourgeois, Pam Wing: Vice Chair, Earl Manners (Archipelago Rep)

Regrets: Stephen Wohleber, Bert Liverance, Gerald Porter, Ken Adams,

Staff Present: Nadine Hammond, Amy Sultana: Secretary,

MINUTES

Call To Order

By Kathy Hamer

Adoption of the Agenda

2025.10.01 Motion to adopt the agenda

Moved: Earl

Second: Pam

Carried

Declarations of Pecuniary Interests

None anticipated

Correspondence

Presentation by Anne Bossart: re Water Front Committee – did not attend meeting so presentation did not take place

Minutes of the September Meeting

2025.10.02 Motion to adopt the minutes of the September meeting onto record

Moved: Marianne
Second: Roxanne
Carried

Business Manager's Report

See Attached Report

2025.10.03 Motion to accept the manager's report

Moved: Pam
Second: Earl
Carried

Financial Report

See Attached Reports

2025 Financial Report
2025.08 Financial Report
2025.09 Financial Report
2025 Financial Report Notes

2025.10.04 Motion to accept the Financial Reports

Moved: Doug
Second: Marianne
Carried

Business Arising

Policy
Review

Health & Safety

No Recommended Changes

Data Tracking **Tracking Data Discussion**

The Museum has had the best success tracking data when it is simple to collect.

Current data collected is:

- People through the door (done with calendar, pen, and a tally mark)
- Financial information from QB
 - Admission Sales
 - Gift Shop Sales

- Membership Sales
- Social Media
 - Website Hits
 - Face Book Followers
 - Instagram
 - YouTube
 - Twitter (was going to stop at the end of the year as we are no longer active on this platform)
- Programming Data (Numbers and \$)

Is there Data that the Board would like to see collected/reported on in 2026?

Discussion

Demographic of visitors – board member to send Nadine ideas
Way to track cruise ship visitors – Can do it for next year. Had a contract with Pearl Mist this year where they paid admission for their visitors and we were open for them.

Wish List

Wish List Discussion

It was recommended that a wish list be included with our Municipal Requests that are outside our funding request.

A concern was brought up that it might have poor optics. Does the Board wish to include the attached wish list?

Discussion

Ask for cooperation from townships if write grants for these items as opposed to presenting them with the list and asking them for the money to fund it.

Find out what grants are out there for these types of items and bring it to the next board meeting.

**Budget

Budget

2025.10.05

Motion to approve the Budget Presented at the September Meeting

Moved: Doug

Second: Marianne

Carried

Other Business

The next board meeting is scheduled for Thursday, November 27, 2025

Adjournment

2025.10.06 Motion to adjourn

Moved: Doug
Second: Roxanne
Carried

APPENDICES AND REPORTS

****The Budget approved the Municipal Requests as a whole. The breakdown of the 2026 Municipal Requests are:**

Archipelago	\$36,725
Carling	\$38,425
McDougall	\$20,125
McKellar	\$2,000
Parry Sound	\$49,000
Seguin	\$22,500
Whitestone	\$2,000

West Parry Sound District Museum

Financial Statements

For the year ended December 31, 2024

West Parry Sound District Museum
Financial Statements
For the year ended December 31, 2024

Contents

Independent Auditors' Report	2
Financial Statements	
Statement of Financial Position	4
Statement of Changes in Net Assets	5
Statement of Operations	6
Statement of Cash Flows	7
Notes to Financial Statements	8

1-7 William Street
Parry Sound ON
P2A 1V2

STEPHEN L. GINGRICH, CPA, CFP
BRANDY L. HARRIS-GREEN, CPA
CHANTELLE A. COPELAND, CPA

TELEPHONE: (705) 746-5828
FAX: (705) 746-9693
E-MAIL: ghccpa@vianet.ca
WEBSITE: www.ghccpa.ca

Independent Auditors' Report

To the Board of Directors of West Parry Sound District Museum

Qualified Opinion

We have audited the accompanying financial statements of West Parry Sound District Museum (the "entity"), which comprise the statement of financial position as at December 31, 2024 and the statements of operations and fund balance and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the entity as at December 31, 2024, and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many not-for-profit organizations, the entity derives revenue from fundraising activities the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the entity. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenue, excess of revenues over expenses, and cash flows from operations for the years ended December 31, 2024 and December 31, 2023, current assets as at December 31, 2024 and December 31, 2023, and net assets as at January 1 and December 31 for both years. Our audit opinion on the financial statements for the year ended December 31, 2024 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the entity's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- * Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- * Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- * Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- * Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.
- * Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Parry Sound, Ontario
May 22, 2025

Chartered Professional Accountants
Licensed Public Accountants

West Parry Sound District Museum Statement of Financial Position

December 31	2024	2023
Assets		
Current		
Bank (Note 5)	\$ 124,212	\$ 213,248
Accounts receivable (Note 3)	62,858	17,518
Gift shop inventory	11,399	11,696
Prepaid expenses	23,520	20,300
	221,989	262,762
Capital assets (Note 4)	434,174	508,109
Collections	1	1
	\$ 656,164	\$ 770,872

Liabilities and Net Assets

Current		
Accounts payable and accrued liabilities (Note 7)	\$ 42,013	\$ 31,947
Deferred contributions	23,278	17,872
	65,291	49,819
Loan - Town of Parry Sound (1.1%, no fixed terms of repayment)	7,510	9,448
Deferred contributions for capital assets (Note 8)	437,443	491,809
	510,244	551,076
Net Assets		
Net assets internally restricted	10,784	10,637
Unrestricted net assets	135,136	209,159
	145,920	219,796
	\$ 656,164	\$ 770,872

On behalf of the Board:

_____ Director

_____ Director

**West Parry Sound District Museum
Statement of Changes in Net Assets**

For the year ended December 31	Internally Restricted		Unrestricted		2024	2023
Balance, beginning of year	\$ 10,637	\$ 209,159	\$ 219,796	\$ 233,527		
Excess (deficiency) of revenue over expenses for the year	147	(74,023)	(73,876)	(13,731)		
Balance, end of year	\$ 10,784	\$ 135,136	\$ 145,920	\$ 219,796		

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

West Parry Sound District Museum Statement of Operations

For the year ended December 31	Budget	2024	2023
Revenues			
Grants (Note 10)	\$ 38,660	\$ 58,495	\$ 96,790
Contributions from municipalities	172,175	152,475	148,475
Memberships, sponsorships, etc.	1,700	2,535	2,249
Admissions - museum	7,000	11,499	10,883
Fundraising and donations (Note 9)	6,000	11,395	30,993
Gift shop	8,000	7,764	9,362
Rentals	1,000	1,353	1,909
Interest income	-	17	74
	234,535	245,533	300,735
Amortization of deferred contributions	-	54,366	54,866
Surcharge on membership for funds restricted for maintenance	-	147	139
	234,535	300,046	355,740
Expenditures			
Accounting and legal	10,000	10,453	9,629
Advertising and marketing	5,000	4,523	3,130
Curatorial and exhibition	12,500	24,476	19,133
Fundraising expenses (Note 9)	-	2,619	22,734
Gift shop purchases	6,000	6,095	6,613
Insurance	25,000	26,214	20,610
Interest and bank charges	1,000	563	745
Office and other	7,200	4,456	6,561
Repairs and maintenance - building	27,700	10,404	42,831
Repairs and maintenance - tower hill	10,000	6,161	4,959
Salaries, benefits and contract work	184,343	178,040	133,964
Telephone and communication	2,000	1,747	1,945
Utilities and rent (Note 11)	27,000	22,853	20,764
	317,743	298,604	293,618
Amortization of capital assets	-	75,318	75,853
	317,743	373,922	369,471
Net Change in assets	\$ (83,208)	\$ (73,876)	\$ (13,731)

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

West Parry Sound District Museum Statement of Cash Flows

For the year ended December 31	2024	2023
Cash provided by (used in)		
Operating activities		
Excess of expenditures over revenues	\$ (73,876)	\$ (13,731)
Items not involving cash		
Amortization of capital assets	75,318	75,853
Amortization of deferred contributions	<u>(54,366)</u>	<u>(54,866)</u>
	<u>(52,924)</u>	<u>7,256</u>
Changes in non-cash working capital balances		
Accounts receivable	(45,340)	85,624
Gift shop inventory	297	(2,118)
Prepaid expenses	(3,220)	1,154
Accounts payable and accrued liabilities	10,066	(75,167)
Deferred revenue	<u>5,406</u>	<u>(11,934)</u>
	<u>(32,791)</u>	<u>(2,441)</u>
Investing activities and financing activities		
Purchase of capital assets	(1,383)	-
Repayment of long-term debt	<u>(1,938)</u>	<u>(11,520)</u>
	<u>(3,321)</u>	<u>(11,520)</u>
Decrease in cash during the year	(89,036)	(6,705)
Cash and cash equivalents, beginning of year	<u>213,248</u>	<u>219,953</u>
Cash and cash equivalents, end of year	<u>\$ 124,212</u>	<u>\$ 213,248</u>

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

West Parry Sound District Museum Notes to Financial Statements

December 31, 2024

1. Nature and Purpose of Organization

West Parry Sound District Museum (the Museum) is incorporated under provincial letters patent as a not-for-profit organization and is a registered charity under the Income Tax Act. The organization operates a museum and related funding programs at its location on Tower Hill in Parry Sound, Ontario.

The Museum was created to collect, conserve, research, house, exhibit and interpret those objects that best serve to illustrate the history of the West Parry Sound District. Themes will relate to human history, settlement, industry, transportation, recreation and natural history.

The Museum will fulfil its obligation by providing special educational programs and exhibits for research and for the benefit of the present and future generations of the West Parry Sound District.

2. Significant Accounting Policies

a) Basis of Accounting These financial statements have been prepared using Canadian accounting standards for not-for-profit organizations.

b) Revenue Recognition The Museum follows the deferral method of accounting for contributions. Under this method, restricted contributions are recognized as revenue in the year the corresponding expenditure is incurred.

Unrestricted contributions are recognized as revenue when they are received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Contributions restricted for the purchase of capital assets are recognized as revenue in the same manner that the corresponding assets are amortized.

Gift shop sales are recognized as revenue when the goods are sold.

Revenues from memberships, museum admissions, rental, research, and other activities are recognized when the related payment has been received.

Interest income is recognized as it is earned.

**c) Cash and
Cash Equivalents**

The entity's policy is to disclose bank balances under cash and equivalents.

West Parry Sound District Museum Notes to Financial Statements

December 31, 2024

- d) Deferred Revenue** Deferred revenues represent government grants which have been collected but for which the related expenditures have yet to be incurred. These amounts will be recognized as revenues in the fiscal year the services are performed or the purchases are made.
- e) Contributed
Materials & Services** The Board of Directors and volunteers contribute many hours and materials to assist the organization in carrying out its activities. Because of the difficulty of determining their fair value, contributed services and materials are not recognized in the financial statements.
- f) Financial Instruments** *Measurement of financial instruments*
The entity initially measures its financial assets and liabilities at fair value, except for certain non-arm's length transactions.
- The entity subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in net income.
- Financial assets measured at amortized cost include cash and accounts receivable.
- Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, and short-term loans.
- Impairment*
Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized in net income. The previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in net income.
- Transaction costs*
The entity recognizes its transaction costs in net income in the period incurred. However, financial instruments that will not be subsequently measured at fair value are adjusted by the transaction costs that are directly attributable to their origination, issuance or assumption.

West Parry Sound District Museum Notes to Financial Statements

December 31, 2024

- g) Inventory** Gift shop inventory is stated at the lower of cost and net realizable value. Cost is determined on a weighted average cost basis. Net realizable value is the estimated selling price in the ordinary course of business less the estimated costs necessary to make the sale.
- h) Capital Assets** Capital assets are recorded at cost. Amortization is allocated using the following rates per annum (1/2 the rate in the year of acquisition):
- | | | |
|------------------------|------|----------------------------|
| Building & landscaping | - 40 | years, straight line basis |
| Geothermal equipment | - 10 | years, straight line basis |
| Computer equipment | - 30 | %, declining balance basis |
| Equipment & furnishing | - 20 | %, declining balance basis |
- i) Use of Estimates** Management reviews the carrying amounts of items in the financial statements at each balance sheet date to assess the need for revision or any possibility of impairment. Management determines these estimates based on assumptions that reflect the most probable set of economic conditions and planned courses of action.
- These estimates are reviewed periodically and adjustments are made to net income as appropriate in the year they become known.
- Items subject to significant management estimates include accounts receivable, accrued liabilities, deferred revenues, and deferred contributions.
- j) Collections** The Museum was created to collect, conserve, research, house, exhibit and interpret those objects that best serve to illustrate the history of West Parry Sound District. These objects comprise the Museum's permanent collection and relate to human history settlement, industry, transportation, recreation, and natural history.
- The Museum's collections are capitalized in the statement of financial position at nominal value and are not subject to amortization. Contributions of collection items are recorded at a nominal value. For purchased items, the difference between the purchase price and nominal value is expensed in the period the items are acquired.
- The cost of these objects is not determinable and accordingly is stated at a nominal value.

West Parry Sound District Museum Notes to Financial Statements

December 31, 2024

3. Accounts Receivable

	2024	2023
Accounts receivable	\$ 38,223	\$ 29
Grant funding receivable	18,228	7,372
HST recoverable	6,407	10,117
	\$ 62,858	\$ 17,518

4. Capital Assets

	2024		2023	
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Buildings	\$ 1,992,896	\$ 1,571,814	\$ 421,082	\$ 470,904
Equipment & furnishings	156,538	151,740	4,798	5,998
Geothermal equipment	230,567	225,856	4,711	27,768
Computer equipment	10,466	6,883	3,583	3,439
	\$ 2,390,467	\$ 1,956,293	\$ 434,174	\$ 508,109

5. Bank

The organization's bank accounts are held at one credit union and earn interest at variable rates dependant on average monthly balances.

The Museum has an unused authorized line of credit through its credit union with a maximum draw of \$15,400 (2023 - \$15,400) bearing interest at the credit union's prime lending rate plus 1% and secured by a general security agreement. As at December 31, 2024, the amount being draw on this line of credit was \$NIL (2023 - \$NIL).

6. Economic Dependence

The Museum received 88% (2023 - 84%) of its revenue from grants and municipal contributions, and is dependent on this funding to operate.

West Parry Sound District Museum Notes to Financial Statements

December 31, 2024

7. Accounts Payable and Accrued Liabilities

	2024	2023
Trade accounts payable	\$ 9,015	\$ 5,103
Accrued liabilities	8,603	7,599
Accrued wages	24,273	19,158
Government remittances payable	122	87
	\$ 42,013	\$ 31,947

The carrying value of accounts payable and accrued liabilities approximates fair value because of the short maturity of these instruments and because they are subject to normal credit terms.

8. Deferred Contributions for Capital Assets

Deferred contributions for capital assets represent grants received for capital asset purchases. The changes in the deferred contributions for capital assets are as follows:

	2024	2023
Beginning balance	\$ 491,809	\$ 546,675
Amounts recognized as revenue	(54,366)	(54,866)
Ending Balance	\$ 437,443	\$ 491,809

9. Related Party Transactions

During the year ended December 31, 2023, the Museum received a donation of artwork to be added to its collection from a member of the board of directors. The artwork was professionally appraised and an in-kind donation receipt was issued for the professionally appraised fair market value of \$21,323. The donation is included in fundraising and donations revenue in the Statement of Operations, as well as an equal amount in fundraising expenses since the Museum's policy is to carry collections at a nominal amount.

West Parry Sound District Museum Notes to Financial Statements

December 31, 2024

10. Grant Revenue

The Museum received grant revenue from the following sources:

	<u>2024</u>		<u>2023</u>
Ministry of Canadian Heritage	\$ 15,000	\$	15,000
Ontario Trillium Foundation	3,000		28,100
Ministry of Tourism, Culture, and Sport - CMOG	13,019		13,019
Canadian Museum Association - Youth Canada Works	-		6,592
NOHFC	27,476		32,839
YMCA	-		1,240
	<u>\$ 58,495</u>	<u>\$</u>	<u>96,790</u>

11. Commitment

The Museum leases its land from the Town of Parry Sound under a long-term lease, expiring October 2026, for a nominal annual rental amount.

12. Financial Assets and Financial Liabilities

Liquidity risk

Liquidity risk is the risk that the Museum will not be able to meet its obligations associated with financial liabilities. Cash flow from operations provides a substantial portion of the Museum's cash requirements. Available operating line of credit provides flexibility in the short term to meet operational needs. The Company's borrowing arrangements are concentrated with a single Canadian financial institution. In the opinion of management, liquidity risk exposure is low and not material.

Credit risk

The Museum is exposed to credit risk in the event of non-performance by counterparties in connection with its accounts receivable which is comprised primarily of grants receivable. In the opinion of management, credit risk exposure is low and not material.

Interest rate risk

The Museum's interest-bearing assets and liabilities include its operating line of credit and loans. In the opinion of management, interest rate risk exposure is low and not material.



22. Unfinished Business

Date	Res. No.	Item & Description	Assigned to	Status
		Deerfield-Bay Road Upgrades	Public Works & Administration	No response from the Association, project on hold.
		Stoney Road, Dockside Drive and Bruce Trail (Fire Route 152, 152A, 152B) Road Upgrades	Public Works & Administration	Road studies completed. Awaiting 2/3 in favour.
		Moffat Road Upgrades	Public Works & Administration	Road study completed.
Mar. 7/23	23-204	By-law 2023-23 Being a By-law to Regulate Dogs in the Township	By-law Enforcement	By-law deferred at Dec. 19/23 meeting. BLEO to make updates and present to Council at a future meeting.
Feb. 7/24	24-080	By-law 2024-15 Being a By-law to Amend the Parking By-law (with respect to fees)	By-law Enforcement	Report to Council on the area Municipality fees.
Mar. 1/24	24-107 25-194	Quotations for Playground Equipment for Broadbent Ball Park	Administration	Awaiting NOFHC grant response for new equipment at all 5 parks.
Mar. 4/25		Add to the greeting message that calls are recorded	Administration	Current phones do not have this capability. Contract is up in September 2027.
May 6 /25		Sever Township Property on Dockside Drive to create 5 new non-waterfront lots	Administration	Surveying of 5 lots is completed.
October 29/25		Monument repairs in cemeteries (Lakeview, Hurdville and St. Stephen's)	Administration and Public Works Department	Sanderson Monument started work on November 24, 2025; to be completed in spring.
August 19/25		The floor in the Community Hall and the McKellar Arena is to be replaced	Public Works Department	RHH Engineering is reviewing the arena floor. Staff are pricing flooring for the hall, with samples to come.
Oct 21/25	25-445	Cyber Security Insurance	Finance/Treasury	Awaiting Report to Council from IT consultant.
Feb 17/26		Fix 150 th Legacy Project in Community Hall, flatten and protect poster on wall	Administration	Awaiting quote/suggestions to preserve posters for 150 th in Community Hall



February 12, 2026

In This Issue:

- New resources: AMO's Public Affairs and Advertising Campaign.
- Sustainable Municipal Buildings funding.
- Ontario Land Tribunal Announces AI Practice Update.
- Rural Ontario Development Fund.
- Geologic Carbon Storage Framework.
- Market Diversification and Trade Resiliency Initiative.
- Guidance for Responsible Use of Artificial Intelligence.
- Supporting your Run for Municipal Office in 2026.
- Supporting your classroom visits.
- Resources for anyone running or seeking re-election.
- OSUM Conference: Register Today!
- AMO Regional and Single-Tier Caucus Virtual Meet-Up: 2026.
- New year, new skills: Navigating Conflict Relationships.
- Lead Where You Live - A Guide to Running for Municipal Council.
- Identify energy savings in your facilities.
- Book your Road & Sidewalk Surveys Today.
- Municipalities can build faster, get funded, and serve residents better.
- Apply now: AMCTO-Mitacs Municipal Innovation Internship Program.
- Municipal Student Survey.
- Careers.

AMO Matters

AMO invites you to join in on our Make Your Municipal Move Advertising campaign! [Download our newly launched campaign toolkit](#) with ready-to-use visuals, captions and guidance to help amplify the importance of local government and municipal career opportunities with minimal effort. To help you make the most of the toolkit and answer any questions you might have, join us on March 3rd for a free information session. Register [here](#).

Federal Matters

Applications are open for the Sustainable Municipal Buildings fund which supports energy upgrades to municipally owned community buildings. Learn more [here](#).

Provincial Matters

Effective March 30, 2026, the Ontario Land Tribunal (OLT) is implementing [a new Practice Direction](#) on the use of artificial intelligence (AI) in OLT proceedings.

The Ministry of Rural Affairs is [accepting applications](#) for the Rural Ontario Development Fund until February 26. This funding can help create strong businesses, boost economic growth, protect jobs and improve infrastructure in small communities.

Regulations under the *Geologic Carbon Storage Act* came into effect of February 1 and The Ministry of Natural Resources (MNR) has published a [Fact Sheet for Municipalities](#) about this [new framework](#).

The governments of Canada and Ontario are accepting applications from February 17 to March 17 for [new funding](#) to help local businesses grow international and domestic sales.

The Information and Privacy Commissioner in partnership with the Ontario Human Rights Commission have [released recommendations](#) for responsible public sector use of artificial intelligence.

Education Opportunities

AMO is offering programs designed to support aspiring candidates and returning elected officials. Whether you are considering your first run for office, seeking re-election, represent an underrepresented community, or a youth, we have a program tailored for you. For more information [click here](#).

Building understanding of the importance of municipal government and your leadership roles in your communities has never been more important. AMO has developed resources to support your community engagement with students and educators. [AMO's civic education resources](#) includes conversation guides for elected officials as well as lesson plans and activities for teachers. These resources were developed in partnership with CIVIX, Canada's leaders in civic education programming, though AMO's Healthy Democracy Project.

In lead up to the 2026 municipal election, AMO has developed supports for candidates running for municipal office. Resources range from helping you make the decision to run or run again, to building your team, crafting your message, and getting out the vote. [Visit the candidate resource catalogue](#) in AMO's Local Democracy Solutions Bank developed though the Healthy Democracy Solutions Bank.

Join your Ontario Small Urban colleagues for at the OSUM 2026, April 29 – May 1 in Parry Sound. [Click here](#) for registration and hotel details.

Register for the AMO Regional and Single Tier Caucus Virtual Meet-Up, Monday, February 23 from 10am-12noon. This interactive session provides an opportunity for questions and answers on AMO's strategic policy and government relations priorities and approach. If you have top of mind questions, you can submit them in advance to events@amo.on.ca. [Register here](#).

Gain skills in building collaborative relationships and negotiating difficult ones. This 2 part, interactive workshop will explore the constructs, traps and pitfalls of conflict relationships, and how to approach, plan and execute relationships successfully. [Register here to save your spot](#).

The [Lead Where You Live Resource](#) provides key information for anyone running in the 2026 municipal election. This guide will introduce you to some of the key steps in that process. It will also give you a sense of what life is like as an elected member of a municipal council.

LAS

Looking for an easy way to reduce costs in your facilities? Uncover hidden energy savings with an [Energy Workshop & Treasure Hunt](#) led by LAS and Stephen Dixon. Contact [Christian Tham](#) to book your spring session now.

Is a Road or Sidewalk survey part of your 2026 plan? The [LAS Road & Sidewalk Assessment](#) program offers high-quality data to help you make smart decisions for your assets. [Contact Tanner](#) for a free quote.

Build faster and streamline the permitting and approval processes to ensure your municipality is on track for this year's targets. Learn about the other perks in the [LAS Electronic Permitting program](#).

Municipal Wire*

Applications are now open for the next intake of the AMCTO-Mitacs Municipal Innovation Internship Program. This program offers municipalities a cost-effective way to identify, advance, and address innovation or research challenges by partnering with a post-secondary student interested in a career in local government. To learn more or to submit an application, [Click Here](#).

AMO is partnering with the University of Waterloo's Work-Learn Institute to better understand how municipalities can more effectively attract and retain the next generation. If you've supervised a student in a municipal setting – or know someone who has – please forward them this short, [anonymous survey](#) to share their experiences. If you have any questions, please contact WGardiner@amo.on.ca.

Careers

[IT Systems Administrator - Association of Municipalities of Ontario \(AMO\)](#). Closing Date: February 25, 2026.

[Program Manager - Association of Municipalities of Ontario](#). Closing Date: February 20, 2026.

[Executive Director \(ED\) - Regional Tourism Organization 7](#). Closing Date: March 8, 2026.

[Administrative Coordinator, Development Services - Town of Georgina](#). Closing Date: February 23, 2026.

[Manager, Little River Pollution Control - City of Windsor](#). Closing Date: March 4, 2026.

[Finance Coordinator - City of Kawartha Lakes](#). Closing Date: February 20, 2026.

[Asset Management Supervisor - City of Belleville](#). Closing Date: March 10, 2026.

[Director of Finance and Administration - The Manitoulin-Sudbury District Services Board](#). Closing Date: March 6, 2026

About AMO

AMO is a non-profit organization representing almost all of Ontario's 444 municipal governments. AMO supports strong and effective municipal government in Ontario and promotes the value of municipal government as a vital and essential component of Ontario's and Canada's political system. Follow [@AMOPolicy](#) on Twitter!

AMO Contacts

[AMO Watchfile](#) Tel: 416.971.9856

[Conferences/Events](#)

[Policy and Funding Programs](#)

[LAS Local Authority Services](#)

[MEPCO Municipal Employer Pension Centre of Ontario](#)

[ONE Investment](#)

[Media Inquiries](#)

[Municipal Wire, Career/Employment and Council Resolution Distributions](#)



AMO Watchfile



February 19, 2026

In This Issue:

- Just launched: AMO's Leading with Respect Handguides.
- Webinar: AMO's Public Affairs and Advertising Campaign.
- Ontario Land Tribunal Announces AI Practice Update.
- Rural Ontario Development Fund.
- Geologic Carbon Storage Framework.
- Market Diversification and Trade Resiliency Initiative.
- Guidance for Responsible Use of Artificial Intelligence.
- AMO 2026: Conference Registration Open!
- Supporting your Run for Municipal Office in 2026: Resources and Workshops.
- OSUM Conference: Register Today!
- AMO Regional and Single-Tier Caucus Virtual Meet-Up: 2026.
- Navigating Conflict Relationships for Municipally Elected Officials.
- Municipal Student Survey.
- Bring Your Building Permit Process and Planning Applications Online.
- Streamline Your Document Signing Process.
- Free Intersectoral Action Training Series.
- Webinar on lead service line replacements.
- Careers.

AMO Matters

AMO has launched its Leading with Respect Handguides to provide practical, accessible tools for councils and staff to navigate conflict, foster good governance, and build vibrant, inclusive communities. Access [AMO's Leading with Respect Handguides here](#).

Join us on March 3, 2026, for a [free webinar](#) on how you can leverage the resources of AMO's new public affairs and advertising campaign, '[Make Your Municipal Move](#)'. Discover brand new campaign assets and ready-made templates you can use to boost

the campaign reach and drive local engagement. For more information email WGardiner@amo.on.ca.

Provincial Matters

Effective March 30, 2026, the Ontario Land Tribunal (OLT) is implementing [a new Practice Direction](#) on the use of artificial intelligence (AI) in OLT proceedings.

The Ministry of Rural Affairs is [accepting applications](#) for the Rural Ontario Development Fund until February 26. This funding can help create strong businesses, boost economic growth, protect jobs and improve infrastructure in small communities.

Regulations under the *Geologic Carbon Storage Act* came into effect of February 1 and The Ministry of Natural Resources (MNR) has published a [Fact Sheet for Municipalities](#) about this [new framework](#).

The governments of Canada and Ontario are accepting applications from February 17 to March 17 for [new funding](#) to help local businesses grow international and domestic sales.

The Information and Privacy Commissioner in partnership with the Ontario Human Rights Commission have [released recommendations](#) for responsible public sector use of artificial intelligence.

Education Opportunities

Registration is now open for the AMO 2026 conference. [Register today](#).

AMO is offering programs designed to support aspiring candidates and returning elected officials. Whether you are considering your first run for office, seeking re-election, represent an underrepresented community, or a youth, we have a program tailored for you. Resources range from helping you make the decision to run or run again, to building your team, crafting your message, and getting out the vote, and includes the *Lead Where You Live* guide for key steps in the process. Register for workshops and access resources [here](#).

Join your Ontario Small Urban colleagues for at the OSUM 2026, April 29 – May 1 in Parry Sound. [Click here](#) for registration and hotel details.

Register for the AMO Regional and Single Tier Caucus Virtual Meet-Up, Monday, February 23 from 10am-12noon. This interactive session provides an opportunity for questions and answers on AMO's strategic policy and government relations priorities

and approach. If you have top of mind questions, you can submit them in advance to events@amo.on.ca. [Register here](#).

Gain skills in building collaborative relationships and negotiating difficult ones. This 2 part, interactive workshop will explore the constructs, traps and pitfalls of conflict relationships, and how to approach, plan and execute relationships successfully. [Register here to save your spot](#).

LAS

Build your community faster with an online permitting process for both staff and the construction community. Learn how to accept, review, and issue building permits online with easy communication through the [Electronic Permitting Service here](#).

Streamline your document signing process with secure and authentic online digital signatures through the Electronic Signature service offered by program partner, Notarius. [Learn more](#).

Municipal Wire*

AMO is partnering with the University of Waterloo's Work-Learn Institute to better understand how municipalities can more effectively attract and retain the next generation. If you've supervised a student in a municipal setting – or know someone who has – please forward them this short, [anonymous survey](#) to share their experiences. If you have any questions, please contact WGardiner@amo.on.ca.

The Public Health Agency of Canada (PHAC) and Tamarack Institute are offering public health units, governments, and others a [virtual learning series](#) on strengthening collaboration to enhance well-being in Ontario.

On February 27, the Ontario Municipal Water Association is hosting a webinar on how municipalities can facilitate full lead service line replacements. [Register here](#).

Careers

[Program Manager - Association of Municipalities of Ontario](#). Closing Date: February 20, 2026.

[IT Systems Administrator - Association of Municipalities of Ontario \(AMO\)](#). Closing Date: February 25, 2026.

[Environmental Planner/Planificateur environnemental - Ministry of Transportation/Ministère des Transports](#). Closing Date: March 2, 2026.

[Director, Legal Services and Deputy Regional Solicitor - Durham Region](#). Closing Date: March 2, 2026.

[Manager of Legal - Town of Innisfil](#). Closing Date: March 2, 2026.

[Manager, Community Housing - County of Simcoe](#). Closing Date: 26 February 2026.

[Manager, Community Housing - County of Simcoe](#). Closing Date: February 26, 2026.

[Senior Manager, Customer Experience - Toronto Building](#). Closing Date: March 3, 2026.

About AMO

AMO is a non-profit organization representing almost all of Ontario's 444 municipal governments. AMO supports strong and effective municipal government in Ontario and promotes the value of municipal government as a vital and essential component of Ontario's and Canada's political system. Follow [@AMOPolicy](#) on Twitter!

AMO Contacts

[AMO Watchfile](#) Tel: 416.971.9856

[Conferences/Events](#)

[Policy and Funding Programs](#)

[LAS Local Authority Services](#)

[MEPCO Municipal Employer Pension Centre of Ontario](#)

[ONE Investment](#)

[Media Inquiries](#)

[Municipal Wire, Career/Employment and Council Resolution Distributions](#)



TOWNSHIP OF JOLY

P.O. Box 519 , Sundridge , Ontario , P0A 1Z0
Tel: 705-384-5428

February 10, 2026

RESOLUTION

Resolution # 2026-060

Agenda Item # 5.1 Nation Building Improvements to Highways 11/17

Moved By : Budd Brown

Seconded By : Bill Black

WHEREAS Canada's east-west trade and national mobility rely on the Trans-Canada Highway system, including Highways 17 and 11 across Northern and Eastern Ontario, which carry significant freight volumes but remain predominantly two-lane corridors;

AND WHEREAS four-laning the entirety of Highway 17 is the ultimate goal of the communities along the corridor;

AND WHEREAS the proven "2+1" highway design - alternating passing lanes with a continuous median barrier - delivers safety outcomes comparable to full twinning at substantially lower cost, land, and environmental impact, and can be scaled or converted to four lanes (2+2) as volumes grow;

AND WHEREAS the Government of Ontario has announced a 2+1 pilot between North Bay and Temagami and a further extension toward Cochrane, creating a near-term implementation pathway;

AND WHEREAS modernizing Highways 17 and 11 will improve safety, reduce closures, strengthen supply-chain reliability for mining, forestry, agriculture, tourism and manufacturing, and enhance national resilience and emergency response capacity;

AND WHEREAS a phased 2+1 build - prioritizing Highway 11 (North Bay --> Cochrane, then Cochrane --> Nipigon) and key sections of Highway 17 (western border of County of Renfrew--> Sudbury; Sault Ste. Marie--> Sudbury; Thunder Bay--> Kenora) - aligns with nation-building criteria, supports economic reconciliation with indigenous partners, and enables integrated EV charging and low-carbon construction practices;

AND WHEREAS analysis summarized by the Federation of Northern Ontario Municipalities, (FONOM) demonstrates high freight demand on these routes and strong safety / economic rationale for a 2+1 program;

BE IT THEREFORE RESOLVED THAT the Council for the Corporation of the Township of Joly formally endorses the adoption and phased implementation of a 2+1 highway program on Highways 17 and 11 as a nation-building project;

AND BE IT FURTHER RESOLVED THAT the Government of Canada be urged to designate this initiative as a project of national interest under the Building Canada Act and to partner with Ontario to co-fund and accelerate planning, design, procurement, and construction;

AND BE IT FURTHER RESOLVED THAT the Government of Ontario be urged to expand the announced pilot to a corridor-wide program, sequencing works according to readiness, safety benefit and economic importance;

AND BE IT FURTHER RESOLVED THAT the Government of Ontario prioritize these projects into the Ministry of Transportation's Major Projects Division;

AND BE IT FURTHER RESOLVED THAT both governments ensure early, ongoing, and capacity supported engagement with affected Indigenous Nations, with opportunities for Indigenous training, contracting, and equity participation ;

AND BE IT FURTHER RESOLVED THAT the program incorporate corridor-wide safety features (barrier-separated 2+1 cross-sections, controlled passing frequency, wildlife considerations), resilience measures (closure mitigation, climate adaptation), and clean-growth elements (EV charging readiness, recycled aggregates, lower-carbon materials) ;

AND BE IT FURTHER RESOLVED THAT this Resolution be sent to the Prime Minister of Canada, the Premier of Ontario, the Minister of Transport (Canada), the Minister of infrastructure (Canada), the Ontario Minister of Transportation, our local MP and MPP, Federation of Northern Ontario Municipalities (FONOM), Northwestern Ontario Municipal Association (NOMA), Association of Municipalities of Ontario (AMO), Federation of Canadian Municipalities (FCM), Rural Ontario Municipal Association (ROMA), Eastern Ontario Wardens' Caucus (EOWC) for support, and the County of Renfrew for information.

Carried

Original Copy Signed

Mayor

Township of Joly



RESOLUTION NO. 2026- 20

FEBRUARY 11, 2026

Moved by: [Signature]

Seconded by: [Signature]

WHEREAS reliable, high-speed internet access is essential infrastructure that supports economic development, housing construction, healthcare, education, municipal operations, and overall community well-being;

AND WHEREAS the Province of Ontario has recognized the importance of digital infrastructure through the *Accelerating Access to Broadband for Ontario Act, 2021*, which seeks to expand broadband access to all Ontarians, particularly in underserved and rural communities;

AND WHEREAS access to affordable high-speed internet is a necessary precondition to achieving provincial and federal housing, economic development, and population growth targets;

AND WHEREAS Bell Canada currently offers dedicated fibre internet services at the following indicative rates under a five (5) year term within a regulated area: 100 Mbps / 100 Mbps \$1,010 per month, 500 Mbps / 500 Mbps \$3,090 per month and 1 Gbps / 1 Gbps \$3,250 per month.

AND WHEREAS such pricing structures place dedicated fibre services beyond the financial reach of many municipalities, small businesses, housing developments, non-profit organizations, and community facilities;

AND WHEREAS unaffordable broadband infrastructure costs undermine the intent of provincial and federal legislation aimed at universal access to high-speed internet, including federal programs administered by Innovation, Science and Economic Development Canada (ISED) and regulatory oversight by the Canadian Radio-television and Telecommunications Commission (CRTC);

AND WHEREAS affordable, high-speed internet access is essential infrastructure and a foundational requirement for inclusive growth, housing delivery, and community resilience and municipalities are required to plan for growth, housing, and economic competitiveness, yet have no say in telecommunications pricing and market structures;

AND WHEREAS the Council of the Municipality of Magnetawan calls upon the CRTC to examine the affordability of dedicated fibre pricing and its impact on municipal infrastructure, housing development, and equitable internet access;

AND WHEREAS the Council of the Municipality of Magnetawan calls upon the Government of Ontario to work with telecommunications providers to ensure that broadband infrastructure costs do not impede the objectives of the *Accelerating Access to Broadband for Ontario Act, 2021* and the *Building Faster Homes and More Choice Act, 2022*;

AND WHEREAS the Council of the Municipality of Magnetawan calls upon Bell Canada to review and revise its dedicated fibre pricing models to ensure they are affordable, transparent, and scaled appropriately for municipalities, community institutions, and local development projects;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Municipality of Magnetawan calls upon the Government of Canada, including ISED, to strengthen affordability requirements tied to federal broadband funding and universal access programs;

AND FURTHER THAT this resolution be circulated to the Prime Minister of Canada Mark Carney, the Honourable Premier Doug Ford, the Honourable Melanie Joly, Minister of Innovation, Science and Industry, the Honourable Kinga Surma, Minister of Infrastructure, the Honourable Rob Flack, Minister of Municipal Affairs and Housing, the Honourable Graydon Smith, MPP for Parry Sound–Muskoka, the Honourable Scott Aitchison, MP for Parry Sound–Muskoka, Bell Canada, the CRTC, FONOM, AMO, NOMA, and all Ontario municipalities through AMCTO.

Carried Defeated Deferred

[Signature]
Sam Dunnnett, Mayor

Recorded Vote Called by: _____

Recorded Vote

Member of Council	Yea	Nay	Absent
Bishop, Bill			
Hetherington, John			
Hind, Jon			
Kneller, Brad			
Mayor: Dunnnett, Sam			

February 13, 2026

SENT ELECTRONICALLY

Dear Honourable Ministers, Members of Provincial and Federal Parliament, and Stakeholders,

Re: Board of Health Resolution and Recommendations for the 2026 Ontario Budget Consultation – Strengthening Social Assistance Rates

The North Bay Parry Sound District Health Unit (Health Unit) is writing to share the recent motion passed and correspondence sent by our Board of Health to the Province of Ontario for the 2026 Ontario Budget Consultation. Based on the results of our 2025 food and housing affordability data, our key recommendations are to increase Ontario Works (OW) and Ontario Disability Support Program (ODSP) rates, and to index OW rates to inflation.

Annually, public health agencies in Ontario monitor food affordability as a requirement of the Ontario Public Health Standards.¹ This involves estimating food costs using the Ontario Nutritious Food Basket (ONFB) survey and examining them in relation to local rent rates within a variety of household income scenarios. Year after year, the results show that households with social assistance through OW or ODSP as their main income do not have enough money for the costs of living, including food.²

The rent data typically utilized in food affordability reporting is sourced from the Canadian Mortgage and Housing Corporation (CMHC).³ These rates are often criticized as they reflect averages that include long-standing rental agreements that maintain affordability and therefore are not representative of rates faced by households entering the rental market. In 2025, the Health Unit undertook a pilot project examining market rent data in North Bay and Parry Sound to determine how current rental rates compare with CMHC data. Both data sets are valuable, providing insight into the financial circumstances of households in longer-standing rental situations, and the reality for households who moved to new rental housing in 2025. Together with ONFB data, these data sets show that social assistance rates fall short of what is needed to cover housing and food expenses, with the situation being very dire for households who were seeking new rental housing in 2025.²

The 2025 factsheets on food and housing affordability for North Bay and Parry Sound are now available on the [Health Unit website](#). They present the financial situation of a single adult, and a single adult with two school-aged children, as about 95% of households receiving OW in Nipissing and Parry Sound districts are single adults.^{4,5} Although these scenarios only present rent and food costs, the urgent need for higher OW rates is clear. Current amounts are significantly mismatched with the real costs of living.

This information provides important local context about food and housing affordability. Adequate income is a foundational social determinant of health that significantly influences housing and food security. Recent homelessness data from the Nipissing District revealed that over 80% of people identifying as homeless had OW or ODSP as their main income. Respondents also cited low income and rent as the top barriers to finding housing.⁶ Homelessness and food insecurity continue to escalate in our district, with significant health consequences.⁶⁻¹⁰ Strengthening social assistance is a critical component of increasing income security for many of the lowest income households in Ontario. Sharing this information with

decision makers ensures they are aware of the local situation and that evidence from our district is available to inform policy decisions. The Health Unit's recent work to share local context to decision-makers related to affordability also includes our [submission for the 2025-2030 Ontario Poverty Reduction Strategy consultation](#).

At its meeting on January 28, 2026, the Board of Health carried the following resolution #BOH/2026/01/12.

Whereas, the Ontario Public Health Standards require public health agencies to monitor food affordability, and assess and report on the health of local populations, describing the existence and impact of health inequities including housing and food insecurity; and

Whereas, income is an important social determinant of health that greatly impacts a household's ability to pay for the basic costs of living, including housing and food; and

Whereas, food insecurity and housing insecurity have detrimental impacts on physical and mental health; and

Whereas, the 2025 North Bay Parry Sound food affordability results show that households with social assistance as their main income do not have enough money for the costs of living; and

Therefore Be It Resolved, that the Board of Health for the North Bay Parry Sound District Health Unit continues to support in principle the efforts of staff to monitor, raise awareness about, and work to reduce health inequities including poverty, homelessness, and household food insecurity; and

Furthermore Be It Resolved, that the Board of Health for the North Bay Parry Sound District Health Unit calls on the Province of Ontario to strengthen social assistance by increasing OW and ODSP rates to reflect the costs of living, and index Ontario Works rates to inflation as part of the 2026 Ontario budget; and

Furthermore Be It Resolved, that the Board of Health for the North Bay Parry Sound District Health Unit provide correspondence of these resolutions to district municipalities, Ontario Boards of Health, Victor Fedeli, MPP (Nipissing), Graydon Smith, MPP (Parry Sound-Muskoka), John Vanthof, MPP (Timiskaming-Cochrane), the Honourable Doug Ford (Premier), the Honourable Michael Parsa (Minister of Children, Community and Social Services), the Honourable Sylvia Jones (Minister of Health), the Association of Local Public Health Agencies (ALPHA), Pauline Rochefort, MP (Nipissing-Timiskaming), Scott Aitchison, MP (Parry Sound-Muskoka), District of Parry Sound Social Services Administration Board (DSSAB), District of Nipissing Social Services Administration Board (DNSSAB), Association of Municipalities of Ontario (AMO), The Federation of Northern Ontario Municipalities (FONOM), and Council of Medical Officers of Health (COMOH).

Sincerely,


Rick Champagne (Feb 27, 2026 15:49:48 EST)

Rick Champagne
Chairperson, Board of Health



Dr. Carol Zimbalatti, M.D., CCFP, MPH
Medical Officer of Health/Executive Officer



To: Honourable Ministers, Members of Provincial and Federal Parliament, and Stakeholders

Page: 3/3

Date: February 13, 2026

References

1. Ontario Ministry of Health and Long-Term Care. Population health assessment and surveillance protocol, 2018. Toronto, ON: Queen's Printer for Ontario. 2018. Accessed January 5, 2026. <https://files.ontario.ca/moh-population-health-assessment-surveillance-protocol-2018-en.pdf>
2. North Bay Parry Sound District Health Unit. Household food insecurity. Accessed January 5, 2026.

<https://www.myhealthunit.ca/en/health-topics/food-insecurity.aspx>

3. Canadian Mortgage and Housing Corporation. Rental market report. October 2025. Accessed January 5, 2026. <https://www03.cmhc-schl.gc.ca/hmip-pimh/en/TableMapChart/Table?TableId=2.1.31.2&GeographyId=35&GeographyTypeId=2&DisplayAs=Table&GeographyName=Ontario#Apartment>
4. District of Nipissing Social Services Administration Board. Ontario Works data portal. 2024. Accessed January 5, 2026. <https://www.dnssab.ca/en/data-portal/ow-data-portal/>
5. District of Parry Sound Social Services Administration Board. Personal communication with J. Degagne, December 17, 2025.
6. District of Nipissing Social Service Administration Board. Nipissing counts. 2024. Accessed January 5, 2026. <https://www.dnssab.ca/media/2kwlugre/2024-nipissing-pit-count-infographic.pdf>
7. Donaldson J, Wang D, Escamilla C, Turner A. Municipalities under pressure: The human and financial cost of Ontario's homelessness crisis. HelpSeeker. 2025. Accessed January 5, 2026. <https://www.helpseeker.org/reports/municipalities-under-pressure-the-human-and-financial-cost-of-ontarioshomelessnesscrisis>
8. Homelessness hub. Homelessness 101: health. Accessed January 5, 2026. <https://homelesshub.ca/collection/homelessness-101/health/>
9. Ontario Agency for Health Protection and Promotion (Public Health Ontario). Household food insecurity snapshot. 2025. Accessed January 5, 2026. <https://www.publichealthontario.ca/en/Data-and-Analysis/Health-Equity/Household-Food-Insecurity>
10. Ontario Agency for Health Protection and Promotion (Public Health Ontario). Food insecurity & food affordability in Ontario. Toronto, ON: King's Printer for Ontario. April 2025. Accessed January 5, 2026.
11. Government of Ontario. Budget consultations. December 23, 2025. Accessed January 5, 2026. <https://www.ontario.ca/page/budget-consultations>

*Your lifetime partner in healthy living.
Votre partenaire à vie pour vivre en santé.*

myhealthunit.ca

 345 Oak Street West,
North Bay, ON P1B 2T2

 1-800-563-2808
705-474-1400

 705-474-8252

 90 Bowes Street, Suite 201,
Parry Sound, ON P2A 2L7

 1-800-563-2808
705-746-5801

 705-746-2711